



Investing in Our Future

Proposed Fiscal Year 2018 Budget





The path we're on...

- Consolidated government operating better than separate city & county.
- Reduced size of government, as requested by voters.
- Improving public safety.
- Improving infrastructure & services.
- Expanding & improving greenspace.
- Attracting new & supporting current businesses.

The path we're on...

- January 1, 2014 – Macon-Bibb County created.
 - Created the fourth largest city in the state
- Budget reduced from \$165 million to \$144 million in three years.
- Met 20% reduction mandated by the charter in three years.
- Reduced number of employee positions by about 300
 - Done through retirement incentive program and attrition.
- Clean audit opinions in FY14, FY15, and FY16.



The path we're on...

- Have celebrated several new companies locating or expanding here.
 - Kumho
 - First Quality
 - Mr. Chips
 - Star Snacks
- Continued growth.
 - GEICO has added more than 1,000 positions since 2014.
 - Enrollment at local colleges & universities growing.
 - Number of visitors to Macon-Bibb increasing.



The path we're on...

- Downtown Macon population increased for 1st time in generation
 - Grew at six times the rate as the county as a whole, per 2010 census.
- One of Macon's most diverse areas.
 - 53% black, 39% white, 4% Hispanic, 2% Asian, 2% other.
- 212 active businesses & 25,000+ employees.
 - Nearly half of city's workers.
 - More than 25% of MSA's.
- Great for businesses that start-up or relocate here.



The path we're on...

Successful SPLOST-funded capital program

- Voters approved the SPLOST in 2011 & 2016.
- Funded new facilities, improved infrastructure, repaired roads, & attracted industry.
- New SPLOST will collect \$280 million for recreation, public safety, blight, Courthouse, economic development, & more.





Budget History

- Met the mandated 20% reduction.
- Reduced expenditures by \$20 million.
- Some revenue is increasing.
- Eliminated double taxation.
- Expenditures still greater than revenue.

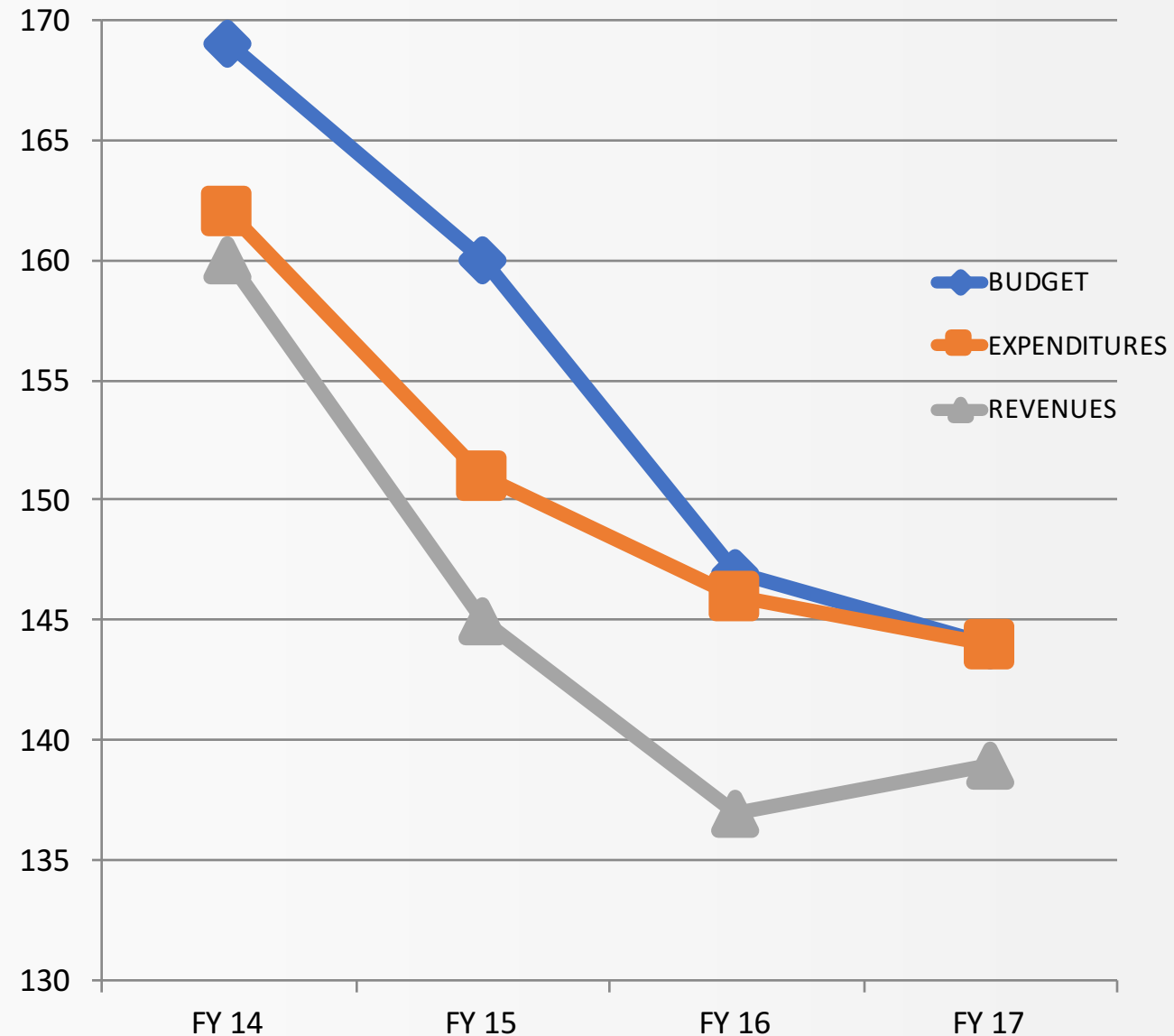
Budget History

Revenue vs. expenditures

- Property tax revenue decreased with lower millage rate.
- Hotel/motel tax revenue increasing.
- Motor vehicle tax revenue decreasing quicker than TAVT revenue increasing.
- Insurance premium tax revenue increased.
- Sales tax revenue essentially the same.

	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>
Budget	\$169	\$160	\$147	\$144
Expenditures	\$162	\$151	\$146	\$144
Revenues	\$160	\$145	\$137	\$139

*Millions

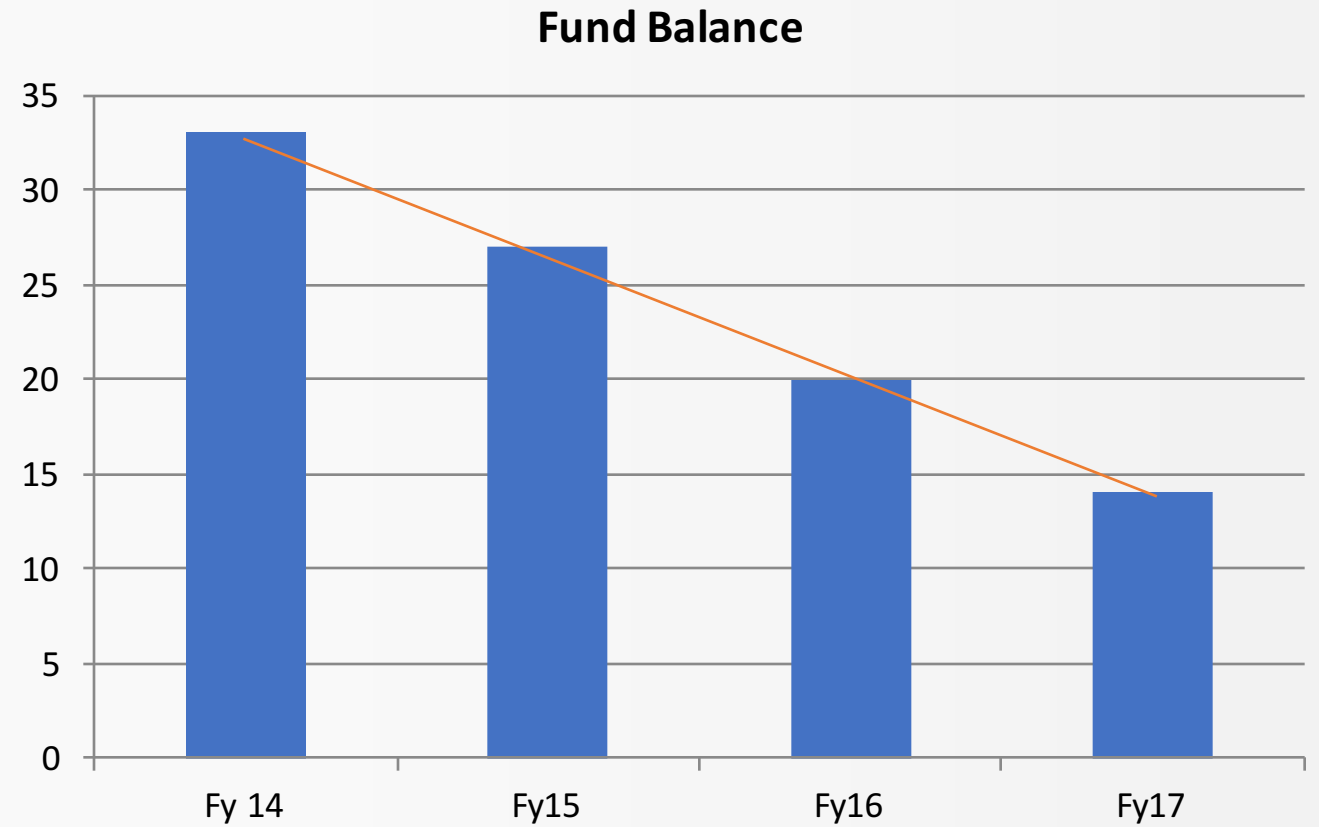


Budget History

Fund balance

	<u>FY 14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>
Fund Balance (approximate)	\$33	\$27	\$20	\$14

*Millions



Budget History

Millage rate

- Eliminated the former City of Macon millage rate, while keeping the former Bibb County rate the same.
 - Equaled a reduction in revenue of almost \$8.73 million *per year*.

	2011	2012	2013	2014	2015	2016	2017
City of Macon	9.8	9.8	9.7	9.7	4.85	N/A	N/A
Bibb County	12.152	14.652	14.652	14.652	N/A	N/A	N/A
Macon-Bibb County	N/A	N/A	N/A	N/A	14.652	14.652	14.652

Service efficiency & expansion



- New fire stations.
 - New Forsyth and Heath Road Fire Stations already open.
 - East Macon-Bibb Fire Station opening this year.
 - Napier Avenue Fire Station/Sheriff's Precinct under construction.
 - Each costs approximately \$1,000,000 or more *each per year* to staff & equip.

Service efficiency & expansion

- Expanding & improving recreation centers.
 - Memorial Park, Frank Johnson, Delores A Brooks, Theron Ussery Park, John Drew Smith Tennis Center.
 - Costs increased to maintain.
 - Improved buildings should increase use, so increased programming/staffing costs.
- New South Macon-Bibb Recreation Center needs staff.



Service efficiency & expansion



- Increasing, expanding, and improving greenspace.
 - Amerson River Park, Filmore Thomas Park, Pinnacle Park, Central City Park, Tattnall Square Park, Rosa Parks Square, Lake Tobesofkee.
- Increased costs to maintain at current levels & make planned improvements

Service efficiency & expansion

- Expanded recycling program & providing new garbage cans.
 - 5,400+ tons recycled since January 2016.
 - Delivered 7,776 recycling cans.
 - 9,500 new garbage carts delivered by end of fiscal year; already a waiting list.
 - Continued cost to expand recycling, & continue replacing garbage carts.
- Employer-funded pension contributions increasing.
 - Additional \$1.6 million this year.
- Repairing roads & upgrading stormwater system.
 - Costs to continue improvements, then maintain.





Proposed FY18 Budget

- Increased funding of pension.
- Staff new fire stations and recreation centers.
- Sheriff retention efforts.
- Department realignment.
- Potential increase in millage rate.

Challenges

- Increasing need for additional revenue due to staffing levels, maintaining recent improvements, and desire to expand services.
- Maintain adequate fund balance levels.
 - Fund balance now near minimum levels (45 days of operating capital).
- Department efficiencies
 - Animal control function to BSO, while animal intake & adoption remains with County.
 - Change fee & payment structure for Business Development Services.
 - Management of Bowden Golf Course.





General Fund

- Proposing a \$148 million general fund.
 - Not dip into fund balance.
 - Cover additional required expenses.
- Proposing 3 mil increase.
- First millage increase in several years.
 - The former County raised the millage rate from 12.152 to 14.652 in 2012.
 - The former City raised the millage from 9.16 to 10.66 in 2005.

General Fund

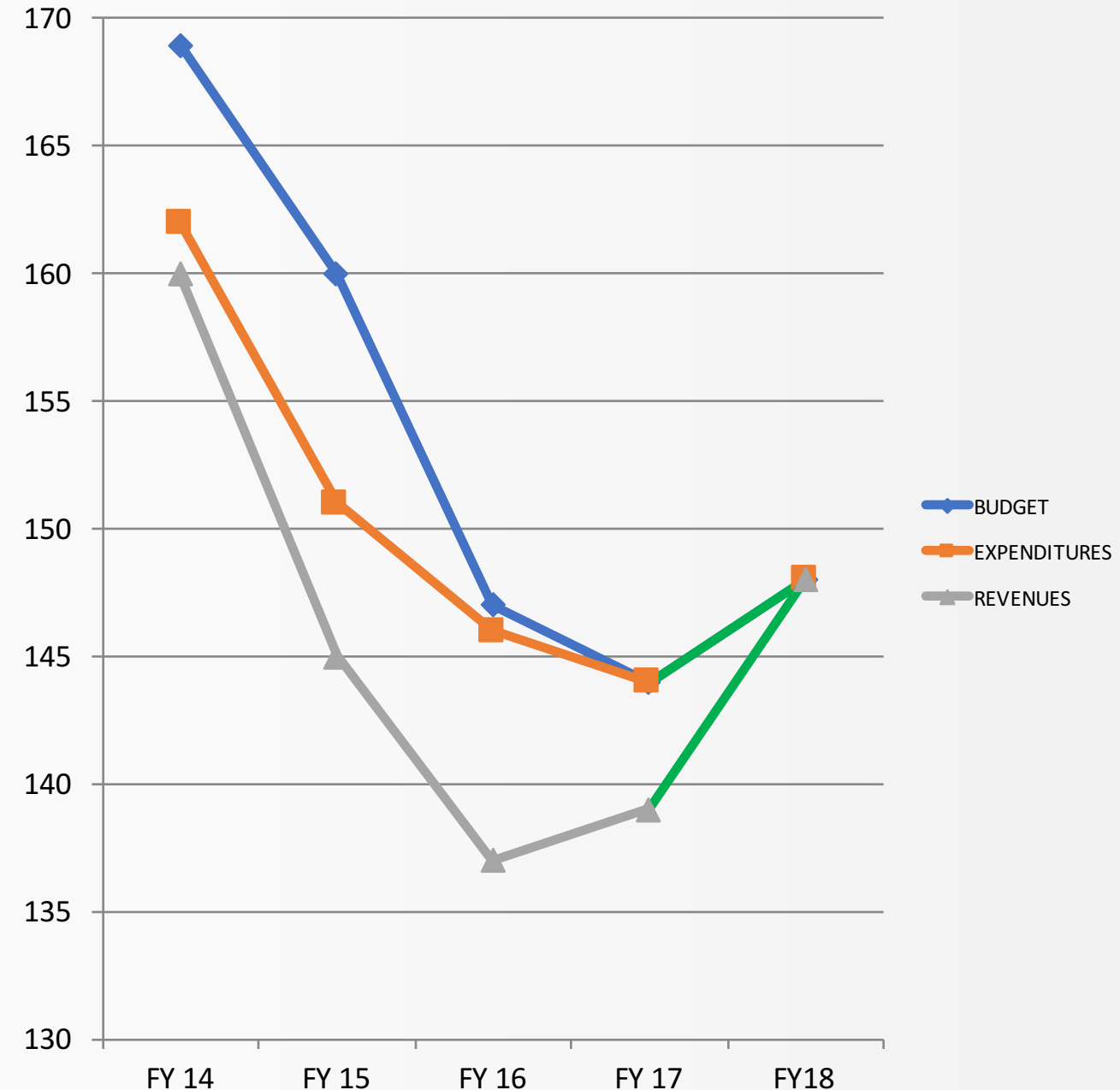


• General Government	26,752,400
• Judicial	17,381,700
• Public Safety	73,136,950
• Public Works	5,632,000
• Health/Welfare	8,440,600
• Culture/Recreation	6,944,950
• Housing / Development	4,551,600
• Debt	5,159,800
• Total	148 million

General Fund

- 3 mil increase proposed.
- Collect 148 million for general fund
 - Not dip into fund reserve.
 - Cover additional required expenses.
 - Would be an extra \$99 in property tax on a \$100,000 house.

	FY14	FY15	FY16	FY17	FY18
BUDGET	\$169	\$160	\$147	\$144	\$148
EXPENDITURES	\$162	\$151	\$146	\$144	\$148
REVENUES	\$160	\$145	\$137	\$139	\$148





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