



## Macon-Bibb County Government

Procurement Department

Government Center

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Laura Hardwick  
Director of Procurement

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ADDENDUM #4

To: ALL PROSPECTIVE FIRMS

Re: INVITATION FOR BIDS: EMA Debris Removal Services, 23-030-NT

**The Invitation for Bids, referenced above, is modified as follows:**

1. Bid submittals need to include the following in the order listed:

**Experience:** practical knowledge, skill, or practice derived from direct observation of or participation in events or in a particular activity

**Timeline:** Project timeline is the chronological order of tasks and events within your project from start to finish.

**Project Approach:** Project approach is the methodology followed and sources required to carry out the project.

2. Correction to Addendum #2 question #9 the answer is **Not Applicable**.

Please incorporate this change into the Invitation for Bid and acknowledge receipt of this addendum on your bid form.

Sincerely,

*Nan Tharpe*

Nan Tharpe  
Procurement Officer II