



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Macon
Georgia**

For the Fiscal Year Beginning

July 1, 2007

Charles S. Cox

President

Jeffrey R. Emery

Executive Director

CITY OF MACON

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CITY OF MACON

I. INTRODUCTION



ROBERT A.B. REICHERT
MAYOR

OFFICE OF THE MAYOR

City of Macon

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P.O. BOX 247
MACON, GEORGIA 31202-0247
(478) 751-7170
FAX (478) 751-2749

September 15, 2008

Dear President Paris, Members of Council and Citizens of Macon:

The members of the Administrative Budget Committee along with Department Heads, and city-funded agency representatives deliberated in earnest with the goal of presenting a balanced budget that is efficient and fully considerate of the current financial position of the City of Macon (the "City"). The 2009 budget addresses issues that have been raised by auditors and outside rating agencies that have urged the City to improve its financial stability.

Like many cities across the nation, the City is plagued by escalating fuel prices, health care costs, and capital repairs and replacements for old and worn-out equipment and facilities, which are necessary for the safety and general welfare of its citizens and our employees.

The focus for this budget was to account for these issues, while cutting expenditures where feasible. This proposed budget meets the needs of our customer service oriented environment, and is fiscally sound, as you will find in the following budget summary and highlights.

Initiatives in the Budget for FY 2009

We have incorporated a \$665.60 increase in salaries for each employee and department head effective October 1, 2008. Fifty-three (53) vacant positions have been frozen for one year. A study will be initiated by UGA for a uniform pay scale for the City Employees. The pension contribution for General Employees will be increased from 1.35% to 2.35 % at a cost of \$220,000 more per year.

A few departmental changes were incorporated into the budget plan. The Bowden Golf Course is proposed to be under the Parks and Recreation Department. The Government Channel Access Manager has been removed from the Mayor's Office and added to the Information Technology Department (IT). This is more consistent with the services offered by the IT Department than the Mayor's Office.

Name: President Paris, Members of Council and Citizens of Macon

Date: September 15, 2008

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You will see some new line items added to the budget for 2009. These include \$75,600 rent expense in Inspection and Fees and the same amount is included as revenues in the General Fund. Also new are line items of \$330,000 for Street Paving and Georgia Municipal Association (GMA) debt payments of over \$1.5 million which will be paid from the General Fund. In the prior years these expenditures were paid from SPLOST.

A new fund shown in the comprehensive budget for the first time in FY 2009 is the Group Insurance Fund which as a total budget of \$11,236,846. The City's contribution for health costs has been increased from \$5,832 to \$6,282 per employee in this budget. This change along with the reduction experienced under our current provider will allow us to operate without a deficit in the Group Insurance Fund. We expect to totally eliminate the need for a transfer from the General Fund.

Our goal again this fiscal year is to place a high priority on making all enterprise funds achieve break-even status. City budget policy says all enterprise funds are expected to approximately break even with the exception of depreciation. The FY 2009 General Fund includes subsidies for the Centreplex, Bowden, Debt Service, and Capital Improvement Funds.

Budget Composition and Highlights

General Fund revenue for FY 2009 is projected conservatively at \$70.4 million almost the same, when compared to the FY 2008 approved budget (\$70.45 million).

The City's revenue continues to be comprised of two major sources, the Local Option Sales Tax and the Ad Valorem or Property Tax. These two sources of revenue together make up 55.2% of the General Fund projected revenues. There is no change in Sales Tax revenue from the FY 2008 approved budget level. General Property Tax is projected at 17.5 million and reflects a 1.2% decrease, when compared to the FY 2008 approved budget. Franchise fees and the insurance premium tax total \$13.1 million and represent more than 18% of General Fund revenue. The other 26.8% of revenue comes from Other Local Governments, 11%; Fines and Forfeitures, 3.6%; and 12.2% Miscellaneous (licenses and permits, right of way fees and general city government).

The total budget for FY 2009 is \$124.9 million, an increase from the FY 2008 budget (\$104.8 million) of approximately \$21.1 million, a 20.1% increase. The increase is due to the first time inclusion of the Group Insurance Fund, excess SPLOST reserve and retiring the 2003 Coliseum Debt in full.

The FY 2009 Budgeted Expenses by Fund are as follows:

General Fund		\$70,396,556
Enterprise Funds:		\$14,313,863
Bowden Golf Course	\$ 729,446	
Centreplex	\$4,383,198	
Airport	\$2,347,134	
Solid Waste Fund	\$6,854,085	
Internal Service /Special Revenue/Governmental Funds:		\$40,175,816
Vehicle Maintenance	\$ 1,895,000	
Debt Service Fund	\$ 1,708,780	
SPLOST	\$ 19,473,952	
Terminal Station	\$ 494,515	
Hotel/Motel Taxes	\$ 726,500	
E-911	\$ 2,966,623	
1976 Street & Traffic Improvement	\$ 7,500	
State Capital Improvement Fund	\$ 5,000	
Law Enforcement Confiscation	\$ 173,000	
Capital Improvement	\$ 1,488,100	
Group Insurance	\$ 11,236,845	
Total Budget		\$124,886,234

Conclusion

It is my vision to place Macon in a stable and upward moving financial position, while maintaining at least \$6 million in cash reserves. There are many hurdles to overcome as we attempt to rectify the issues raised in the 2007 audit and improve the financial rating of the City. We must proactively and aggressively tackle other current issues as well. Our focus will continue to be the City's cash flow; funding much needed capital projects and compiling a five-year capital plan; seeking increases in revenue flow, which may require better enforcement and collection practices on monies due the City and future increases in fees in order to satisfy the on-going needs of the taxpayers, citizens and guests in our community; planning and funding the imminent closure of our landfill; providing adequate security for our city offices, in particular City Hall; and improving the coordination of services to the great citizens of our City, through effective negotiation of the Service Delivery Strategy in FY 2009. Our efforts are designed to reinforce our finances and conserve our resources, while increasing efficiencies and reducing financial drains.

Name: President Paris, Members of Council and Citizens of Macon


Date: September 15, 2008

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Again, there has been no proposed tax increase for the upcoming budget year; however, this is an area that must be addressed in the near term. With escalating costs for most services, equipment and supplies, a tax increase will be required if the level of services to our community is to be maintained.

To ensure our success, all entities of this government must unite and be steadfast in our goal to make Macon better for the future. There are some difficult decisions that have to be made. We ask you to carefully consider and deliberate this budget for all the benefits it has been designed to provide for FY 2009 and the years beyond.

Sincerely,



Robert A.B Reichert

Mayor

RABR/nb

CITY OF MACON

II. GENERAL
INFORMATION

CITY OF MACON

GENERAL INFORMATION

This section contains information about the city, city government operations, and information to assist the reader in reviewing this document. It includes:

- ◆ An organizational chart outlining the total city structure
- ◆ A list of principal officials in the city
- ◆ Basic information about the budget process and purpose
- ◆ A brief history of the city and other vital information
- ◆ A budget guide to assist the reader in reviewing this document

CITY OF MACON

MISSION

To provide a strong, compassionate government based on a commitment to fiscal responsibility, quality services, openness, inclusiveness and active citizen participation.

VISION

It is our desire for Macon, Georgia to become one of the most livable cities in America—a city where equal opportunity is taken for granted and human and economic development are our highest priorities—a city of the future equipped with the physical and technological infrastructure that is changing our world today and an educated work force able to compete in the emerging global marketplace.

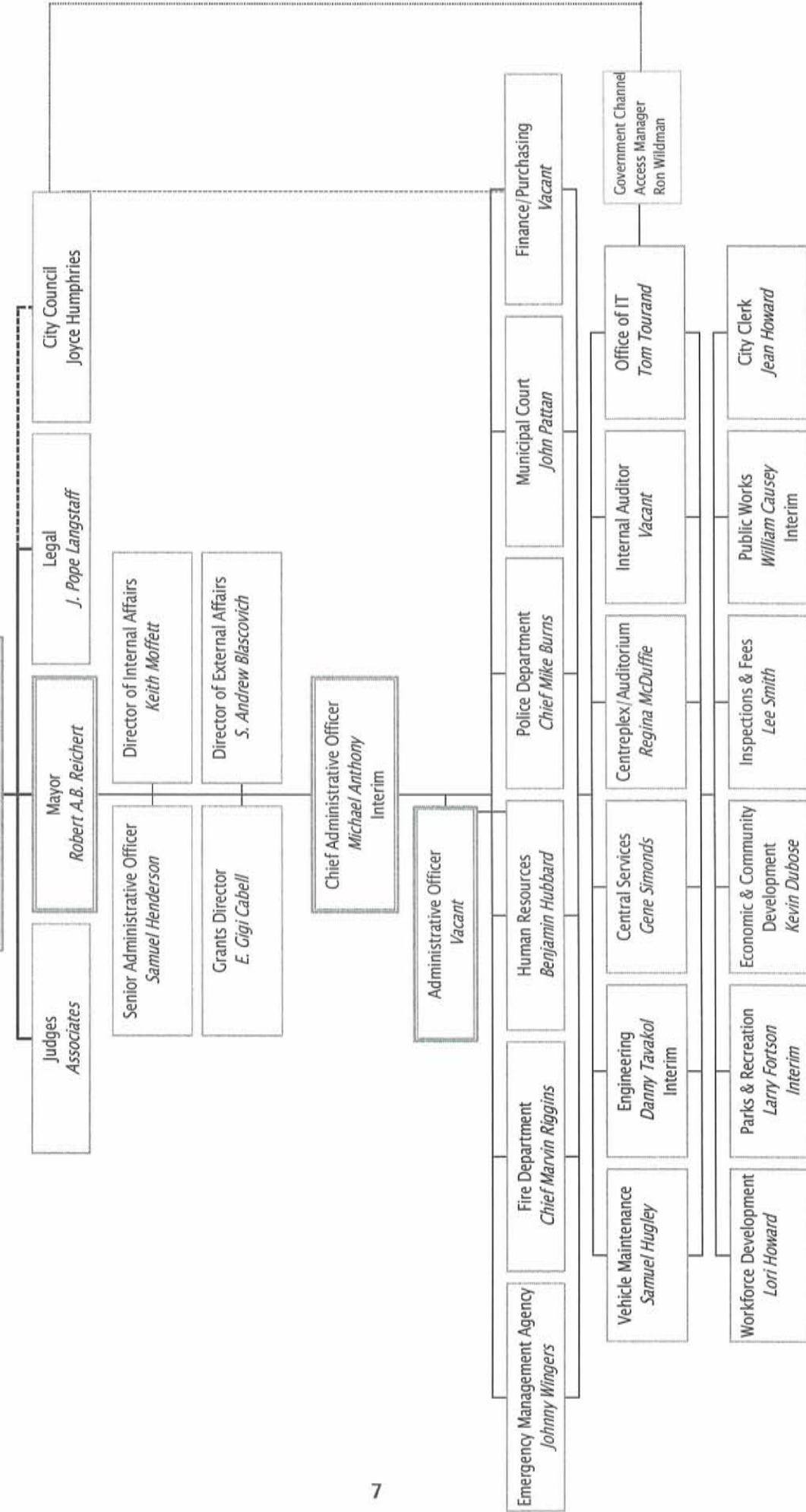
GOALS

- Efficient and Effective Government
- Open and Inclusive Government
- Human/Economic
- Youth Development
- A Life of Dignity and Respect for Senior Citizens
- A Safe, Healthy and Secure Community
- A Higher Quality of Life
- A Strong Partnership with Public and Private Sectors

CITY OF MACON

FY 2009 Organization Chart (City-Wide)

THE PEOPLE



CITY OF MACON

LIST OF PRINCIPAL OFFICIALS as of JULY 2008

<u>TITLE</u>	<u>NAME</u>
Mayor	Robert A. B. Reichert
President, City Council	Miriam Paris
President, Pro-Tem City Council	James E. Timley
Council Member	Lonnie Miley
Council Member	Rick Hutto
Council Member	Elaine Lucas
Council Member	Tom Ellington
Council Member	Mike Cranford
Council Member	Ed DeFore
Council Member	Alveno Ross
Council Member	Virgil Watkins, Jr.
Council Member	Charles Jones
Council Member	Nancy White
Council Member	Larry Schlesinger
Council Member	Lauren Benedict
Council Member	Erick Erickson
Chief Administrative Officer	Mike Anthony (Interim)
Director of Finance	Mike Anthony (Interim)
Senior Administrative Officer	Sam Henderson
Director of Internal Affairs	Keith Moffet
Director of External Affairs	Andrew Blascovich
Aviation Director	Mike Anthony (Interim)
Central Services Director	Gene O. Simonds
City Attorney	James Pope Langstaff
Manager Engineering Services	Danny Tavakol (Interim)
Clerk of Council	Joyce Humphries
City Clerk	Jean Howard
Centreplex Manager	Regina McDuffie
E.C.D.	Kevin DuBose
Emergency Management Director	Johnny Wingers
Fire Chief	Marvin Riggins
Human Resources Director	Benjamin Hubbard
Information Technology Officer	Tom Tourand
Inspection and Fees Director	Lee Smith
Chief Municipal Court Judge	Robert Faulkner
Municipal Court Clerk	John Pattan
Parks and Recreation Director	Larry Fortson (Interim)
Police Chief	Michael Burns
Public Works Director	William Causey (Interim)
Vehicle Maintenance Director	Sam Hugley
Director of Workforce Dev.	Lori Howard

CITY OF MACON

BUDGETARY STRUCTURE AND PROCESS

The City of Macon was incorporated on December 10, 1823 under the provisions of an Act of the General Assembly of Georgia. The City operates under a Mayor-Council form of government and provides the following services as authorized by its charter; public safety (police and fire services), highways and streets, sanitation, health and social services, culture-recreation, public improvements, planning and zoning, and general administrative services.

FINANCIAL STRUCTURE

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups; each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The level of control or level at which expenditures may not legally exceed the budget is the line item. Any change in the appropriation level of the line item must be approved by the City Council as well as any changes between function areas as identified in the chart of accounts. All appropriations lapse at year-end. The following fund types are used by the City (City of Macon)

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most government functions of the City are financed. The acquisition, use and balances of the City expendable financial resources, and the related liabilities, (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is based upon determination of changes in financial rather than upon net income determination. The following are the City's Governmental Fund types:

General Fund - The General Fund is the general operation fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds – The Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than Capital Project and Trust Funds) that are legally restricted to expenditures for specified purposes.

CITY OF MACON

Debt Service Funds – The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long – term debt principal, interest and related costs.

Capital Project Funds – The Capital Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds)

PROPRIETARY FUND TYPES

The proprietary Funds are used to account for the City’s ongoing activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City’s Proprietary Fund types:

Enterprise Funds – The Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/ or net income is appropriated for capital maintenance, public policy, management control, accountability or other purposes.

Internal Service Fund – The Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or other governments, on a cost – reimbursement basis.

FIDUCIARY FUND TYPES

The Fiduciary Funds are used to account for assets held by the City in a trustee capacity, or as an agent for individuals, private organizations, other governmental units, and/ or other funds.

Pension Trust Fund - The Pension Trust Fund is accounted for in the same manner as Proprietary Funds.

Agency Funds – The Agency Funds are used to account for assets held by the City as custodian or agent for individuals, other governmental units, and non – public organizations. Agency fund are custodial in nature (assets equal liabilities) and do not include the measurement of results of operations. The City does not have any agency funds.

BASIS OF ACCOUNTING

The modified accrual basis of accounting is followed in all governmental fund types, expendable trust funds and agency funds. Under this method, revenues are recognized

CITY OF MACON

when they become measurable and available as net current assets. Expenditures are generally recognized when the obligation is incurred, with the exception of principal and interest on general long term debt which is recognized when due.

Those revenues susceptible to accrual are property taxes, local option sales taxes, other taxes, intergovernmental revenue, interest revenue and charges for services. Fines, licenses and permits and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

The accrual basis of accounting is utilized by proprietary fund types and pension trust funds. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

REVENUE MONITORING

Depart heads are responsible for submitting revenue estimates to the Finance Office during the budget process. The projections should include a formula of collection or an anticipated collection schedule.

The Finance Office is responsible for monitoring the City's revenue collections. Computer reports are prepared monthly which compare actual receipts to the budget and sent to the departments for their review. In the event a department is not realizing their projection, the Finance Office will contact the department to inquire as to the extenuating circumstances that may have affected revenues.

EXPENDITURE CONTROL & MONITORING

An operational control of departmental or activity budgets is maintained by preliminary check of funds availability on a line item basis. City computerized purchasing system assures budget availability prior to the issuance of purchase orders. Budgetary expenditure printouts are submitted to the departments on a monthly basis. Each department has a liaison in the Finance Department assigned to monitor its financial activities and progress

FUND BALANCE

Governmental Funds report the difference between their assets and liabilities as fund balance, which is divided into reserved and unreserved portions.

In the fund balance statements, governmental funds report reservation of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change. The City has established the following reservations.

CITY OF MACON

Fund Balance – Reserved for Encumbrances – This portion of fund balance represents various restricted assets or resources of the City which have been encumbered or appropriated as required for purchase orders or contractual obligations.

Fund Balance – Reserved for Advances and Long-term Receivables – This portion represents a reservation of fund balance relative to the long term nature of such amounts.

Fund Balance – Reserved for Debt Service – This portion of fund balance represents resources of the City which have been formally set aside for future debt service.

BASIS OF BUDGETING

Annual budgets are legally adopted for the General Fund, Special Revenue Fund, Internal Service Fund, Debt Service, Capital Improvements and Enterprise Funds. All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Encumbrances are treated as budgeted expenditures in the year the commitment to purchase is incurred; and unencumbered appropriations in the annual operating budget lapse at fiscal year end. Legal provisions, including the City Charter and the Georgia Fiscal Standards Act, also govern the budgetary process.

The General Fund is subject to control on a departmental basis, while the Special Revenue and Debt Service Funds are subject to budgetary control on an individual fund basis. Budgets are prepared for the Capital Improvements Fund on a project basis, which usually covers only one fiscal year. Proprietary Fund budgets are prepared and utilized as a management tool to assess the operations of the enterprise and internal service funds.

BUDGET PROCESS

BUDGET PREPARATION

Many administrative policies are incorporated into the budgetary process in order to assure that the budget is a management plan of action for the fiscal year.

Under the direction of the Mayor, the Chief Administrative Officer, assisted by the Administrative Budget Committee, is responsible for budget preparation. Department and agency heads formally begin budget preparation in January. Capital and administrative budget hearings are held with each department and agency head. After review by the Mayor, a final budget proposal package is prepared.

The City Charter requires that the budget proposal be submitted by the Mayor to the City Council in the form of a draft ordinance of appropriations at least six weeks prior to the start of the fiscal year.

CITY OF MACON

The Appropriations Committee of City Council reviews the proposed budget and conducts another series of budget hearings with department and agency heads. A public hearing on the entire budget is conducted by City Council, at least one week prior to approval of an appropriations ordinance, which provides funding by department or function.

The Mayor may veto individual appropriation line items and a two-thirds vote of City Council is required to override the veto.

BUDGETARY AMENDMENTS

The budget is not a static document. It is a dynamic process which requires continuous monitoring and occasional revisions that reflect changing operational developments. In order to accommodate the changing needs of the government, the legislative body makes amendments to the budget.

There is only one type of budget amendment. The amendment is one that may cause a net change in the overall budget or a department budget. This type of amendment may result from increased or decreased revenue and/or expenditures or requested changes in funding for a capital project. This amendment is known as a Supplemental Budget Appropriation. Budget amendments of this nature are legislative and require City Council approval.

Supplemental Budget Appropriations are initiated by a written request from the department head to the Chief Administrative Officer (CAO) and Finance Director. After proper research and verification, the request is approved (or disapproved) administratively. The Finance Director is instructed to prepare an "Anticipated Budget Change" form as support for a supplemental appropriation ordinance for submission to the Appropriations Committee of Council for review. With a recommendation from the Appropriations Committee, the supplemental ordinance is referred to "full" Council for approval.

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BUDGET PREPARATION CALENDAR

JANUARY 2008 *PRELIMINARY PREP*

- Budget Instruction Manual updated
- Departmental budget packages prepared
- Initial briefing of the Administrative Budget Committee (ABC)
- Conduct workshops with Department and Agency budget personnel
- Budget information and schedule distributed

FEBRUARY 2008 *PHASE I - CAPITAL BUDGET SCHEDULE*

- Capital budget requests due from Departments
- Revenue estimates due from Departments
- Objectives and Performance Measures due
- Capital budget hearings conducted by the ABC
- ABC inspection of specific projects
- ABC review of capital projects requests

MARCH 2008- ABC reviews continued

- Review of key budget issues and recommendations for the capital budget with the Mayor
- Preliminary decision on final capital budget

PHASE II - OPERATING BUDGET SCHEDULE

- Operating budget requests due from Departments and Agencies
- Requested personnel changes reviewed
- Review of final Capital budget and requested operating budget with the Mayor
- Operating budget hearings with Departments and Agencies conducted by the ABC
- ABC review of operating requests

APRIL 2008 - Recommended budget revisions summarized by the Administrative Budget Committee

- Recommended revisions reviewed with the ABC
- Recommended revision reviewed with the Mayor
- Budget adjustment worksheets distributed to the Departments and Agencies
- Worksheets returned and summarized by Budget Officer
- Recommendation for proposed budget reviewed by the Mayor for final approval

CITY OF MACON

PHASE III - FINAL BUDGET PREPARATION

- Proposed budget document reviewed, prepared and submitted to printer
- MAY 2008**
 - Proposed budget document returned from printer and distributed
 - Proposed budget presented to Council by the Mayor along with Budget Message
 - Budget ordinance and related ordinances and resolutions submitted to Council for approval
 - Public Notice on proposed budget published in local newspaper
 - Budget Officer reviews proposed budget with Council Appropriations Committee
 - Appropriations Committee conducts council budget hearings with Department and Agency Heads
- JUNE 2008**
 - Appropriations Committee budget hearings continue
 - Appropriations Committee conducts final budget review and public hearing on budget proposal
 - Amended budget presented to full Council for approval at regular Council meeting
- JULY 2008**
 - New fiscal year begins
 - Approved budget prepared for final printing

CITY OF MACON

BUDGET GUIDE

A. REVIEWER'S GUIDE

The reviewer's guide is provided to summarize the information contained in each section and instruct the reader where to look for particular information in which he or she may be interested.

The 2008 Annual Budget contains the complete operating and capital budgets for the City of Macon. It is divided into ten sections whose contents are explained below.

SECTION I - INTRODUCTION

The Mayor's Budget Message is contained in this section. Important information about the state of the city and the strategies used in formulating the budget are found here.

SECTION II - GENERAL INFORMATION

Vital information about the City itself can be found in this section. The City's location and a brief history provide interesting information to the reader. The City's management structure and basic information about the City's financial operation is provided. In addition, information to assist the reader in reviewing this document is also included.

SECTION III – BUDGET POLICIES & STRATEGIES

Highlighted information about Macon's Annual Budget is presented in the Budget Overview and Key Budgetary Initiatives. Detailed information on how the budget was formulated including a complete calendar of the budget process can also be found here.

SECTION IV - SUMMARIES AND GRAPHS

Schedules summarizing the entire City's budgeted revenues and expenditures are included in this section. Individuals who want only the "bottom line" figures of the City's budget should look here. Also the Statement of Financial Condition is included in this section. The accompanying schedule has been expanded to include all budgeted funds. Graphs of revenues and expenditures offer important information regarding "Where our money comes from" and "Where our money goes".

SECTION V - PERSONNEL DATA, CAPITAL OUTLAY, MACH. & EQUIP.

This section provides information pertinent to the City's personnel and its impact on the budget. It also contains schedules of the approved personnel and the adjustments made to personnel for the fiscal year. Approved machinery & equipment purchases

CITY OF MACON

are listed in this section, as well as the major capital purchases for vehicles, equipment and building improvements.

SECTION VI - APPROPRIATIONS ORDINANCE

The adopted Budget Ordinance is contained in this section. The ordinance is divided by funds in which the revenues and expenditures are appropriated (by line items). This is the only section in which all revenues and expenditures for each budgeted fund are given. Funds are presented as follows:

- ◆ General Fund
- ◆ Capital Improvements Fund
- ◆ Enterprise Funds (Bowden Golf Course, Centreplex, Solid Waste Management, and Airport)
- ◆ Internal Service Fund (Vehicle Maintenance, and Group Insurance)
- ◆ Debt Service
- ◆ SPLOST (including Capital Leases)
- ◆ Special Revenue Funds (State Capital Improvement Fund, Hotel Motel Tax Fund, Law Enforcement Confiscation Fund, Law Enforcement Grant Fund, E – 911 Fund, Terminal Station Fund, and Workforce Development Fund)
- ◆ Capital Projects Funds (1976 Street & Traffic Improvement Fund, Parks and Recreation Grants Fund, and Green space Grants Fund.)

SECTION VII - DEPARTMENTAL OPERATING BUDGETS

A brief description of each department, a summary of its proposed and approved budget and its overall goal is initially presented.

Each department planned objectives and performance measures are also outlined. This information is resourceful in defining what a department or division plans to accomplish during the upcoming fiscal period. Questions about a particular department's operation and/or function should be directed here.

SECTION VIII - CITY FUNDED AGENCIES

The City of Macon appropriates funds to sixteen (16) different outside agencies and six (6) other programs. A brief summary of the approved FY 2008 budgets (including the City's appropriation) for each entity is included in this section. See Budget Policies and notes to the General Fund in the Appropriations Ordinance for additional information.

SECTION IX - OTHER FUNDS

Detailed information of the City Debt Service, SPLOST (including Contractual Debt accounted in the General Fund) and Special Revenue Funds may be obtained from this section. Debt schedules outlining the City's long-term obligations are also provided. Reference the Financial Condition section for additional information.

SECTION X - INDEX

CITY OF MACON

GENERAL INFORMATION

HISTORY

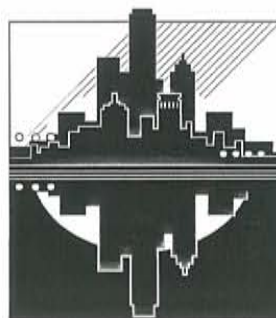
Macon is located in the middle of the state of Georgia's Fall Line, where Paleozoic Sea waters lapped the shoreline here millions of years ago. As early as 8,000 b.c. the Indians settled here and began building their homes on the banks of the fertile Ocmulgee River.

In the early 1800s, as trade bustled on the river and later on the railroads, Macon became known as the "Queen Inland City of the South." Macon was incorporated in 1823, just one year after the creation of Bibb County by the Georgia legislature.

Macon is the county seat of Bibb County and ranks 6th in population of Georgia cities with 89,289 in 2007. Macon is located 84 miles south of Atlanta, 127 miles west of Augusta, 174 miles northwest of Savannah, and 95 miles east of Columbus. The city is served by Interstates 75, 16 and 475, four U.S. highways and eight state highways.

The city of Macon covers 50 square miles of metropolitan Bibb County, which has 277 square miles. Macon's climate is generally mild year round, with mean temperatures of 49.1 and 93.5 degrees F, for January and July, respectively.

ECONOMIC CONDITION



Macon represents the major metropolitan statistical area* (MSA) in the Middle Georgia region which ranks fifth in the state. Macon's economy has been relatively steady.

The per capita personal income in the MSA falls a little below the state average of \$29,782, even though it saw a growth of 4.7%. It hovers between \$27,170 and \$28,442. (Economic Yearbook for Georgia's MSAs 2007)

The median age of Macon's population is 33.4, and the average household includes 2.46 persons.

The City of Macon is negotiating the construction of a new hotel adjacent to the renovated and expanded Macon Coliseum, now known as the Macon Centreplex, comprised of the Coliseum, Convention Center/Exhibit Hall, and Auditorium. The renovations and expansions have brought in many new attractions and new conventions.

CITY OF MACON

The Georgia Music Hall of Fame, which opened in September 1996, and the Georgia Sports Hall of Fame, which opened in April 1999, along with the adjacent Downtown Plaza, and renovated Douglass Theatre, has spurred development of new businesses and restaurants in the downtown area. New Town Macon has been formed to focus on a major development of the downtown area and its surrounding neighborhoods. This has resulted in major initiatives in securing Federal and State grant funding to leverage private development. A Business Improvement District (BID) is being established.

The City of Macon repurchased the Terminal Station in August 2002. The Terminal Station is located less than one block from both the music and sports halls of fame. Presently it is being rented as office space to several entities. Plans are underway to remodel areas to serve as the Driver's License Bureau and the bus transportation hub for the City. Long-range plans are to accommodate rail transportation from Atlanta to Savannah.

* The Macon (MSA) includes Bibb, Jones, Twiggs, Peach and Houston counties and the encompassed cities.

EDUCATION



Public school enrollment for Bibb County was approximately 25,400 as of the beginning of the 2008 school year. The public school system is comprised of 27 elementary schools (grades K-6), 11 middle schools (7-8), 6 high schools (9-12) and 4 other public school facilities. Over 6,000 students attend the 20 private and parochial schools. Macon has one vocational/technical school, the Central Georgia Tech, which has an annual enrollment of approximately 2400 full-time students.

In addition, Macon has two (2) colleges and one (1) university. These are Macon State College, Wesleyan College and Mercer University. Macon State College opened in 1968 as part of the University System of Georgia, and now offers four (4) year degree programs. Its current enrollment is approximately 6,150 students attending classes at the main campus and several off campus locations. Wesleyan College, which was founded in 1836, opened as the world's first college chartered for

CITY OF MACON

women. Annual enrollment is approximately around 650. Mercer University promotes a beautiful campus offering a College of Liberal Arts, the prestigious Walter F. George Law School, and the Schools of Business and Economics, Medicine and Engineering (annual enrollment is approximately 7,188 full-time students).

PUBLIC SAFETY



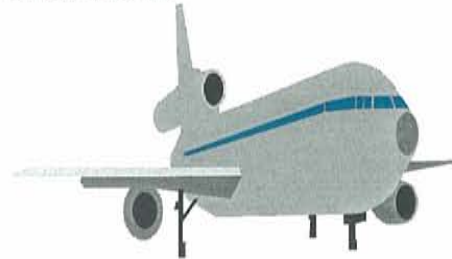
Police Department: Macon's nationally accredited Police Department is well equipped and highly qualified in modern law enforcement. There are 305 sworn officers in the department.



Fire Department: Macon's Fire Department serves the city and county with 19 modern fire stations using several different rescue and fire-fighting vehicles. The department employs 386 sworn firemen, boasting a Class 1 fire insurance rating within the city and a Class 3 in the county.

The City of Macon is one of few cities in the nation with a Class 1 Fire Department and an accredited Police Department.

TRANSPORTATION AIR SERVICE



The city has two public airport facilities. The Middle Ga. Regional Airport, (Lewis B. Wilson Airport) provides commercial service to and from Macon through Atlanta Hartfield Airport. The Downtown Airport (Herbert Smart) provides air facilities for private users.

BUS SERVICE



The city and county jointly funds the Macon-Bibb County Transit system which provides public bus transportation service and transportation system for handicapped citizens.

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ARTS & RECREATION ARTS

Macon offers cultural enrichment to its citizens through its support of two museums and the Macon Arts Alliance,



which promotes the arts through a regranting of city funds. The Museum of Arts and Sciences offers permanent and traveling exhibits, and a planetarium. The Harriet Tubman Museum is the largest African-American museum in the state and offers numerous exhibits of black heritage and culture. The Harriet Tubman Museum is located on Cherry Street across from the GA Sports Hall of Fame.

The city has two state-operated museums. The Music Hall of Fame opened in the fall of 1996, and the Sports Hall of Fame opened in April 1999 is on a site directly across from the Music facility. The city also invested public and private funds to restore the Douglass Theatre, an African-American landmark that is providing state-of-

the-art theatrics and a variety of programs.

The Macon Coliseum/Centreplex is billed as the largest convention center outside the Metro Atlanta area. The facility provides entertainment seating over 9,200 patrons in its main arena and over 102,000 square feet of convention and meeting space. The city also operates the Auditorium and Convention Center, which provides a source of entertainment for smaller concerts and events.

RECREATION



The city's parks and recreation program operates 8 recreation facilities, 2 tennis centers, a senior citizens center and a public golf course. These facilities and other sites provide a variety of recreational activities including 36 public tennis courts, numerous pools, baseball and football fields, basketball courts and bike trails.

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BASEBALL TEAM



The South Coast League was established in 2005 and awarded a baseball team, "Macon Music," to Macon in 2006. The team held its first game on September 17, 2006 at Luther Williams Field. Macon Music had a successful season with good attendance, made the playoffs, and a second place finish for the first year! It was an outstanding year. The team was well supported and the fans are looking forward to an even better season next year.

The City continues to strive to locate and bring other events to the area.

Eight Largest Employers.

Set forth below are the eight largest employers located in the City as of June 30, 2007, their approximate number of employees and percentages of employees per major employer. There can be no assurance that any employer listed below will continue to be located in

the City or will continue employment at the level stated. No independent investigation has been made of, and no representation can be made as to, the stability or financial condition of the companies listed below.

<u>Employer</u>	<u>Employees</u>	<u>Percentage of Employees per Major Employer</u>
Medical Center of Central Georgia	4,700	27.2%
Macon Mall	3,525	20.3%
Bibb County Board of Education	3,300	19.1%
City of Macon	1,711	9.9%
Mercer University	1,338	7.7%
Coliseum	1,300	7.5%
Medical Centers		
Bibb County	901	5.2%
Armstrong World Industries, Inc.	525	3.1%
Total of Major Employers	<u>17,300</u>	<u>100.00%</u>

Source: Comprehensive Annual Financial Report of the City for the fiscal year ended June 30, 2007.

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III. BUDGET POLICIES
& STRATEGIES

CITY OF MACON

BUDGET POLICIES & STRATEGIES

THIS SECTION CONTAINS:

⇒ BUDGET POLICIES

⇒ ACKNOWLEDGMENTS

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BUDGETARY POLICIES

The budgetary process incorporates many policies in order to assure that the budget is a management plan of action for the fiscal year. The following is a summary of the City's more significant policies applied in the preparation of the annual budget.

A. Working Capital.

The City of Macon had established a designation of unreserved fund balance of thirty days of the annual budget as working capital. These designated funds are not to be used, except in the most dire and extreme emergencies.

B. Debt Service

The City of Macon utilizes two (2) funding sources for repayment of debt for bond issues. **Revenue bonds** - which are issued by Authorities such as the Industrial Authority (created by the government). By virtue of going through an authority the bonds are considered to be an indirect debt of the City and constitute a contractual debt with the authority. The bonds are backed by the full faith and credit of the City and are paid by General Fund revenue sources.

The City's **General Obligation (GO) Bonds** are serviced by restricted components of the general property tax collected, as is provided by state law. In FY 2006 a Special Purpose Local Option Sales Tax was passed to allow for the payment of the GO Bonds from its proceeds. Final payment on the GO bonds was made in July 2006.

C. Capital Improvement vs. Capital Outlay

The City of Macon capital budget includes equipment, land and construction projects costing \$15,000 or more. In addition all vehicle purchases are categorized as capital expenditures. The budget for a capital item remains in effect until the end of the fiscal year.

Capital Outlay defines other machinery and equipment items costing less than \$15,000 which are provided for within the department operating budgets. Items costing over \$5,000 and/or with a life expectancy of three or more years are included in the fixed asset inventory.

D. Five Year Capital Improvements program

Each department is normally required to develop and annually update a comprehensive Capital Improvements Plan.

CITY OF MACON

The plan provides a five-year expenditure analysis of a department's need for improvements to land and buildings and for the purchase of major machinery and equipment. This allows the City to plan ahead for expenditures that will have a major budgetary impact. While resource limitations will prevent total funding, program preparation serves to focus on emerging needs and helps establish priorities.

E. Tax Millage

As a part of the normal budget process, the governing authority adopts a millage rate to provide property tax revenue for general operations of the government, and to pay debt service on general obligation bonds. State law requires the tax digest to be certified by the Tax Commissioner after the millage is adopted. The city and county digest normally is not finalized until July.

Revenue generated by the millage is accounted for in the General fund. No millage is set for bond revenues, since a Special Purpose Local Option Sales Tax was passed to pay the principal and interest on the City's outstanding General Obligation and Coliseum Authority bonds.

F. Funded Agencies

The City of Macon provides financial assistance to a number of outside agencies. It is the City's responsibility to ensure that all City funds provided to these agencies are expended prudently and accounted for fully. All agencies are required to obtain an annual audit performed by an independent auditor. In addition, agencies which are categorized as "nongovernmental" organizations are required to enter into a contractual agreement with the City in order to receive public funds. The agreement outlines how funds will be disbursed and expended.

G. Joint Funding of Agencies by City and County

Another provision governing the funding of outside agencies is the joint participation of the city and county. Most commonly, the city and county provide matching funds because the services provided by the agency are beneficial county-wide. The formula takes into account the economic and financial impact of the service and the portion of the population which would benefit from it. For instance, the Transit Authority is jointly funded on an 60:40 basis by the city and county respectively. The reason for this is that when this agreement originated the population of the city was approximately 60% of the county and the majority of the Transit Authority's routes service the city area. Please reference the Funded Agency section of this document for more detailed information.

In addition, the city stipulates that all appropriations to agencies which are jointly funded be contingent upon the county providing its share of funding for the budget year. This is incorporated in the official budget ordinance as notes to the applicable fund.

CITY OF MACON

H. Countywide (City) Departments

In addition to the joint funding of various agencies, the City has several departments which operate on a county-wide basis under the administration of the City. These departments provide services county-wide but operate as City of Macon departments. Some are funded jointly by the city and county through reimbursement of cost by the county and some are funded solely from City revenues. This arrangement was established as a result of a double taxation study which was performed in 1980. The City and County are currently reviewing that agreement to determine if the current terms are still appropriate. The following are departments and/or functions which provide services county-wide:

<u>Department/Function</u>	<u>Funding</u>
Inspections & Fees	City funded
Parks & Recreation	City funded
Traffic Engineering	Reimbursed on 50:50 basis
Emergency Management	Partial County & State funding
E911 Communications	County-wide fees
Fire	Reimbursed based on actual costs
Signals & Signs	Reimbursed based on actual costs

I. Balancing the Budget

Balancing expenditures and revenues is the fundamental imperative for government entities. If projected revenues do not cover the planned expenditures, then difference has to be resolved by cutting spending, raising revenues, or engage in a combination of the two. This assumes, of course, that the budget has to balance upon submission to the legislative body, with reasonable estimates.

J. Budgeting for Proprietary Funds

- a. Enterprise Funds are expected to approximately break even except for the non-cash expense of depreciation.
- b. Internal Service Fund is expected to break even, inclusive of depreciation.

K. Hotel/Motel Tax Distribution

The City has one Special Revenue Fund to account for revenue generated by the levy of a 6.0% Hotel/Motel Tax. The tax is collected from lodging facilities located within the city limits by the City Finance Office. Beginning in July 2006 the distribution as follows:

53%	Macon Centreplex	\$385,045
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CITY OF MACON

40%	Convention/Visitors Bureau	\$290,600
7%	Cherry Blossom Festival	\$ 50,855

L. Solid Waste Management

Solid Waste Management continues to be one of the City's most pressing issues. A \$15 waste management fee is charged per month per household and is used to support the collection and disposal of residential waste.

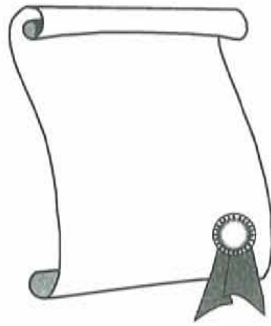
The tipping fee is set by ordinance. The fee is charged to private haulers for the use of the City's landfill. Most of the fee provides funds to support the cost of operating the landfill. Revenues generated should cover about 42% of the total operating costs. There is an additional surcharge of sixty-five cents per ton, which is remitted to the State Superfund.

M. Local Government GMA/ Capital Lease Purchase Program

The City of Macon had incorporated the use of a pooled leasing program sponsored by the Georgia Municipal Association (GMA) as an alternative financing method for major machinery & equipment purchases. The city was approved participation in the original 1990 lease program during FY 1991. The original program allowed the city to make lease payments on equipment while gaining arbitrage earnings on funds being held in reserve. The Georgia Local Government Lease/Purchase Program has the sponsorship of the Georgia Municipal Association, and the Association of County Commission of Georgia. The City appropriates the annual payment for each project.

As of July 1998, the City of Macon is also a participant in the "Georgia Local Government Lease/Purchase Program, which is an expanded alternative to the GMA 1990 program.

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Acknowledgments

The annual city budget is the collection of the City's financial plans. It lists anticipated revenues and expenditures in the coming fiscal year. A cost-effective budget establishes a compelling relationship between what departments plan on doing and what they plan on spending. Departmental budget requests are justified only to the extent that they finance value-adding operational activities and capital improvement projects for quality municipal services.

The preparation of the annual budget requires the cooperation of the City Administration, the City Council, departments of the City, and various local authorities. This budget document is the result of the combined efforts of:

- Mayor Robert A.B. Reichert
- City Council Appropriations Committee – Mike Cranford, Chair, Tom Ellington, Vice Chair, Virgil Watkins Jr, Elaine Lucas and Nancy White
- Miriam Paris – City Council President and all of City Council
- Administrative Budget Committee Mike Anthony, Interim Chief Administrative Officer, Moffet Keith, Director of Internal Affairs, Narender Bhardwaj, Budget/ Finance Manager, Ariel Neely, Accounting Trainee, Ben Hubbard, Director of Human Resources, Harold Gaines, Employment Manager
- Department Heads and their staff members tasked with preparing the departmental budgets.
- Special thanks to all City employees who contributed their expertise to this project.

CITY OF MACON

IV. SUMMARIES
& GRAPHS

CITY OF MACON

SUMMARIES & GRAPHS

THIS SECTION CONTAINS SUMMARY INFORMATION FOR APPROPRIATIONS APPROVED IN THE FISCAL YEAR 2008 BUDGET:

I. REVENUE

A. Summary of General Fund Revenues

II. EXPENDITURES

A. Summary of Operating Expenditures for General, Enterprise, and Internal Service Funds

III. ALL FUNDS

A. Summary of ALL Budgeted Funds

B. Graph of Funds by Type

IV. FISCAL CONDITION

A. Summary of Financial Condition

B. Graph of Projected Fund Balance

Line item budgets for each fund given in Ordinance section

CITY OF MACON

REVENUE CATEGORIES

GENERAL PROPERTY TAXES

This category includes **Real and Personal Property Taxes**, Public Utility Taxes, Motor Vehicle and Mobile Home Taxes, and Intangible Taxes. All taxes are calculated with at least 95% collection rate.

Receipts from Penalties and Interest on Delinquent Taxes are also included. Revenue projections are based on historical trends.

SALES TAXES

The **Local Option Sales Tax** is the City's single largest revenue source and is collected as **1.0%** of the state Sales and Use Tax. The city shares Sales Tax revenue with the county on a **60:40** basis of countywide collections. Beginning in October of 2005 the Special Purpose Local Option Sales Tax of an additional 1.0% was accessed to be used for certain debt of the City and the County. The County distributes 33% of the proceeds to the City for payment of the Coliseum and General Obligation bond debts and the 1990 and 1998 GMA Leasepools and Stormwater Drainage Improvements.

OTHER TAXES

This category includes Beer, Liquor and Wine Taxes. These taxes are collected as a percentage of sales and projected based on historical trends.

GROSS RECEIPTS

Franchise Fees, Cable TV Taxes, and Insurance Premium Tax are included under this section. All of these are calculated as a percentage of gross receipts, which enables this revenue to keep up with inflation. These revenues are projected based on historical trends in conjunction with current economic indicators.

LICENSES & PERMITS

This revenue is derived from Business Licenses, Building Inspection Permits and various trade license fees. The fees charged are set by ordinance and are periodically reviewed by the respective Code Committees.

INTERGOVERNMENTAL REVENUE

This category consists of revenue from Federal, State and Local government, other agency reimbursements, grants, entitlements, shared revenue, payments in lieu of taxes or funding of local or state-wide programs. A major portion is collected from Bibb County for reimbursement of services provided countywide by the city.

CITY OF MACON

GENERAL GOVERNMENT

Tower leases and operation agreements for the Airport and Senior Center, and revenue from other general activities that the city conducts are in this category.

HIGHWAYS AND STREETS

This category includes revenue generated from the repairs and maintenance of streets and state right-of-ways, and the use of city right-of-ways.

CHARGES FOR SERVICES

This category consists of fees for current city services such as Recreation and Animal Control, etc. These fees are set by guidelines, which are reviewed by the administration and approved by Council.

FINES AND FORFEITURES

This revenue source consists of fines imposed by the Municipal Court including traffic citations, parking violations, etc. and forfeits from confiscated deposits.

SALES & REFUND

Receipts from the sale of city property (real estate, vehicles, equipment, etc.) and refunds for workers' compensation claims are recorded in this section.

MISCELLANEOUS

This category consists of revenue generated from interest earnings, rents, royalties and transfers from other funding sources.

CITY OF MACON

SUMMARY OF GENERAL FUND REVENUES

FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 ACTUAL	2008 Rev. BUDGET	2009 BUDGET
<u>GENERAL FUND REVENUE</u>					
<u>PROPERTY TAX</u>					
Property Tax	18,630,615	19,081,900	18,715,808	19,368,000	19,338,300
Penalties, Interest, Delinquencies	228,489	254,250	141,154	238,000	155,000
SUB-TOTAL PROPERTY TAX	18,859,104	19,336,150	18,856,962	19,606,000	19,493,300
<u>SALES TAX</u>	17,690,503	18,699,542	19,520,602	19,800,000	19,800,000
<u>OTHER TAXES</u>					
Liquor	194,910	191,492	171,762	175,000	175,000
Beer	1,326,704	1,307,048	1,160,985	1,200,000	1,200,000
Wine	140,007	131,840	136,135	130,000	145,000
SUB-TOTAL OTHER TAXES	1,661,621	1,630,380	1,468,882	1,505,000	1,520,000
<u>GROSS RECEIPTS</u>					
Georgia Power	3,739,913	4,232,933	4,493,086	4,500,000	4,900,000
Georgia Natural Gas	551,488	510,158	506,813	520,000	500,000
Bell South	1,603,391	1,507,947	1,406,586	1,425,000	1,562,300
Cox Cable TV	1,309	5,991	749,793	750,000	735,000
Telephone Others	787,484	749,317	4,911	5,000	5,000
Insurance Premiums	4,527,382	4,870,869	5,096,148	5,150,000	5,400,000
SUB-TOTAL GROSS RECEIPTS	11,210,967	11,877,215	12,257,337	12,350,000	13,102,300
<u>LICENSES AND PERMITS</u>					
Business & Professional Licenses	1,489,228	1,710,781	1,766,337	1,700,000	1,725,000
Business Lic - Depository	212,580	210,222	249,855	240,000	250,000
Building Permits	1,146,012	1,325,369	1,231,093	1,007,200	943,700
Miscellaneous	31,956	39,702	3,259	20,500	5,500
SUB-TOTAL LICENSES & PERMITS	2,879,776	3,286,074	3,250,544	2,967,700	2,924,200
<u>INTERGOVERNMENTAL</u>					
Other State / Federal Grants	0	55,752	160,305	91,788	44,000
Macon Housing Authority (Lieu Tax)	60,439	53,556	65,833	55,000	55,000
Airport Lease (Lieu Tax)	68,781	72,921	69,811	72,750	69,800
Real Estate Transfers	47,155	114,373	112,034	90,000	90,000
Bibb Co - Emergency Mgmt	24,582	24,609	25,641	58,016	94,900
Bibb Co - Fire Department	6,631,044	6,534,172	6,758,364	6,700,000	6,850,000
Bibb Co - Traffic Engineering	122,223	105,776	113,074	136,367	147,000

CITY OF MACON

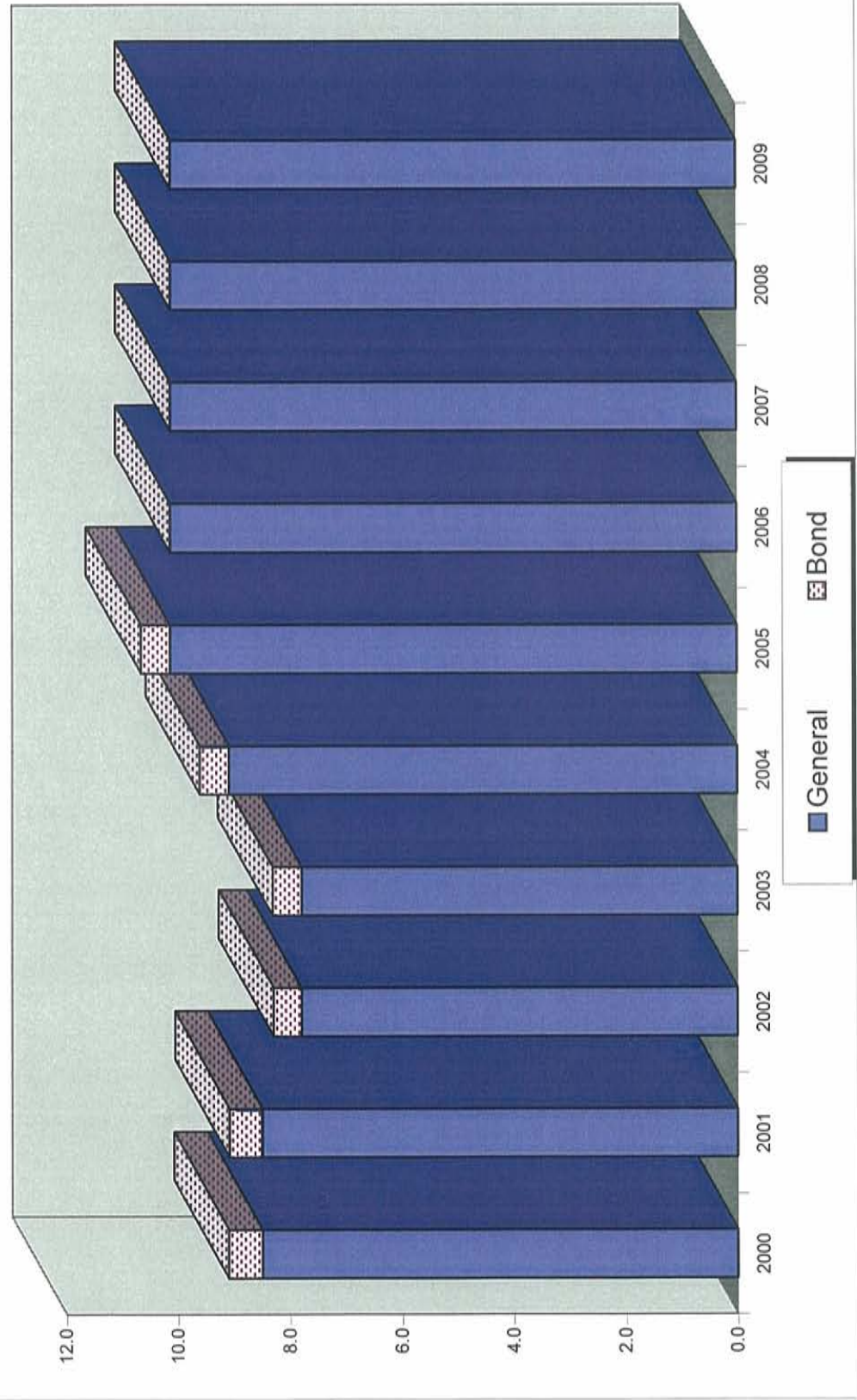
FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 ACTUAL	2008 Rev. BUDGET	2009 BUDGET
Cherry Blossom Festival	0	32,538	7,322	15,000	12,000
Other Intergovernmental	844,324	867,957	869,844	856,989	896,106
SUB-TOTAL INTERGOVERNMENTAL	7,798,548	7,861,654	8,182,229	8,075,910	8,258,806
<u>GENERAL GOVERNMENT</u>					
Police - Central Records	88,073	85,600	95,125	90,000	100,000
Police - Alarms Systems	41,929	55,846	43,255	50,000	40,000
Central Services	87,111	126,342	128,067	80,000	102,000
Credit Union	73,118	88,870	97,014	107,564	108,666
Other General Government	172,558	127,658	87,832	95,447	92,170
800 Mhz Radio Tower Lease	115,598	159,064	120,796	120,800	141,840
SUB-TOTAL GENERAL GOV'T	578,387	643,380	572,088	543,811	584,676
<u>HIGHWAYS AND STREETS</u>					
ROW - Cable/Wire	277,488	148,580	131,339	140,000	90,400
Street Repairs	30,461	87,090	47,870	60,000	50,000
SUB-TOTAL HIGHWAYS & STREETS	307,949	235,670	179,209	200,000	140,400
<u>CHARGES FOR SERVICES</u>					
Police - Animal Control	73,408	46,903	58,919	45,500	53,200
Recreation	371,968	417,682	378,729	357,800	385,000
Parking Garage Fees	207,134	164,561	186,509	170,000	170,000
SUB-TOTAL CHARGES FOR SERVICES	652,510	629,146	624,157	573,300	608,200
<u>MUNICIPAL COURT</u>					
Fines and Forfeitures	1,813,581	1,682,329	2,248,532	2,463,750	2,565,100
SUB-TOTAL MUNICIPAL COURT	1,813,581	1,682,329	2,248,532	2,463,750	2,565,100
<u>SALES & REFUNDS</u>					
Other City Property Sales	1,332,053	28,265	113,545	72,500	54,000
SUB-TOTAL SALES & REFUNDS	1,332,053	28,265	113,545	72,500	54,000
<u>MISCELLANEOUS</u>					
Interest	90,671	184,895	449,631	300,000	375,000
Miscellaneous	853,329	311,025	274,047	913,034	89,100
Rent Revenue	189,732	165,300	149,339	150,000	225,600
Impounded Vehicles	127,802	126,612	126,612	130,000	120,000
Railroad Annuity	7,000	7,000	7,000	7,000	7,000

CITY OF MACON

FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 ACTUAL	2008 Rev. BUDGET	2009 BUDGET
Indirect Charge Revenue	0	0	80,212	499,676	419,874
SUB-TOTAL MISCELLANEOUS	1,268,534	794,832	1,086,842	1,999,710	1,236,574
TOTAL	\$66,053,533	\$66,704,637	\$68,360,927	\$70,157,681	\$70,287,556
<u>Other Financing Sources</u>					
Transfer from Other Funds	177,482	166,245	186	824,373	109,000
Extra Contribution from Employees for H Cost	0	0	0	284,310	0
SUB-TOTAL Other Financing Sources	177,482	166,245	186	1,108,683	109,000
<u>Total General Fund Revenues</u>	66,231,015	66,870,882	68,361,113	71,266,364	70,396,556

CITY OF MACON TAX RATES

One mill of taxes generates approximately \$ 1.86 million.



CITY OF MACON

SUMMARY OF OPERATING EXPENDITURES

FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 ACTUAL	2008 Rev. BUDGET	2009 BUDGET
<u>GENERAL FUND EXPENDITURES</u>					
<u>General Government Administration</u>					
Mayor's Office	785,025	794,021	818,086	858,323	818,449
Internal Audit	0	51,544	57,440	111,828	137,547
City Clerk	187,223	173,408	148,487	153,172	155,091
Information Systems	425,434	568,647	586,089	684,274	774,366
MIS-Communications	294,759	299,308	307,877	314,891	295,851
City Council	592,418	567,417	614,783	637,181	645,226
Finance Office	1,107,788	952,225	1,031,736	1,115,901	1,190,677
City Attorney	1,336,373	1,084,348	1,201,700	676,361	754,030
<i>Sub-Total Administration</i>	4,729,020	4,490,918	4,766,198	4,551,931	4,771,237
Human Resources	704,005	644,584	631,517	669,796	709,636
Medical Dispensary	226,089	237,013	249,417	253,888	261,076
Credit Union	68,878	92,633	94,678	105,963	104,487
<i>Sub-Total Personnel</i>	998,972	974,230	975,613	1,029,647	1,075,199
Inspection and Fees	1,086,274	1,131,497	1,111,917	1,001,694	1,115,744
Total - General Gov't Admin	6,814,266	6,596,645	6,853,728	6,583,272	6,962,180
<u>Public Safety</u>					
Municipal Court	755,820	818,395	1,010,797	1,090,220	1,074,166
Police - Youth & Intervention Services	536,917	526,084	683,169	776,390	801,265
Police - Administration	1,545,448	1,840,955	2,411,246	3,896,336	3,540,843
Police - Support Services	2,056,803	2,336,575	3,261,865	3,226,569	3,372,412
Police - Patrol	10,021,304	10,083,215	9,383,735	8,323,832	8,408,754
Police - Management Services	842,932	512,267	481,298	476,448	509,314
Police - Animal Control	284,182	285,913	300,967	317,674	336,649
<i>Sub-Total Police</i>	16,043,406	16,403,404	17,533,078	18,107,469	18,043,403
Fire Administration	363,441	387,941	343,345	407,221	363,101
Fire Fighting	16,432,860	17,028,288	17,725,057	17,384,516	17,400,832
Fire Prevention	701,554	721,787	665,624	581,981	633,437
Fire Training	245,789	232,499	397,874	411,626	414,565
<i>Sub-Total Fire</i>	17,743,644	18,370,515	19,131,901	18,785,344	18,811,935
Emergency Management	212,202	229,454	235,656	335,318	300,084
Total - Public Safety	33,999,252	35,003,373	36,900,634	37,228,131	37,155,422
<u>Public Works Services</u>					
City Engineering	631,872	658,466	600,640	607,931	611,587
Traffic Engineering	245,164	237,754	214,856	245,350	276,755
Public Works Admin	409,301	382,194	378,910	417,754	449,096

CITY OF MACON

FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 ACTUAL	2008 Rev. BUDGET	2009 BUDGET
Street Cleaning	1,110,091	1,155,073	1,114,268	1,218,787	1,188,482
Street Maintenance	1,241,719	1,290,322	1,366,714	1,353,702	1,203,270
Storm Drainage Maintenance	391,804	381,834	402,384	414,077	400,019
<i>Sub-Total Public Works</i>	4,029,951	4,105,643	4,077,771	4,257,601	4,129,209
Total - Public Wks Services	4,029,951	4,105,643	4,077,771	4,257,601	4,129,209
<u>Central Services</u>					
Central Services Admin	259,337	256,789	301,918	325,455	327,591
Traffic Signals	355,241	427,903	448,304	502,631	525,163
Bldg. Custodial Service	468,870	493,622	508,058	508,366	552,023
HVAC	269,197	254,644	321,222	344,662	355,414
General Maintenance	507,036	514,936	511,389	529,194	519,604
Electrical	264,688	295,896	324,520	360,834	370,025
Traffic Maintenance Operations	341,344	274,603	293,084	287,324	331,982
<i>Sub-Total Central Serv</i>	2,465,713	2,518,393	2,708,496	2,858,466	2,981,802
Public Utilities	895,586	982,529	1,027,721	995,500	1,020,500
Total - Central Services	3,361,299	3,500,922	3,736,217	3,853,966	4,002,302
<u>Parks and Recreation</u>					
Administrative Services	121,549	124,809	129,081	133,047	131,251
Grounds and Facilities	1,777,712	1,886,680	1,882,375	1,990,915	1,976,174
Operation Service	2,804,641	2,722,319	2,725,003	2,935,820	3,008,003
Business Center	261,534	271,077	271,655	282,887	287,312
Total - Parks & Rec	4,965,436	5,004,885	5,008,114	5,342,669	5,402,740
<u>Public Properties</u>					
Mulberry Street Parking Garage	93,464	95,645	115,591	104,700	107,700
Total - Public Properties	93,464	95,645	115,591	104,700	107,700
Middle GA Clean Cities	50,924	45,469	46,203	49,615	50,424
<u>Debt Service - Revenue Bonds & Contractual Payments</u>					
Sect. Of State Building	844,324	856,989	869,844	882,892	896,106
2002A Urban Development Bonds	0	149,231	0	896,114	0
Paying Agent Fees	538	6,235	3,307	3,500	3,500
Other Debts	1,751,837	33,339	0	0	0
Total Debt Service	2,596,699	1,045,794	873,151	1,782,506	899,606

CITY OF MACON

FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 ACTUAL	2008 Rev. BUDGET	2009 BUDGET
<u>Miscellaneous</u>					
Interest Expense	28,540	82,800	66,500	0	0
Old Fire & Police Pension	80,437	71,624	70,575	71,281	73,550
Unallocated Reserve (Earmark)	0	0	0	277,820	57,452
Unallocated Reserve	0	0	0	417,188	0
Government Dues	22,553	33,430	35,488	36,000	36,000
Miscellaneous	633,050	310,216	394,446	401,500	70,000
Risk Management	1,596,091	1,905,864	1,831,815	2,467,000	2,262,000
Moral, Welfare & Recreation	30,307	23,300	25,007	25,000	25,000
Sister Cities Expense	0	0	877	7,000	7,000
Operating Cash Reserve	0	0	0	2,006,526	0
Cash Reserve Pay Increase	0	0	0	454,000	909,543
Total - Miscellaneous	2,390,978	2,427,234	2,424,708	6,163,315	3,440,545
<u>Payments to Other Government Agencies</u>					
Planning and Zoning	461,340	461,340	438,840	394,145	350,789
GIS	42,237	50,428	52,154	62,385	49,450
Clean Air	14,026	0	28,052	15,000	15,000
Mapping Department	84,022	94,319	104,163	102,251	119,625
Middle Georgia RDC	59,178	59,178	59,178	59,178	76,855
Board of Elections	350,102	255,587	330,739	441,626	427,160
Keep Macon-Bibb Beautiful	74,284	67,545	67,545	60,800	60,115
Middle Ga. Comm Food Bank	10,000	9,000	9,000	8,100	8,100
Macon Arts Alliance	74,218	49,478	40,000	36,000	36,000
Museum of Arts and Sciences	85,286	56,857	56,857	51,170	51,170
Urban Development Auth	39,920	35,928	35,928	37,335	28,778
Industrial Authority	93,345	86,344	86,344	86,344	86,344
Transit Authority	803,071	845,560	1,013,348	1,028,271	1,121,165
Trans Auth-ADA ParaTransit	117,597	117,597	117,597	117,597	117,597
Economic Dev Commission- MEDC	34,955	34,955	34,198	34,750	34,750
Citizens Advocacy	4,488	4,700	4,700	4,700	4,700
ECD-Home Match	113,941	108,759	102,618	101,618	125,000
ECD-Land Acquisition	100,000	100,000	175,000	200,000	200,000
ECD-Property Inspection Admin	482,164	484,564	575,000	814,685	726,968
Douglass Theatre	135,000	90,000	108,901	90,000	80,000
Land Bank Authority Contribution	0	0	0	0	100,000
New Town Macon	10,000	10,000	10,000	10,000	10,000
Ben Hills Partnership Contribution	0	0	0	0	75,000
Payne City - LOST	15,000	15,000	15,000	15,000	15,000
Hope 6	400,000	900,000			
Demolition & Board Ups	0	0	0	0	94,277
Total - Other Agencies	3,604,174	3,937,139	3,465,162	3,770,955	4,013,843

CITY OF MACON

FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 ACTUAL	2008 Rev. BUDGET	2009 BUDGET
<u>Inter-Fund Transfers</u>					
Transfer to Debt Service	0	0	749,034	478,667	1,513,780
Transfer to Centreplex	0	784,334	1042135.82	1,063,041	979,153
Transfer to Law Enforcement	165,346	85,056	79,048	74,730	61,116
Transfer to Bowden	0	248,400	16,665	148,697	140,681
Transf to Capital Improvents	0	887,343	1,371,671	364,500	495,000
Transfer to UDA for debt payment	0	170,720	722,132	0	1,042,854
Other Transfers	2,099,790	1,995,172	3,489	0	0
Total - Inter-Fund Transfer	2,265,136	4,171,025	3,984,174	2,129,635	4,232,584
SPLOST Designated Others	0	0	0	0	0
<u>TOTAL GENERAL FUND</u>	<u>\$64,171,579</u>	<u>\$65,933,774</u>	<u>\$67,485,452</u>	<u>\$71,266,365</u>	<u>\$70,396,555</u>
<u>ENTERPRISE FUND EXPENSES</u>					
Bowden Golf Course	\$490,909	520,648	\$512,554	597,753	\$729,446
<i>Sub-Total Bowden</i>	490,909	520,648	512,554	597,753	729,446
Auditorium/Coliseum/Convention Center	4,473,130	4,152,885	4,263,758	4,480,941	4,383,198
<i>Sub-Total Col/Aud</i>	4,473,130	4,152,885	4,263,758	4,480,941	4,383,198
Waster Collection /Solid Waste Mgt. / Re	4,393,109	5,538,895	5,990,084	6,882,614	6,854,085
<i>Sub-Total Waste Mgmt</i>	4,393,109	5,538,895	5,990,084	6,882,614	6,854,085
TOTAL ENTERPRISE FUND	<u>9,357,148</u>	<u>10,212,428</u>	<u>10,766,395</u>	<u>11,961,308</u>	<u>11,966,729</u>
<u>INTERNAL SERVICE FUND EXP.</u>					
Vehicle Maintenance	\$3,579,164	2,909,813	\$1,779,841	1,873,493	\$1,895,000
TOTAL INTERNAL SERV FUND	<u>\$3,579,164</u>	<u>\$2,909,813</u>	<u>\$1,779,841</u>	<u>\$1,873,493</u>	<u>\$1,895,000</u>
<u>AIRPORT FUND EXPENSES</u>					
Airport	1,260,836	1,624,396	1,296,411	1,952,716	\$2,347,134
TOTAL AIRPORT FUND	<u>1,260,836</u>	<u>1,624,396</u>	<u>1,296,411</u>	<u>1,952,716</u>	<u>\$2,347,134</u>

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FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 ACTUAL	2008 Rev. BUDGET	2009 BUDGET
Debt Service Fund	1,257,739	254,486	58,001	5,000	1,708,780
Terminal Station	244,603	288,178	213,674	447,128	494,515
Capital Improvement Projects	50,074	1,250,195	1,250,195	2,442,100	1,488,100
Splst Fund	0	4,991,416	5,892,707	10,865,000	19,473,952
1976 Street & Improvement Fund	0	0	0	6,000	7,500
State Capital Improvement Project	0	0	0	3,000	5,000
Law Enforcement Confiscation Fund	37,709	14,100	0	104,000	173,000
Group Insurance	0	0	10,735,470	0	11,236,846
<u>SPECIAL REVENUE FUND EXP.</u>					
E-911 System	2,298,087	2,326,620	2,685,680	3,000,108	2,966,623
Hotel-Motel Tax Fund	693,291	648,548	677,784	700,000	726,500
TOTAL OTHER FUNDS	4,581,503	9,773,543	21,513,512	17,572,336	38,280,816
GRAND TOTAL					
<u>ALL OPERATING FUNDS</u>	<u>\$82,950,230</u>	<u>\$90,453,954</u>	<u>\$102,841,610</u>	<u>\$104,626,218</u>	<u>\$124,886,234</u>

CITY OF MACON

FINANCIAL SUMMARY

FY 2009 BUDGET

The City of Macon fiscal year 2009 budget was developed with the concept of *keeping a tight budget, while* delivering necessary and existing services, and meeting all legally and administratively required obligations.

The Administrative Budget Committee chaired by the Chief Administrative Officer, and comprised of the Director of Internal Affairs, the Director of Finance, Director of Human Resources, and the Budget Officer had oversight of the preparation of the Mayor's proposed budget to City Council. The Mayor presented this budget on May 13, 2008. At that time, all City Council members received the proposed budget. The City Council Appropriations Committee subsequently scheduled budget hearings for all departments and agencies and after these were held, implemented desired changes to the Mayor's proposed budget. All City Council members were invited to these meetings, and many non-committee members attended. The full City Council then held a public hearing. The budget was approved by City Council at a special meeting on Wednesday evening, July 2nd. The Mayor then signed the budget ordinance into law on July 3rd, 2008.

This financial summary will be by fund type and fund, and will be highlighted by the accompanying graphics.

GOVERNMENT FUNDS

General Fund

Total General Fund expenditures were budgeted at \$70.4 million, which is almost the same when compare to the FY 2008 General Fund budget. The General Fund is 56.4% of the total FY 2009 budget. Transfers from the General Fund to the Centreplex, Bowden Golf Course, and Capital Improvement Funds were budgeted. All General Fund revenues, expenditures, and other financing sources are covered on the accompanying graphs and supporting financial fund analysis. Specific parts of the budget are addressed below.

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Property Tax Revenue

Property tax is the second largest revenue source for the General Fund, providing about 27.1% of the total revenues. This category of revenue is calculated at a 95% collection rate. Effective July 1, 2005 the millage rate for the city decreased from 10.66 to 10.16. This represents the elimination of .5 mills for bond tax. This decrease was taken because the passage of the SPLOST allowed for the payment of debt without using property taxes.

Sales Tax Revenue

General-purpose local option sales tax is the largest revenue source for the General Fund. The City of Macon receives sixty per cent of (county-wide) collections. Sales tax revenue provides about 28.1% of all General Fund revenues.

Other Taxes

This category of business taxes provides the third largest revenue source for the General Fund, providing about 19.67% of the total revenues. The taxes collected in this category are franchise fees from the Georgia Power Company, BellSouth, Georgia Natural Gas Company, Cox Cable, the insurance premium tax, and alcohol taxes, plus a small amount from telephones on City of Macon property. These budgeted revenues total \$14.6 million, which is a 5.4% increase from FY 2008.

Other Revenues

Other Revenues include Intergovernmental, Licenses and Fees, General City Government, Highways and Streets, Charges for Services, Fines and Forfeitures, Animal Control Charges, Parking Garage Revenues, Sales and Refunds, Interest Income on deposited funds, tenant payments from City-owned real estate, a wrecker contract, indirect charges, paving assessments, and any non-recurring revenue.

Other Intergovernmental Revenues are expected to increase by \$246 thousand primarily due to amounts to be reimbursed by the Bibb County government for fire services in unincorporated Bibb County. The \$8 million budget total for FY 2009 also includes \$896 thousand lease revenue from the Secretary of State Building, which is a pass-through.

Fines and Forfeitures Revenues are expected to increase \$101 thousand from FY 2008 to FY 2009.

The FY 2009 budgeted revenues for Highways and Streets are anticipated to decrease by \$60 thousand in comparison to the FY 2008 budget. It also includes

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street repair permits that are required and a \$4.50 per linear foot per year fee charged to users of the City's right of way.

Budgeted interest income has increased from the FY 2008-budgeted level by \$75 thousand. A strong emphasis is placed on maximizing every dollar deposited for earning interest income. The continued use of an implemented purchasing card system for procurement of items less than \$500 had a major impact in having funds on deposit longer, thus allowing interest income to be earned. Increased use of lease pools also makes more money available for investment. Strong monitoring efforts of funds on deposit allowed these funds to be placed where the maximum investment impact could be felt, given the limitations placed on City of Macon, thus taxpayers, funds.

In addition to Investment Interest, Miscellaneous Revenues come primarily from leased space in a City-owned 11-floor building in downtown Macon. It is budgeted at \$150 thousand. Also included is a wrecker service contract, which will bring \$120 thousand in revenues and TSA reimbursement for police officers at the airport in the amount of \$28 thousand.

General Government Expenditures

Expenditures accounted for as general government includes the Mayor's Office, City Council, Inspections and Fees, Finance, City Attorney, City Clerk/ Customer Service, and the Human Resources Department. These account for 9.74% of the total General Fund budget. FY 2009 budgeted funds for this group show a 1.8% increase over FY 2008 costs.

Public Safety Expenditures

Public Safety consists of Police, Fire, Animal Control, Municipal Court and Emergency Management, and is related to the costs of delivering services. These operational expenditures use 52.76% of the General Fund costs. The FY 2009 budget is \$37.15 million. This is a increase 1% over the FY 2008 budgeted costs. This percentage excludes funds budgeted for capital improvements purposes. The Police Department has oversight over the county-wide Enhanced 911 service, which is accounted for as special revenues fund.

Parks and Recreation Expenditures (county-wide)

Parks and Recreation is a county-wide function through an intergovernmental agreement. These operational expenditures, which exclude funds, budgeted for capital improvements, use 7.67% of total General Fund costs. Funding for parks and recreation operations decreased by \$148 thousand since last year. A stronger emphasis continues on providing recreational services to all ages, and is a part of the Mayor's strategic focus of his administration.

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Public Works Expenditures

Street Maintenance, Street Cleaning, Storm Drainage, and Administration of the department are budgeted in the General Fund, and comprise 4.6% of total

General Fund costs. The Solid Waste Management function, which consists of waste collection, the Landfill, and recycling, are accounted for in an enterprise fund. The Public Works function budget for FY 2009 is \$3.24 million. This is a decrease \$319 thousand over the FY 2008 budgeted costs.

Central Services

The Central Services budget covers a variety of functions. These include Signs, Signals, Custodial, Electrical, Heating and Air, Plumbing, General Maintenance, and city-wide utility costs. The FY 2009 budget for these functions is outlined in the budget ordinance, and totals \$2.98 million. This is an increase of \$12 thousand over FY 2008 budgeted costs.

Other Financing Sources

Transfers from and to Other Funds are accounted for within this category. The net transfers are \$4.2 million – 6% of the General Fund budget.

Future Outlook

The General Fund continues to perform well. What has hampered General Fund performance for many years is the necessity to subsidize the operating deficits of some proprietary funds.

General Fund revenue is very dependent on a healthy economy. Property taxes comprise about 27.4%. Of total revenue, Local Option Sales Tax comprises about 28.1% and other taxes based on gross receipts comprise another 18.6% of revenue. Only 215.9% of total General Fund revenue comes from other sources. If the economy slowdown continues, or goes into a recession, revenues will likely further decrease, and that could impact having to use unreserved/ undesignated fund balance. A positive solution is the implementation of some revenue enhancements that virtually every municipal and consolidated government in the State of Georgia currently have.

The major General Fund cost is personnel, which exceeds 67% of all costs. Another concern is adequate funding to replace vehicles and aging infrastructure.

Innovative funding solutions, such as the Local Government Lease Pool program and 3-year operating leases for equipment with potentially high maintenance costs are in use now.

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SPLOST Fund

The SPLOST is a 1% special purpose local option sales tax, which was approved by the voters in June 2005 for the purpose of the retirement of debt. The expiration date for this tax is March 2009. This fund handles general obligation bond debt, Coliseum Authority Revenue bonds, and capital lease payments for equipment purchased through the Local Government Lease Pool. These capital equipment items are budgeted in the Capital Improvements Fund, then are reimbursed by the Local Government Lease Pool, and are paid as capital leases through the SPLOST Fund. The fund is in sound financial condition, as evidenced by the accompanying financial comparison.

The City of Macon has had tremendous success in using the Georgia Municipal Association Pooled Lease Program, and its successor, the Local Government Pooled Lease Program. By using these low cost-financing options, the City of Macon has been able to improve its cash flow and enhance investment earnings. The FY 2009 Capital Improvements budget has not been scheduled for financing through the Local Government Lease Pool.

Capital Improvements Fund

A five-year Capital Improvement plan has been prepared for the City of Macon. In FY 2009 Capital Improvement is budgeted for \$1.48 million, \$973 thousand will be funded from the Local Government Lease Pool and other \$495 thousand from General Fund, and Cox Communications- Others. All the capital items approved for Enterprise Fund and General Fund will be purchased from this fund.

Fund Balance (General Fund)

The City of Macon has a policy requiring a reserve of 30 days working capital. Thirty days working capital is equivalent to 1 month of the General Fund budget. Working Capital at the end of FY 2008 is \$5.8 million. An estimated cost for payment of settlement of claims was factored in the budget.

PROPRIETARY FUNDS

Enterprise Funds

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Bowden Golf Course

Revenues are projected at \$510 thousand in fiscal year 2009. Operations are under the Parks and Recreation Department. Expenditures were budgeted at \$729 thousand including depreciation of \$78 thousand for the year. It is expected that there will be a short fall in the operating expenditure of about \$140 thousand. This short of \$140 thousand will be met through a transfer from General Fund. In the year 2008 this shortfall was \$148 thousand.

Please reference the accompanying financial graph and comparison.

Macon Centreplex (Coliseum Fund)

The Macon Coliseum was renovated and expanded over a period from 1994 through 1997 with two separate bond issues that totaled \$21 million. The expansion resulted in a conference center and exhibit hall, while the renovation brought the 31-year-old Coliseum up to date. The 20-year bond debt service is funded and paid from the SPLOST.

Revenues are projected to \$3.2 million in fiscal year 2009. Expenditures were budgeted at \$4.3 million including depreciation of \$170 thousand for the year. It is expected that there will be a shortfall in the operating expenditure of about \$979 thousand. This short fall of \$979 thousand will be met through a transfer from General Fund.

Please reference the accompanying financial graph and spreadsheet comparison.

Solid Waste Management

This fund accounts for waste collection, waste recycling, and waste disposal. The residential waste collection fee is \$15 per month per household. Only about 30% of Macon residents recycle through the City's recycling program, which extends the life of the landfill. The recycling program has been included in landfill operations. There are several private landfills in this, as well as landfills in adjacent counties that provide competition with the City's landfill.

Enhanced 911(countywide)

This service is under the supervision of the Chief of Police. The current fee is a \$1.50 a month per landline telephone subscriber went into effect on January 1, 1998. E-911 is a countywide function under the City.

CITY OF MACON

A \$1.50 per month fee per cellular telephone has been approved and is now in effect. The fee will allow the installation of equipment so the location of a cellular telephone call into the E-911 Center may be determined.

Please reference the accompanying financial graph and spreadsheet comparisons.

Airport Fund

The Airport fund is accounted for as an enterprise fund. FY 2009 expenditures are projected to be \$2.35 million including depreciation. FY 2009 revenues are projected to be \$1.8 million. The budgeted short fall of \$247 thousand will be met through a transfer from Fund Balance.

Internal Service Fund

Vehicle Maintenance

The Vehicle Maintenance Fund handles the repair of all city vehicles. This fund over the past several years has operated in a deficit. Hourly repair rates to city departments were revised from \$20 to \$40 per hour for light equipment, and \$40 to \$70 per hour for heavy equipment in FY 2008. In FY 2009, this fund is expected to show surplus of 78 thousand.

Please reference the accompanying financial spreadsheet.

Special Revenue Fund

Hotel-Motel Tax Fund

The Hotel-Motel Tax is at 6%. The projection for FY 2009 of \$726 thousand anticipates some rebound in business and collections. These funds are distributed as follows:

- 53% Macon Centreplex
- 40% Convention/ Visitors Bureau
- 7% Cherry Blossom Festival

Please reference the accompanying financial graph and spreadsheet comparison

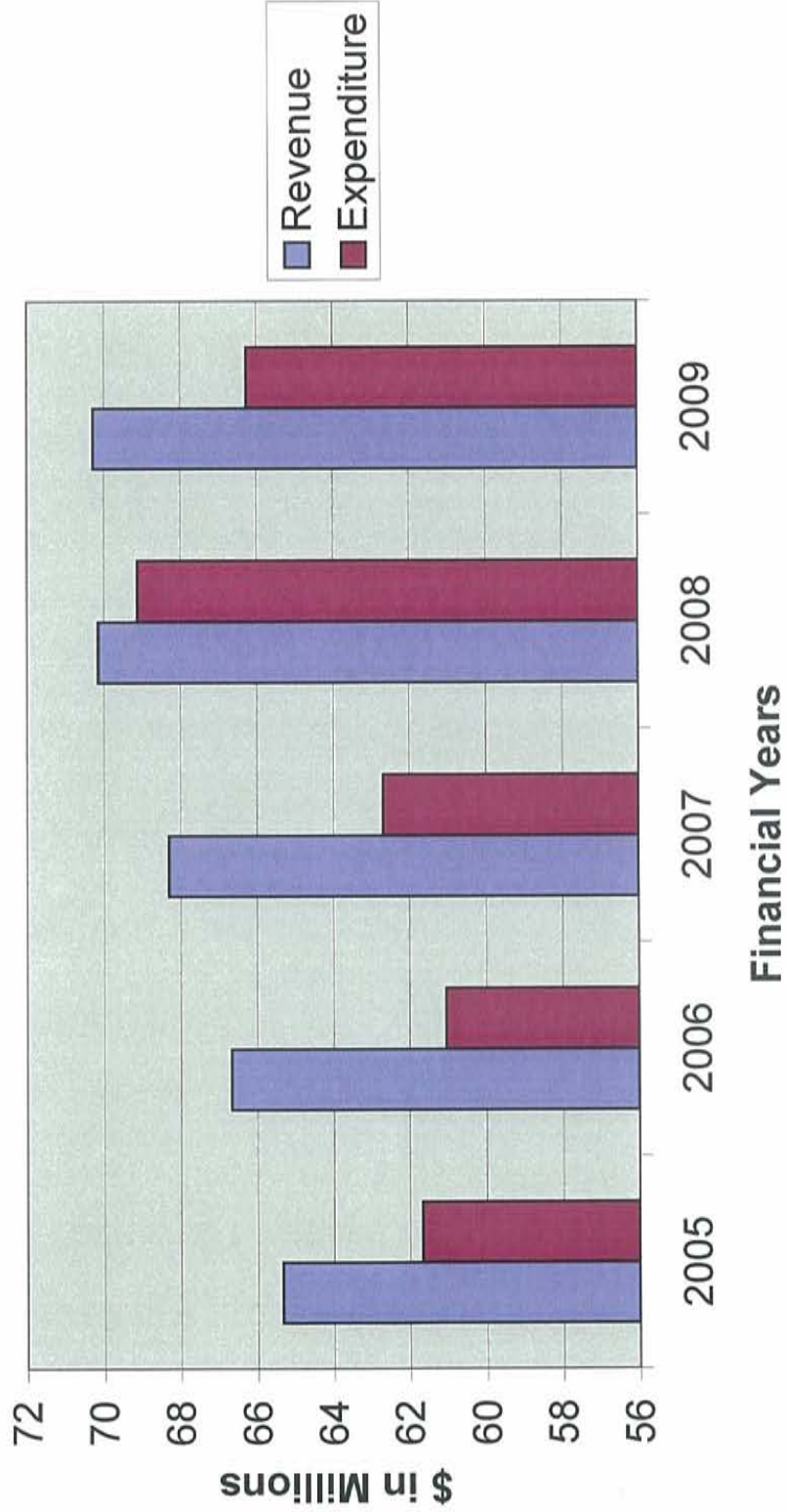
CITY OF MACON

GENERAL FUND FY 2005 - FY 2009

	<u>FY 2005</u> <u>Actual</u> <u>Amount</u>	<u>FY 2006</u> <u>Actual</u> <u>Amount</u>	<u>FY 2007</u> <u>Actual</u> <u>Amount</u>	<u>FY 2008</u> <u>Rev. Budget</u> <u>Amount</u>	<u>FY 2009</u> <u>Budget</u> <u>Amount</u>
<u>Revenues</u>					
Property Tax	18,859,105	19,336,150	18,715,808	19,368,000	19,338,300
Local Option Sales Tax	17,690,503	18,699,542	20,989,484	21,305,000	21,320,000
Gross Receipts/Pen & Int-Taxes	12,872,588	13,507,595	12,398,490	12,588,000	13,257,300
Licenses & Fees	2,879,775	3,286,074	3,250,543	2,967,700	2,924,200
Other Intergovernmental	7,798,548	7,861,654	8,120,349	8,075,910	8,258,806
General City Government	578,387	643,380	572,088	543,811	584,676
Highways & Streets	307,949	235,670	179,209	200,000	140,400
Charges for Services	652,510	629,146	624,157	573,300	608,200
Fines & Forfeitures	1,813,581	1,682,329	2,248,532	2,463,750	2,565,100
Sales & Refunds	368,016	3,000	55,766	72,500	54,000
Interest Income	90,671	184,895	449,631	300,000	375,000
Other Revenues	1,432,571	609,938	699,090	1,699,710	861,570
Total Revenues	65,344,204	66,679,373	68,303,146	70,157,681	70,287,552
<u>Expenditures</u>					
General Government	6,814,266	6,596,645	7,792,304	7,743,534	8,386,854
Public Safety	33,999,252	35,003,373	35,654,181	35,802,593	35,781,172
Public Works	4,029,951	4,105,643	3,262,276	3,404,320	3,240,867
Central Services	3,361,299	3,500,922	3,831,867	4,026,638	3,870,144
Parks & Recreation	4,965,436	5,004,885	5,008,115	5,342,669	5,402,740
Public Properties	93,464	95,645	115,591	104,700	107,700
Miscellaneous General Government	2,213,601	1,779,377	1,754,883	7,158,815	4,461,045
Approp / Payments to Other Gov Agencies	3,604,174	3,937,139	4,338,312	3,770,955	4,013,843
Revenue Bonds & Contractual Pymts	2,596,699	1,045,794	939,651	1,782,508	899,606
Total Expenditures	61,678,142	61,069,423	62,697,180	69,136,732	66,163,971
Excess of Revenues Over (Under) Expenditures	3,666,062	5,609,950	5,605,966	1,020,949	4,123,581
<u>Other Financing Sources</u>					
Proceeds from Sale of Fixed Assets	827,271	25,265	57,779	1,108,683	0
Transfers from Other Funds		166,245	186	0	109,000
Transfers to Other Funds	(2,329,811)	(4,864,351)	(4,836,790)	(2,129,635)	(4,232,584)
Total Other Financing Sources	(1,502,540)	(4,672,841)	(4,778,825)	(1,020,952)	(4,123,584)
Excess of Revenues/Other Sources Over (Under) Expenditures/Other Uses	2,163,522	937,109	827,144	0	0
Fund Balance - Beginning of Year	7,636,370	10,228,937	(4,378,645)	(3,551,501)	(3,551,501)
Prior Period Adjustment	429,045	(15,544,691)	NA	NA	NA
Fund Balance - End of Year	<u>10,228,937</u>	<u>(4,378,645)</u>	<u>(3,551,501)</u>	<u>(3,551,501)</u>	<u>(3,551,501)</u>
Reserved- Fund Balance	315,135	430,532	NA	NA	NA
Unreserved- Fund Balance	6,056,388	(4,809,177)	NA	NA	NA
Undesignated- Fund Balance	3,857,414	0	NA	NA	NA

CITY OF MACON

General Fund Revenue - Expenditures FY 2005 - FY 2009



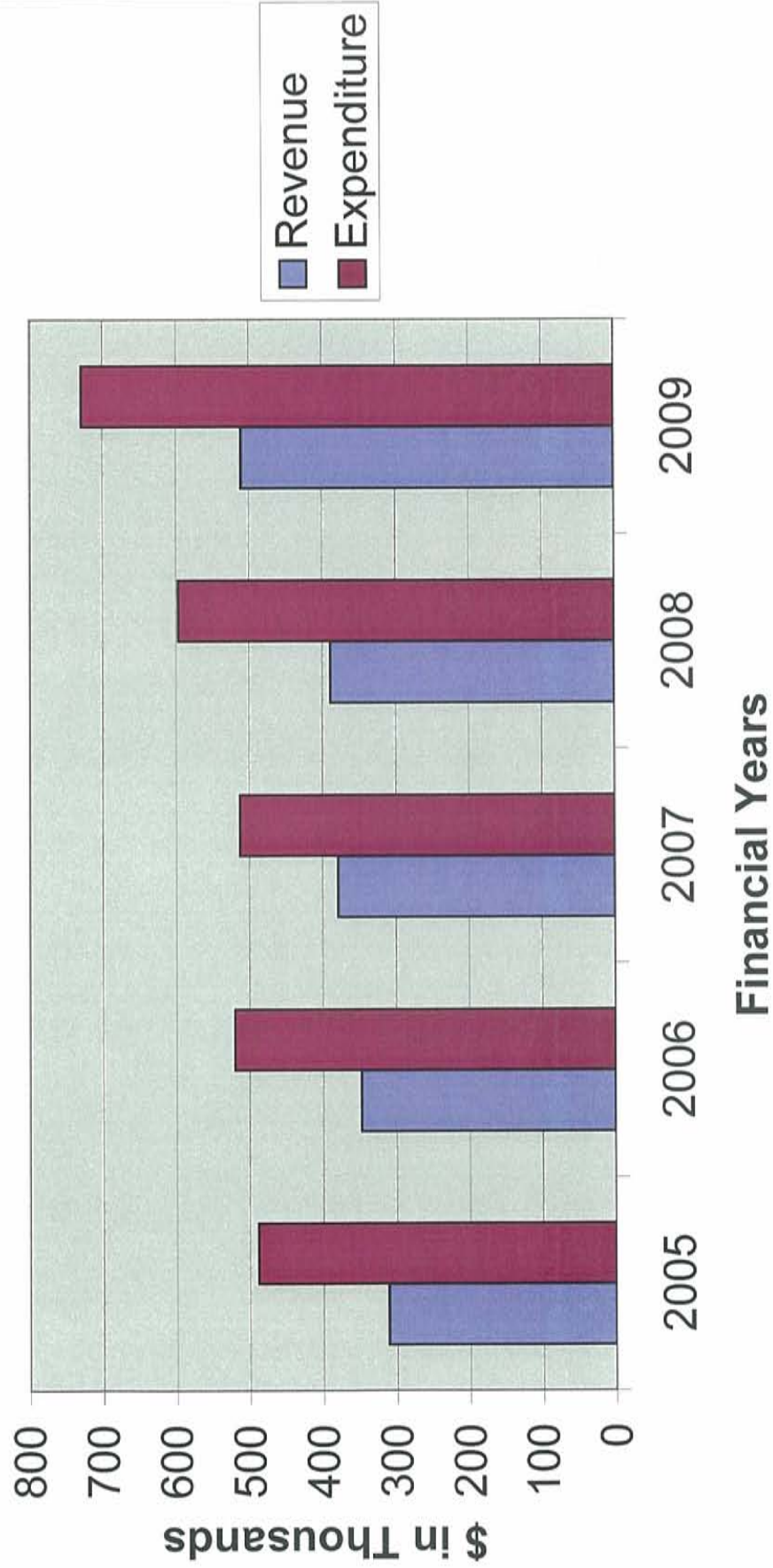
CITY OF MACON

PROPRIETARY FUNDS *FY 2005- FY 2009*

BOWDEN GOLF COURSE

	FY 2005 <u>Actual</u> <u>Amount</u>	FY 2006 <u>Actual</u> <u>Amount</u>	FY 2007 <u>Actual</u> <u>Amount</u>	FY 2008 <u>Rev. Budget</u> <u>Amount</u>	FY 2009 <u>Budget</u> <u>Amount</u>
<u>Revenues</u>					
Fees, Sales & Commissions	143,244	156,950	183,852	191,400	186,200
Rent Revenue	165,338	189,969	189,020	196,300	190,100
Miscellaneous Revenues	2,325	649	6,093	900	134,000
Total Revenues	310,907	347,568	378,964	388,600	510,300
<u>Expenditures</u>					
Personnel Costs	234,385	294,808	304,461	359,544	361,064
Operating Costs	127,589	113,713	96,863	159,815	271,380
Depreciation	71,317	81,916	83,176	60,456	78,465
Miscellaneous	55,740	30,211	28,054	17,188	18,537
Total Expenditures	489,031	520,648	512,554	597,003	729,446
Income (Loss) Before Operating Tr.	(178,124)	(173,080)	(133,589)	(208,403)	(219,146)
Nonoperating revenues (expenses)	0	0	0	0	0
Transfers from Other Funds	0	248,401	16,665	147,947	140,681
Total Other Financing Sources	(1,884)	248,401	16,665	147,947	140,681
Net Income (Loss)	(180,008)	75,321	(116,924)	(60,456)	(78,465)
Retained Earnings - Beg. of Year	712,705	532,697	1,107,422	990,498	930,042
Prior Period Adjustment	N/A	499,404	N/A	N/A	N/A
Retained Earnings - End of Year	532,697	1,107,422	990,498	930,042	851,577
Fund Equity	532,697	1,107,422	990,498	930,042	851,577

Bowden Golf Course Revenue - Expenditures FY 2005 - FY 2009



CITY OF MACON

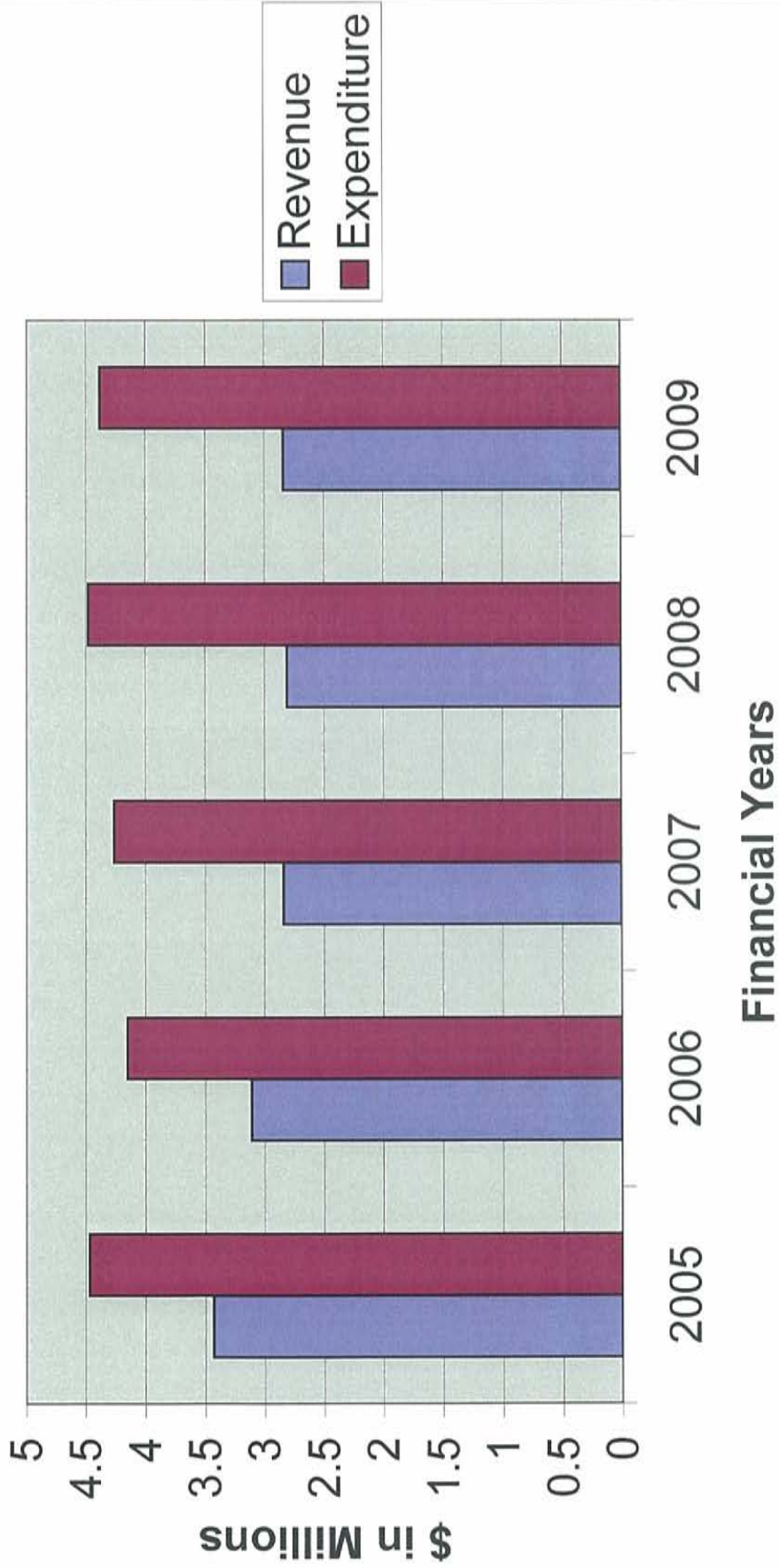
PROPRIETARY FUNDS FY 2005 - FY 2009

CENTREPLEX (COLISEUM, AUDITORIUM, & CONVENTION CENTER)

	FY 2005 <u>Actual</u> <u>Amount</u>	FY 2006 <u>Actual</u> <u>Amount</u>	FY 2007 <u>Actual</u> <u>Amount</u>	FY 2008 <u>Rev. Budget</u> <u>Amount</u>	FY 2009 <u>Budget</u> <u>Amount</u>
<u>Revenues</u>					
Parking Lot	334,625	294,054	248,068	250,000	240,000
Concession Sales	684,927	617,468	526,262	525,000	525,000
Rent Revenue	935,530	876,973	803,305	790,000	800,000
Catering	1,019,551	859,682	831,484	815,000	815,000
Other	453,628	465,779	440,520	438,900	469,000
Total Revenues	3,428,261	3,113,956	2,849,638	2,818,900	2,849,000
<u>Expenditures</u>					
Personnel Costs	2,264,261	2,206,041	2,445,793	2,432,194	2,535,972
Supplies & Materials	133,402	56,926	599,659	525,468	500,520
Repairs & Maintenance	51,357	350,563	108,723	97,820	60,500
Utilities	611,767	667,940	585,374	632,350	617,000
Depreciation	270,798	147,465	151,784	228,000	170,000
Other	1,141,544	723,949	372,426	565,109	499,206
Total Expenditures	4,473,129	4,152,884	4,263,758	4,480,941	4,383,198
Income (Loss) Before Operating Trans:	(1,044,868)	(1,038,928)	(1,414,120)	(1,662,041)	(1,534,198)
Non-operating Revenues (expenses)	0	0	0	0	0
<u>Other Financing Sources</u>					
Transfers from Other Funds	134,498	910,154	1,401,362	1,434,041	1,364,198
Total Other Financing Sources	134,498	910,154	1,401,362	1,434,041	1,364,198
Net Income (Loss)	(910,370)	(128,774)	(12,759)	(228,000)	(170,000)
Retained Earnings - Begining of Year:	(1,554,419)	(1,554,419)	2,762,400	2,749,641	2,521,641
Restatements	0	4,445,593	0	0	0
Retained Earnings - End of Year	(1,554,419)	2,762,400	2,749,641	2,521,641	2,351,641
Fund Equity	(1,554,419)	2,762,400	2,749,641	2,521,641	2,351,641

Macon Centreplex (Coliseum)

Revenue - Expenditures FY 2005 - FY 2009



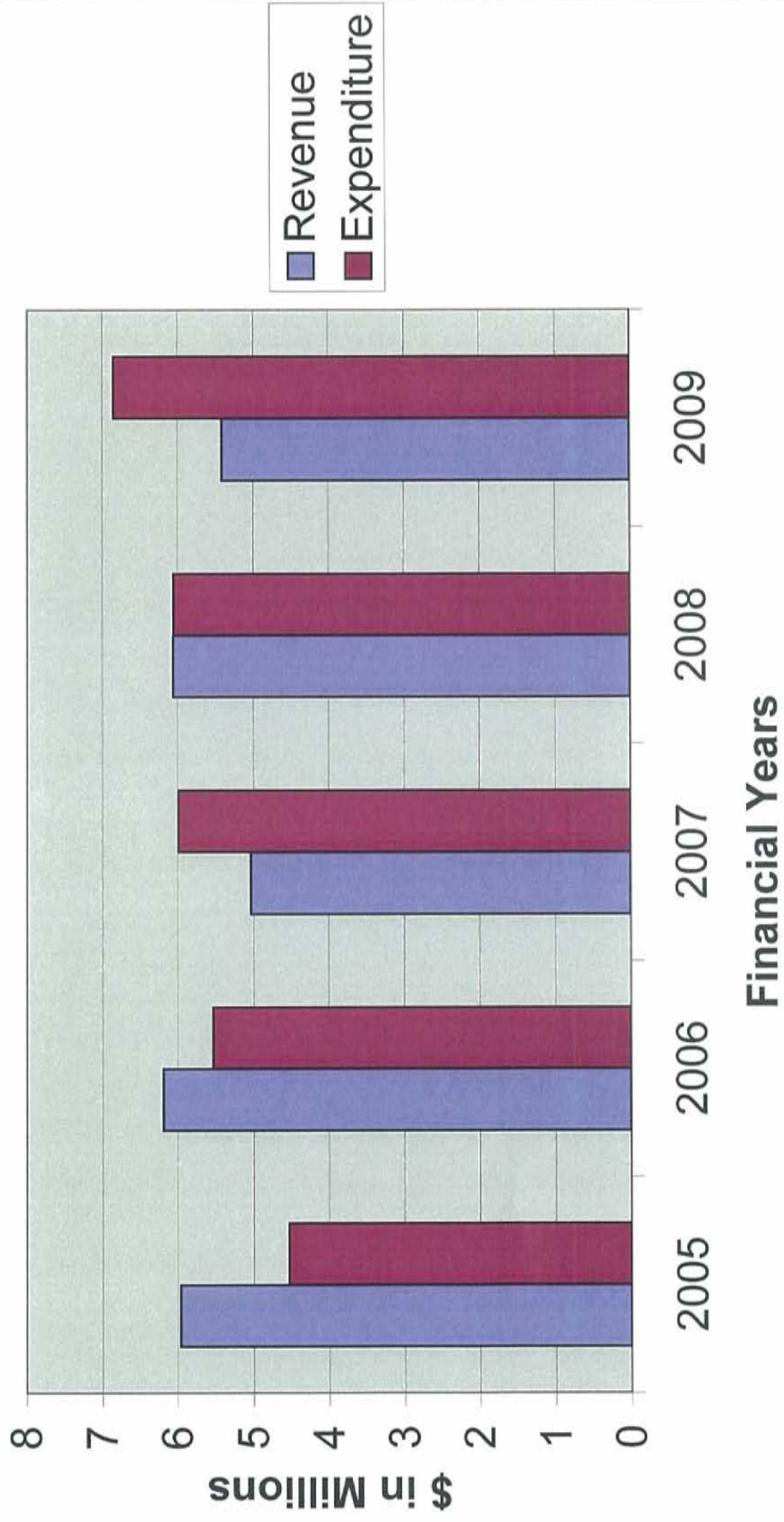
CITY OF MACON

PROPRIETARY FUNDS FY 2005- FY 2009

SOLID WASTE MANAGEMENT FY 2004 - FY 2009

	FY 2005 <u>Actual</u> <u>Amount</u>	FY 2006 <u>Actual</u> <u>Amount</u>	FY 2007 <u>Actual</u> <u>Amount</u>	FY 2008 <u>Rev. Budget</u> <u>Amount</u>	FY 2009 <u>Budget</u> <u>Amount</u>
<u>Revenues</u>					
Waste Management Fees	4,127,884	4,577,405	3,896,577	4,857,400	4,020,000
Landfill Fees	1,663,375	1,621,110	1,129,511	1,210,000	1,374,600
Other	177,967	650	3,322	1,000	15,000
Total Revenues	5,969,226	6,199,165	5,029,410	6,068,400	5,409,600
<u>Expenditures</u>					
Personnel Costs	2,458,994	2,579,896	2,721,236	2,544,445	2,837,203
Supplies & Materials	280,077	37,690	46,703	50,507	50,907
Repairs & Maintenance	645,059	965,287	1,115,095	919,422	840,000
Utilities	21,581	18,492	18,567	20,894	20,894
Depreciation	813,465	702,713	672,105	813,464	705,428
Landfill Closure & Post Closure	0	860,000	1,404,377	750,000	850,000
Other	315,420	374,818	11,999	958,759	783,868
GMA Payments	0	0	0	0	765,785
Total Expenditures	4,534,596	5,538,896	5,990,082	6,057,491	6,854,085
Income (Loss) Before Operating Transfer	1,434,630	660,269	(960,672)	10,909	(1,444,485)
Transfers To Other Funds	0	0	0	(824,373)	0
Transfers from Other Funds	0	1,965,027	694,222	0	739,057
Total Other Financing Sources	0	1,965,027	694,222	(824,373)	739,057
Net Income (Loss)	1,434,630	2,625,296	(266,450)	(813,464)	(705,428)
Retained Earnings - Beginning of Year	4,028,420	5,666,666	2,049,553	1,783,103	969,639
Prior Period Adjustment	203,616	(6,242,409)	0	0	0
Retained Earnings - End of Year	5,666,666	2,049,553	1,783,103	969,639	264,211
Fund Equity	5,666,666	2,049,553	1,783,103	969,639	264,211

Solid Waste Management Fund Revenue - Expenditures FY 2005 - 2009



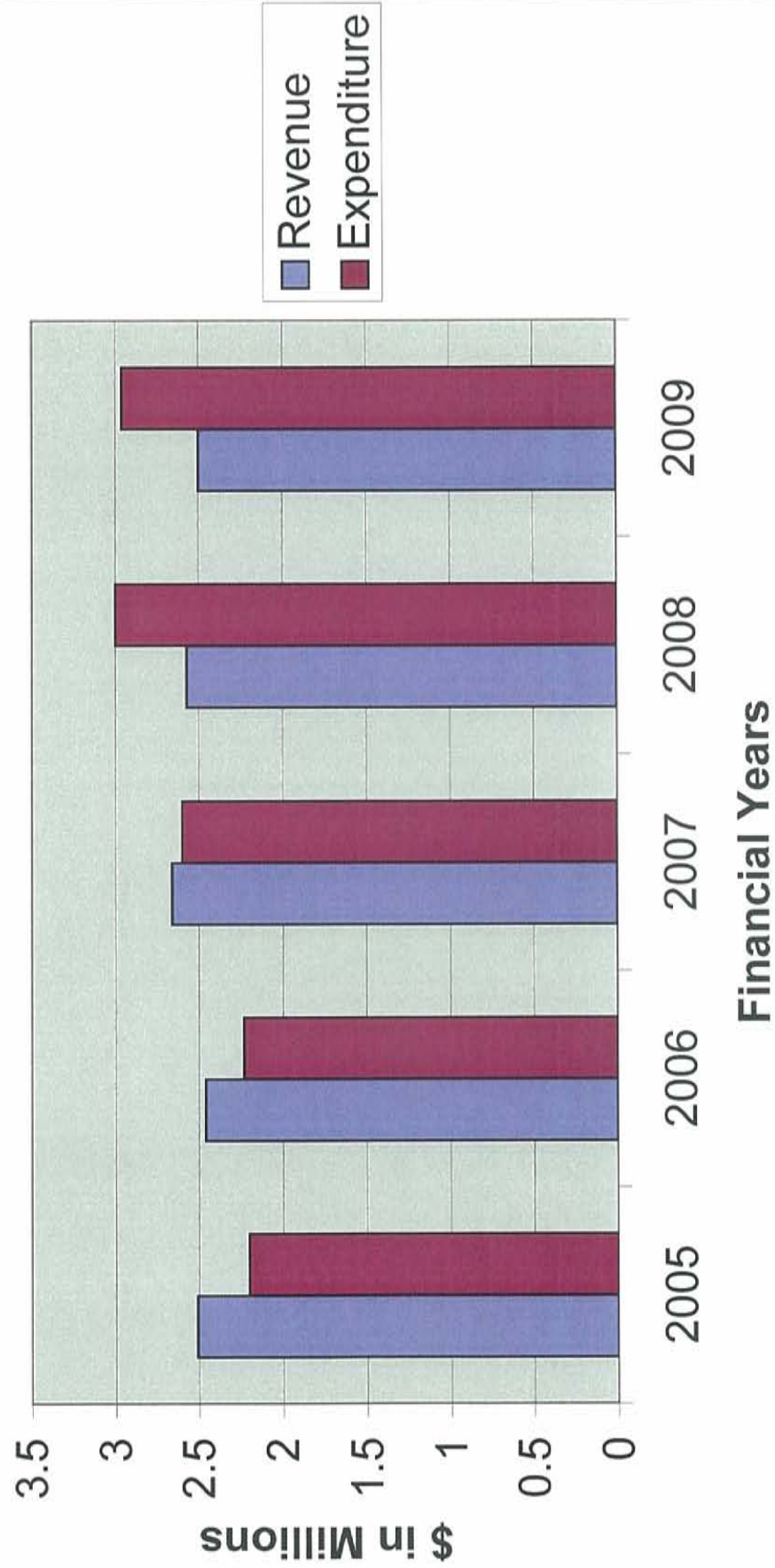
CITY OF MACON

PROPRIETARY FUNDS *FY 2005 - FY 2009*

ENHANCED 911

	FY 2005 <u>Actual</u> <u>Amount</u>	FY 2006 <u>Actual</u> <u>Amount</u>	FY 2007 <u>Actual</u> <u>Amount</u>	FY 2008 <u>Rev. Budget</u> <u>Amount</u>	FY 2009 <u>Budget</u> <u>Amount</u>
<u>Revenues</u>					
Subscriber Fees - Fixed Phone	1,693,984	1,419,315	1,742,412	1,400,000	1,400,000
Subscriber Fees - Mobile Phone	802,651	992,686	866,856	1,125,000	1,100,000
Other	14,879	49,463	51,384	49,500	0
Total Revenues	2,511,514	2,461,464	2,660,652	2,574,500	2,500,000
<u>Expenditures</u>					
Personnel Costs	1,585,888	1,688,611	1,894,959	2,074,975	2,202,684
Supplies & Materials	16,898	12,644	16,943	24,240	29,240
Utilities	291,738	293,558	254,800	297,200	262,200
Telephone	143,352	189,750	190,645	220,000	260,000
Other	171,053	52,898	246,502	383,693	212,499
Total Expenditures	2,208,929	2,237,461	2,603,849	3,000,108	2,966,623
Income (Loss) Before Operating Tr.	302,585	224,003	56,804	(425,608)	(466,623)
<u>Other Financing Sources</u>					
Transfers from Other Funds	0	94,709	80,212	0	466,623
Transfers To Other Funds	(89,158)	(89,158)	(89,158)	0	0
Total Other Financing Sources	(89,158)	5,551	(8,946)	0	466,623
Net Income (Loss)	213,427	229,554	47,858	(425,608)	0
Retained Earnings - Beg. of Year	1,126,085	1,339,512	1,569,066	1,616,924	1,191,316
Retained Earnings - End of Year	1,339,512	1,569,066	1,616,924	1,191,316	1,191,316
Fund Equity	1,339,512	1,569,066	1,616,924	1,191,316	1,191,316

Enhanced 911 Fund Revenue - Expenditures FY 2005 - FY 2009



CITY OF MACON

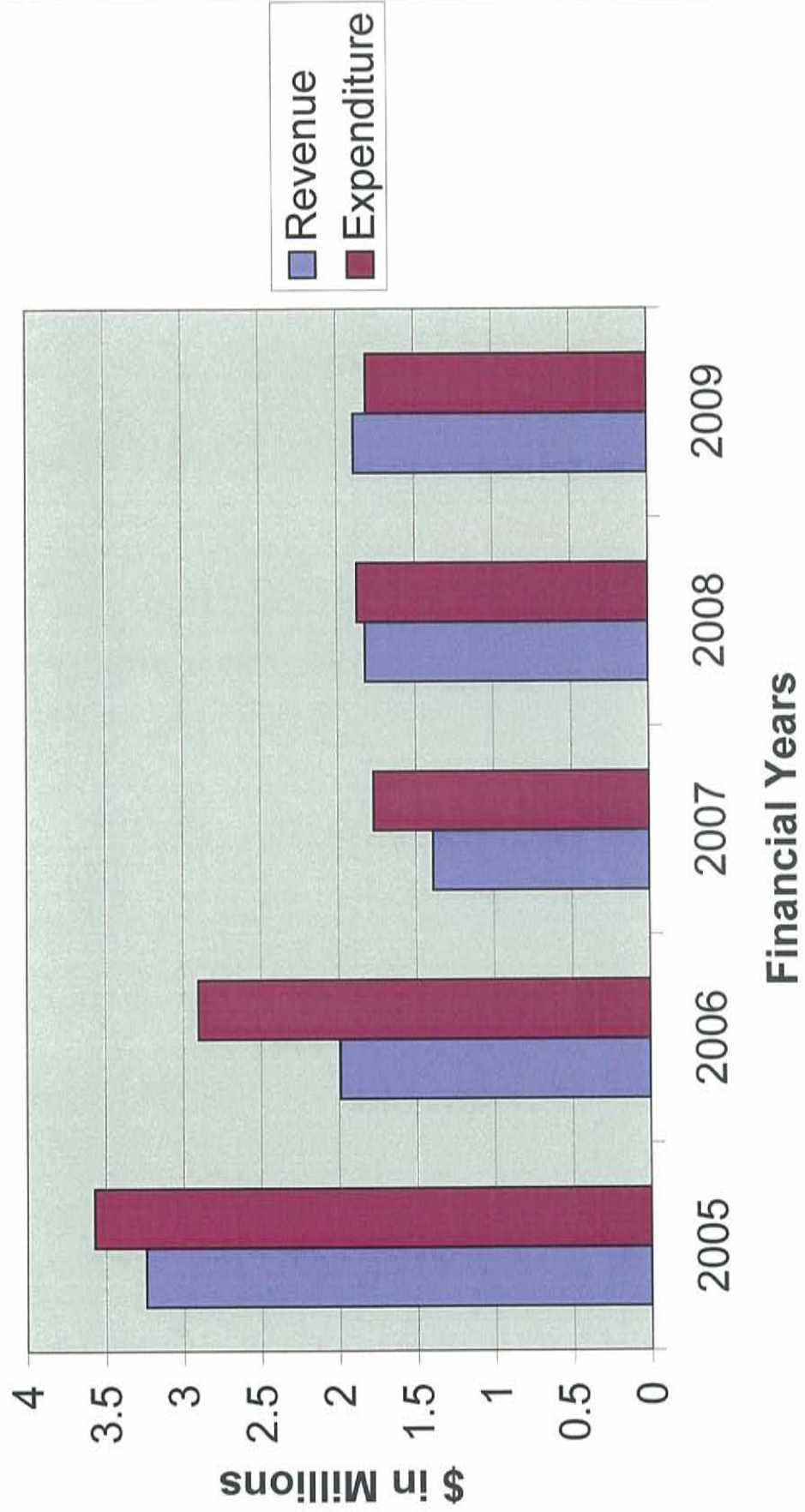
PROPRIETARY FUNDS FY 2005 - FY 2009

VEHICLE MAINTENANCE (Internal Service Fund)

	FY 2005 <u>Actual</u> <u>Amount</u>	FY 2006 <u>Actual</u> <u>Amount</u>	FY 2007 <u>Actual</u> <u>Amount</u>	FY 2008 <u>Rev. Budget</u> <u>Amount</u>	FY 2009 <u>Budget</u> <u>Amount</u>
<u>Revenues</u>					
Billings to Other Funds	2,190,600	1,380,474	1,343,465	1,712,192	1,785,300
Billings to Outside Agencies	1,014,952	600,240	14,855	6,400	12,400
Other	37,498	9,517	39,122	111,300	97,300
Total Revenues	3,243,050	1,990,231	1,397,442	1,829,892	1,895,000
<u>Expenditures</u>					
Personnel Costs	933,222	893,210	807,813	878,438	867,414
Supplies & Materials	7,875	9,355	7,482	10,000	10,700
Repairs & Maintenance	11,963	13,875	12,287	8,700	14,200
Fuel, Oil, & Lubricants	1,461,808	1,090,007	20,282	5,500	6,500
Repair Parts & Supplies	769,429	783,080	835,366	800,000	800,000
Utilities	54,633	23,826	22,641	24,000	22,500
Depreciation	55,395	29,940	28,533	55,000	30,000
Other	284,839	66,520	45,437	91,855	65,355
Total Expenditures	3,579,164	2,909,813	1,779,841	1,873,493	1,816,669
Income (Loss) Before Operating Tr.	(336,114)	(919,582)	(382,399)	(43,601)	78,331
Other Financing Sources					
Non-operating Revenues (expenses)	(6,971)	0	0	0	0
Transfers from Other Funds		750,120	403,702	43,601	0
Total Other Financing Sources	(6,971)	750,120	403,702	43,601	0
Net Income (Loss)	(343,085)	(169,462)	21,303	0	78,331
Retained Earnings - Beginning of Year	(637,004)	(980,089)	0	21,303	21,303
Restatements	0	1,149,551	0	0	0
Retained Earnings - End of Year	(980,089)	0	21,303	21,303	99,634
Fund Equity	(980,089)	0	21,303	21,303	99,634

CITY OF MACON

**Vehicle Maintenance
Revenue - Expenditures FY 2005 - FY 2009**



CITY OF MACON

PROPRIETARY FUNDS

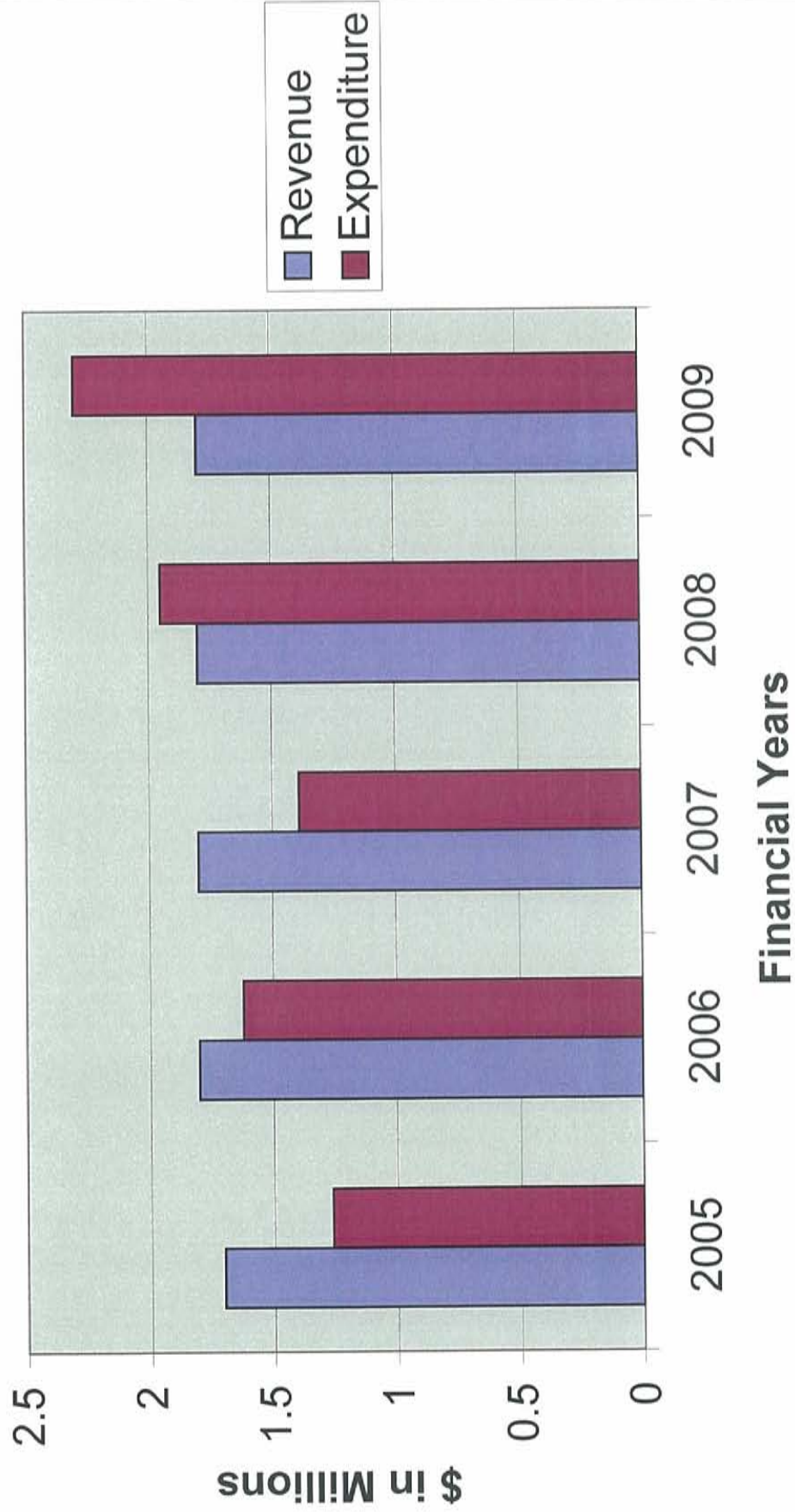
FY 2005 - FY 2009

AIRPORT

	FY 2005 <u>Actual Amount</u>	FY 2006 <u>Actual Amount</u>	FY 2007 <u>Actual Amount</u>	FY 2008 <u>Rev. Budget Amount</u>	FY 2009 <u>Budget Amount</u>
<u>Revenues</u>					
Mobile Home Leases	23,775	29,000	30,305	31,000	32,800
Airline Leases	855,707	180,000	206,734	230,000	172,900
Federal Leases	160,439	220,000	162,171	179,000	47,200
Other Leases	518,717	467,171	677,996	610,000	793,000
Parking Fees	104,188	123,000	30,674	25,000	25,000
Passenger Fares	97,417	120,000	47,315	36,000	58,500
Other	7,446	705,983	696,806	692,863	695,063
Total Revenues	1,767,689	1,845,154	1,852,001	1,803,863	1,824,463
<u>Expenditures</u>					
Personnel Costs	425,959	485,580	453,997	303,292	0
Supplies & Materials	25,709	67,467	56,011	44,000	38,000
Repairs & Maintenance	136,462	16,522	10,660	42,200	51,000
Utilities	153,023	206,210	101,937	178,000	177,000
Match for CIP, Machinery & Equip	0	0	0	0	183,000
Depreciation	111,979	261,913	258,826	262,900	275,000
Debt Service	354,568	424,637	329,634	689,863	689,863
Other	52,957	163,806	186,781	432,461	933,271
Total Expenditures	1,260,657	1,626,135	1,397,846	1,952,716	2,347,134
Operating Income (Loss)	507,032	219,019	454,155	(148,853)	(522,671)
Income (Loss) Before Operating Transfers	507,032	219,019	454,155	(148,853)	(522,671)
Other Financing Sources	0	496,324	1,124,944	0	0
Transfers from Other Funds	0	170,720	42,462	50,000	247,671
Total Other Financing Sources	0	667,044	1,167,406	50,000	247,671
Capital Contribution	1,506,649	2,408,196	0	0	0
Net Income (Loss)	2,013,681	3,294,259	1,621,561	(98,853)	(275,000)
Retained Earnings - Beginning of Year	5,127,117	7,140,798	10,435,057	12,056,618	11,957,765
Retained Earnings - End of Year	7,140,798	10,435,057	12,056,618	11,957,765	11,682,765
Fund Equity	7,140,798	10,435,057	12,056,618	11,957,765	11,682,765

CITY OF MACON

**Airport
Revenue - Expenditures FY 2005 - FY 2009**



CITY OF MACON

GOVERNMENT FUNDS

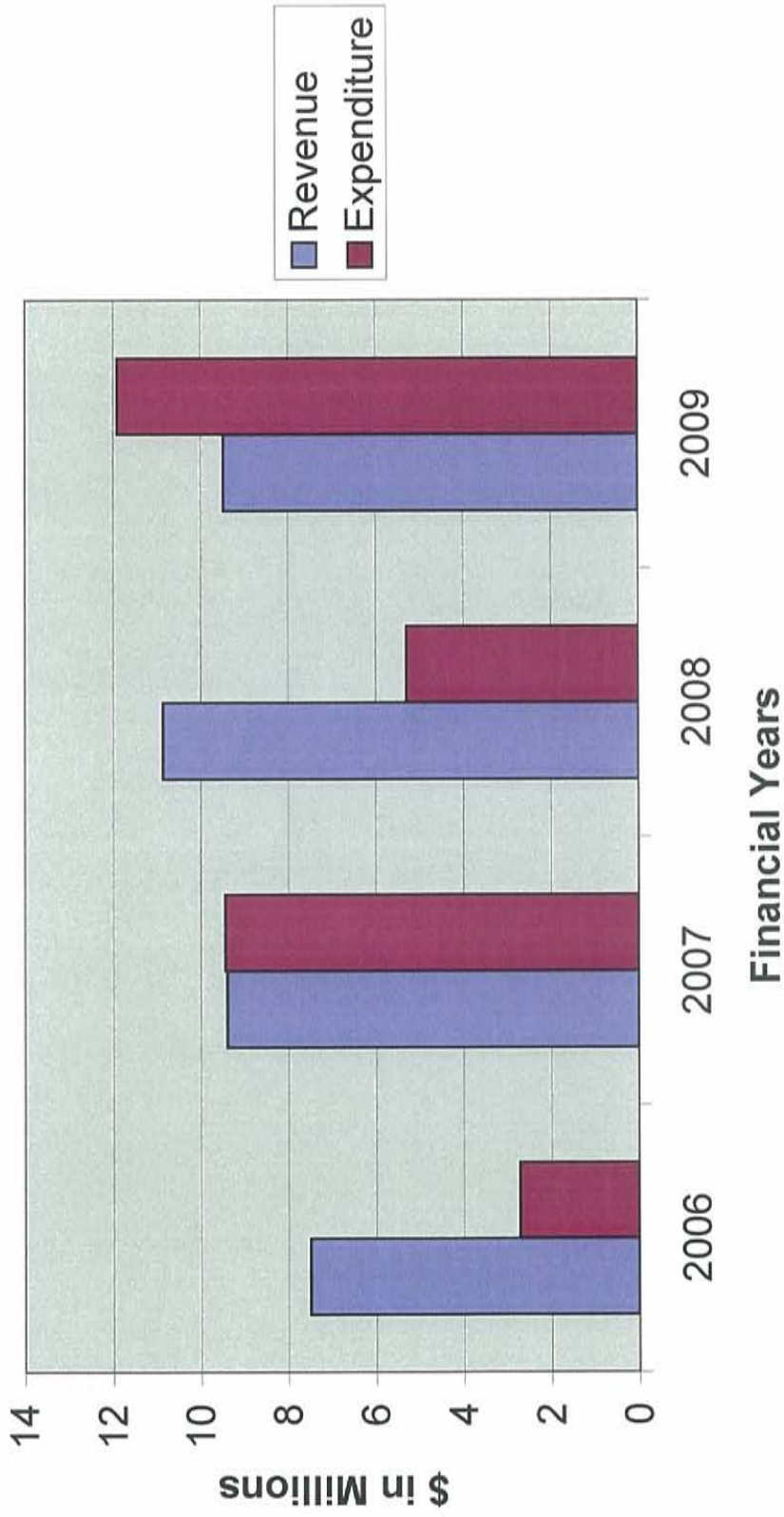
FY 2005 - FY 2009

SPLOST FUND

	FY 2005 <u>Actual Amount</u>	FY 2006 <u>Actual Amount</u>	FY 2007 <u>Actual Amount</u>	FY 2008 <u>Budget Amount</u>	FY 2009 <u>Budget Amount</u>
<u>Revenues</u>					
Sales Tax	NA	7,259,438	10,605,605	10,600,000	9,400,000
Interest Revenue	NA	243,948	322,303	265,000	85,000
Total Revenues	0	7,503,386	10,927,908	10,865,000	9,485,000
<u>Expenditures</u>					
Debt Service Principal	NA	1,849,525	2,488,191	4,217,373	11,240,000
Debt Service Interest	NA	869,448	757,415	592,363	162,881
Other	NA	0	48,386	483,500	503,500
Excess SPLOST Reserves		0	0	0	7,567,571
Total Expenditures	0	2,718,973	3,293,992	5,293,236	19,473,952
Income (Loss) Before Operating Transfers	0	4,784,413	7,633,916	5,571,764	(9,988,952)
<u>Other Financing Sources</u>					
Transfers from Other Funds	0	(2,272,444)	89,158	0	0
Transfer to Others Funds		3,688,424	(2,455,246)		
Total Other Financing Sources	0	1,415,980	(2,366,088)	0	0
Net Income (Loss)	0	6,200,393	5,267,828	5,571,764	(9,988,952)
Fund Balance - Beginning of Year	0	0	6,200,393	11,468,221	17,039,985
Prior Period Adjustment	0	0	0	0	0
Fund Balance - End of Year	0	6,200,393	11,468,221	17,039,985	7,051,033

CITY OF MACON

Debt Service Fund (SPLOST) Revenue - Expenditures FY 2006 - FY 2008



CITY OF MACON

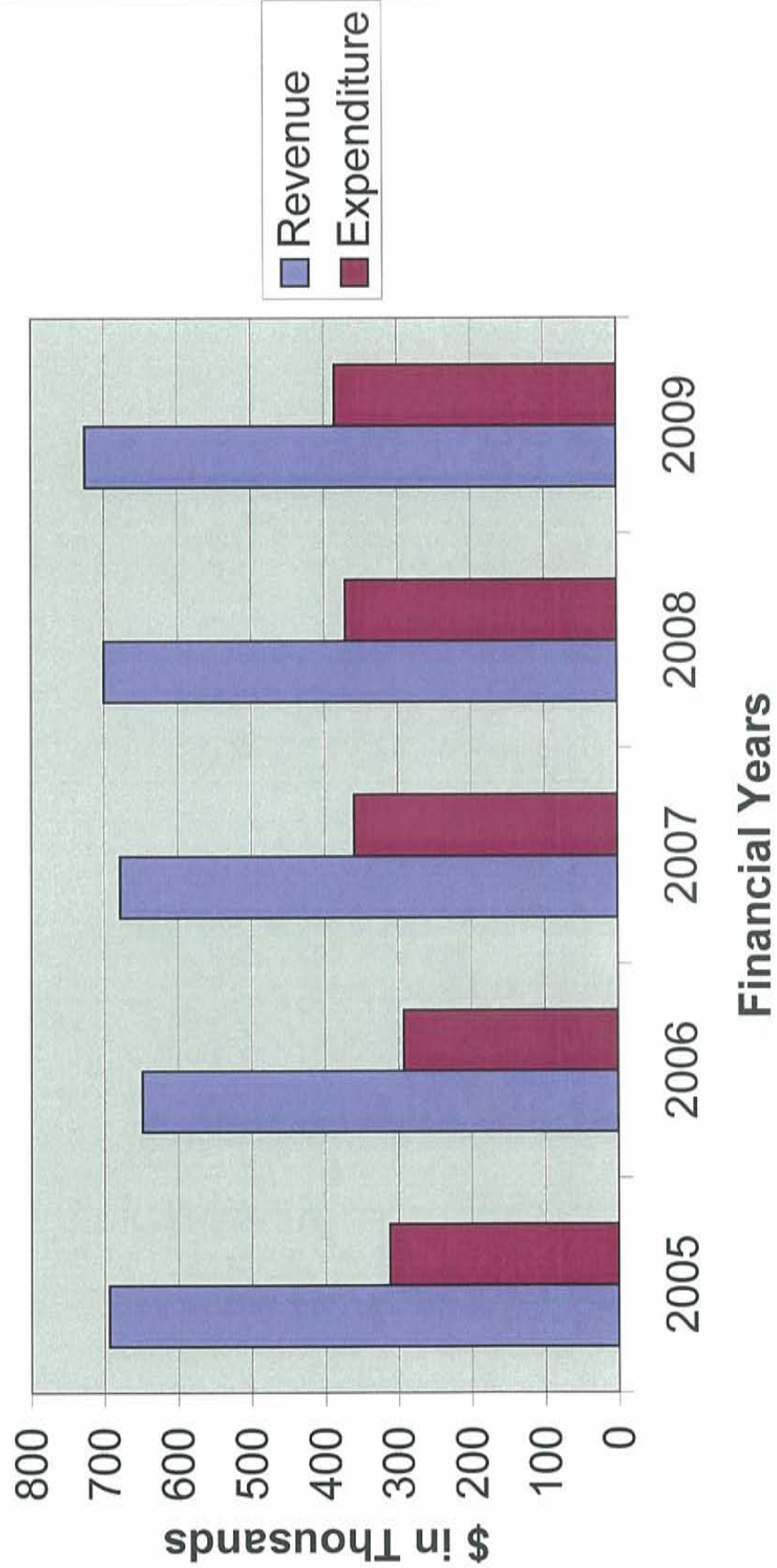
SPECIAL REVENUE FUND

FY 2005 - FY 2009

HOTEL - MOTEL TAX

	FY 2005 <u>Actual Amount</u>	FY 2006 <u>Actual Amount</u>	FY 2007 <u>Actual Amount</u>	FY 2008 <u>Rev. Budget Amount</u>	FY 2009 <u>Budget Amount</u>
<u>Revenues</u>					
Hotel-Motel Tax	693,291	648,549	678,057	700,000	726,500
Total Revenues	693,291	648,549	678,057	700,000	726,500
<u>Expenditures</u>					
Macon-Bibb County Conv. & Visitors Bureau	336,246	314,546	271,114	280,000	290,600
Cherry Blossom Festival	45,064	41,940	47,445	49,000	50,855
Total Expenditures	381,310	356,486	318,559	329,000	341,455
Income (Loss) Before Operating Transfers	311,981	292,063	359,498	371,000	385,045
Other Financing Sources (Uses)					
Transfer to General Fund	(177,760)	(166,245)			
Transfer to Macon Centreplex Fund	(134,221)	(125,818)	(359,226)	(371,000)	(385,045)
Total Other Financing Sources	(311,981)	(292,063)	(359,226)	(371,000)	(385,045)
Excess of Revenues & Other Financing Sources Over (Under) Expenditures & Other Uses	0	0	273	0	0
Fund Balance - Beginning of Year	0	0	0	0	0
Fund Balance - End of Year	0	0	0	0	0

Hotel Motel Tax Revenue - Expenditures FY 2005 - FY 2009



CITY OF MACON

V. PERSONNEL DATA
CAPITAL OUTLAY
MACH. & EQUIP.

CITY OF MACON

PERSONNEL DATA

THIS SECTION CONTAINS:

- ◆ An outline of the City's personnel policies on Salaries and Benefits offered to its employees
- ◆ A schedule and spreadsheet of the total number of authorized positions by department

CITY OF MACON

FY 2009 PERSONNEL ADMINISTRATION

The goal of all City of Macon employees is provide an array of municipal services for local citizens in an efficient and prompt manner. The fiscal year 2009 workforce consists of 1,380 budgeted full-time positions and 235 part-time positions. These employees serve as our law enforcement officers, firefighters, sanitation collectors, emergency operation dispatchers, traffic signal technicians, and recreational program leaders, as well as in many other areas critical to the operation of our government.

Without a well-trained and productive workforce, the City cannot achieve its service goals to the citizenry of Macon. At the foundation of a well-trained and productive workforce, is the ability to provide a salary structure and benefit package which ensures we can recruit and retain employees of the highest caliber.

Funds budgeted for employee salaries and benefits accounts is calculated approximately 56% of the FY 2009 total budget (all funds). The City of Macon provides a comprehensive benefit package for its employees that includes:

- Major Medical Health Insurance (HMO or Optional POS)
- Prescription Drug Program
- Life Insurance
- Social Security
- Retirement Pension Plan
- Optional legal, Dental, Cancer, and disability insurance
- Two Deferred Compensation Plans
- Paid Leave: Vacation, Funeral, Military, and Administrative leave programs

The Mayor, City Council, and the Department of Human Resources are committed to hiring qualified workers and providing a comprehensive salary structure and benefit package.

SALARIES

Employee salary and benefits encompass approximately 69% of the total budget for fiscal year 2009. In addition to the regular salary accounts, the city budgets for overtime pay. Paid time off for holidays, vacation, accrued sick leave and administrative leave are included as part of the regular salary account.

The Human Resources Department has implemented a Performance and Evaluation system that will promote communication between supervisors and employees who report to them.

CITY OF MACON

EMPLOYEE BENEFITS

MAJOR MEDICAL HEALTH INSURANCE

The City budgeted \$6,282 annually to pay health insurance premiums for each full-time and selected part-time employee. City employees have a choice of participating in either a Point of Service (POS) plan or in a Health Maintenance Organization (HMO) Plan.

Employees also receive a drug prescription card that enables them to obtain prescription medication with a minimal co-payment. The City's health plans also provide limited coverage for vision, hearing, alcohol, drug, and mental health treatment.

LIFE INSURANCE

The City provides all insured employees with life insurance and accidental death/dismemberment (AD&D) insurance. An employee has 1 and ½ times their annual salary in life insurance benefits. In addition, the City provides each of its retirees with a \$5,000 life insurance policy.

SOCIAL SECURITY (FICA)

All general employees are covered under Social Security. The City budgets 7.65% of each general employee earnings for mandated social security benefits. The Medicare portion of social security must also be budgeted for any sworn Police and Fire hired after April of 1986. The Medicare portion is mandated by Federal law at 1.45% of earnings.

RETIREMENT AND PENSION PLAN

All full-time employees are eligible to participate in a retirement and pension plan. Contributions to the plan are paid entirely by the City and are based on a percentage of salary. The retirement plan offers early, normal and disability retirement options. Survivor benefits are also provided.

EMPLOYEE ASSISTANCE PROGRAM

The City has an Employee Assistance Program for its employees and their families. The program provides free counseling services for employees who are experiencing legal, emotional financial or other problems which may affect their job performance. The City budgets approximately \$27,000 a year for the cost of this program.

DEFERRED COMPENSATION PLANS

The City provides employees with the opportunity to participate in one of two deferred compensation plans administered by (1) Nationwide Investment Services Corporation or (2) Aetna Financial Services. The plans allow an employee to make optional tax deferred contributions into a retirement savings account. Currently, over 50% of City employees take advantage of these plans.

CITY OF MACON

CAFETERIA PLAN

The City's Section 125 cafeteria plan has been available since January of 1993. This plan allows a pre-tax deferral of premiums for dependent health insurance. Employees may also elect coverage under the optional legal, dental, disability and cancer plans.

AUTHORIZED STRENGTH

The FY 2009 budget reflects a decrease of 13 position over the last fiscal year and the total number of employees is lower than each of the preceding four years. The City continues to use personnel in efficient manner and the ratio of employees per population remains comparable to similar sized cities.

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
Airport		17	17	13	15	15	0
Seasonal					4	2	0
Bowden Golf Course							
Full-time		7	7	8	8	8	8
Part-time		2	2	2	2	2	2
Seasonal		4	4	4	4	4	4
Central Services							
Administration		6	6	5	6	6	6
Communications Maint.		5	0	0	0	0	0
Traffic Signals		10	10	8	9	9	9
Bldg Custodial Services		14	14	13	13	13	13
HVAC		4	4	4	0	0	0
HVAC/Plumbing					7	7	7
General Maintenance		15	15	14	14	13	13
Electrical		8	7	6	7	7	7
Plumbing		3	3	3	0	0	0
Traffic Signs		8	8	8	8	6	7
Sub-Total -- Cent Serv. (FT)		73	67	61	64	61	62
Sub-Total -- Cent Serv. (PT)		0	0	0	0	0	0
Centreplex							
Centreplex-Auditorium		52	52	48	49	49	49
Part-Time		184	182	182	182	212	212
City Attorney		7	9	10	10	10	10
Part-Time		1	1	0	0	0	0
Clerk of Council		3	3	3	3	3	3
City Engineer							
City Engineer		13	13	13	13	13	13
Traffic Engineering		5	4	4	3	3	4
Sub-Total -- City Engineer		18	17	17	16	16	17
Econ. & Community Dev.	G	32	31	30	28	30	30
Part-Time		1	0	1	0	0	0
Emergency Mgmt Agency		3	3	3	3	4	4
Part-Time		2	2	2	2	2	2
Finance Office		20	22	20	20	22	22
Part-Time		1	1	1	1	1	0
Fire Department							
Administration	S	2	2	2	2	2	2
	C	4	4	4	4	4	4
Fire Fighting	S	369	369	369	369	369	369
Fire Prevention	S	12	12	12	10	10	10
	C	1	1	1	1	1	1
Fire Training	S	3	3	3	5	5	5

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
	C	2	2	2	2	2	2
Part-Time	C	1	1	1	1	1	1
Sub-Total -- Fire Depart (FT)	S	386	386	386	386	386	386
Sub-Total -- Fire Depart (FT)	C	7	7	7	7	7	7
Sub-Total -- Fire Depart (PT)	C	1	1	1	1	1	1
Human Resources							
Administration		13	13	13	12	13	13
Medical Dispensary		2	2	2	2	2	2
Credit Union		2	2	2	2	2	2
Part-Time		1	1	1	0	0	0
Sub-Total -- Human Res. (FT)		17	17	17	16	17	17
Sub-Total -- Human Res. (PT)		1	1	1	0	0	0
Inspections & Fees		24	24	24	24	20	20
Mayor & Staff		15	10	10	11	11	11
Part-Time		0	0	0	0	0	0
City Clerk/ Public Affairs		0	4	4	2	2	2
Part-Time		0	0	0	0	0	0
Information Systems		7	14	13	13	14	15
Part-Time		0	0	0	0	0	0
Internal Auditor				2	2	2	2
Workforce Development Grant		19	17	19	16	15	15
Part-time						1	1
Municipal Court		12	12	11	12	12	12
Part-Time		2	2	2	2	2	2
Parks & Recreation							
Administrative Services		1	1	1	1	1	1
Grounds & Facilities		37	37	32	33	33	33
Part- Time		1	1	1	1	1	1
Seasonal		4	4	4	4	4	0
Operations Services		48	48	47	54	52	52
Part-Time		17	17	17	10	10	10
Seasonal		89	89	89	89	89	89
Business Services		6	6	6	6	6	6
Part-Time		0	0	0	0	0	0
Seasonal		0	0	0	0	0	0
Sub-Tot -- Parks & Rec. (FT)		92	92	86	94	92	92
Sub-Tot -- Parks & Rec. (PT)		18	18	18	11	11	11
Sub-Tot -- Parks & Rec. (Sea)		93	93	93	93	93	89
Police Department							
Youth & Intervention Services	S	8	5	5	9	9	9
	C	6	6	6	5	5	5

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08	FY 08-09
	CG	0	0	0	0	0	0
Administration	S	10	11	14	19	19	13
	C	10	11	12	12	12	12
Support Services	S	53	42	50	74	74	78
	C	9	8	8	9	9	8
Patrol Division	S	220	233	226	199	199	201
	S G	0	0	0	0	0	0
	C	4	4	4	3	3	4
Management Services	S	8	8	4	3	3	3
	C	11	11	10	10	10	10
	CG	0	0	0	0	0	0
Animal Control	C	8	8	8	8	8	8
	S			0	0	0	0
E911 System	C	53	53	53	61	61	61
	S	1	1	1	1	1	1
Part-Time	C	0	0	0	0	0	0
Sub-Total - Police (FT)	S	300	300	300	305	305	305
Sub-Total - Police (FT)	C	101	101	101	108	108	108
Sub-Total - Police (PT)	C	0	0	0	0	0	0
Public Works							
Administration		9	9	8	8	9	9
Street Cleaning		31	31	30	30	30	30
Seasonal		4	4	4	4	0	0
Street Maintenance		30	30	29	29	29	29
Storm Drainage		13	13	12	12	12	12
Waste Collection		70	71	70	70	69	69
Landfill		15	15	15	15	15	15
Recycling Program		13	0	0	0	0	0
Sub-Total - Public Works (FT)		181	169	164	164	164	164
Sub-Total - Public Works (Sea)		4	4	4	4	0	0
Terminal Station							
Full-Time		0	0	0	0	1	0
Part-time		0	0	0	0	1	0
Vehicle Maintenance							
		22	21	19	17	18	18
Part-Time		2	1	0	0	2	2
Clean Cities Coordinator		0	1	1	1	1	1
TOTAL PERSONNEL (FT)		1,415	1,403	1,377	1,394	1,393	1,380
Part-Time		215	211	210	201	235	233
Seasonal		101	101	101	105	99	93
Per 1,000 population		14.55	14.77	14.50	14.68	14.66	14.53
(based on population of 97,255 up to 2004)							
(based on population of 94,990 after 2004)							
*Population updated by Census in 2004							

CITY OF MACON

CAPITAL OUTLAY

THIS SECTION CONTAINS:

- ◇ A listing of approved machinery and equipment
- ◇ A listing of approved capital outlay

CITY OF MACON

CAPITAL IMPROVEMENTS BUDGETS

This section contains **Capital Improvement** projects budgeted for the fiscal year 2007 which require local funding. This includes all vehicle purchases and major equipment purchases and land/building improvements and/or renovations costing more than \$15,000.

A major portion of the vehicles and equipment is expected to be approved to be purchased through the **Georgia Local Government Lease Fund**.

CITY OF MACON

MACHINERY & EQUIPMENT

FY 2009

New (N) Replacement (R)	<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
	AVIATION			
	Zero Turn Mover	R	8,000	
	Walkbehind Paint Striping Machine	N	6,000	
	DEPT. TOTAL			14,000
	CENTRAL SERVICES			
	Custodial Services			
	6 Vacuum Cleaners w/ accessories	R	2,388	
	1 Carpet Blower SSS	R	277	
	2 Wet Vac- Eagle	R	1,352	
	1 High Speed Floor Burnisher	R	1,100	
	1 Carpet Machine	R	2,117	
	Sub-Total Custodial			7234
	General Maintenance			
	1 150 PSI 6 Gallon Air Compressor	R	195	
	1 Stationary Belt/ Disc Sander	N	130	
	1 2 Auger (two man) with 6" Bit	N	1,030	
	1 Dewalt 12" Compound Miter Saw	R	350	
	1 Dewalt 180 Cordless (Combo Drill & Sawzall)	N	375	
	2 Milwaukee Portable Band Saw	N/R	630	
	1 Belt Sander	R	150	
	1 Rotary Hammer	R	200	
	2 Reciprocating Saw	R	260	
	2 Circular Saw 7-1/4"	N/R	160	
	1 1/2" Drill	R	130	
	1 Jigsaw	R	100	
	1 Dewalt Cordless Drill 12V	R	140	
	Sub-Total General Maintenance			3,850
	Traffic Maintenance Operations			
	1 Shop Vacuum	N	60	
	1 Leaf Blower	N	150	
	1 Wire Feed Welder	N	250	
	1 1/2 Hammer Drill	N	140	
	1 Reciprocating Saw	N	130	
	Sub-Total Traffic Maintenance Operation			730
	HVAC			
	1 Refrigerant Recovery Machine w Accessories	R	950	
	Sub-Total HVAC			950
	DEPT. TOTAL			12,764

CITY OF MACON

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
City Attorney (Risk Management)			
Video Camera (1)	N	400	
Shredder (1)	N	100	
Safety Equipments	N	5,000	
DEPT. TOTAL			5,500
CENTREPLEX			
1 Internet Wireless Turn Key	N/R		
2 Hot Box Motors	R	2,050	
1 Garbage Disposal	R	1,700	
5 Vacuum Cleaners (15 inch)	R	2,250	
DEPT. TOTAL			6,000
EMA			
800 MHZ Two - Way Radio	N	4700	
DEPT. TOTAL			4,700
FIRE DEPARTMENT			
Firefighting			
1.75" Nozzels (3)	R	1,995	
100ft links of 1.75" hose (20)	N	4,250	
100 ft Length of 4" ff hose (20)	N	11,465	
Automated External Defibrillators (1)	R	2,900	
Bedding Sets (4)	R	980	
Water Rescue Equipment	R	1,210	
Sub-total Fire Fighting			22,800
Fire Training			
Overseas Containers (2)	N	2,200	
Sub-total Fire Training			2,200
DEPT. TOTAL			25,000
HUMAN RESOURCES DEPARTMENT			
Administration			
1 Projection Screen	N	500	
1 Presentation Cart	N	300	
Shelves for Personnel Files, Storage (3)	N	1,200	
Sub- Total			2000
DEPT. TOTAL			2,000
MUNICIPAL COURT			
Seven- Drawer vertical multimedia filing cabinet (1)		895	
DEPT. TOTAL			895
PARKS & REC GROUND/FACILITIES			
Motorola Radio (2)	N	3,520	
Back Pack Blower (3)	R	1425	
String Trimmers 2-Hand (2)	R	1,000	
String Trimmers 2- Hand (8)	N	4,000	
DEPT. TOTAL			9,945

CITY OF MACON

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
POLICE DEPARTMENT			
Network Printers (2)	N	1,600	
Handsets (54)	R	10,800	
Dispatch Specific Chairs (4)	R	3,400	
19" Flat Screen Monitors (4)	R	1,000	
Video Cards (4)	R	1,200	
Mounting Brackets (4)	N	2,000	
DEPT TOTAL			20,000
PUBLIC WORKS			
Street Cleaning			
Bac Pac Blower (1)	R	350	
Sub Total Street Cleaning			350
Storm Drainage			
Sewer Vac Replacement parts, control panel	R	4,500	
Sub-Total Storm Drainage			4,500
Solid Waste Disposal			
Roll-off Containers 30-yd (1)	R	3,800	
3" Water Pump (1)	R	700	
6" Electric Pump for Methane Tank (1)	R	800	
Sub-Total SW Disposal			5,300
DEPT. TOTAL			10,150
VEHICLE MAINTENANCE			
Tire Machine (1)	R	7,500	
DEPT. TOTAL			7,500
TRAFFIC ENGINEERING			
Traffic data collectors device	N	2095	
DEPT. TOTAL			2,095
TOTAL ALL DEPARTMENTS			120,549

CITY OF MACON

CAPITAL IMPROVEMENT PLAN FY 2009

EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET	CODE	TOTAL
AIRPORT			
MAC Rwy 10/28 Pavement Rehab	148,000	3	148,000
MCN Signage & 13/31 Lighting Replacement	12,000	3	12,000
Runway Closure Markers (2)	1,000	3	1,000
MCN Rwy 5/23 Pavement Rehabilitation	8,000	3	8,000
SUBTOTAL	169,000		169,000
BOWDEN			
Movers (Fairway, Rough, and Greens)	133,000	1	133,000
SUBTOTAL	133,000		133,000
CENTRAL SERVICES			
Vehicle Replacement (3 EA)	81,400	1	81,400
Backflow Program	20,000	2	20,000
SUBTOTAL	101,400		101,400
EMA			
Tornado Warning Sirens	18,000	1	18,000
Vehicle	24,000	1	24,000
SUBTOTAL	42,000		42,000
FIRE DEPARTMENT			
Water Rescue Boat	20,400	1	20,400
Digital Mobile Radios (4)	10,000	1	10,000
Portable Radios 11	30,000	1	30,000
Breathing Apparatus (10)	52,000	1	52,000
42 Sets of Turnout Gear	62,400	1	62,400
SUBTOTAL	174,800		174,800
INSPECTION AND FEES			
Replace 1- 1997 Truck	14,500	1	14,500
SUBTOTAL	14,500		14,500
MIS- IT			
Computer Replacement	100,000	1	100,000
Printer Replacement	25,000	1	25,000
Server/ Storage Array Replacement	25,000	1	25,000
SUBTOTAL	150,000		150,000

CITY OF MACON

CAPITAL IMPROVEMENT PLAN FY 2009

EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET	CODE	TOTAL
POLICE			
Patrol Car 9@28000	252,000	1	252,000
Midsized 2 @ 28,000	32,600	1	32,600
Truck 1 @ 14800	14,800	1	14,800
Motorola Portable Radios (14)	49,000	1	49,000
SUBTOTAL	348,400		348,400
PARKS & RECREATION			
Van for Detail	22,000	1	22,000
HVAC Replacement	45,000	2	45,000
Backhoe Replacement	76,000	1	76,000
SUBTOTAL	143,000		143,000
ENGINEERING			
Street Paving	330,000	2	330,000
Street Improvement	100,000	2	100,000
Vehicle # 45332	32,000	1	32,000
SUBTOTAL	462,000		462,000
PUBLIC WORKS			
Cover Material (63,000 cu,yds) (SW)	47,000	4	47,000
Pickup Truck (Public Works)	18,000	1	18,000
SUBTOTAL	65,000		65,000
TRAFFIC ENGINEERING			
Vehicle	14,000	1	14,000
SUBTOTAL	14,000		14,000
TOTAL ALL DEPARTMENTS	1,817,100		1,817,100
	1	GMA	973,100
	1	GMA (Bowden)	133,000
	2	General Fund	495,000
	3	Airport	169,000
	4	Solid Waste	47,000

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY



AVIATION

Project: MAC Rwy 10/28 Pavement Rehab	Estimated Costs:	\$148,000
Project Description: Local Match for FAA Project		
Project Justification: Rehabilitation is recommended before sub-base failure.		
Project: MCN Signage & 13/11 Lighting Replacement	Estimated Costs:	\$ 12,000
Project Description: Local Match for FAA Project		
Project Justification: Upgrade will improve safety and reliability.		
Project: Runway Closure Markers (2)	Estimated Costs:	\$ 1,000
Project Description: Local Match for FAA Project		
Project Justification: To prevent aircraft from landing on closed runways.		
Project: MCN Rwy 5/23 Pavement Rehabilitation	Estimated Costs:	\$ 8,000
Project Description: Local Match for FAA Project		
Project Justification: To rehabilitate pavement at primary runway.		
	<u>TOTAL</u>	\$169,000

BOWDEN GOLF COURSE:

Project: Fairway Motor	Estimated Costs:	\$133,000
Project Description: To purchase various equipments		
Project Justification: To replace worn out equipments to better maintain the Golf Course.		
	<u>TOTAL</u>	\$133,000

CITY OF MACON

CENTRAL SERVICES



Project: Vehicle Replacement (5 EA)	Estimated Costs:	\$81,400
Project Description: Vehicle Replacement		
Project Justification: Vehicles have exceeded their economic life and will reduce the repair and maintenance cost.		
Project: Backflow Program	Estimated Costs:	\$ 20,000
Project Description: Backflow Program		
Project Justification: In compliance with the EPD rules for safe drinking water.		
	<u>TOTAL</u>	\$101,400

EMA

Project: Tornado Warning System	Estimated Costs:	\$18,000
Project Description: Tornado Warning System		
Project Justification: To replace older Sirens.		
Project: Vehicle Replacement	Estimated Costs:	\$24,000
Project Description: Vehicle Replacement		
Project Justification: Vehicle has exceeded its economic life and will reduce the repair and maintenance cost.		
	<u>TOTAL</u>	\$42,000

CITY OF MACON

FIRE DEPARTMENT



Project: Water Rescue Boat	Estimated Costs:	\$ 20,400
Project Description: Water Rescue Boat		
Project Justification: To replace 25 years old water craft used as a dive boat.		
Project: Digital Mobile Radios (4)	Estimated Costs:	\$ 10,000
Project Description: Digital Mobile Radios		
Project Justification: To replace old radios to match with 800 MHZ.		
Project: Portable Radios (11)	Estimated Costs:	\$ 30,000
Project Description: Portable Radios		
Project Justification: To replace old radios to match with 800 MHZ		
Project: Breathing Apparatus (10)	Estimated Costs:	\$ 52,000
Project Description: Breathing Apparatus		
Project Justification: To change over from old steel cylinders to carbon wrapped cylinders, which are NFPA compliance.		
Project: 42 Sets Of Turnout Gear	Estimated Costs:	\$ 62,400
Project Description: Turnout Gear		
Project Justification: To replace old worn out firefighting protective gear that is greater than 5 years of age and has extensive wear.		
	<u>TOTAL</u>	\$174,800

INSPECTION AND FEES

Project: Replace (1) 1997 Truck	Estimated Costs:	\$14,500
Project Description: Replace 1997 Truck.		
Project Justification: Vehicle has exceeded its economic life and will reduce the repair and maintenance cost.		
	<u>TOTAL</u>	\$14,500

CITY OF MACON

MIS - IT



Project: Computer Replacement **Estimated Costs:** \$100,000
Project Description: Replacement of old computers.
Project Justification: To replacement of City's existing computers that are aged beyond normal usable life.

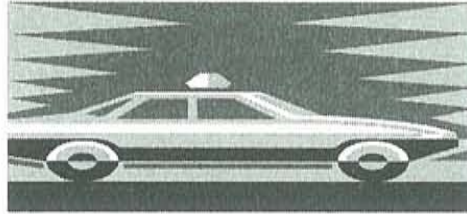
Project: Printer Replacement **Estimated Costs:** \$25,000
Project Description: Replacement of old printers.
Project Justification: To replacement of City's existing printers that are aged beyond normal usable life.

Project: Server/Storage Array Replacement **Estimated Costs:** \$25,000
Project Description: Replacement of server and components
Project Justification: To replacement of City's existing servers that are aged beyond normal usable life.

TOTAL **\$ 150,000**

CITY OF MACON

POLICE DEPARTMENT



Project: Vehicles 9 patrol cars at 28,000 **Estimated Costs:** \$ 252,000
Project Description: To purchase patrol cars
Project Justification: Police vehicles are old and their maintenance cost is over \$1.6 million per year. To increase the efficiency and having a long term saving, these vehicles need replacement.

Project: Vehicles 2 midsize cars at 28,000 **Estimated Costs:** \$ 32,600
Project Description: To purchase midsize cars
Project Justification: Police vehicles are old and their maintenance cost is over \$1.6 million per year. To increase the efficiency and having a long term saving, these vehicles need replacement

Project: Vehicles 1 truck at 14,800 **Estimated Costs:** \$ 14,800
Project Description: To purchase truck
Project Justification: Police vehicles are old and their maintenance cost is over \$1.6 million per year. To increase the efficiency and having a long term saving, these vehicles need replacement

Project: 14 Motorola portable Radios **Estimated Costs:** \$49,000
Project Description: To purchase Motorola portable Radios
Project Justification: To replace old Motorola portable radios.

TOTAL **\$ 348,400**

ENGINEERING

Project: Street Paving **Estimated Costs:** \$ 330,000
Project Description: Resurfacing and Repairing.
Project Justification: To repair/ replace streets and infrastructure after failure to pay for patching and raising manholes that is required by DOT.

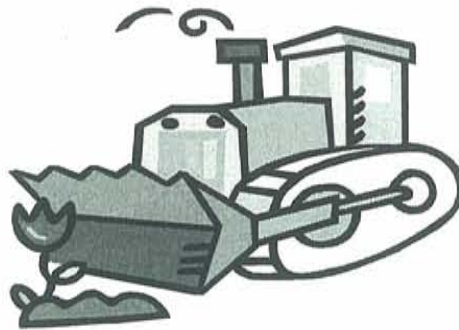
CITY OF MACON

Project: Street Improvement **Estimated Costs:** \$ 100,000
Project Description: Resurfacing and Repairing.
Project Justification: To repair/ replace streets and infrastructure after failure to pay for patching and raising manholes that is required by DOT.

Project: Vehicle **Estimated Costs:** \$ 32,000
Project Description: To purchase Vehicle.
Project Justification: Vehicle has exceeded its economic life and will reduce the repair and maintenance cost.

TOTAL **\$ 462,000**

PUBLIC WORKS



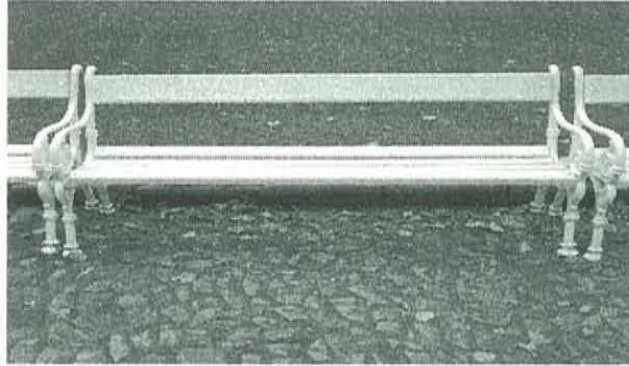
Project: Cover Material (63,000 cu yds) (SW). **Estimated Costs:** \$ 47,000
Project Description: Cover Material
Project Justification: To cover waste at land fill per EPD requirement.

Project: Pickup Truck **Estimated Costs:** \$ 18,000
Project Description: Vehicle Replacement
Project Justification: Vehicles are at end of its useful life. Public Work operation is impacted significantly due to equipment downtime.

TOTAL **\$ 65,000**

CITY OF MACON

PARKS & RECREATION



Project: Van for Detail **Estimated Costs:** \$ 22,000
Project Description: To purchase a Van
Project Justification: Vehicle has exceeded its economic life and will reduce the repair and maintenance cost.

Project: HVAC Replacement **Estimated Costs:** \$ 45,000
Project Description: HVAC Replacement
Project Justification: HVAC units need replacement. They are old and are to the point of unrepairable.

Project: Backhoe Replacement **Estimated Costs:** \$ 76,000
Project Description: Backhoe Replacement
Project Justification: Replace 12 years old backhoe that we have spent \$60,000 in repairs. It has outlived its economic life and is undependable.

TOTAL **\$ 143,000**

TRAFFIC ENGINEERING

Project: Vehicle **Estimated Costs:** \$ 14,000
Project Description: To purchase Vehicle
Project Justification: Vehicle has exceeded its economic life and will reduce the repair and maintenance cost.

TOTAL **\$ 14,000**

TOTAL ALL DEPARTMENTS: **\$1,817,100**

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2009 -2013

DEPARTMENT/ PROJECT	2009	2010	2011	2012	2013	TOTAL	
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET		
AIRPORT							
MAC Rwy 10/28 Pavement Rehab	148,000					148,000	
MCN Signage & 13/31 Lighting Replacement	12,000					12,000	
Air Rescue Fire Fighting Vehicle						0	
Runway Closure Markers (2)	1,000					1,000	
MCN Rwy 5/23 Pavement Rehabilitation	8,000	1,252,000				1,260,000	
MAC Fencing Phase 1		75,000				75,000	
MCN Access Control Fencing		220,000				220,000	
MCN Rwy 13/31 Pavement Rehab & taxiway			1,388,000			1,388,000	
MCN North Ramp Pavement Rehab			2,450,000			2,450,000	
MAC Ramp Expansion			750,000			750,000	
MCN Land Acquisition- North			210,000			210,000	
Replacement Tractor & Batwing Mower			45,000			45,000	
Airport Entrance Road Improvements				200,000		200,000	
MCN Interior Perimeter Roadway				250,000		250,000	
MCN Land Acquisition for Rwy 5 Expansion				1,200,000		1,200,000	
MCN Utility Mapping				125,000		125,000	
MCN Storm Drainage Improvements Phase II				210,000		210,000	
MAC Fencing Phase III		600,000		200,000		800,000	
2 Replacement Operations SUV's				50,000		50,000	
MCN Runway 5/23 Extension					14,750,000	14,750,000	
SUBTOTAL	169,000	2,147,000	4,843,000	2,235,000	14,750,000	24,144,000	
INFORMATION TECHNOLOGY							
Computer Replacement	100,000	135,000	135,000	135,000	135,000	640,000	
Network Equipment/Printer Replacement	25,000	15,000	15,000	15,000	15,000	85,000	
Expanding 7.x Radios Systems P1	5,480,000					5,480,000	
Expanding 7.x Radios Systems P2		2,736,000				2,736,000	
Server Replacement	25,000	15,000	15,000	15,000	15,000	85,000	
SUBTOTAL	5,630,000	2,901,000	165,000	165,000	165,000	9,026,000	
BOWDEN GOLF COURSE							
Reconstruct Tee Boxes							
Fairway Mower	133,000	10,000	0	0	0	143,000	
Golf Cart Fleet		200,000				200,000	
Rough Mower	0		18,000	0	0	18,000	
Tractor	0	0		20,000	0	20,000	
SUBTOTAL	133,000	210,000	18,000	20,000	0	381,000	
CENTRAL SERVICES							
Vehicle Replacement (3 ea)	CP	81,400	380,900	25,000	80,000	133,000	700,300
Backflow Program	CP	20,000					20,000
City Hall Roof Repair	CP		141,600				141,600
Traffic Signal Upgrade (2 locations)	CP		52,500				52,500
Willie C. Hill Annex Lighting	CP		35,000				35,000
City Hall Lighing Replacement	CP		35,000				35,000
Fiber Optics Maintenance	CP		20,000	20,000	20,000	20,000	80,000
Willie C. Hill Annex Fire Alarm	CP		75,000	6,000	6,800	7,500	95,300
Relocation Historical Lights	CP		41,100	41,100	41,100	41,100	164,400
Willie C. Hill Annex Renovation	CP		20,000	20,000	20,000	20,000	80,000
Pedestrian Signal Upgrade	CP		49,700				49,700
LED Lamp Replacement Program	CP			50,800	50,800	50,800	152,400

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2009 -2013

DEPARTMENT/ PROJECT	2009 BUDGET	2010 BUDGET	2011 BUDGET	2012 BUDGET	2013 BUDGET	TOTAL
Interstate Relamping (I-16/I-75) CP				52,000		52,000
SUBTOTAL	101,400	850,800	162,900	270,700	272,400	1,658,200
CENTREPLEX						
Chiller - 200 Ton (Auditorium)		125,000				125,000
Spot Lights (2) (Auditorium)		26,000				26,000
Portable Wheelchair Lift (Centreplex)		21,000				21,000
Wireless Connection Upgrade (Col./Conv. Ctr.)		28,000				28,000
Telescopic Seating Risers (Coliseum)		175,500	175,500	175,500	175,500	702,000
Floor Cleaning System (Col. / Conv. Ctr.)		29,300				29,300
Spot Lights (2) (Coliseum)		40,000	40,000	40,000	40,000	160,000
42' Lift (Col. / Conv. Ctr.)		32,000				32,000
Hanging Lanterns (Auditorium)		25,000				25,000
Ceiling Painting / Carpet (Auditorium)		80,000				80,000
Media / Video Screen - (Coliseum Lobby)		65,000				65,000
32" Lift (Col. / Conv. Ctr.)		19,000				19,000
Chair Replacement (Col. / Conv. Ctr.)		60,000				60,000
LED Message Centers (Coliseum)		20,000				20,000
SUBTOTAL	0	745,800	215,500	215,500	215,500	1,392,300
EMA						
Tornado Warning Sirens	18,000	18,000	18,500	18,500	19,000	92,000
1/2 of Vehicle Cost (Ops Officer)	24,000	24,000				48,000
1/2 of Vehicle Cost (Director)	0		22,000			22,000
SUBTOTAL	42,000	42,000	40,500	18,500	19,000	162,000
FIRE DEPARTMENT						
Fire Pumper (1)		412,000	432,000	453,000	480,000	1,777,000
Turnout Gear	62,400	68,000	71,000	74,000	77,000	352,400
SCBA (9)	52,000	46,000	48,000	50,000	52,000	248,000
Portable Radios	30,000	18,300	18,600	18,900	19,200	105,000
Water Rescue Mission	20,400					20,400
Service Truck		27,000	28,000	29,000	30,000	114,000
Fire Rescue 1			62,000		64,000	126,000
Diesel Exhaust System (11,12)		25,000	40,000	50,000	55,000	170,000
Digital Mobile Radios	10,000	20,000	30,000	38,000	42,000	140,000
Emergency Fleet Vehicles		82,000	57,000	180,000	60,000	379,000
Roof Repair (Stations 1,3)		75,000		75,000		150,000
Overhead Door Repair		36,000	19,000	20,000		75,000
HVAC Equipment		40,000	50,000	60,000	21,000	171,000
Aerial Truck		1,000,000			100,000	1,100,000
Rebuild & Relocate Station 8		2,000,000			1,300,000	3,300,000
Roof Retrofit (1,10,12,102, admin)		500,000				500,000
ARFF Vehicle		850,000				850,000
Rebuild & Relocate Station 9			2,000,000			2,000,000
Rebuild & Relocate Station 5			1,000,000			1,000,000
Rebuild & Relocate Station 7			1,500,000			1,500,000
Rebuild & Relocate Station 11			1,500,000			1,500,000
Merger of Station 2 & 6			2,500,000			2,500,000
Renovate Station 3			750,000			750,000
Rescue Extrication Vehicle (2)			120,000			120,000
Renovate Training Complex			1,000,000			1,000,000
Air Compressor System				60,000		60,000
Infrastructure Repair				75,000		75,000
Extraction Units/Bags					54,000	54,000

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2009 -2013

	2009	2010	2011	2012	2013	
DEPARTMENT/ PROJECT	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
Aerial # 32					1,000,000	1,000,000
Parking Lot Resurface					20,000	20,000
SUBTOTAL	174,800	5,199,300	11,225,600	1,182,900	3,374,200	21,156,800
INSPECTION & FEES						
Replacement of Trucks	14,500	45,000	45,000	33,000	33,000	170,500
SUBTOTAL	14,500	45,000	45,000	33,000	33,000	170,500
MAYOR'S OFFICE						
Vehicle Replacment		20,000			25,000	45,000
Vehicle Replacment						
SUBTOTAL	0	20,000	0	0	25,000	45,000
POLICE DEPARTMENT						
Vehicle Replacement - Patrol	252,000	1,042,000	1,013,000	1,013,000	957,000	4,277,000
Vehicle Replacement - Midsize	32,600	242,600	192,000	192,000	160,000	819,200
Vehicle Replacement - Trucks	14,800	32,000	34,000	36,000	19,000	135,800
Vehicle Replacement - Motors		42,000	44,000	46,000	48,000	180,000
Vehicle Replacement - Van		23,000	48,000	25,000	26,000	122,000
Computer- In Car		175,000	185,000	163,800		523,800
Radio Replacement/Upgrades	49,000	98,000	98,000	98,000	98,000	441,000
SUBTOTAL	348,400	1,654,600	1,614,000	1,573,800	1,308,000	6,498,800
PARKS & RECREATION						
Van for Prison Detail	22,000					22,000
HVAC units N. Macon/Tattnal	45,000					45,000
Back Hoe	76,000					76,000
Swimming Pool Repairs		111,000	60,000	20,000	20,000	211,000
Buildings #12 & #13		147,000				147,000
Center Roofs		71,500	65,000	95,000		231,500
Utility Vehicle/Drag		30,000				30,000
Replace Gym Floors		77,000	87,000	82,000	92,000	338,000
Paint Recreation Centers		36,000	36,000	36,000		108,000
Thomas Recreation Area		100,000				100,000
Resurface Tennis Courts		36,000	43,200	43,200	43,200	165,600
Drivers License Building		60,000				60,000
Mower Replacement		48,000	48,000	48,000	48,000	192,000
Resurface Basketball Cts		52,000				52,000
Playground Borders		28,600	28,600	28,600		85,800
Bleacher Replacement		21,000	21,000	21,000	21,000	84,000
Director's Car		22,000				22,000
Crew CAB Truck		32,000	32,000			64,000
2- Pick Up Trucks		34,000	34,000			68,000
Dump Truck		80,000				80,000
Repair Shelters CCP (2)			50,000			50,000
Washington Park Renovation			22,000			22,000
Restrooms at Softball			52,000			52,000
BobCar w/ Auger & Bucket			43,300			43,300
Signage at Rose Hill			50,000	50,000	50,000	150,000
Sweeper Vacuum			55,000			55,000
Parking at Frank Johnson			43,800			43,800
Air Conditioning Gyms			120,000	120,000	120,000	360,000

CITY OF MACON

CAPITAL IMPROVEMENT FIVE YEAR PLAN FY 2009 -2013

	2009	2010	2011	2012	2013	
DEPARTMENT/ PROJECT	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTAL
Score Tower at Lucas Field			64,000			64,000
SUBTOTAL	143,000	986,100	954,900	543,800	394,200	3,022,000
						0
ENGINEERING						
Street Paving	330,000					330,000
Street Improvements	100,000	100,000	100,000	100,000	100,000	500,000
SPLOST	500,000		0	0	0	500,000
Vehicle # 45332	32,000		0	0	0	32,000
SUBTOTAL	962,000	100,000	100,000	100,000	100,000	1,362,000
PUBLIC WORKS						
Roll - Off Truck (1)		165,000			165,000	330,000
Roll - Out Carts (1636)		90,000	90,000	90,000	90,000	360,000
Collection Vehicle (1)		150,000	150,000	150,000	150,000	600,000
Cover Material (63,000 cu.yds)	47,000	75,000	100,000	100,000	100,000	422,000
Pickup Truck (4WD) (1)			30,000		30,000	60,000
Pickup Truck (1)	18,000	18,000	18,000	18,000	18,000	90,000
SUBTOTAL	65,000	498,000	388,000	358,000	553,000	1,862,000
TRAFFIC ENGINEERING						
Eisenhower Re-timing project		11,760,000				11,760,000
Emery Highway Re-timing Project		4,200,000				4,200,000
Vehicles	14,000					14,000
Martin Luther King Re-timing			9,240,000			9,240,000
Shurling Drive Re-timing			4,200,000			4,200,000
Montpelier Ave Pedestrian Crossing		31,200,000				31,200,000
						0
SUBTOTAL	14,000	47,160,000	13,440,000	0	0	60,614,000
VEHICLE MAINTENANCE						
Re-roof Vehicle Maintenance		50,000				50,000
Above Ground Equipment Lifts		120,000				120,000
New Service Truck			65,000			65,000
Automatic Car Wash				100,000		100,000
Replace Gas Pumps (All 3 locations)					150,000	150,000
SUBTOTAL	0	170,000	65,000	100,000	150,000	485,000
TOTAL ALL DEPARTMENTS	7,797,100	62,729,600	33,277,400	6,816,200	21,359,300	131,979,600

CITY OF MACON

VI. APPROPRIATIONS
ORDINANCE

CITY OF MACON

APPROPRIATIONS ORDINANCE

This section contains the actual document presented to City Council for approval.

- ◆ Revenues and Expenditures (by line item) for each fund (budgeted) are presented in the following order:

GENERAL FUND

CAPITAL IMPROVEMENTS FUND

ENTERPRISE FUNDS

INTERNAL SERVICE FUND

DEBT SERVICE FUNDS

SPECIAL REVENUE FUNDS

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2009
		GENERAL FUND REVENUES	
		PROPERTY TAXES	
10300	30100	General Property Tax	17,478,300
	30105	Auto Tags & Tax	1,612,000
	30107	Railroad Equipment Tax	13,000
	30110	Recording Intangible Tax	235,000
		FUNCTION TOTAL	19,338,300
		SALES TAXES	
10305	30115	Local Option Sales Tax	19,800,000
	30120	Liquor Case Tax	175,000
	30125	Malt Beverage Stamps	1,200,000
	30130	Wine Case Tax	145,000
		FUNCTION TOTAL	21,320,000
		GROSS RECEIPTS	
10310	30135	Georgia Power Company	4,900,000
	30140	Georgia Natural Gas	500,000
	30145	Bell South	1,562,300
	30150	Cox Cable	735,000
	30166	Others Franchise Fee	5,000
	30170	Insurance Premium	5,400,000
		FUNCTION TOTAL	13,102,300
		PENALTIES AND INT - TAXES	
10315	30175	Tax Penalties	60,000
	30180	Tax Interest	95,000
		FUNCTION TOTAL	155,000
		BUSINESS LICENSES	
10320	31100	Occup.Tax/Business Lic.	1,725,000
	31105	Licenses-Depository	250,000
	38120	Miscellaneous	5,000
	38175	Over/Short	500
		FUNCTION TOTAL	1,980,500

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		Other LICENSES	
10325	31115	Building Permits	28,500
	31117	Plumbing Permits	13,500
	31120	Heating-AC Permits	16,900
	31125	Electrical Permits	25,500
	31126	General Contractors Permits	819,000
	31130	Plan-Occupancy Permits	35,500
	31135	Misc. Permits	3,000
	31140	Permit Fax Fee	1,800
		FUNCTION TOTAL	943,700
		STATE/FEDERAL GRANTS	
10330	32100	State of GA - EMA	44,000
		FUNCTION TOTAL	44,000
		PAYMENTS IN LIEU OF TAXES	
10335	32070	Macon Housing Authority	55,000
	32080	McDonnell-Douglas- Boeing	49,000
	32085	Zantop-Pmt Lieu of Taxes	20,800
	32105	Real Estate Transfers	90,000
		FUNCTION TOTAL	214,800
		OTHER LOCAL GOVERNMENT	
10340	32110	Bibb County - EMA	94,900
	32111	Sect. State Bldg. Lease	896,106
	32115	Bibb Co. Fire	6,850,000
	32125	Bibb Co. Traffic Eng.	147,000
	32135	Cherry Blossom	12,000
		FUNCTION TOTAL	8,000,006
		GENERAL CITY GOVERNMENT	
10342	33100	Alcoholic Bev. Affidavits	8,000
	33105	Land Dist. Permits	6,000
	33110	Flood Plan Dev.	100
	33115	Central Record Fees	100,000
	33125	Alarm Systems	40,000
	33150	General Employee C.U.	108,666
	33151	Mid GA Clean Cities Coalition	52,440
	33152	Macon Water Authority	25,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	33155	Electrical	12,000
	33162	800 MHZ MWA Tower Lease	13,600
	33163	800 MHZ MCCG Tower Lease	5,250
	33164	800 MHZ Nextel Tower Lease	26,670
	33165	Signals & Signs	90,000
	33166	800 MHZ Powertel Tower Lease	16,280
	33167	800 MHZ T- Mobile Tower Lease	21,110
	33168	800 MHZ Sprint Tower Lease	15,750
	33169	800 MHZ Bibb County BOE Tower Lease	1,580
	33171	800 MHZ IRS Tower Lease	26,600
	33172	Data Storage (MIS)	630
	33174	800 MHZ Bibb County Maintenance	15,000
		FUNCTION TOTAL	584,676
		HIGHWAYS AND STREETS	
10344	34100	Right-of-Way	90,400
	34105	Street Repair	50,000
		FUNCTION TOTAL	140,400
		P&R CHARGES FOR SERVICES	
10345	32120	Bibb Co. Pauper Burials	1,200
	33130	Cemetery Lot / Sales Interment	60,000
	33131	Cemetery Maintenance	4,600
	33140	Senior Citizen Rental	8,000
	35140	Swimming Pool Fees	18,000
	35145	Programs-Ins. Classes	1,500
	35150	Programs - Fees - Youth	31,000
	35160	Utilities Reimbursements	20,000
	35165	Sports Fees	45,000
	35169	Non Resident Participation Fee	1,500
	35170	Rentals	22,000
	35175	Sr. Cit. Membership Fees	1,000
	35305	Concession Sales	4,000
	38120	Miscellaneous	200
		FUNCTION TOTAL	218,000
		P&R CHARGES FOR TENNIS SERVICES	
10346	35165	Sports Fees	500
	35170	Rentals	7,200

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	35185	Court Use	22,000
	35190	Membership	12,000
	35191	MTA Rental, Tournament, Sponsor	1,200
	35305	Concession Sales	2,000
		FUNCTION TOTAL	44,900
		P&R CHARGES FOR CENTRAL CITY PARK	
10347	32165	Georgia State Fair	7,500
	35160	Utilities Reimbursements	1,800
	35165	Sports Fees	39,700
	35170	Rentals	40,000
	35171	Skateboard Park	4,900
	35173	Rentals - Cherry Street Plaza	4,500
	35600	MCN Braves/ South Coast League	11,500
	35610	Other Stadium Rentals	1,000
	35611	Equipment Rental	1,500
	35612	Ocmulgee Heritage Maintenance	7,200
	35613	Rent- City Credit Union	1,500
	38120	Miscellaneous	1,000
		FUNCTION TOTAL	122,100
		ANIMAL CONTROL - CHARGES	
10375	35100	Euthan. & Other Fees	1,000
	35105	Adoption/Shelter Fees	10,000
	35110	Animal Licenses	5,000
	35120	Other	200
	35125	Bibb County - Dogs	20,000
	35130	Board Of Health	17,000
		FUNCTION TOTAL	53,200
		MULBERRY ST. PARKING GARAGE REVENUE	
10381	33190	Parking Fees - Monthly	160,000
	33195	Parking Fees - Daily / Hourly	10,000
		FUNCTION TOTAL	170,000
		FINES AND FORFEITURES	
10385	36105	Court Cost Fees	32,400
	36110	Dept. of Public Safety	400
	36120	A Dockets	2,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	36146	Date Surcharge	18,400
	36177	10% Jail Add-On Service	181,800
	36187	ACS Debt Recovery Revenue	496,400
	36188	Municipal Court Revenue	1,300,000
	36189	Maximus Payments	532,900
	38120	Miscellaneous	400
	38175	Over/Short	400
		FUNCTION TOTAL	2,565,100
		SALES AND REFUNDS	
10387	37104	Inventory/Equipment Sales	25,000
	37105	Sale of Real Property (Atty)	25,000
	37110	Atty & Eng. Fees	3,500
	37115	Sales of Scrap Metals	500
		FUNCTION TOTAL	54,000
		MISCELLANEOUS	
10390	38110	Interest on Investment	375,000
	38120	Miscellaneous	60,000
	38135	Rents-City Hall Annex	150,000
	38138	Airport Police - Reimbursement	27,600
	38140	Impounded Veh. Contract	120,000
	38145	Paving Assessments	1,500
	38148	Indirect Charge Revenue 3%	419,874
	38150	Railroad Annuity	7,000
	38156	Rent from Inspection & Fees	75,600
		FUNCTION TOTAL	1,236,574
		SUB-TOTAL GENERAL FUND REVENUES	70,287,556
		OTHER FINANCING SOURCES	
	39122	Trans From Terminal Station	109,000
		FUNCTION TOTAL	109,000
		TOTAL GENERAL FUND REVENUES	70,396,556
		GENERAL FUND EXPENDITURES	
		MUNICIPAL COURT	
10100	41100	Salaries Full-Time	358,645

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	41110	Salaries Part-Time	20,562
	41120	Salaries Overtime	6,750
	41170	Employee Benefits	112,174
	42110	Operating Supplies	5,500
	42130	Clothing & Uniforms	100
	43110	Professional Service	55,000
	43125	Travel Expense	9,240
	43130	Advertising	200
	43135	Printing, Binding & Book	12,000
	43140	Telephone Cost	9,000
	43145	Repairs & Maintenance	1,000
	43150	Contractual Services	455,000
	43161	Cont. Serv - Indigent Counsel	28,000
	43175	Dues, Subscriptions, & Membership	100
	44100	Machinery & Equipment	895
		DEPARTMENT TOTAL	1,074,166
		MAYOR & STAFF	
10105	41100	Salaries Full-Time	596,760
	41170	Employee Benefits	126,689
	42110	Operating Supplies	8,000
	42135	Fuel, Oil & Lubricants	1,100
	42140	Mtr. Vehicle Repair-Parts	1,000
	42145	Mtr. Vehicle Repair-Lab.	1,000
	43125	Travel & Training Expense	6,400
	43135	Printing, Binding & Book	6,000
	43140	Telephone Cost	8,500
	43150	Contractual Services	18,000
	43155	Mayor's Contingency	34,000
	43160	Communication- Mayor's	1,000
	43165	Business Meeting Expense	7,000
	43175	Dues, Subs & Memberships	3,000
		DEPARTMENT TOTAL	818,449
		INFORMATION SYSTEMS	
10110	41100	Salaries Full-Time	479,635
	41120	Salaries Overtime	500
	41170	Employee Benefits	109,031
	42110	Operating Supplies	8,000
	42112	Operating Supplies (Channel 14)	12,500

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43120	Transportation	1,500
	43140	Telephone Cost	12,000
	43150	Contractual Services	115,000
	43175	Dues, Subs & Memberships	200
	43190	Other Utilities	9,000
	43345	Computer Network Maintenance	15,000
	44115	Building Improvement Int.	12,000
		DIVISION TOTAL	774,366
		COMMUNICATION MAINTENANCE	
10186	41100	Salaries Full-Time	202,649
	41120	Salaries Overtime	10,000
	41170	Employee Benefits	52,202
	42110	Operating Supplies	500
	42135	Fuel, Oil & Lubricants	2,500
	42140	Mtr. Vehicle Repair-Parts	1,000
	42145	Mtr. Vehicle Repair-Lab.	1,000
	42160	Small Tools	1,000
	43145	Repairs & Maintenance	25,000
		DIVISION TOTAL	295,851
		DEPARTMENT TOTAL	1,070,217
		INTERNAL AUDIT	
10114	41100	Salaries Full-Time	111,594
	41170	Employee Benefits	23,333
	42110	Operating Supplies	500
	43140	Telephone Cost	820
	43150	Contractual Services	500
	43175	Dues, Subs & Memberships	800
		DEPARTMENT TOTAL	137,547
		CITY COUNCIL	
10115	41100	Salaries Full-Time	122,795
	41110	Salaries Part-Time	152,411
	41114	Salaries - Other	35,100
	41120	Salaries Overtime	1,500
	41170	Employee Benefits	132,296
	42110	Operating Supplies	2,500
	42150	Motor Pool	100

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43110	Professional Service	135,000
	43125	Travel Expense	24,180
	43135	Printing, Binding & Book	3,000
	43140	Telephone Costs	3,000
	43150	Contractual Services	7,844
	43155	Contingency Expense	6,000
	43175	Dues, Subs & Memberships	15,000
	43180	Miscellaneous	4,500
		DEPARTMENT TOTAL	645,226
		HUMAN RESOURCES ADMIN	
10120	41100	Salaries Full-Time	443,981
	41170	Employee Benefits	124,405
	42110	Operating Supplies	8,000
	43110	Professional Service	25,000
	43120	Transportation	350
	43125	Travel & Training Expense	2,200
	43130	Advertising	5,500
	43135	Printing, Binding & Book	7,000
	43140	Telephone Cost	6,500
	43145	Repairs & Maintenance	200
	43150	Contractual Services	5,000
	43175	Dues, Subs & Memberships	2,500
	43365	Unemployment Insurance	50,000
	43380	Employee Assistance Program	27,000
	44100	Machinery & Equipment	2,000
		DIVISION TOTAL	709,636
		HUMAN RESOURCES - MEDICAL DISP	
10121	41100	Salaries Full-Time	93,125
	41170	Employee Benefits	21,551
	42110	Operating Supplies	6,500
	43110	Professional Service	130,000
	43125	Travel & Training Expense	1,950
	43142	Electricity	2,050
	43145	Repairs & Maintenance	500
	43150	Contractual Services	4,500
	43175	Dues, Subs & Memberships	900
		DIVISION TOTAL	261,076

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		DEPARTMENT TOTAL	970,712
		HUMAN RESOURCES - CREDIT UNION	
10122	41100	Salaries Full-Time	83,833
	41170	Employee Benefits	20,654
		DEPARTMENT TOTAL	104,487
		CLEAN CITIES GRANT	
10127	41100	Salaries Full-Time	40,257
	41170	Employee Benefits	10,167
		DEPARTMENT TOTAL	50,424
		FINANCE/PURCHASING DEPT	
10130	41100	Salaries Full-Time	871,774
	41120	Salaries Over-Time	100
	41170	Employee Benefits	223,303
	42110	Operating Supplies	20,000
	43120	Transportation	1,400
	43125	Travel & Training Expense	11,400
	43130	Advertising	8,000
	43135	Printing, Binding & Book	14,700
	43140	Telephone Cost	7,800
	43145	Repairs & Maintenance	200
	43150	Contractual Services	30,000
	43175	Dues, Subs & Memberships	1,900
	43205	Recording Fees	100
		DEPARTMENT TOTAL	1,190,677
		CITY ATTORNEY	
10140	41100	Salaries Full-Time	557,616
	41120	Salaries Overtime	600
	41170	Employee Benefits	116,684
	42110	Operating Supplies	4,500
	43110	Legal Fees	13,000
	43125	Travel & Training Expense	6,530
	43130	Advertising	100
	43135	Printing, Binding & Book	6,500
	43140	Telephone Cost	4,000
	43145	Repairs & Maintenance	300

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43150	Contractual Services	10,000
	43161	Contractual Services Solicitor Counsel	28,000
	43175	Dues, Subs & Memberships	4,200
	44100	Machinery & Equipment	500
	44115	Building Improvement Int.	1,500
		DEPARTMENT TOTAL	754,030
		CITY CLERK	
10145	41100	Salaries Full-Time	79,260
	41170	Employee Benefits	20,213
	42110	Operating Supplies	1,600
	42150	Mtr. Pool Vehicles	50
	43120	Transportation	100
	43125	Travel & Training Expense	2,903
	43135	Printing, Binding & Book	650
	43140	Telephone Cost	1,600
	43145	Repairs & Maintenance	75
	43150	Contractual Services	1,550
	43175	Dues, Subs & Memberships	90
	43330	Communication	47,000
		DEPARTMENT TOTAL	155,091
		POLICE - YOUTH & INTERVENTION SERVICES	
10148	41100	Salaries Full-Time	461,209
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	127,661
	42130	Clothing Uniforms	3,960
	43125	Travel, Training & Certification	2,750
	43145	Repair & Maintenance	800
	43150	Contractual Services	117,285
	43175	Dues, Subscriptions & Memberships	1,100
	43193	Drug Abuse Resistance Education (DARE)	22,500
	43194	TRIAD	12,000
	43196	Police Activities League (PAL)	36,000
	43197	Youth Enrichment Service (YES)	8,000
	43198	Citizens on Patrol (COP/ PAY)	5,000
		DIVISION TOTAL	801,265
		POLICE - ADMINISTRATION	

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
10150	41100	Salaries Full-Time	918,872
	41120	Salaries Overtime	5,000
	41152	Salaries - Clothing & Uniforms	3,080
	41170	Employee Benefits	232,365
	42110	Operating Supplies	90,000
	42130	Clothing Uniforms	90,000
	42135	Fuel,Oil & Lubricants	699,526
	42140	Mtr. Vehicle Repair-Parts	457,000
	42145	Mtr. Vehicle Repair-Lab.	322,068
	43110	Professional Services	1,000
	43125	Travel, Training & Certification	21,825
	43135	Printing, Binding & Book	20,000
	43140	Telephone	58,916
	43142	Electricity	72,960
	43145	Repairs & Maintenance	24,900
	43150	Contractual Services	153,542
	43152	Disciplinary Board	600
	43175	Dues, Subscriptions & Memberships	869
	43185	Medical & Hospital	20,000
	43190	Other Utilities	30,000
	43215	Jail Contract	318,320
		DIVISION TOTAL	3,540,843
		POLICE-CRIMINAL INVESTIGATION DIVISION	
10151	41100	Salaries Full-Time	2,534,242
	41120	Salaries Overtime	40,000
	41152	Salaries - Clothing & Uniforms	21,560
	41170	Employee Benefits	715,924
	42130	Clothing & Uniforms	12,360
	43125	Travel, Training & Certification	2,700
	43150	Contractual Services	26,807
	43175	Dues, Subscriptions & Memberships	819
	43180	Miscellaneous	18,000
		DIVISION TOTAL	3,372,412
		POLICE - PATROL	
10152	41100	Salaries Full-Time	6,311,389
	41120	Salaries Overtime	128,000
	41152	Salaries - Clothing & Uniforms	9,680

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	41170	Employee Benefits	1,778,613
	42130	Clothing Uniforms	87,200
	43125	Travel, Training & Certification	2,700
	43150	Contractual Services	89,122
	43175	Dues, Subscriptions & Memberships	550
	43185	Medical & Hospital	1,500
		DIVISION TOTAL	8,408,754
		POLICE - MANAGEMENT SERVICES	
10153	41100	Salaries Full-Time	357,705
	41120	Salaries Overtime	4,000
	41170	Employee Benefits	121,264
	42130	Clothing & Uniforms	1,320
	43150	Contractual Services	25,000
	43175	Dues, Subscriptions & Memberships	25
		DIVISION TOTAL	509,314
		POLICE - ANIMAL CONTROL	
10154	41100	Salaries Full-Time	195,144
	41120	Salaries Overtime	5,000
	41170	Employee Benefits	69,470
	42110	Operating Supplies	16,590
	42130	Clothing & Uniforms	1,630
	42170	Chemicals, Drugs & Medicine	8,000
	43110	Professional Services	34,000
	43125	Travel, Training & Certification	700
	43150	Contractual Services	5,540
	43175	Dues, Subscriptions & Memberships	575
		DIVISION TOTAL	336,649
		DEPARTMENT TOTAL	16,969,237
		FIRE DEPT - FIRE ADMINISTRATION	
10155	41100	Salaries Full-Time	281,983
	41170	Employee Benefits	60,103
	42110	Operating Supplies	2,250
	42120	Repair & Main. Supplies	500
	42130	Clothing & Uniforms	600
	42135	Fuel, Oil & Lubricants	7,000
	42140	Mtr. Vehicle Repair-Parts	2,500

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	42190	Cleaning Supplies	500
	43125	Travel Expense	1,965
	43135	Printing, Binding & Book	1,000
	43140	Telephone Cost	1,000
	43150	Contractual Services	2,500
	43175	Dues, Subs & Memberships	1,200
		DIVISION TOTAL	363,101
		FIRE - FIREFIGHTING	
10156	41100	Salaries Full-Time	10,858,634
	41120	Salaries Overtime	2,256,800
	41170	Employee Benefits	3,274,911
	42110	Operating Supplies	40,000
	42120	Repair & Main. Supplies	50,000
	42130	Clothing & Uniforms	143,200
	42135	Fuel, Oil & Lubricants	145,000
	42140	Mtr. Vehicle Repair-Parts	200,000
	42145	Mtr. Vehicle Repair-Lab.	100,000
	42160	Small Tools	8,000
	42170	Chemicals, Drugs & Medicine	6,500
	42190	Cleaning & Sanitation	37,000
	42210	Fire Ext. Supplies	1,000
	43125	Travel & Training Expense	12,997
	43135	Printing, Binding & Book	4,000
	43140	Telephone Cost	14,000
	43142	Electricity	100,000
	43145	Repairs & Maintenance	5,000
	43150	Contractual Services	9,750
	43175	Dues, Subs & Memberships	390
	43190	Other Utilities	85,000
	43220	Laundry/Cleaning Svcs.	3,350
	44100	Machinery & Equipment	22,800
	44115	Bldg. Imp- Int.	15,000
	44120	Bldg. Imp-Ext.	7,500
		DIVISION TOTAL	17,400,832
		FIRE - FIRE PREVENTION	
10157	41100	Salaries Full-Time	475,584
	41170	Employee Benefits	104,973

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	42110	Operating Supplies	4,000
	42120	Repair & Main. Supplies	500
	42130	Clothing & Uniforms	3,000
	42135	Fuel, Oil & Lubricants	15,500
	42140	Mtr. Vehicle Repair-Parts	6,000
	42160	Small Tools	250
	42190	Cleaning & Sanitation	500
	43125	Travel & Training Expense	1,895
	43135	Printing, Binding & Book	4,500
	43140	Telephone Cost	1,800
	43145	Repairs & Maintenance	500
	43150	Contractual Services	3,500
	43175	Dues, Subs & Memberships	935
	43192	Jr. Fire Marshals	10,000
		DIVISION TOTAL	633,437
		FIRE - FIRE TRAINING	
10158	41100	Salaries Full-Time	272,066
	41110	Salaries Part-Time	9,793
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	65,276
	42110	Operating Supplies	5,000
	42120	Repair & Main. Supplies	2,000
	42130	Clothing & Uniforms	1,800
	42135	Fuel, Oil & Lubricants	11,000
	42140	Mtr. Vehicle Repair-Parts	9,000
	42160	Small Tools	500
	43125	Travel & Training Expense	4,665
	43135	Printing, Binding & Book	3,000
	43140	Telephone Cost	1,600
	43142	Electricity	8,000
	43150	Contractual Services	6,000
	43175	Dues, Subs & Memberships	165
	43190	Other Utilities	4,000
	44100	Machinery & Equipment	2,200
	44115	Bldg. Imp- Interior	500
	44120	Bldg. Imp- Exterior	5,000
		DIVISION TOTAL	414,565
		DEPARTMENT TOTAL	18,811,935

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		INSPECTION & FEES	
10160	41100	Salaries Full-Time	744,709
	41170	Employee Benefits	197,504
	42110	Operating Supplies	4,500
	42130	Clothing	2,170
	42135	Fuel, Oil & Lubricants	25,000
	42140	Mtr. Vehicle Repair-Parts	12,000
	42145	Mtr. Vehicle Repair-Lab.	13,000
	43125	Travel & Training Expense	14,000
	43135	Printing, Binding & Book	7,240
	43140	Telephone Cost	5,600
	43150	Contractual Services	13,006
	43175	Dues, Subs & Memberships	1,415
	43203	Rent Expenses	75,600
		DEPARTMENT TOTAL	1,115,744
		EMERGENCY MANAGEMENT	
10165	41100	Salaries Full-Time	167,729
	41110	Salaries Part-Time	4,202
	41120	Salaries Overtime	6,000
	41170	Employee Benefits	42,553
	42110	Operating Supplies	3,500
	42120	Repair & Main. Supplies	2,400
	42130	Clothing & Uniforms	2,250
	42135	Fuel, Oil & Lubricants	8,000
	42140	Mtr. Vehicle Repair-Parts	2,150
	42145	Mtr. Vehicle Repair-Lab.	1,600
	42160	Small Tools	1,000
	43125	Travel & Training Expense	3,000
	43135	Printing, Binding & Book	300
	43140	Telephone Cost	4,500
	43142	Electricity	14,500
	43145	Repairs & Maintenance	2,000
	43150	Contractual Services	24,500
	43175	Dues, Subs & Memberships	1,200
	43180	Miscellaneous	4,000
	44100	Machinery & Equipment	4,700
		DEPARTMENT TOTAL	300,084

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		CITY ENGINEER	
10175	41100	Salaries Full-Time	449,983
	41170	Employee Benefits	126,054
	42110	Operating Supplies	3,300
	42135	Fuel, Oil & Lubricants	8,250
	42140	Mtr. Vehicle Repair-Parts	4,500
	42145	Mtr. Vehicle Repair-Lab.	5,000
	43125	Travel & Training Expense	2,500
	43135	Printing, Binding & Book	400
	43140	Telephone Cost	4,000
	43142	Electricity	200
	43145	Repairs & Maintenance	300
	43150	Contractual Services	7,000
	43175	Dues, Subs & Memberships	100
		DEPARTMENT TOTAL	611,587
		TRAFFIC ENGINEERING	
10176	41100	Salaries Full-Time	177,229
	41170	Employee Benefits	42,231
	42110	Operating Supplies	900
	42135	Fuel, Oil & Lubricants	1,500
	42140	Mtr. Vehicle Repair-Parts	800
	42145	Mtr. Vehicle Repair-Lab.	900
	43125	Travel & Training Expense	1,500
	43140	Telephone Cost	12,000
	43142	Electricity	30,400
	43145	Repairs & Maintenance	600
	43150	Contractual Services	3,600
	43175	Dues, Subs & Memberships	300
	43190	Other Utilities	2,700
	44100	Machinery & Equipment	2,095
		DEPARTMENT TOTAL	276,755
		PUBLIC WORKS ADMINISTRATION	
10180	41100	Salaries Full-Time	290,921
	41170	Employee Benefits	84,612
	42110	Operating Supplies	3,000
	42120	Repair & Main. Supplies	1,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	42130	Clothing & Uniforms	660
	42135	Fuel, Oil & Lubricants	660
	42140	Mtr. Vehicle Repair-Parts	1,500
	42145	Mtr. Vehicle Repair-Lab.	1,000
	42190	Cleaning & Sanitation	1,300
	43135	Printing, Binding & Book	500
	43140	Telephone Cost	3,000
	43142	Electricity	24,000
	43145	Repairs & Maintenance	845
	43150	Contractual Services	10,498
	43175	Dues, Subs & Memberships	600
	43190	Other Utilities	24,000
	43240	Special Awards	1,000
		DIVISION TOTAL	449,096
		PW - STREET CLEANING	
10181	41100	Salaries Full-Time	632,762
	41120	Salaries Overtime	8,240
	41170	Employee Benefits	249,806
	42110	Operating Supplies	10,000
	42130	Clothing & Uniforms	3,746
	42135	Fuel, Oil & Lubricants	29,100
	42140	Mtr. Vehicle Repair-Parts	55,000
	42145	Mtr. Vehicle Repair-Lab.	35,000
	42160	Small Tools	2,075
	42180	Agricultural Supplies	4,476
	43125	Travel & Training Expense	927
	43150	Contractual Services	157,000
	44100	Machinery & Equipment	350
		DIVISION TOTAL	1,188,482
		PW - STREET MAINTENANCE	
10182	41100	Salaries Full-Time	593,332
	41120	Salaries Overtime	20,000
	41170	Employee Benefits	239,842
	42110	Operating Supplies	15,000
	42120	Repair & Main. Supplies	78,278
	42130	Clothing & Uniforms	5,291
	42135	Fuel, Oil & Lubricants	82,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	42140	Mtr. Vehicle Repair-Parts	112,000
	42145	Mtr. Vehicle Repair-Lab.	50,000
	42150	Motor Pool	500
	42160	Small Tools	3,000
	43125	Travel & Training Expense	927
	43150	Contractual Services	3,100
		DIVISION TOTAL	1,203,270
		PW - STORM DRAINAGE	
10183	41100	Salaries Full-Time	234,362
	41120	Salaries Overtime	4,000
	41170	Employee Benefits	97,948
	42110	Operating Supplies	5,209
	42130	Clothing & Uniforms	2,000
	42135	Fuel, Oil & Lubricants	20,000
	42140	Mtr. Vehicle Repair-Parts	20,000
	42145	Mtr. Vehicle Repair-Lab.	12,000
	44100	Machinery & Equipment	4,500
		DIVISION TOTAL	400,019
		DEPARTMENT TOTAL	3,240,867
		CENTRAL SERVICES-ADMINISTRATION	
10185	41100	Salaries Full-Time	226,500
	41170	Employee Benefits	59,416
	42110	Operating Supplies	2,000
	42120	Repair & Main. Supplies	250
	42130	Clothing & Uniforms	225
	42135	Fuel, Oil & Lubricants	600
	42140	Mtr. Vehicle Repair-Parts	400
	42145	Mtr. Vehicle Repair-Lab.	800
	42160	Small Tools	100
	42190	Cleaning & Sanitation	2,000
	43125	Travel & Training Expense	500
	43135	Printing, Binding & Book	100
	43140	Telephone Cost	1,800
	43142	Electricity	17,000
	43145	Repairs & Maintenance	100
	43150	Contractual Services	8,000
	43175	Dues, Subs & Memberships	600

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43190	Other Utilities	7,000
	44110	Bldg. Improvements	200
		DIVISION TOTAL	327,591
		CS -TRAFFIC SIGNALS	
10187	41100	Salaries Full-Time	336,902
	41120	Salaries Overtime	10,500
	41170	Employee Benefits	89,761
	42110	Operating Supplies	1,000
	42130	Clothing & Uniforms	1,460
	42135	Fuel, Oil & Lubricants	12,540
	42140	Mtr. Vehicle Repair-Parts	9,250
	42145	Mtr. Vehicle Repair-Lab.	16,500
	42160	Small Tools	1,000
	42195	Elect. Signals & Supplies	42,000
	43125	Travel Training Expense	1,300
	43150	Contractual Services	2,500
	43175	Dues, Subs & Memberships	450
		DIVISION TOTAL	525,163
		CS-BLDG. CUSTODIAL SERVICE	
10188	41100	Salaries Full-Time	288,603
	41120	Salaries Overtime	400
	41170	Employee Benefits	109,552
	42110	Operating Supplies	50
	42120	Repair & Main. Supplies	6,500
	42130	Clothing & Uniforms	1,000
	42135	Fuel, Oil, & Lubricants	2,000
	42140	Mtr. Vehicle Repair-Parts	1,000
	42145	Mtr. Vehicle Repair-Lab.	1,200
	42160	Small Tools	75
	42190	Cleaning & Sanitation	15,000
	42195	Elect. Signals & Supplies	2,500
	43125	Travel Training Expense	1,000
	43140	Telephone Cost	300
	43142	Electricity (Annex)	70,566
	43145	Repairs & Maintenance	544
	43150	Contractual Services	13,999
	43190	Other Utilities	30,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	44100	Machinery & Equipment	7,234
	44115	Bldg. Improvements-Interior	500
		DIVISION TOTAL	552,023
		CS - HVAC	
10189	41100	Salaries Full-Time	256,257
	41120	Salaries Overtime	1,500
	41170	Employee Benefits	68,640
	42110	Operating Supplies	150
	42120	Repair & Main. Supplies	11,683
	42130	Clothing & Uniforms	1,534
	42135	Fuel, Oil, & Lubricants	6,000
	42140	Mtr. Vehicle Repair-Parts	2,500
	42145	Mtr. Vehicle Repair-Lab.	3,000
	42160	Small Tools	1,000
	43125	Travel & Training Expense	650
	43135	Printing, Binding & Book	50
	43150	Contractual Services	1,500
	44100	Machinery & Equipment	950
		DIVISION TOTAL	355,414
		CS - GENERAL MAINTENANCE	
10190	41100	Salaries Full-Time	367,751
	41120	Salaries Overtime	450
	41170	Employee Benefits	116,953
	42110	Operating Supplies	100
	42120	Repair & Main. Supplies	1,500
	42130	Clothing & Uniforms	1,250
	42135	Fuel, Oil & Lubricants	8,700
	42140	Mtr. Vehicle Repair-Parts	3,200
	42145	Mtr. Vehicle Repair-Lab.	4,000
	42160	Small Tools	500
	42190	Cleaning & Sanitation	100
	42195	Elect. Signals & Supplies	150
	43140	Telephone Cost	250
	43142	Electricity	2,900
	43145	Repairs & Maintenance	1,000
	43150	Contractual Services	250
	43190	Other Utilities	6,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	44100	Machinery & Equipment	3,850
	44110	Building Improvements	400
	44115	Bldg. Improvements-Interior	300
		DIVISION TOTAL	519,604
		CS - ELECTRICAL	
10191	41100	Salaries Full-Time	249,609
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	68,266
	42110	Operating Supplies	75
	42120	Repair & Main. Supplies	20,000
	42130	Clothing & Uniforms	1,200
	42135	Fuel, Oil & Lubricants	8,800
	42140	Mtr. Vehicle Repair-Parts	8,500
	42145	Mtr. Vehicle Repair-Lab.	9,000
	42160	Small Tools	850
	43125	Travel & Training Expense	200
	43150	Contractual Services	525
		DIVISION TOTAL	370,025
		CS - TRAFFIC MAINTENANCE OPERATIONS	
10193	41100	Salaries Full-Time	180,990
	41120	Salaries Overtime	2,800
	41170	Employee Benefits	63,177
	42110	Operating Supplies	900
	42120	Repair & Main. Supplies	59,000
	42130	Clothing & Uniforms	1,260
	42135	Fuel, Oil & Lubricants	9,100
	42140	Mtr. Vehicle Repair-Parts	4,000
	42145	Mtr. Vehicle Repair-Lab.	7,000
	42160	Small Tools	500
	43125	Travel & Training Expense	2,175
	43175	Dues, Subscriptions & Membership	350
	44100	Machinery & Equipment	730
		DIVISION TOTAL	331,982
		DEPARTMENT TOTAL	2,981,802
		P/R - ADMINISTRATIVE SVCS.	
10194	41100	Salaries Full-Time	77,131
	41170	Employee Benefits	13,725

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	42110	Operating Supplies	3,431
	42135	Fuel, Oil & Lubricants	1,200
	42140	Mtr. Vehicle Repair-Parts	900
	42145	Mtr. Vehicle Repair-Lab.	1,000
	43125	Travel & Training Expense	671
	43140	Telephone Cost	7,750
	43142	Electricity	8,017
	43150	Contractual Services	14,000
	43175	Dues, Subs & Memberships	826
	43190	Other Utilities	1,900
	43240	Special Awards	700
		DIVISION TOTAL	131,251
		P/R - GROUNDS AND FACILITIES	
10196	41100	Salaries Full-Time	739,071
	41110	Salaries Part-Time	26,779
	41120	Salaries Overtime	24,000
	41170	Employee Benefits	289,180
	42110	Operating Supplies	11,000
	42120	Repair & Main. Supplies	13,000
	42130	Clothing & Uniforms	11,000
	42135	Fuel, Oil & Lubricants	72,000
	42140	Mtr. Vehicle Repair-Parts	41,000
	42145	Mtr. Vehicle Repair-Lab.	40,000
	42160	Small Tools	2,000
	42180	Agricultural Supplies	40,000
	42185	Tree Maintenance	19,000
	42190	Cleaning & Sanitation	5,000
	42195	Elect. Signals & Supplies	4,000
	43125	Travel & Training Expense	1,418
	43142	Electricity	91,000
	43145	Repair & Main. Supplies	12,500
	43150	Contractual Services	424,281
	43175	Dues, Subs & Memberships	700
	43190	Other Utilities	95,000
	44100	Machinery & Equipment	9,945
	44110	Building Improvements - Other	4,300
		DIVISION TOTAL	1,976,174

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		P/R - OPERATIONS SERVICES	
10197	41100	Salaries Full-Time	1,368,149
	41110	Salaries Part-Time	73,822
	41120	Salaries Overtime	3,000
	41130	Salaries Seasonal	108,000
	41170	Employee Benefits	473,569
	42110	Operating Supplies	114,700
	42120	Repair & Main. Supplies	21,000
	42130	Clothing & Uniforms	3,025
	42135	Fuel, Oil & Lubricants	9,900
	42140	Mtr. Vehicle Repair-Parts	4,700
	42145	Mtr. Vehicle Repair-Lab.	4,000
	42160	Small Tools	300
	42170	Chemicals, Drugs & Medicine	700
	42180	Agricultural Supplies	3,000
	42190	Cleaning & Sanitation	20,000
	42195	Electrical Supplies	7,000
	43110	Professional Services	57,741
	43120	Transportation	5,415
	43125	Travel Expense	7,196
	43135	Printing, Binding & Book	4,000
	43140	Telephone Cost	2,300
	43142	Electricity	244,000
	43145	Repairs & Maintenance	10,000
	43147	Machinery & Equipment Repairs	4,000
	43150	Contractual Services	292,036
	43175	Dues, Subs & Memberships	1,450
	43190	Other Utilities	165,000
		DIVISION TOTAL	3,008,003
		P/R -BUSINESS SERVICES	
10199	41100	Salaries Full-Time	213,561
	41120	Salaries Overtime	1,000
	41170	Employee Benefits	58,391
	42110	Operating Supplies	1,500
	42120	Repair & Main. Supplies	450
	42190	Cleaning & Sanitation	350
	42195	Electrical Supplies	50
	43120	Transportation	1,350

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43125	Travel & Training Expense	1,845
	43135	Printing, Binding & Book	1,000
	43140	Telephone Cost	300
	43142	Electricity	1,200
	43147	Machinery & Equipment Repairs	200
	43150	Contractual Services	1,950
	43175	Dues, Subs & Memberships	165
	43190	Other Utilities	4,000
		DIVISION TOTAL	287,312
		DEPARTMENT TOTAL	5,402,740
		MULBERRY STREET PARKING GARAGE	
10203	42110	Operating Supplies	2,000
	43140	Telephone Cost	1,500
	43142	Electricity	25,000
	43145	Repairs & Maintenance	2,000
	43150	Contractual Services	68,000
	43190	Other Utilities	1,200
	43415	Liability Insurance	8,000
		DEPARTMENT TOTAL	107,700
		SERVICES TO GOVERNMENT	
10204	43140	Telephone	105,000
	43142	Electricity	900,000
	43190	Other Utilities	15,500
		DEPARTMENT TOTAL	1,020,500
		DEBT SERVICE - PAYMENTS	
10205	43274	Sect. Of State Building	649,537
	43299	Sect. Of State Building Interest	246,569
	43305	Paying Agents Fees	3,500
		DEPARTMENT TOTAL	899,606
		OTHER COSTS	
10210	43314	Unallocated Reserve (Earmark)	57,452
	43320	Pension - Fire & Police Department	73,550
	43333	Credit Card Discount Fees	30,000
	43340	Municipal Govt Dues	36,000
	43349	Plaques, Monuments & Awards	15,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43350	Morale, Welfare & Recreation	25,000
	43353	UPC Services (Central Services)	10,000
	43360	Sister Cities International	7,000
	43361	Taste of Macon	5,000
	43362	Non Departmental Misc.	10,000
	43371	Cash Reserve Pay Increase	739,560
	43372	Gen. Emp. Pension Contr (1% increase)	169,983
		DEPARTMENT TOTAL	1,178,545
		MISC - RISK MGMT	
10215	43180	Miscellaneous	2,000
	43400	Claims Handling Service	48,000
	43405	Workers Comp Ins	65,000
	43415	Liability Insurance	320,000
	43425	Worker's Comp Liability	1,252,000
	43437	Property Insurance	120,000
	43439	Safety Equipment	5,000
	43430	Liability Exp. Self Insurance	450,000
		DEPARTMENT TOTAL	2,262,000
		APPROP OTHER AGENCIES	
10225	43435	MBC Planning & Zoning(1)	350,789
	43436	GIS	49,450
	43438	Clean Air	15,000
	43440	Bibb Co. Mapping(1)	119,625
	43445	Middle Ga. RDC(1)	76,855
	43455	Board of Elections(2)	427,160
	43465	Keep Macon-Bibb Beautiful(1)	60,115
	43470	Middle Ga Food Bank(1)	8,100
	43475	Macon Arts Alliance(1)	36,000
	43480	Museum of Arts & Sciences(3)	51,170
	43485	Urban Dev. Authority(1)	28,778
	43490	MBC Industrial Auth(3)	86,344
	43500	MBC Transit Authority(4)	1,121,165
	43505	MBC ADA Para Transit(4)	117,597
	43506	ECD-Land Acquisition	200,000
	43515	MEDC (1)	34,750
	43519	ECD-HOME Match	125,000
	43521	ECD-Prop Inspection Admin.	726,968

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43522	Land Bank Authority Contribution	100,000
	43523	NewTown Macon	10,000
	43530	Citizens Advocacy(1)	4,700
	43535	Payne City	15,000
	43539	Douglass Theatre	80,000
	43566	Beall's Hill Partnership Contribution	75,000
	43567	Demolition & Board Ups	94,277
		DEPARTMENT TOTAL	4,013,843
		GENERAL FUND EXPENDITURES - TOTAL	66,163,971
		TRANSFERS OTHER FUNDS	
10230	43550	Transfer to Centreplex	979,153
	43552	Transfer to Law Enforcement Grant (Match)	61,116
	43553	Transfer to Bowden Golf	140,681
	43555	Transfer to Capital Improvement	495,000
	43570	Transfer to Debt Service	1,513,780
	43578	Transfer to UDA for debt (Bonds 2002 A, B)	1,042,854
		DEPARTMENT TOTAL	4,232,584
		TOTAL GENERAL FUND EXPENDITURES	70,396,555
		TOTAL GENERAL FUND REVENUE	70,396,556
			0

Notes to General Fund Budget:

(Reference previous page - Approp Other Agencies)

(1) City funding shall not exceed one half of the total funding of the city and county.

(2) City funding shall not exceed one half of the total funding of the city and county except for the cost of elections held solely for the city or county.

(3) City funding shall not exceed 25.0% of the total funding of the city and county.

(4) City funding shall not exceed 60.0% of the total funding of the city and county.

Note: City employee benefits cost included in each dept. expense.

GENERAL DEBT SERVICE REVENUES

MISC. REVENUE

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
20390	38005	Interest GMA 1998	75,000
	38006	Interest GMA 1990	105,000
	38110	Interest on Investment	15,000
20395	39120	Transfer from General Fund	1,513,780
FUNCTION TOTAL			1,708,780
GENERAL DEBT SERVICE REVENUES - TOTAL			1,708,780
GENERAL DEBT SERVICES EXPENDITURES			
PAYING AGENTS' FEES			
20208	43304	GMA Interest	110,000
	43307	Lease Pool OID Deposit	300,000
	43313	GMA Admn. Exp.	35,000
20211	43700	GMA 1998 Principal Payment	908,013
20212	43600	GMA 1990 Principal Payment	137,816
	43614	GMA New Purchase (FY 2009)	217,951
TOTAL			1,708,780
GENERAL DEBT SERVICES EXPENDITURES - TOTAL			1,708,780
GENERAL DEBT SERVICE REVENUES - TOTAL			1,708,780
GENERAL DEBT SERVICES EXPENDITURES - TOTAL			1,708,780
0			
SPLOST FUND			
REVENUES			
22390	30116	SPLOST	9,400,000
	38110	Interest Revenue	85,000
	39116	Transfer from SPLOST Fund Balance	9,988,952
FUNCTION TOTAL			19,473,952
SPLOST FUND REVENUES - TOTAL			19,473,952
SPLOST FUND EXPENDITURES			
22205	43284	Coliseum Interest Payment	162,881
	43288	Coliseum Debt Payment	11,240,000
22206	44979	Storm Water Management	500,000
22210	433305	Paying Agent Fees	3,500
22210	43369	Excess SPLOST Reserve	7,567,571
FUNCTION TOTAL			19,473,952
SPLOST FUND REVENUES - TOTAL			19,473,952

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		SPLOST FUND EXPENDITURES - TOTAL	19,473,952
			0
		BOWDEN OPERATING REVENUE	
30815	35000	Greens Fees	110,000
	35005	Range Fees	31,000
	35015	Annual Memberships	28,000
	35025	Private Cart Sales	200
	35026	Merchandise Sales	15,000
	35030	Golf Car Rentals	190,000
	35031	Pull Cart Rentals	100
	35040	Contracted Sales - Bowden	2,000
		FUNCTION TOTAL	376,300
30820	38120	Miscellaneous	1,000
	39120	Trans fr General Fund	140,681
	39127	Re-imburement from GMA	133,000
		FUNCTION TOTAL	274,681
		BOWDEN GOLF COURSE FUND REV. - TOTAL	650,981
		BOWDEN GOLF COURSE FUND EXPENDITURES	
		BOWDEN SALARIES/BENEFITS	
30600	41100	Salaries Full-Time	231,705
	41110	Salaries Part-Time	21,934
	41130	Salaries Seasonal	30,777
	41170	Employee Benefits	76,648
		FUNCTION TOTAL	361,064
		BOWDEN SUPPLIES/MATERIALS	
30605	42110	Operating Supplies	3,500
	42130	Clothing & Uniforms	480
	42160	Small Tools	500
	42180	Agricultural Supplies	30,000
	42190	Cleaning & Sanitation	1,000
		FUNCTION TOTAL	35,480
		BOWDEN REPAIRS AND MAINTENANCE	
30610	42135	Fuel, Oil & Lubricants	6,600

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	42140	Mtr. Vehicle Repair-Parts	10,000
	42145	Mtr. Vehicle Repair-Lab.	1,500
	43145	Repairs & Maintenance	7,000
		FUNCTION TOTAL	25,100
		BOWDEN UTILITIES	
30615	43140	Telephone Cost	3,000
	43142	Electricity	33,500
	43190	Other Utilities	10,000
		FUNCTION TOTAL	46,500
		BOWDEN OTHER OPER. EXP.	
30625	42220	Cost of Goods Sold	10,000
	43125	Travel, Training & Cert	445
	43130	Advertising	1,500
	43150	Contractual Services	9,000
	43164	Indirect Charges 3%	18,537
	43175	Dues, Subs & Memberships	975
	43437	Insurance-Property	8,705
	44125	Capital Improvement Projects	133,000
	43314	Unallocated Reserve Earmark (Travel & Training)	675
		FUNCTION TOTAL	182,837
		BOWDEN DEPREC/AMORT EXP	
30630	43308	Depreciation / Capital Reserve Expense	78,465
		FUNCTION TOTAL	78,465
		BOWDEN GOLF COURSE EXP. - TOTAL	729,446
		BOWDEN REVENUES - TOTAL	650,981
		BOWDEN EXPENDITURES - TOTAL	729,446
			(78,465)
		CENTREPLEX FUND	
		PARKING LOT INCOME	
31350	33195	Parking Lot Revenue	240,000
		FUNCTION TOTAL	240,000
		CONCESSION SALES	
31355	35305	Concession Sales	300,000
	35310	Alcohol Sales	225,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		FUNCTION TOTAL	525,000
		RENTAL INCOME	
31360	35362	Rent- Meeting Rooms	600,000
	35364	Rent- Equipment	200,000
		FUNCTION TOTAL	800,000
		OTHER OPERATING	
31365	35335	Ice Skating	80,000
	35340	Novelty Commissions	25,000
	35400	Catering-In House	800,000
	35405	Catering Commission	13,000
	35410	Advance Ticket Commission	25,000
	35415	Ticket Surcharge	80,000
	35420	Ticket Printing	6,500
	35430	Advertising Commission	5,000
	35435	Event Labor	240,000
	38120	Miscellaneous	9,500
		FUNCTION TOTAL	1,284,000
		TRANS FM OTHER FUNDS	
31395	39115	Trans From Hotel/Motel	385,045
	39120	Trans From G F	979,153
		FUNCTION TOTAL	1,364,198
		TOTAL REVENUES	4,213,198
		CENTREPLEX FUND EXPENDITURES	
		SALARIES & BENEFITS	
31400	41100	Salaries Full-Time	1,389,991
	41120	Salaries Overtime	45,000
	41125	Salaries Concession	77,000
	41130	Salaries Seasonal	335,000
	41145	Salaries-Catering Labor	115,000
	41170	Employee Benefits	485,481
		FUNCTION TOTAL	2,447,472
		CONTRACTUAL LABOR	
31402	43152	Labor Concessions	58,500

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43153	Labor Building	30,000
		FUNCTION TOTAL	88,500
		SUPPLIES & MATERIALS	
31405	42110	Operating Supplies	25,000
	42115	Oper. Supplies-Concession	3,750
	42116	Oper. Supplies-Catering	18,950
	42130	Clothing & Uniforms	1,200
	42160	Small Tools	2,500
	42170	Chemicals, Drugs & Medicine	8,000
	42190	Cleaning & Sanitation	36,000
	42220	Cost of Goods Sold - Concessions	100,000
	42225	Cost of Goods Sold-Alcoh	68,000
	42230	Cost of Goods Sold-Cater.	237,120
		FUNCTION TOTAL	500,520
		REPAIR & MAINTENANCE.	
31410	42120	Repair & Main. Supplies	39,000
	42135	Fuel, Oil & Lubricants	5,000
	42140	Mtr. Vehicle Repair-Parts	4,000
	42145	Mtr. Vehicle Repair-Lab.	3,500
	42195	Elect. Signals & Supplies	9,000
		FUNCTION TOTAL	60,500
		UTILITIES	
31415	43140	Telephone Cost	17,000
	43142	Electricity	430,000
	43190	Other Utilities	170,000
		FUNCTION TOTAL	617,000
		OTHER OPERATING EXP	
31425	43110	Professional Service	3,000
	43125	Travel Expense	18,000
	43130	Advertising	25,000
	43133	Public Relations	6,500
	43135	Printing, Binding & Book	6,000
	43147	Machinery & Equipment Repairs	35,000
	43150	Contractual Services	152,000
	43164	Indirect Charges 3%	131,306

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43175	Dues, Subs & Memberships	4,000
	43250	Insurance	112,400
	44100	Machinery & Equipment	6,000
		FUNCTION TOTAL	499,206
		DEPREC/AMORT EXP	
31430	43308	Depreciation / Capital Reserve Expense	170,000
		FUNCTION TOTAL	170,000
		EXPENDITURES - TOTAL	4,383,198
		TOTAL REVENUES	4,213,198
		TOTAL EXPENDITURES	4,383,198
			(170,000)
		SOLID WASTE MANAGEMENT	
		SOLID WASTE MANAGEMENT REVENUES	
32813	35550	Waste Management Fees	4,020,000
	38110	Interest on Investment	15,000
	39116	Transfer from Fund Balance	739,057
		WASTE COLLECTION REVENUES - TOTAL	4,774,057
		WASTE COLLECTION EXPENDITURES	
		WASTE COLL - SALARIES/BENES	
32500	41100	Salaries Full-Time	1,703,728
	41120	Salaries Overtime	10,000
	41170	Employee Benefits	598,768
		FUNCTION TOTAL	2,312,496
		WASTE COLL - SUPPLIES/MAT.	
32505	42110	Operating Supplies	6,400
	42130	Clothing & Uniforms	12,000
		FUNCTION TOTAL	18,400
		WASTE COLL- REPAIRS & MAINTENANCE	
32511	42135	Fuel, Oil & Lubricants	185,000
	42140	Mtr. Vehicle Repair-Parts	190,000
	42145	Mtr. Vehicle Repair-Lab.	150,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		FUNCTION TOTAL	525,000
		WASTE COLL - OTHER OPER EXP	
32525	43135	Printing, Binding & Book	500
	43150	Contractual Services	265,400
	43164	Indirect Charges 3%	201,668
	43600	GMA 1990 Principal Payment	132,862
	43700	GMA 1998 Principal	632,923
32530	43308	Depreciation	425,428
		FUNCTION TOTAL	1,658,781
		WASTE COLLECTION EXPENDITURES - TOTAL	4,514,677
		WASTE COLLECTION REVENUES - TOTAL	4,774,057
		WASTE COLLECTION EXPENDITURES - TOTAL	4,514,677
		LANDFILL FEES	
32815	35500	Tipping Fees - Operations	1,200,000
	35503	Landfill Permits	8,400
	35510	Recycling Recovery	18,000
	35515	Landfill Gas	144,000
	35525	Dumpster Rental	4,200
		FUNCTION TOTAL	1,374,600
		LANDFILL FEES REVENUES	1,374,600
		SOLID WASTE LANDFILL EXPENDITURES	
		LANDFILL SALARIES/BENEFIT	
32600	41100	Salaries Full-Time	380,663
	41120	Salaries Overtime	12,000
	41170	Employee Benefits	132,044
		FUNCTION TOTAL	524,707
		LANDFILL SUPP & MATERIALS	
32605	42110	Operating Supplies	20,080
	42130	Clothing & Uniforms	2,127
	42180	Agricultural Supplies	10,300
		FUNCTION TOTAL	32,507

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
LANDFILL REPAIR & MAINTENANCE			
32610	42135	Fuel, Oil & Lubricants	115,000
	42140	Mtr. Vehicle Repair-Parts	160,000
	42145	Mtr. Vehicle Repair-Lab.	40,000
FUNCTION TOTAL			315,000
LANDFILL UTILITIES			
32615	43140	Telephone Cost	824
	43142	Electricity	17,510
	43145	Repairs and Maintenance	500
	43190	Other Utilities	2,060
FUNCTION TOTAL			20,894
LANDFILL OTHER OPER EXP			
32625	43105	EPD Surcharge	40,000
	43125	Travel & Training Expense	1,500
	43135	Printing, Binding & Book	500
	43150	Contractual Services	220,000
	43184	Medical LEC Work	1,000
	44100	Machinery & Equipments	5,300
	44125	Capital Improvement Projects	47,000
	44230	Transfer to Landfill Closure Reserve	850,000
	43314	Unallocated Reserve Travel	1,000
32630	43308	Depreciation (Landfill)	280,000
FUNCTION TOTAL			1,446,300
LANDFILL EXPENDITURES			2,339,408
LANDFILL REVENUES			1,374,600
LANDFILL EXPENDITURES			2,339,408
DEPARTMENTAL TOTAL FUND REVENUES			6,148,657
DEPARTMENTAL TOTAL FUND EXPENDITURES			6,854,085
			(705,428)
E-911 FUND			
SUBSCRIBER FEES			
33325	35300	Subscriber Fees-E911 Fixed Telephone	1,400,000
	35301	Subscriber Fees-E911 Mobile Telephone 70%	785,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	35302	Subscriber Fees-E911 Mobile Telephone 30%	315,000
		FUNCTION TOTAL	2,500,000
33390	38110	Interest on Investment	49,500
	39116	Transfer from E-911 Fund Balance	417,123
		FUNCTION TOTAL	466,623
		E-911 REVENUES - TOTAL	2,966,623
		E-911 EXPENDITURES	
		E-911 SALARIES/BENEFITS	
33600	41100	Salaries Full-Time	1,576,656
	41120	Salaries Overtime	78,000
	41170	Employee Benefits	548,028
		FUNCTION TOTAL	2,202,684
		E-911 SUPPLIES & MATERIALS	
33605	42110	Operating Supplies	15,000
	42130	Clothing & Uniforms	14,240
		FUNCTION TOTAL	29,240
		E-911 REPAIRS & MAINTENANCE	
33610	43145	Repair & Maintenance	1,500
		FUNCTION TOTAL	1,500
		E-911 UTILITIES	
33615	43140	Telephone Cost	240,000
	43142	Electricity	20,000
	43190	Other Utilities	2,200
		FUNCTION TOTAL	262,200
		E-911 OTH. OPERATING EXP	
33625	43125	Travel, Training & Certification	8,000
	43135	Printing, Binding & Book	1,000
	43150	Contractual Services	143,084
	43163	Telephone Contractual Payments	260,000
	43175	Dues, Subs & Memberships	335
	43250	Insurance (Worker's Compensation Cost)	38,580
	44100	Machinery & Equipment	20,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		FUNCTION TOTAL	470,999
		E-911 FUND EXPENDITURES	2,966,623
		E-911 FUND REVENUES	2,966,623
		E-911 FUND EXPENDITURES	2,966,623
			0
		INTERNAL SERVICE FUND	
		VM - MOTOR POOL REVENUES	
36814	35288	Fuel - Vehicle	200
	35290	Part - Vehicle	700
	35292	Labor - Vehicle	400
		FUNCTION TOTAL	1,300
		BILLINGS TO OTHER FUNDS	
36815	35211	Gen'l Fund VM Billing -Labor	674,600
	35212	Gen'l Fund VM Billing -Fuel Markup	116,000
	35213	Gen'l Fund VM Billing -Parts	529,300
	35230	Bowden VM Billings	4,400
	35231	Centreplex VM Billings	10,000
	35232	Solid Waste Mgmt VM Bill	410,000
	35237	Airport VM Billings	23,000
	35244	ECD VM Billings	9,000
	35252	Law Enforcement Grant Billing	8,000
	35255	Workforce VM Billing	1,000
		FUNCTION TOTAL	1,785,300
		BILLINGS TO OUTSIDE USERS	
36818	35284	U. S. Marshall's Office	1,400
	35299	Taxi Cab Inspections	1,000
	38120	Miscellaneous	10,000
		FUNCTION TOTAL	12,400
		NON-OPERATING REVENUE	
36820	38155	Surcharge (PSE)	96,000
		FUNCTION TOTAL	96,000
		VEHICLE MAINTENANCE FUND REVENUES - TOTAL	1,895,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
VEHICLE MAINTENANCE FUND EXPENDITURES			
VM SALARIES & BENEFITS			
36600	41100	Salaries Full-Time	687,952
	41120	Salaries Overtime	500
	41170	Employee Benefits	178,962
FUNCTION TOTAL			867,414
VM SUPPLIES & MATERIALS			
36605	42110	Operating Supplies	5,200
	42130	Clothing & Uniforms	4,600
	42190	Cleaning & Sanitation	900
FUNCTION TOTAL			10,700
VM REPAIRS & MAINTENANCE			
36610	42135	Fuel, Oil & Lubricants	5,500
	42140	Mtr. Vehicle Repair-Parts	1,500
	42145	Mtr. Vehicle Repair-Lab.	2,200
	43147	Machinery & Eqmt Repairs	5,000
FUNCTION TOTAL			14,200
VM MOTOR POOL VEHICLES			
36611	42135	Fuel, Oil & Lubricants	600
	42140	Mtr. Vehicle Repair-Parts	450
	42145	Mtr. Vehicle Repair-Lab.	450
FUNCTION TOTAL			1,500
VM FUEL, OIL LUBRICANTS			
36612	43008	Propane Gas	5,000
FUNCTION TOTAL			5,000
VM REPAIR PARTS & SUPPLIES			
36614	42120	Repair & Maintenance Supplies	800,000
FUNCTION TOTAL			800,000
VM OTHER OPERATING EXP			
36625	43125	Travel Expense	8,555
	43135	Printing, Binding & Book	3,000
	43140	Telephone Cost	4,500
	43142	Electricity	25,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	43145	Repairs & Maintenance	3,000
	43150	Contractual Services	7,300
	43175	Dues, Subs & Memberships	6,500
	43190	Other Utilities	22,500
		FUNCTION TOTAL	80,355
		VM DEPRECIATION	
36630	43308	Depreciation / Capital Reserve Expense	30,000
	43561	Transfer To Fund Balance	78,331
	44100	Machinery & Equipment	7,500
		FUNCTION TOTAL	115,831
		VEHICLE MAINTENANCE EXPENDITURES	1,895,000
		VEHICLE MAINTENANCE FUND REVENUES	1,895,000
		VEHICLE MAINTENANCE FUND EXPENDITURES	1,895,000
			0
		AIRPORT FUND	
		AIRPORT REVENUE	
37380	33170	Mobile Homes	32,800
	33175	Airlines	172,900
	33178	Federal	47,200
	33185	Other Leases	793,000
	33186	Airport Lease	689,863
	33190	Parking Fees	25,000
	33196	PFC (Passenger Facility Charge)	58,500
	38120	Miscellaneous	5,200
	39116	Transfer from Airport Fund Balance	247,671
		AIRPORT REVENUES - TOTAL	2,072,134
		AIRPORT EXPENDITURES	
37202	42110	Operating Supplies	8,000
	42120	Repair & Main. Supplies	14,000
	42130	Clothing & Uniforms	3,000
	42135	Fuel, Oil & Lubricants	16,000
	42140	Mtr. Vehicle Repair-Parts	10,000
	42145	Mtr. Vehicle Repair-Lab.	10,000
	42160	Small Tools	1,000

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
	42180	Agricultural Supplies	6,000
	42190	Cleaning & Sanitation	8,000
	42195	Elect. Signals & Supplies	10,000
	43110	Professional Service	3,000
	43125	Travel Expense	3,700
	43130	Advertising	2,000
	43135	Printing, Binding & Book	3,000
	43140	Telephone Cost	15,000
	43142	Electricity	130,000
	43145	Repairs & Maintenance	15,000
	43150	Contractual Services	802,458
	43164	Indirect Charges 3%	68,363
	43175	Dues, Subs & Memberships	750
	43190	Other Utilities	32,000
	43415	Liability Insurance	28,000
	44100	Machinery & Equipment	14,000
	44116	Bldg Imp	10,000
		FUNCTION TOTAL	1,213,271
37205	43267	1988 ASA Bond Debt Payment	336,100
	43268	1993 Zantop Bond Debt Payment	353,763
37630	43308	Depreciation	275,000
	44103	Match for CIP	169,000
		FUNCTION TOTAL	1,133,863
		AIRPORT REVENUES - TOTAL	2,072,134
		AIRPORT EXPENDITURES - TOTAL	2,347,134
			(275,000)
		SPECIAL REVENUE FUNDS	
		TERMINAL STATION BUILDING	
38350	33197	Terminal Station Rent	344,800
	33202	Reimbursement from MTA, MPD and MIS	70,500
	33203	Reimbursement from Driver License	15,000
	39116	Transfer from Fund Balance	64,215
		FUNCTION TOTAL	494,515
		TERMINAL STATION REVENUE - TOTAL	494,515

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
TERMINAL STATION EXPENDITURES			
38206	42122	Operations & Maintenance	45,000
	43142	Electricity	150,000
	43150	Contractual Services	81,515
	43190	Other Utilities	16,000
	43145	Repair & Maintenance	28,000
	43580	Reimbursement to General Fund	109,000
	44115	Building Improvement (Int)	65,000
FUNCTION TOTAL			494,515
TERMINAL STATION EXPENDITURE - TOTAL			494,515
TERMINAL STATION REVENUE - TOTAL			494,515
TERMINAL STATION EXPENDITURE - TOTAL			494,515
			0
CAPITAL IMPROVEMENT FUND			
CAPITAL IMPROVEMENTS REVENUE			
40390	32169	Cox Communications - Other	20,000
	32171	Local Government Lease Pool	973,100
FUNCTION TOTAL			993,100
TRANSFER FROM GENERAL FUND			
40390	39120	Transfer fm Gen Fund	495,000
FUNCTION TOTAL			495,000
CAPITAL IMPROVEMENTS REVENUES - TOTAL			1,488,100
40900	44125	Reference Exhibit C for Project List	1,468,100
	44126	Cox Communication - Channel 14	20,000
CAPITAL IMPROVEMENTS EXPEND. - TOTAL			1,488,100
			0
1976 STREET & TRAFFIC IMPROVEMENT FUND			
Revenue			
41315	34125	Paving Assessment Revenue	7,500
TOTAL			7,500
Expenditure			
41210	43315	Unallocated Reserve	7,500
TOTAL			7,500

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
		1976 STREET & TRAFFIC IMP. REVENUES - TOTAL	7,500
		1976 STREET & TRAFFIC IMP. EXPENDITURES - TOTAL	7,500
			0
		STATE CAPITAL STREET IMPROVEMENT FUND	
		Revenue	
50340	34125	Paving Assessment Revenue	5,000
		TOTAL	5,000
		STATE CAPITAL STREET IMP. REVENUE-TOTAL	5,000
		Expenditure	
50090	43315	Unallocated Reserve	5,000
		TOTAL	5,000
		STATE CAPITAL STREET IMP.REVENUES - TOTAL	5,000
		STATE CAPITAL STREET IMP. EXPENDITURES - TOTAL	5,000
			0
		HOTEL/MOTEL TAX FUND	
		HOTEL/MOTEL TAX RECEIPTS	
51300	30132	Hotel/Motel Tax Receipts	726,500
		FUNCTION TOTAL	726,500
		HOTEL/MOTEL TAX FUND REVENUES - TOTAL	726,500
		HOTEL/MOTEL TAX FUND EXPENDITURES	
		TRANSFERS TO OTHER FUNDS	
51230	43550	Transfer to Centreplex (53%)	385,045
		FUNCTION TOTAL	385,045
		HOTEL/MOTEL TAX DISB.	
51310	43510	Cherry Blossom Festival (7%)	50,855
	43511	Conv. Visitors Bureau (40%)	290,600
		FUNCTION TOTAL	341,455
		HOTEL/MOTEL TAX FUND EXPEND. - TOTAL	726,500

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
HOTEL/MOTEL TAX FUND REVENUES - TOTAL			726,500
			0
GROUP INSURANCE			
Revenues			
Insurance Contribution-Cafeteria			
62120	38181	Employees Contribution-Dependent	1,306,000
	38187	Disable Contribution-Ohio Nationas	470
	38188	Dental Contribution	310,700
TOTAL			1,617,170
Insurance Contribution-Non Cafeteria			
62210	38180	Employer Contribution	8,681,176
	38181	Employees Contribution-Dependent	1,200
	38182	Retirees (Employees)	550,000
	38183	Other Insurance Contribution	90,700
	38184	Premium Continuation Charge	16,600
	38189	Life Insurance (Employer)	280,000
TOTAL			9,619,676
TOTAL REVENUES			11,236,846
Expenditure			
Group Insurance Premiums			
62342	43251	Premium-Life Insurance	260,000
	43252	Drawdowns-by Insurance	9,400,000
	43253	Premiums-Medical	1,100,000
	43254	Premiums-Cancer	10,000
	43256	Premiums Disability-Ohio	300
	43257	Premiums-Dental	395,000
TOTAL			11,165,300
Other Expenses			
62345	43110	Professional Services	7,500
	43315	Unallocated Reserve	64,046
TOTAL			71,546
TOTAL EXPENSES			11,236,846
GROUP INSURANCE TOTAL REVENUES			11,236,846
GROUP INSURANCE TOTAL EXPENSES			11,236,846
			0

LAW ENFORCEMENT CONFISCATION FUND

CITY OF MACON

FISCAL YEAR 2009 APPROVED BUDGET

EXHIBIT A

ORG	OBJ	TITLE / DESCRIPTION	Budget
Revenues			
64150	36170	Revenue State/ Local	150,000
	36175	Revenue Federal	3,000
	38110	Interest on investment	20,000
		TOTAL	173,000
Expenditure			
64260	43315	Unallocated Reserve	173,000
		TOTAL	173,000
		LAW ENFORCEMENT CON. REVENUES - TOTAL	173,000
		LAW ENFORCEMENT CON. EXPENDITURES - TOTAL	173,000
			0
		GROSS BUDGET *	124,886,234
		LESS INTERFUND TRANSFERS	(4,617,629)
		GRAND TOTAL - ALL FUNDS	120,268,605

* Gross Budget includes all budgeted expenditures.

CITY OF MACON

VII. DEPARTMENTAL
OPERATING BUDGETS

CITY OF MACON

DEPARTMENTAL OPERATING BUDGETS

DEPARTMENTAL BUDGETS ARE PRESENTED IN THIS SECTION ALPHABETICALLY. THREE TYPES OF FUNDS ARE REPRESENTED: 1) GENERAL FUND; 2) ENTERPRISE FUND; AND 3) INTERNAL SERVICE FUND.

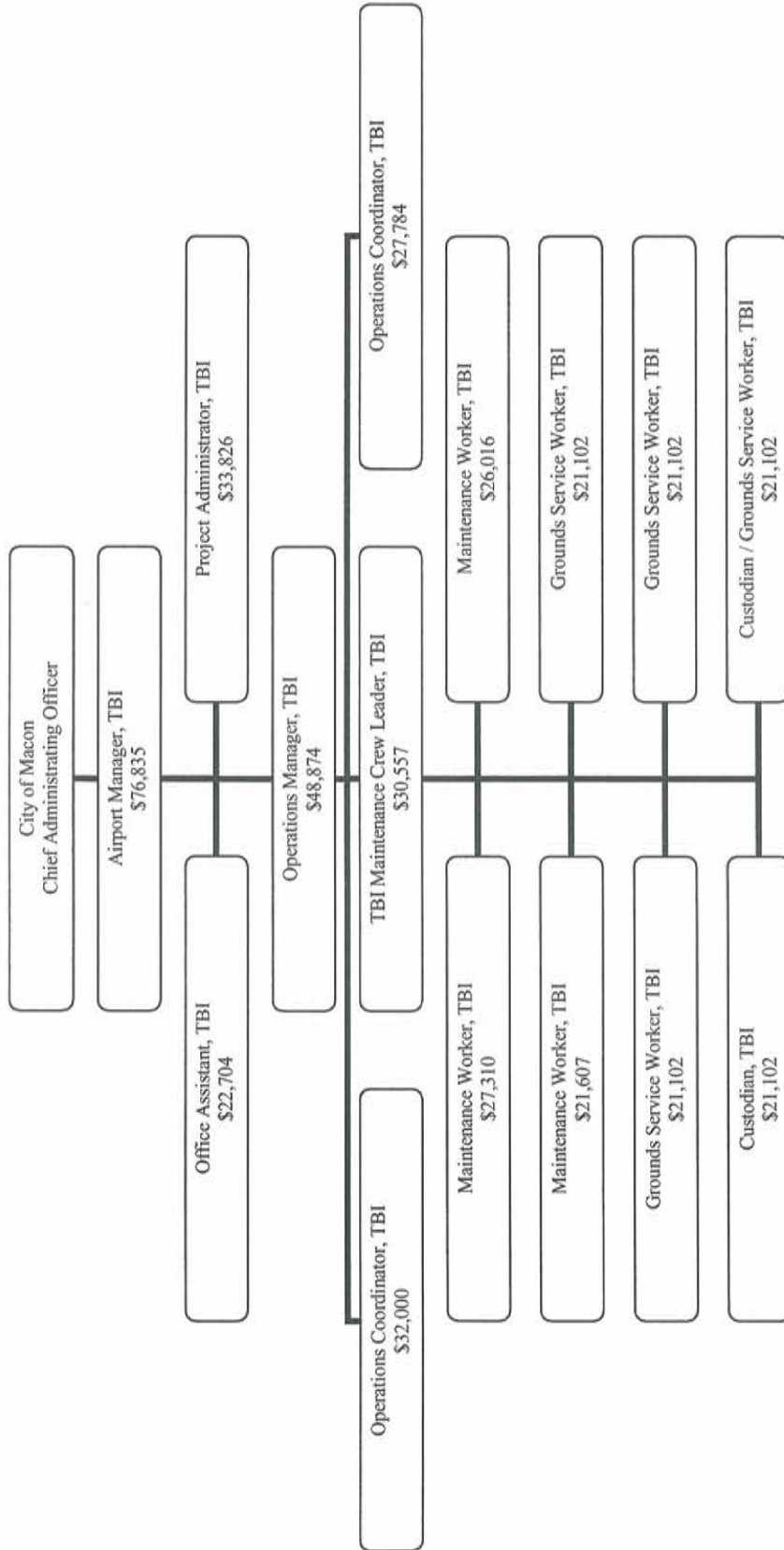
GENERAL FUND - to account for the General operations of the City; including all financial transactions not required to be accounted for in another fund. All budgets in this section are included in the General Fund with the exception of the Funds identified below.

ENTERPRISE FUND - financed and operated in a manner similar to a private business enterprise. This type fund is used to account for activities of the Coliseum/Centreplex & Auditorium; the E911 System under Police Department; Bowden Golf Course; Solid Waste Management; and Aviation.

INTERNAL SERVICE FUND - to account for the financing of goods or services provided by a City department to other departments of the city or to other local agencies on a cost reimbursement basis. The Vehicle Maintenance department operates under this type fund.

CITY OF MACON

Aviation Department Organization Chart FY 2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Aviation

FUNCTION: Provide Air Transportation and Associated Services

DESCRIPTION

Aviation Department is responsible for the safe conditions and operations of Middle Georgia Regional and Downtown Airport, building and land rentals and maintenance of all City owned buildings on the airports. Also provides profitable and efficient day-to-day operations, lease negotiations with airport concessionaires and coordinating airport activities to serve the traveling public.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	453,997	593,167	0
SUPPLIES	(42)	72,815	86,200	86,000
SERVICES & CHGS	(43)	846,938	1,471,249	2,068,134
CAPITAL OUTLAY	(44)	14,472	15,000	24,000
TOTAL OPERATING		1,403,160	2,165,616	2,178,134
TOTAL CAPITAL		5,644	237,000	169,000

AUTHORIZED POSITIONS

FULLTIME		15	15	0
PARTTIME		0	0	0
OTHER		4	2	0
TOTAL		19	17	0

GOAL STATEMENT

Safe accident free operation of the airports, continued emphasis to attract new aviation oriented facilities and utilize all means to increase revenues.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

AIRPORT/AVIATION

AIRPORT SAFETY

Enhance airport safety thru FAA improvement projects and encouraging communication in the airport community
 Operate MCN and MAC in accordance with FAA and GDOT guidelines
 Conduct safety inspections, provide training, hire additional staff, and purchase equipment to enhance airfield markings
 Successful airport certification safety inspections

2007	2008	2008	2009
Actual	Budget	Mid-Yr	Proj.
20%	50%	90%	100%
R	R	R	R
50%	100%	R	100%
100%	100%	-	100%

AIRPORT SECURITY

Enhance airport security through improvements in equipment and procedures
 Upgrade access controls, conduct tenant security training, and hire additional operations security staff
 Increase overall security awareness and improve the security presence on the airport
 Improved security of airport tenants and the flying public

0%	50%	80%	100%
0%	50%	80%	100%
30%	50%	80%	100%
R	R	R	R

AIRPORT OPERATING PROCEDURES

Establish airport user group to assist in the development of Minimum Standards and Rules & Regulations
 Implement Airport Minimum Standards and Rules and Regulations
 Standardization of all airport leases and contracts
 Assurance of equitable leases, contracts, and regulations for all new airport stakeholders

R	R	90%	100%
R	30%	90%	100%
R	10%	30%	50%
R	50%	90%	100%

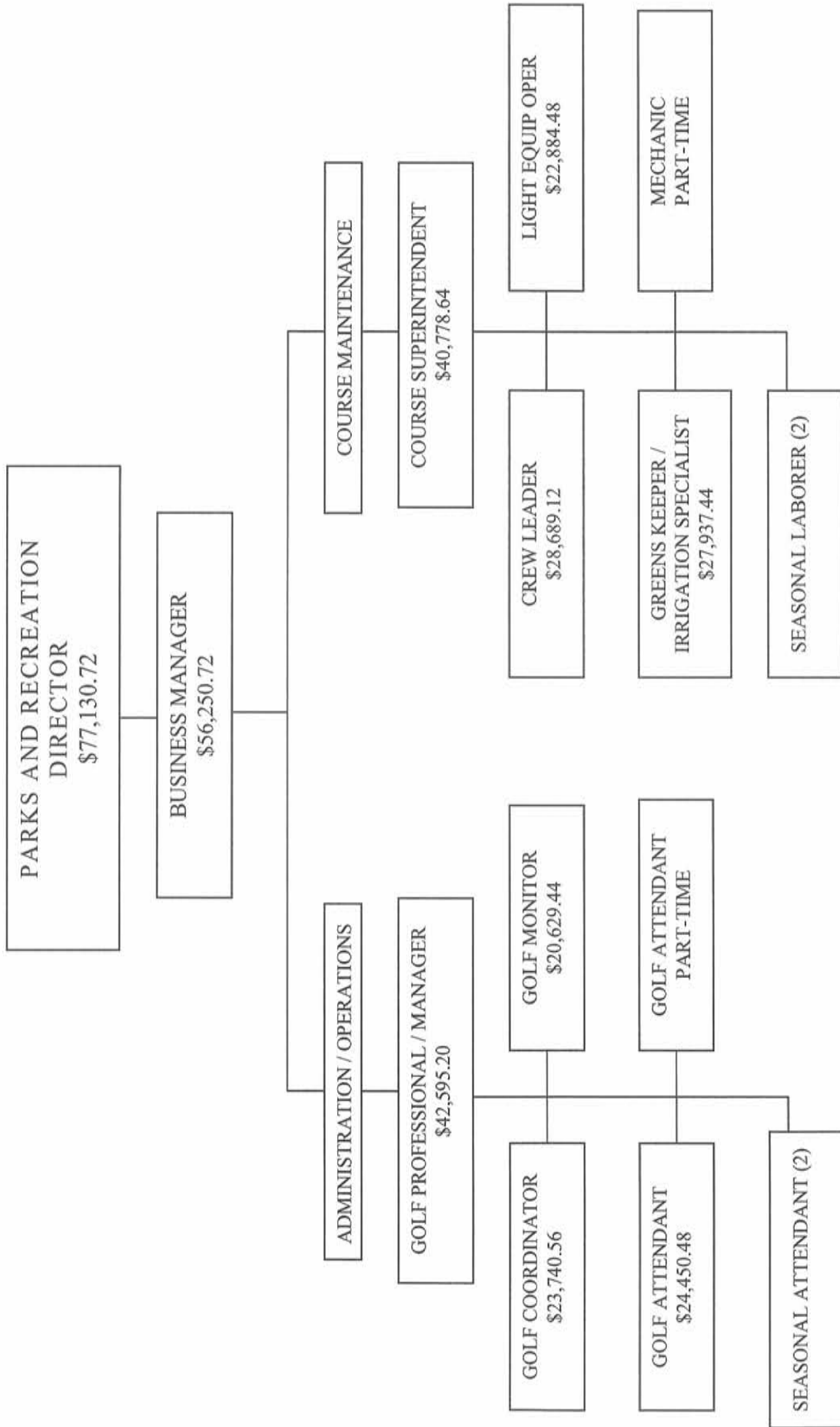
BUSINESS OPPORTUNITIES

Attract new business to the airports
 Develop strategic business plan
 Market to air carriers, maintenance, repair, and overhaul companies, and other aviation related businesses
 Creation of additional revenue streams

R	20%	50%	75%
R	20%	50%	80%
R	30%	50%	75%
R	30%	75%	R

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

PARKS AND RECREATION - BOWDEN GOLF COURSE
 ORGANIZATIONAL CHART - FY 2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Bowden

FUNCTION: Golf Services

DESCRIPTION

The Golf Function is responsible for the management and operation of Bowden Golf Course. The course provides for public play of golf patrons in Macon and Bibb County and for tournament on local and state levels.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	304,461	359,544	361,064
SUPPLIES	(42)	58,954	86,100	63,580
SERVICES & CHGS	(43)	146,872	147,164	171,802
CAPITAL OUTLAY	(44)	2,267	4,195	
TOTAL OPERATING		512,554	597,003	596,446
TOTAL CAPITAL			15,100	133,000

AUTHORIZED POSITIONS

FULLTIME		8	8	8
PARTTIME		2	2	2
OTHER		4	4	4
TOTAL		14	14	14

GOAL STATEMENT

To provide an environment for the golf playing community that will allow them to enjoy their use of the golf course and the experience of competition.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Bowden Golf Course

	2007	2008	2008	2009
OBJECTIVE: <u>R- Financially operate course at break even or better</u>	Actual	Budget	Mid-Yr	Proj.
Workload	16100	30000	8398	30000

Average rounds per year				
Efficiency				75%
Effectiveness				95%
Outcome/Impact				312

OBJECTIVE: P- Keep all golf carts operating 100% of the time

Workload				
Efficiency				60
Effectiveness				95%
Outcome/Impact				60

OBJECTIVE: I- Greens are smooth and consistent all the time

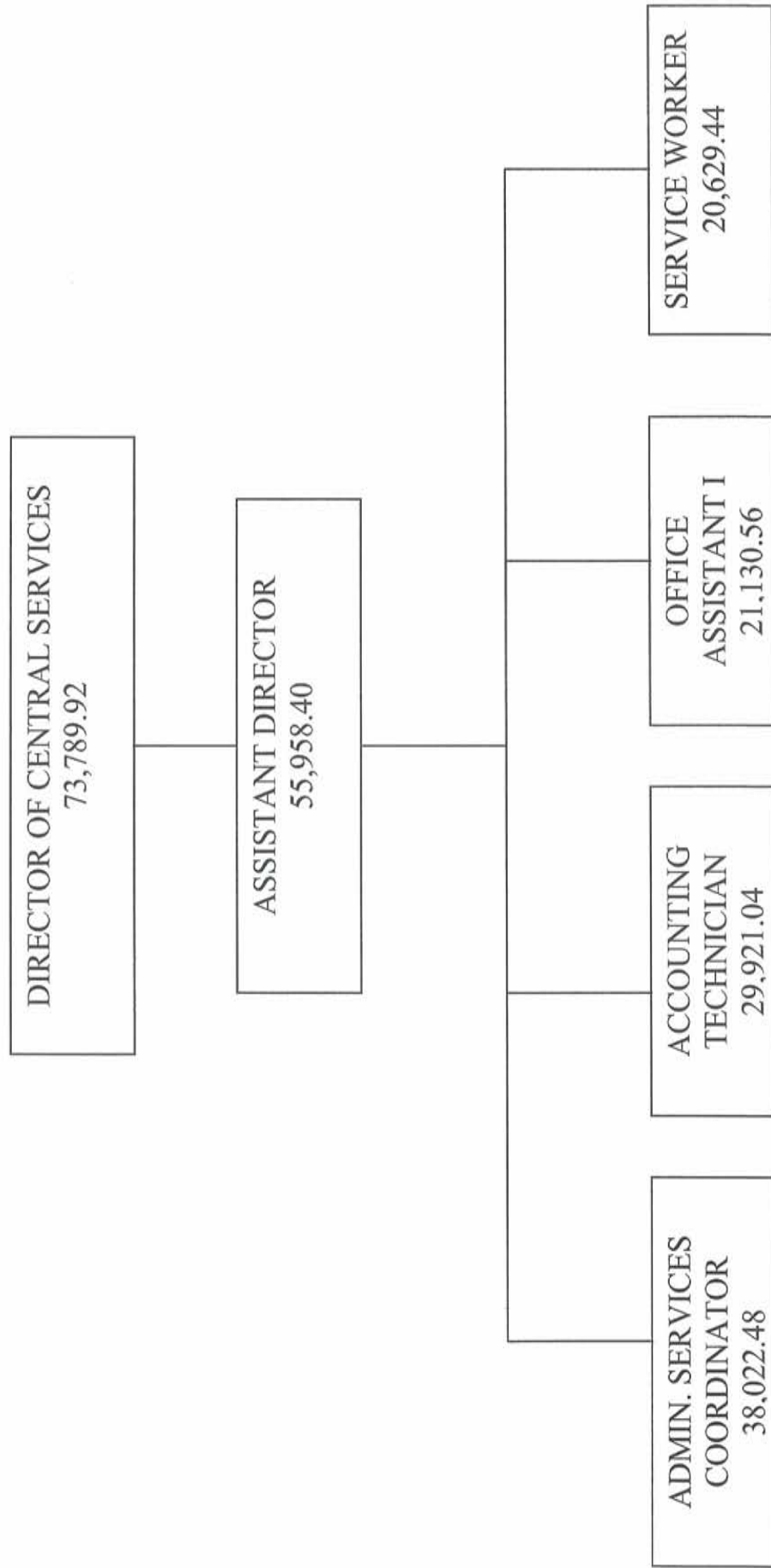
Workload				
Efficiency				20
Effectiveness				100.00%
Outcome/Impact				100.00%

OBJECTIVE: I- Fairways & Roughs will grow grass and be free of worms

Workload				
Efficiency				28
Effectiveness				100%
Outcome/Impact				100%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
ADMINISTRATIVE ORGANIZATION CHART – FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Administrative

DESCRIPTION

Serves to govern the various functions (Communications, Signals & Signs, Custodial, Electrical, Plumbing, Heating/Ventilating/Air Conditioning, and General Maintenance) that constitute the Central Services Department, which, as a whole, provides specialized services to all other City departments and to the general public.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	264,327	287,387	285,916
SUPPLIES	(42)	5,037	6,015	6,375
SERVICES & CHGS	(43)	32161	30,100	35,100
CAPITAL OUTLAY	(44)	393	200	200
TOTAL OPERATING		301,918	323,702	327,591
TOTAL CAPITAL		231,920	105,000	101,400

AUTHORIZED POSITIONS

FULLTIME		6	6	6
PARTTIME				
OTHER				
TOTAL		6	6	6

GOAL STATEMENT

Provide specific and essential services required to support a municipality in a safe, sound, timely and economical manner.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/ADMINISTRATION

	2007	2008	2008	2008	2009
	Actual	Budget	Mid-Yr	Mid-Yr	Proj.
15	8	8	8	10	
6	8	8	14	10	
8	8	8	14	10	

Monitor/Coordinate dispatching multi-trades on major projects.

Estimated number of projects
 Number of projects completed
 Number of projects completed within approved budget

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Receive and assign service requests for (8) functions

Number of service requests received and assigned
 Number of service requests completed

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

14266	13200	6366	13500	
13769	13200	6126	13500	

Survey and approve/disapprove new street light requests.

Estimated number of requests received
 Number of requests completed within 5 days
 Estimated number of requests approved

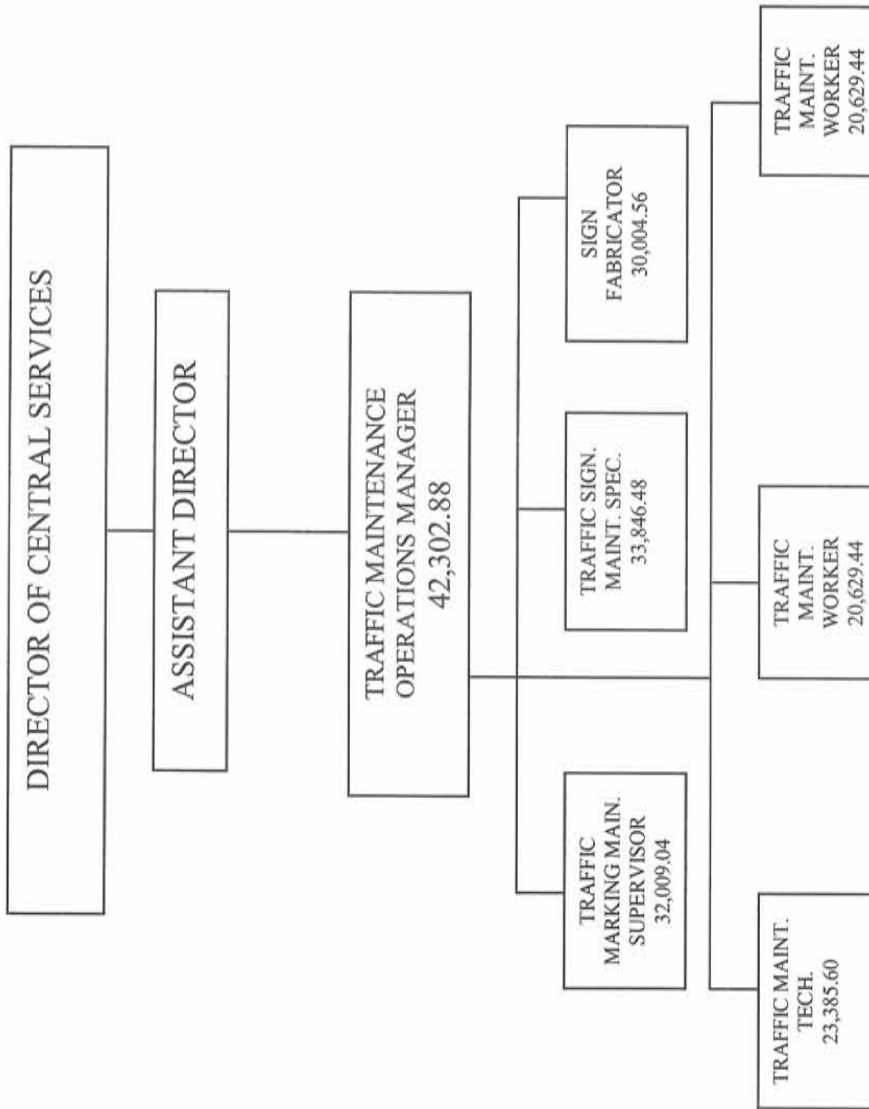
OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

47	30	15	35	
38	30	12	35	
41	25	11	30	

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
 TRAFFIC MAINTENANCE ORGANIZATION CHART – FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Traffic Signals

DESCRIPTION

Responsible for the maintenance and installation of all traffic control devices in the City (except signs on State and Federal highways). Devices consist of traffic signals, and other related equipment. In addition, new installations and maintenance is performed under contract for all Bibb County signal equipment and street markings.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	352,556	439,233	437,163
SUPPLIES	(42)	80,767	84,450	83,750
SERVICES & CHGS	(43)	2,649	4,250	4,250
CAPITAL OUTLAY	(44)	12,332	8,500	
TOTAL OPERATING		448,304	536,433	525,163
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		8	9	9
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	9	9

GOAL STATEMENT

The goal of the Signals & Signs Division is to install and maintain all traffic control devices to standards set forth in the Manual on Uniform Traffic Control Devices.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/TRAFFIC SIGNALS

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
Number of lamps replaced	500	300	175	400
Number of lamp failures after relamping	20	20	4	20

Replace lamps and clean lens at 330 signalized locations

Number of lamps replaced
Number of lamp failures after relamping

Complete all service calls in a timely manner

Number of service requests completed
Number of service requests completed within two hours
Number of service requests requiring rework

Number of service requests completed	3365	3500	1346	3385
Number of service requests completed within two hours	3133	2900	1219	2800
Number of service requests requiring rework	30	5	18	20

Perform preventative maintenance on Control equipment at 330 locations

Number of intersections PM
Unit cost per PM
Percent of units requiring rework within one year

Number of intersections PM	770	1030	566	1050
Unit cost per PM	65	75	75	125
Percent of units requiring rework within one year	40%	2%	2%	2%

Inspect intersections upgraded by contractors

Number of intersections inspected including fiber optic
Unit cost per inspection
Number of intersections accepted

Number of intersections inspected including fiber optic	20	6	6	10
Unit cost per inspection	165	175	175	225
Number of intersections accepted	2	2	0	10

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/TRAFFIC SIGNALS

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
280	280	280	77	155
60	60	70	18	40
4%	4%	1%	1%	1%

Perform preventative maintenance on fiber optic network

Workload	Number of PM performed
Efficiency	Number of fibers tested
Effectiveness	Percentage of fibers failed testing
Outcome/Impact	

Perform preventative maintenance on Closed Circuit TV cameras

Workload	Number of PM performed (each camera, twice annually)
Efficiency	Number of cameras checked for accurate pressure.
Effectiveness	Percent of cameras requiring rework
Outcome/Impact	

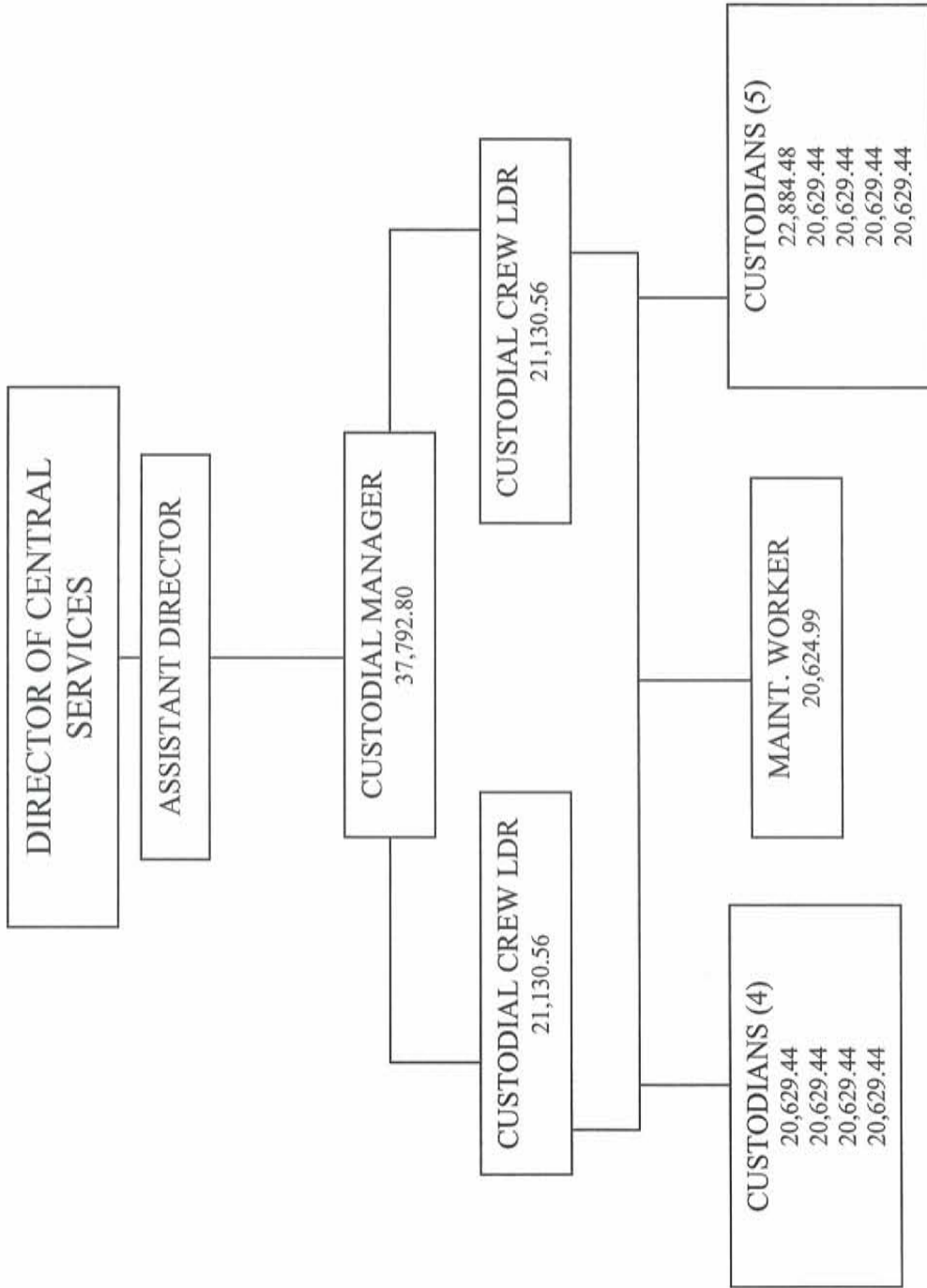
Install L.E.D.s at signal locations

Workload	Number of L.E.D.s replaced
Efficiency	Number of L.E.D.s failures after replacement.
Effectiveness	Number of intersections relamped
Outcome/Impact	

Workload	
Efficiency	
Effectiveness	
Outcome/Impact	

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
CUSTODIAL ORGANIZATION CHART – FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Custodial Services

DESCRIPTION

Provides professional custodial services in a timely and efficient manner to City Hall, City Hall Annex, Detective Bureau, EMA, Personnel, Compliance Office, Medical Dispensary, Drug & Gang Task Force, Crime Lab, Fort Hill Community Center, E-911, Police Training, 1st, 2nd, 3rd and 4th Precincts and Central Service Complex.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	375,277	394,904	398,555
SUPPLIES	(42)	25,601	25,775	29,325
SERVICES & CHGS	(43)	105,459	102,500	116,409
CAPITAL OUTLAY	(44)	1,721	3,310	7,734
TOTAL OPERATING		508,058	526,489	552,023
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		13	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	13	13

GOAL STATEMENT

To provide competent and timely custodial services (including minor repairs) to the satisfaction of both the Administration and tenants of the building serviced.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/CUSTODIAL

	2007	2008	2008	2008	2009
	Actual	Budget	Mid-Yr	Mid-Yr	Proj.
Workload	3240	3240	1512	1512	3240
Efficiency	100%	100.0%	97%	97%	100%
Effectiveness	1%	1.0%	0%	0%	0%

Provide high standards of custodial services eighteen (18) buildings

Number of times buildings are cleaned per year. (Cleaned 252 times per month)
 Percent of buildings cleaned to satisfaction of customers.
 Percent of callbacks/complaints monthly.

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Provide floor and carpet maintenance for 16 buildings.

Square foot of carpet and floors scheduled.
 Percent cleaned to customer satisfaction
 Percent of call backs/complaints

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Workload	92000	92000	76666	76666	92000
Efficiency	100.0%	100.0%	100%	100%	100%
Effectiveness	0.0%	0.0%	0.0%	0.0%	0.0%

Special event/function set ups/removals.

Number of setups/removals per year.
 Percent of set ups or removals completed

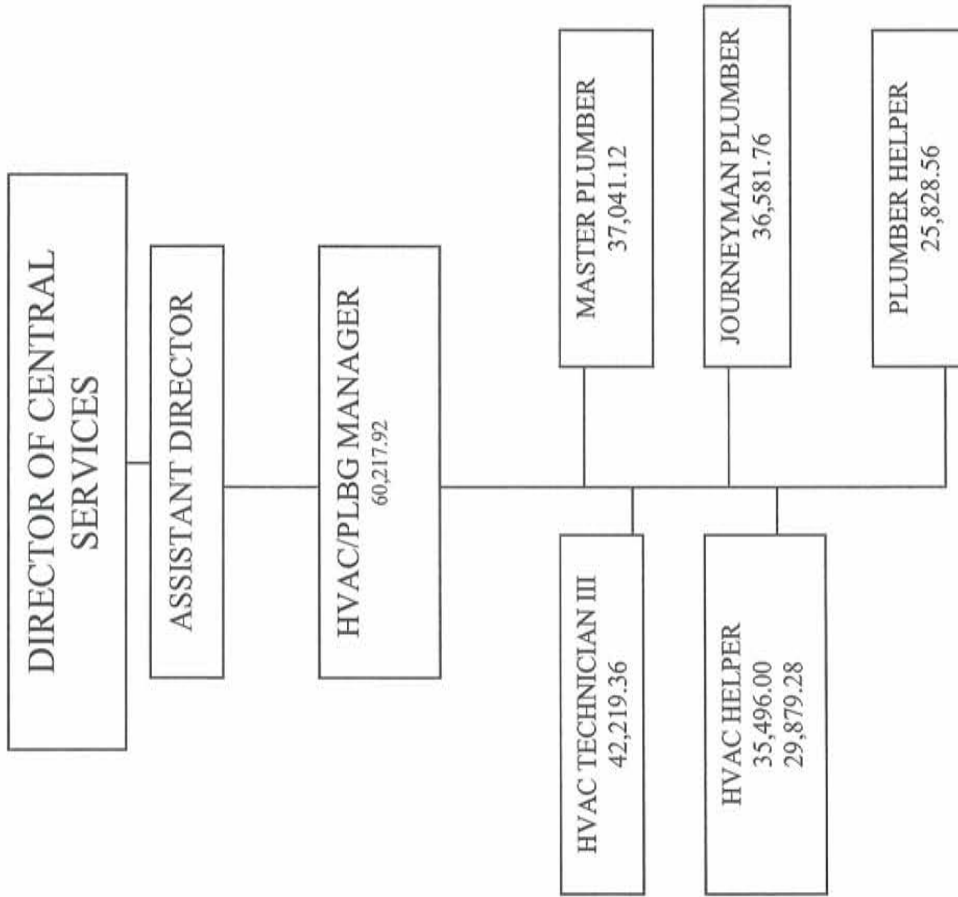
OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Workload		12	14	14	17
Efficiency		100.0%	100.0%	100.0%	100.0%
Effectiveness					

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
 HVAC-PLUMBING ORGANIZATION CHART – FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: HVAC

DESCRIPTION

Heating/Ventilating/Air-Conditioning/Plumbing Function that comprise this portion of Central Services provide the human and material resources necessary for the installation and upkeep of all plumbing works, heating systems and air conditioning systems in City owned and operated buildings and facilities.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	299,181	345,325	326,397
SUPPLIES	(42)	21,781	21,440	25,867
SERVICES & CHGS	(43)	111	1,700	2,200
CAPITAL OUTLAY	(44)		1600	950
TOTAL OPERATING		321,073	370,065	355,414
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		7	7	7
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		7	7	7

GOAL STATEMENT

To provide and maintain specific services are required by the City in a competent, timely and economical manner.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/HVAC

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
1121	900	450	1000	
1073	900	506	1000	
2%	2%	2%	2%	

Process service requests as received.

Number of service requests received
 Number of service requests completed
 Percent requiring rework-call back

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Perform PM to maintain efficiency rating/quality (approx., 1,289 units).

Number of preventative maintenance scheduled
 Number of preventative maintenance completed
 Unit cost per PM

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Upgrade systems to energy efficient units and controls.

Number of systems scheduled for upgrade
 Number completed
 Number completed within budget

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE:

Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

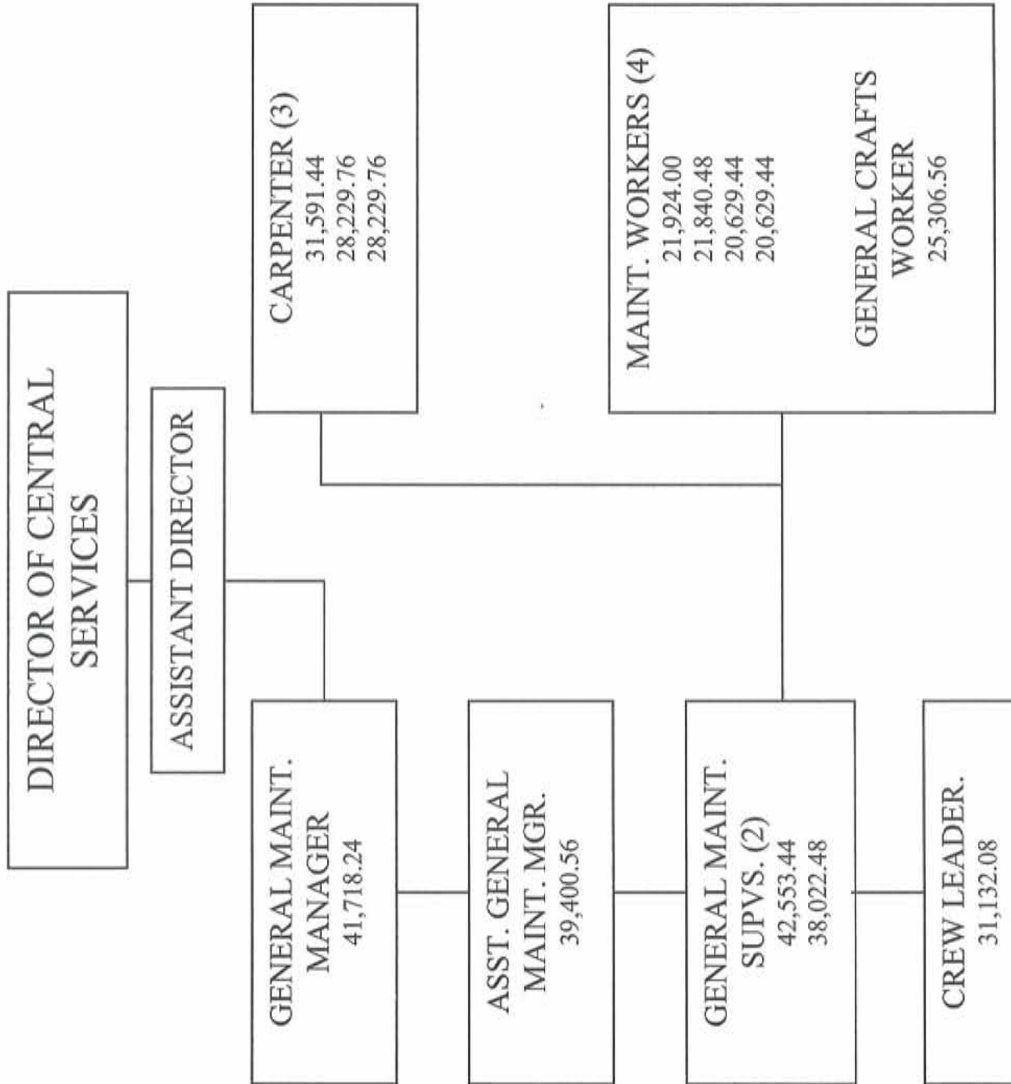
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/PLUMBING

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	929	900	450	900
Efficiency	891	900	440	900
Effectiveness	18		10	10
Outcome/Impact				
OBJECTIVE:				
Workload	0	0	0	0
Efficiency	0	0	0	0
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload	183	183	3	187
Efficiency	70	183	3	187
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload	50	50	3	47
Efficiency	21	50	3	47
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
 GENERAL MAINTENANCE ORGANIZATION CHART – FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: General Maintenance

DESCRIPTION

Responsible for care and maintenance of all City owned buildings and recreation facilities including golf courses, ball fields, and stadiums. Responsibilities include: Some new construction, remodeling, and repair work.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	472,512	510,967	485,154
SUPPLIES	(42)	24,721	18,950	19,500
SERVICES & CHGS	(43)	8,584	10,250	10,400
CAPITAL OUTLAY	(44)	5,572	4,150	4,550
TOTAL OPERATING		511,388	544,317	519,604
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		14	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		14	13	13

GOAL STATEMENT

To provide quality repair and preventive maintenance at all City buildings and facilities.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/GENERAL MAINTENANCE

2007 2008 2008 2009

	Actual	Budget	Mid-Yr	Proj.
Process service requests.	1587	2000	631	2000
Number of service requests received.	1060	1600	405	1800
Number of service requests completed within 48 hours.	3%	1%	0%	2.0%
Percent requiring re-work/call back	4%	1.5%	1.5%	1.5%
Percent of uncompleted service requests				

Process service requests.

Number of service requests received.
 Number of service requests completed within 48 hours.
 Percent requiring re-work/call back
 Percent of uncompleted service requests

Repair playground equipment at facilities.

Number of facilities where playground equipment were repaired
 Average cost.
 Percent requiring re-work due to vandalism.

	182	100	115	200
	167	100	52	100
	0%	2%	3%	2%

Install/replace fences

Number of feet replaced/installed
 Cost per foot
 Number of feet replaced due to vandalism.

	6155	4000	2090	4000
	19	25	31	35
	50	500	785	700

Build/repair office furniture.

Number of service requests to build/repair.
 Number of service requests completed
 Cost per square foot.
 Percent requiring re-work.

	59	15	29	50
	41	15	29	50
	29	20	27	30
	0%	0%	0%	0%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/GENERAL MAINTENANCE

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
Workload	694	600	203	700
Efficiency	80%	90%	61.5%	90%
Effectiveness	1%	1%	0%	1%

OBJECTIVE: Perform preventative maintenance on City buildings.

Number of service calls for minor repair.

Percent completed within 24 hours

Percent of repairs requiring re-work/call back

Outcome/Impact

OBJECTIVE: Renovation of offices as requested/needed.

Estimated number of renovations requested

Number of renovations completed

Number completed within budget

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

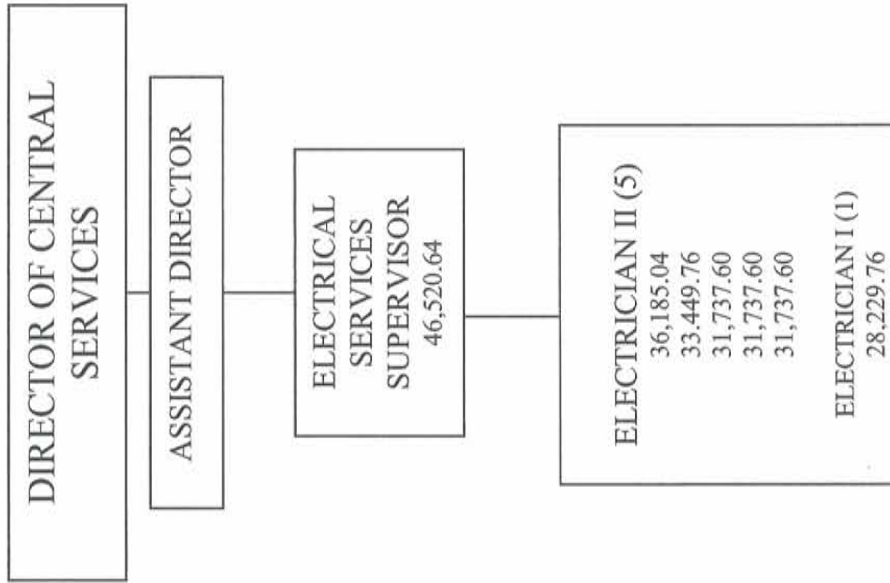
Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
ELECTRICAL ORGANIZATION CHART – FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Electrical

DESCRIPTION

The Electrical Function provides the maintenance and installation of all electrical systems located in City owned and operated buildings and facilities. This function is also responsible for installation, upkeep and repair of all historical lights, roadway streetlights, telephone wiring, emergency generators, sirens and panic alarms. Also provides electrical installations, preparations and repair for nonprofit organizations.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	277,048	314,058	320,875
SUPPLIES	(42)	44,131	48,425	48,425
SERVICES & CHGS	(43)	175	725	725
CAPITAL OUTLAY	(44)	3,166	2,401	
TOTAL OPERATING		324,520	365,609	370,025
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		7	7	7
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		7	7	7

GOAL STATEMENT

To provide and maintain specific services required by the City in a competent, timely, and economical manner.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/ELECTRICAL

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
Workload	4368	4000	2334	4500
Efficiency	4090	3600	1854	2200
Effectiveness	1%	1%	1%	1%

Process service requests for other departments and public

- Number of service requests received
- Number of service requests completed within 24 hours
- Percent of requests requiring rework/callback

Provide electrical and other services for festivals/street parties/etc.

- Number of requests for electrical and other services
- Estimated cost to provide and remove electrical services (materials, equipment & labor)

Workload	8	10	9	10
Efficiency	200	1000	845	1000

Replacement of street light lamps for adequate street lighting.

- Number of lamps replaced due to end of lamp life expectancy
- Percent of lamp failures after replacement

Workload	424	350	173	350
Efficiency	1%	1%	1%	1%

Establish and install electrical systems in new or renovated offices

- Number of system installed
- Number of systems installed within estimated budget

Workload	11	10	5	10
Efficiency	11	10	5	10

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/ELECTRICAL

2007 2008 2008 2009

	Actual	Budget	Mid-Yr	Proj.
581	150	101	150	
1%	1%	1%	1%	

Replacement of interstate lamps for adequate street lighting

Number of lamps replaced due to end of lamp life expectancy
Percent of lamp failures after replacement

OBJECTIVE:
Workload
Efficiency
Effectiveness
Outcome/Impact

Replacement of lamps in City Buildings and on recreational fields

Number of lamps replaced
Percent of lamp failures after replacement

OBJECTIVE:
Workload
Efficiency
Effectiveness
Outcome/Impact

3270	2000	1519	3000
1	1%	1%	1%

Replacement of ballasts in City Buildings and on recreational fields.

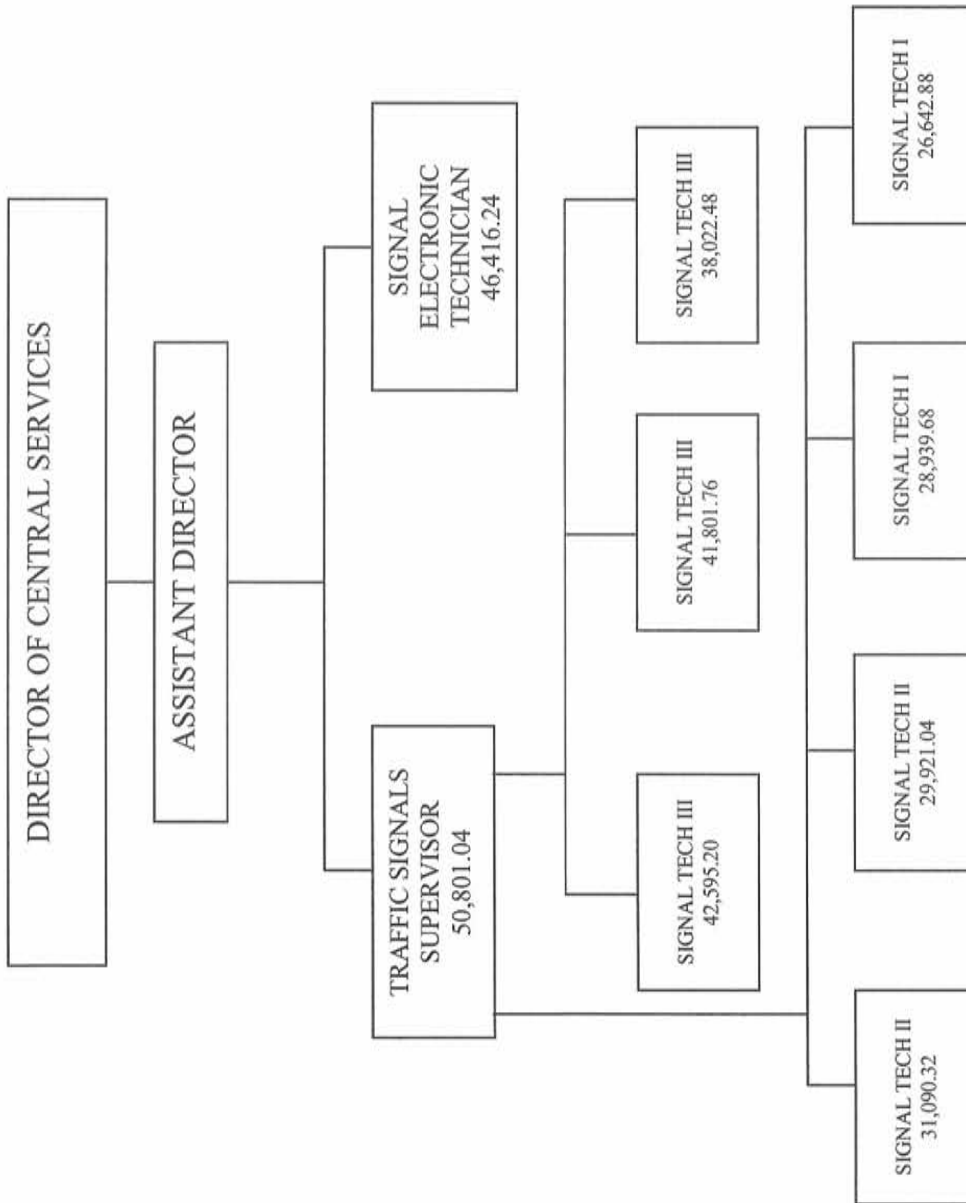
Number of ballasts replaced
Percent of ballast failures after replacement

OBJECTIVE:
Workload
Efficiency
Effectiveness
Outcome/Impact

312	300	177	300
1	1%	1%	1%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
 TRAFFIC SIGNAL ORGANIZATION CHART – FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Traffic Maintenance Operations

DESCRIPTION

Responsible for the maintenance and installation of all traffic control devices in the City (except signs on State and Federal highways). Devices consist of markings, signs, and other related equipment. In addition, street markings' new installations and maintenance is performed under contract for Bibb County. This function also performs as a graphic design sign & markings function.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	212,385	217,507	246,967
SUPPLIES	(42)	76,955	80,044	81,760
SERVICES & CHGS	(43)	250	1,850	2,525
CAPITAL OUTLAY	(44)	3,494	3,400	730
TOTAL OPERATING		293,084	302,801	331,982
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		8	6	7
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	6	7

GOAL STATEMENT

To provide and maintain specific services are required by the City in a competent, timely and economical manner.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/TRAFFIC MAINTENANCE OPERATIONS

OBJECTIVE:	2007		2008		2009	
	Actual	Budget	Mid-Yr	Proj.	Mid-Yr	Proj.
<u>Perform citywide sign preventative maintenance inspections.</u>						
Workload	9850	13000	877	2000	877	2000
Efficiency	2051	1000	684	1200	684	1200
Effectiveness	80	100	42	100	42	100
Outcome/Impact	262	400	143	300	143	300

Complete work orders generated by function

Workload	3028	3000	1072	3000
Efficiency	190%	0%	0%	0%
Effectiveness	43	40	38	60
Outcome/Impact				

Install/remove signs for other departments/agencies.

Workload	5	300	126	200
Efficiency	18	550	113	250
Effectiveness	0%	1%	0%	1%
Outcome/Impact	\$837	\$1,500	\$765	\$800

Fabricate traffic control and specialty signs as requested.

Workload	65	800	28	100
Efficiency	185	2000	984	2000
Effectiveness	1%	0%	0%	0%
Outcome/Impact	\$0	\$2,000	\$218	\$800

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/TRAFFIC MAINTENANCE OPERATIONS

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	415000	300000	488038	350000
Efficiency	507879	200000	566950	300000
Effectiveness	2%	5%	1%	1%
Outcome/Impact	0	2000	1300	2000

Install/repair traffic control and pavement markings

Number of linear feet scheduled for painting
 Number of linear feet repainted
 Percentage of linear feet requiring repainting after six months.
 Number of linear feet of new pavement markings installed.

Install/repair thermoplastic/sta-mark and other traffic control markings

Number of linear feet scheduled
 Number of linear feet repaired due to routine maintenance
 Number of linear feet installed due to Traffic Engineering work orders.

Workload	37000	50000		6000
Efficiency	7399	30000	48	6000
Effectiveness	24	1000	516	1000
Outcome/Impact				

OBJECTIVE:

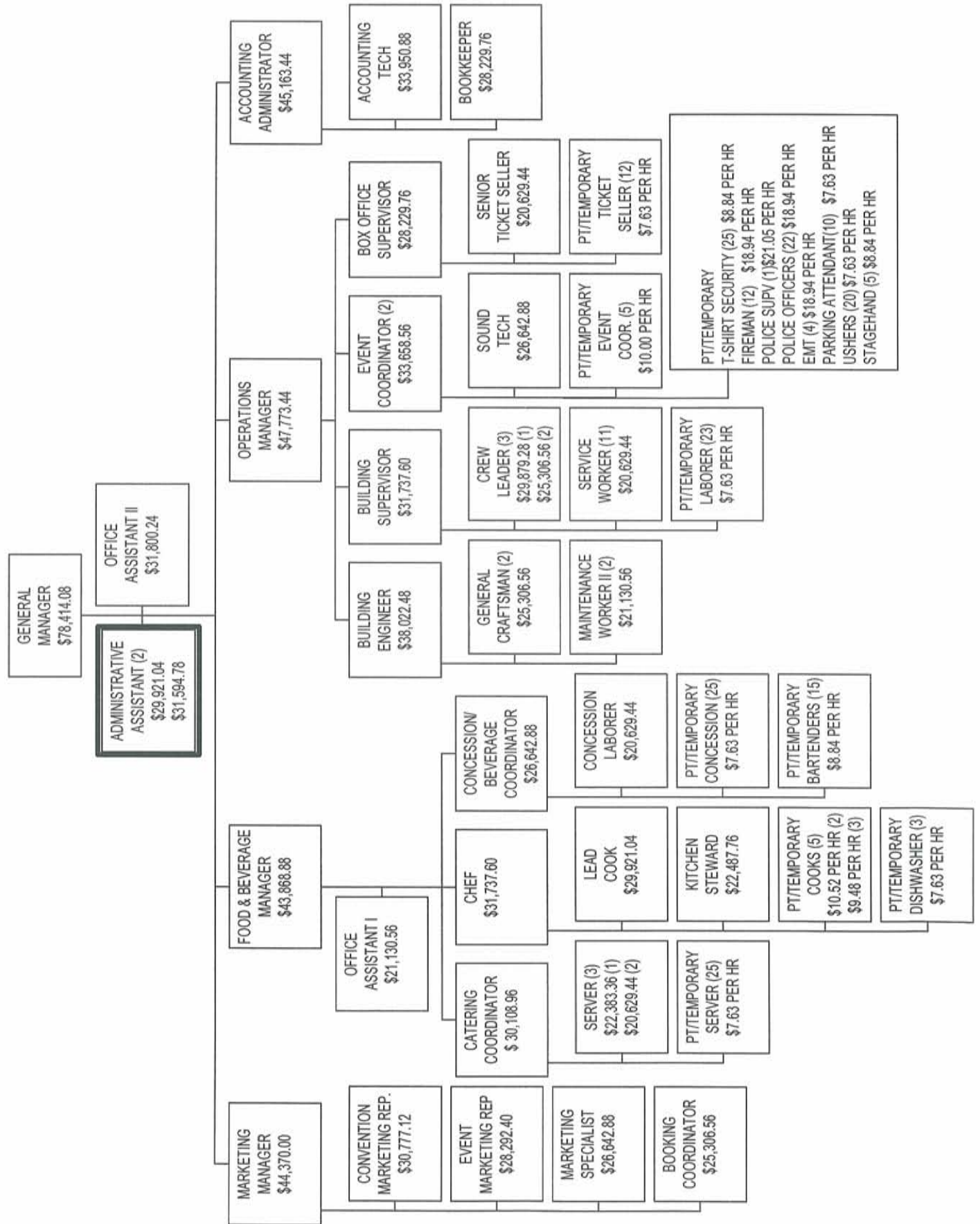
Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE:

Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2009 CENTREPLEX
ORGANIZATIONAL CHART



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Centreplex

FUNCTION: Centreplex

DESCRIPTION

The Coliseum Department is responsible for the efficient and financially effective management of the Macon Coliseum. Its mission is to provide a forum for a variety of entertainment, conventions, trade shows, civic functions, and other activities at the lowest cost to the taxpayers, while at the same time providing professional services second to none.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	2,333,482	2,427,194	2,447,472
SUPPLIES	(42)	666,562	538,788	561,020
SERVICES & CHGS	(43)	1,219,310	1,470,965	1,368,706
CAPITAL OUTLAY	(44)	20,987	14,194	6,000
TOTAL OPERATING		4,240,341	4,451,141	4,383,198
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		49	49	49
OTHER		182	212	212
TOTAL		231	261	261

GOAL STATEMENT

Our goal is to provide a clean comfortable environment for conventions, meetings, and public and private assemblies, and to generate sufficient revenue to cover all operational expenses by achieving maximum use of each facility.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

CENTREPLEX

2007 2008 2008 2009

(I) Generate \$3.23 Million in Centreplex Revenue

	2007 Actual	2008 Budget	2008 Mid-Yr	2009 Proj.
Workload	1439	1700	990	1700
Efficiency	78%	75%	77%	77%
Effectiveness	32%	42%	33%	38%
Outcome/Impact	45.8	58%	47%	52%

(I) Minimize Account Receivables Centreplex

Workload	126	150	286	150
Efficiency	30%	8%	17%	8%
Effectiveness				
Outcome/Impact				

(I) Maximize Food & Beverage Revenues

Workload	52,938	49,230	37628	49230
Efficiency	1.7	2.5	1.7	2.0
Effectiveness	16.53	16.25	15.91	16.25
Outcome/Impact				

(I) Maximize Efficiency of Labor Staff

Workload	7	8	6	8
Efficiency	1.6%	2.5%	2.5%	2.5%
Effectiveness	4591	5000	1429	4500
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

CENTREPLEX

2007 **2008** **2008** **2009**
Actual **Budget** **Mid-Yr** **Proj.**

(I) Generate an Economic Impact of \$53.0 Million

Economic Impact Generated

48.3 69.4 30.1 53

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

(I) Maximize Number of Public Shows

Number of Public Show events
 Gross Ticket Sales (millions)

31 35 19 30
 1,397 2.0 1,119 1.9

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

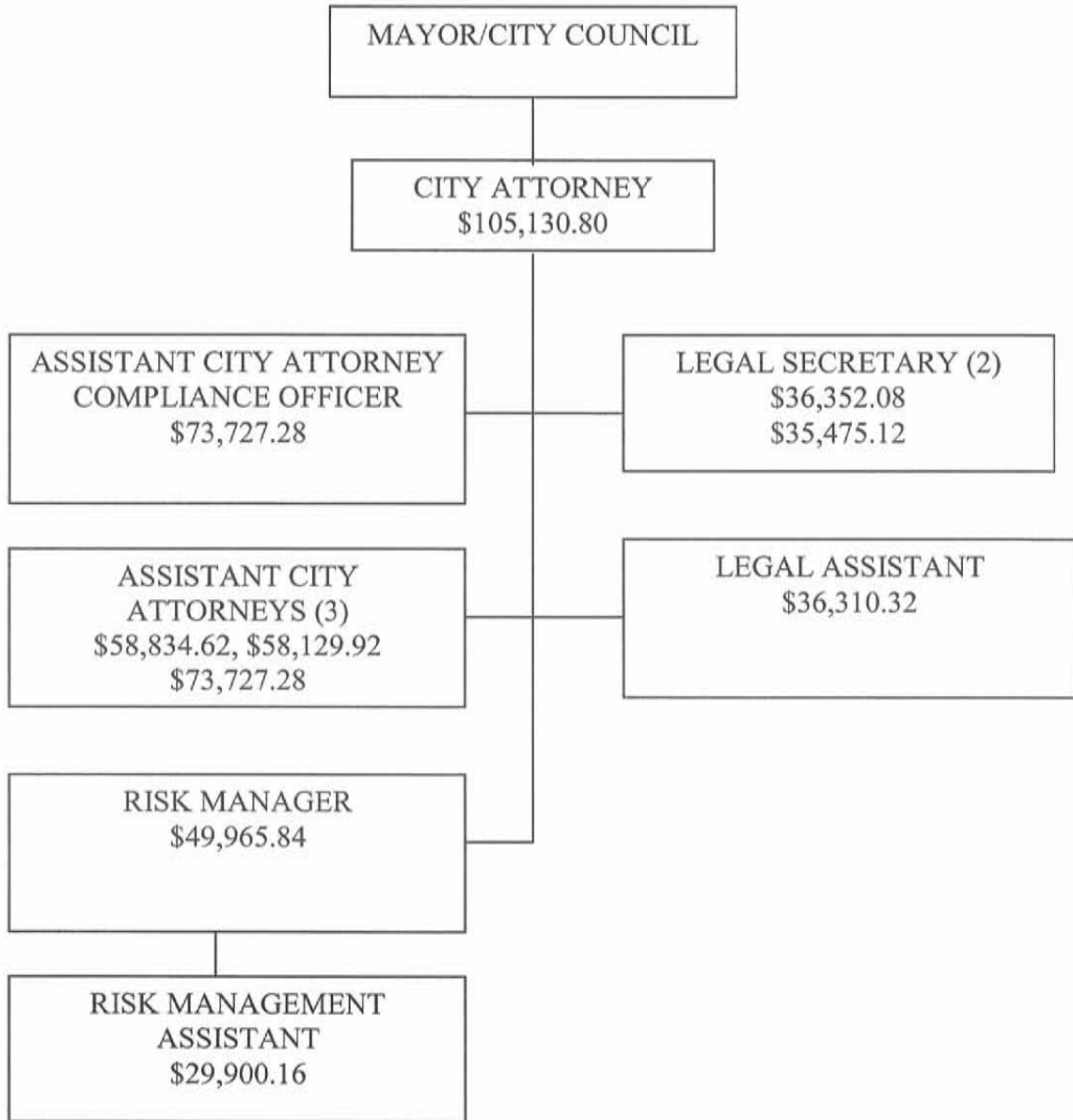
OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

**CITY OF MACON – OFFICE OF CITY ATTORNEY
ORGANIZATION CHART FY2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: City Attorney

FUNCTION: Legal

DESCRIPTION

The City Attorney's Office serves as Legal Advisor to the Mayor, City Council and Administration. The primary functions of the office are: handling litigation, various administration hearings, contracts, real property matters, rendering legal opinions, attendance at City Council meetings, preparation of ordinances and resolutions, collection of debts owed to the City and claims handling.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	592,085	667,642	674,900
SUPPLIES	(42)	3,979	4,500	4,500
SERVICES & CHGS	(43)	54,968	74,550	72,630
CAPITAL OUTLAY	(44)		3,300	2,000
TOTAL OPERATING		651,032	749,992	754,030
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		10	10	10
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		10	10	10

GOAL STATEMENT

The goal of the City Attorney's Office is to provide legal advice to the Mayor, City Council and Administration in a professional and cost effective manner.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

CITY ATTORNEY/LEGAL

	2007	2008	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.	
OBJECTIVE:					
Workload	186	150	125	215	
Efficiency					
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload	79	96	60	103	
Efficiency					
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload	154	196	123	204	
Efficiency					
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload	69	70	45	75	
Efficiency					
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

2007 2008 2008 2009

Actual Budget Mid-Yr Proj.

170 96 72 120

OBJECTIVE: Review and Draft Contracts, Leases & Other Documents ®

Documents reviewed and drafted

Workload
Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE: Administer and Process Claims ®

Claims Received
Claims Pending 20

Workload
Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE: Administer and Conduct Litigation ®

Cases served this Fiscal Year
Cases Pending 29

Workload
Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE: Administer Workers' Comp Program

Number of WC Cases Handled

Workload
Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: City Attorney/Legal

FUNCTION: Risk Management

DESCRIPTION

Risk Management function encompasses the administration of the City's Worker's Compensation, Employee Safety, Loss Control and Property Insurance programs. The personnel and associated operational costs are included in the Personnel department budget.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	0	0	0
SUPPLIES	(42)	0	0	0
SERVICES & CHGS	(43)	1,831,813	2,467,000	2,262,000
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		1,831,813	2,467,000	2,262,000
TOTAL CAPITAL				

*** AUTHORIZED POSITIONS**

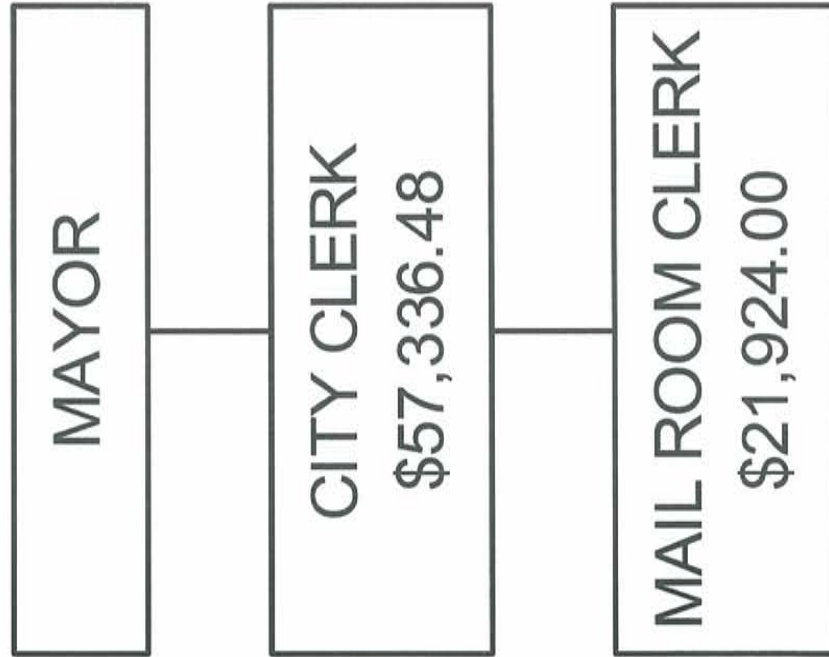
FULLTIME		0	0	0
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		0	0	0

* Authorized Positions are included in City Attorney's Budget.

GOAL STATEMENT

To efficient process and monitor all workers' compensation claims and provides effective employee safety and insurance programs to minimize the City's risk.

CITY OF MACON-CITY CLERK'S OFFICE ORGANIZATION CHART FY 2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: City Clerk/Public Affairs Office

FUNCTION: Revenue, Information and Records Administration

DESCRIPTION

The City Clerk's Office collects revenue, licenses, permits, occupation taxes, paving assessments, landfill fees, hotel/motel tax, liquor, beer & wine taxes. Operates Records Center and manages inter-city mail.

Public Affairs Office disseminates public information and press releases. Customer service responds to citizens and tracks service.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	93,616	98,551	99,473
SUPPLIES	(42)	1,859	1,650	1,650
SERVICES & CHGS	(43)	52,439	51,968	53,968
CAPITAL OUTLAY	(44)		0	
TOTAL OPERATING		147,915	152,169	155,091
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		2	2	2

GOAL STATEMENT

The goal of the City Clerk's Office is to provide timely and accurate services and information to the Public, the Administration, and the City Council.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: City Clerk / Information and Records Administration

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	134	95	103	100
Efficiency	100%	95%	100%	98%
Effectiveness	100%	75	100%	98%
	134	95	103	96
OBJECTIVE:				
Workload	65	85	80	85
Efficiency	71%	65%	89%	90%
Effectiveness	100%	100%	96%	98%
Outcome/Impact	65	85	80	
OBJECTIVE:				
Workload	119	75	91	95
Efficiency	100%	98%	100%	98.00%
Effectiveness	100%	98%	100%	100.00%
Outcome/Impact	100%	100%	100	98%
OBJECTIVE:				
Workload	192	192	108 rpts	192
Efficiency	100%	100%	100%	98%
Effectiveness	100%	100%	100%	98%
Outcome/Impact	100%	100%	100%	98%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: 10145/Information and Records Administration

2007 **2008** **2008** **2009**

OBJECTIVE: Administer Records Retention Schedule/GA Sec. of State Guidelines

Workload
Efficiency
Effectiveness
Outcome/Impact

Provide departments guidelines on records and duration adhering to GA Records Retention Schedules
Records can be maintained and/or purged according to State guidelines.
Storage needs are reduced and only those documents required are on file
Cost savings and storage needs can be reduced

Actual	Budget	Mid-Yr	Proj.
1	2	2	1
100%	100%	100%	100%
95%	65%	75%	75%

OBJECTIVE: Log/provide to Finance all checks and monies within 2 hrs. of receipt.

Workload
Efficiency
Effectiveness
Outcome/Impact

As required and received
Finance has receipt of all checks addressed to City Clerk and miscellaneous fees received for copies
Accountability of monies is maintained
Finance is in receipt of all City monies received for business Licenses, taxes, open records fees, etc.

150 cks	0	75cks	0
100%	100%	100%	100%
100%	100%	100%	100%
100%	100%	100%	100%

OBJECTIVE: Handle Open Records and Citizen Requests Timely and Courteously

Workload
Efficiency
Effectiveness
Outcome/Impact

As required
Open Records requests and public inquiries were handled within 1 day of request
Efficiency and Customer satisfaction
No penalties incurred for non compliance and Citizen Satisfaction

100%	100%	100%	100%
100%	100%	100%	100.00%
100%	100%	100%	100.00%

OBJECTIVE: Accurately and efficiently process all City Internal and External Mail

Workload
Efficiency
Effectiveness
Outcome/Impact

Internal mail process as needed; all external mail received by 1:30p processed and mailed daily
All mail processed timely and efficiently with minimal errors
Outgoing City invoices, notices, checks; etc, and internal mailing handled efficiently and accurately
Efficiency and accuracy of mail operations

83,000	95,000	90,000	95,000
96%	98%	98%	97%
98%	98%	99%	96%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

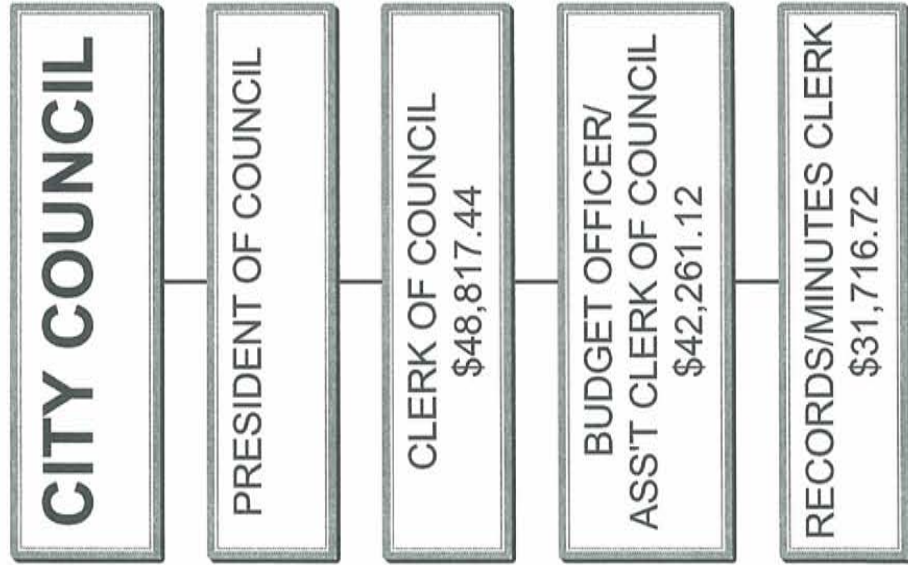
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: City Clerk/Information and Records Administration

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	4	7	1	2
Efficiency	26	15	39%	100%
Effectiveness	100%	100%	100%	100%
Outcome/Impact	100%	100%	100%	100%
OBJECTIVE:				
Workload	85909	90,000	42,968	90,000
Efficiency	98%	95%	98%	96%
Effectiveness	100%	96%	98%	98%
Outcome/Impact	100%	100%	100%	100%
OBJECTIVE:				
Workload	18hrs	18	12	18
Efficiency	100%	100%	100%	100%
Effectiveness	100%	100%	100%	100%
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON - CITY COUNCIL'S OFFICE
ORGANIZATION CHART FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: City Council

FUNCTION: Law, Ordinance, and Resolution Enactment

DESCRIPTION

City Council is the legislative branch of the City Government, composed of fifteen members. This body enacts laws, ordinances, and resolutions for local government. There are six standing committees of Council: Appropriations, Community Resources and Development, Employee Development and Compensation, Public Properties, Public Safety, Public Works and Engineering, and Ordinances and Resolutions. Members are elected every four years, with three members from each of five City wards. The Clerk of Council budget was transferred from the City Clerk's Office; consisting of three full-time positions.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	428,484	443,977	444,102
SUPPLIES	(42)	1,856	2,600	2,600
SERVICES & CHGS	(43)	184,442	190,604	198,524
CAPITAL OUTLAY	(44)		0	
TOTAL OPERATING		614,782	637,181	645,226
TOTAL CAPITAL				

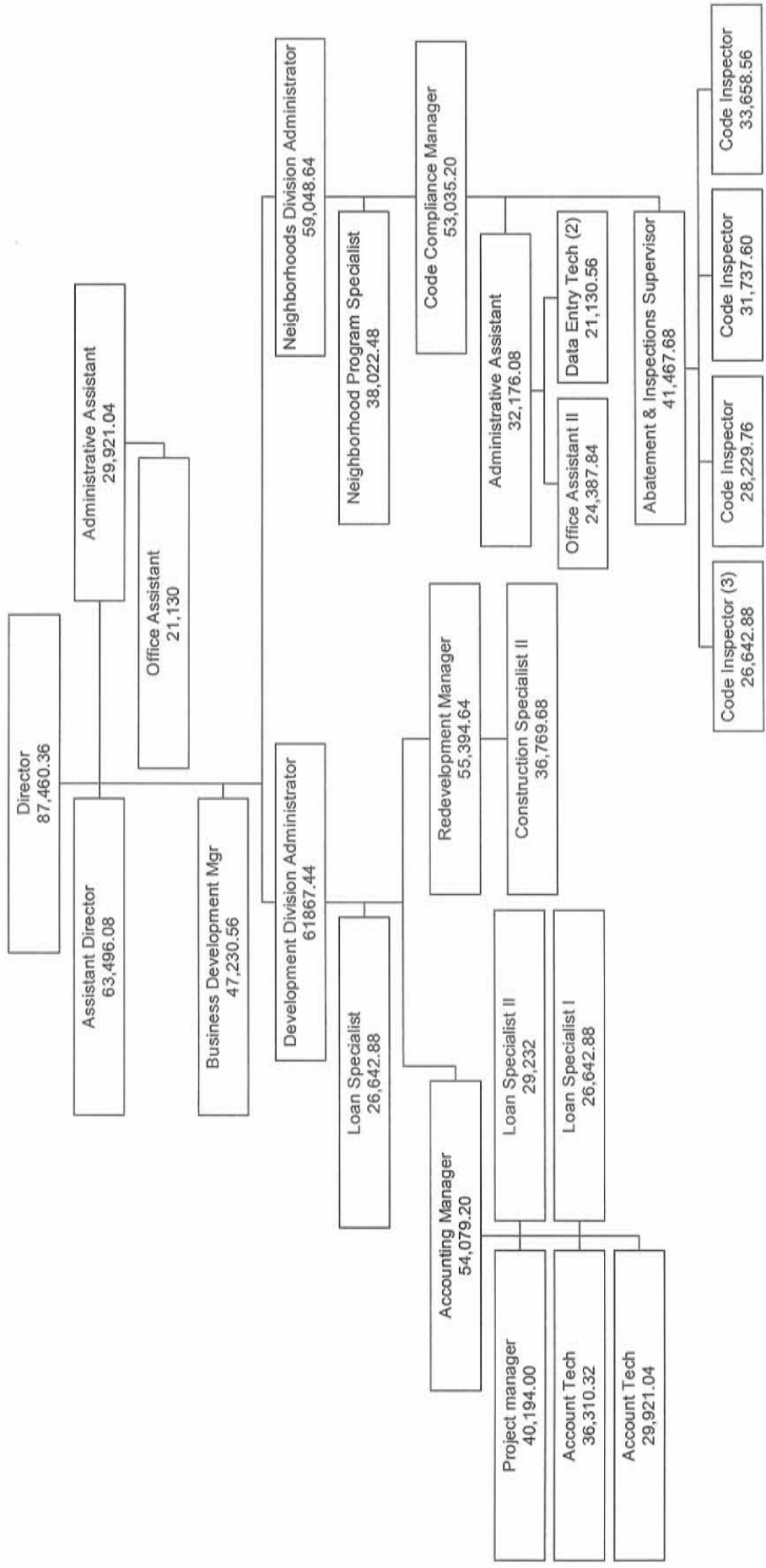
AUTHORIZED POSITIONS

FULLTIME		3	3	3
PARTTIME		15	15	15
OTHER		0	0	
TOTAL		18	18	18

GOAL STATEMENT

To effectively and efficiently govern the citizens and activities in the City of Macon.

Economic & Community Development
 Fiscal Year 2009
 Organizational Chart



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Economic & Community Development

FUNCTION: Property Inspection Administration

DESCRIPTION

To enforce the Standard Housing Code, Unsafe Building Abatement Code, and Weed Ordinance in residential neighborhoods. The majority of funds will be used to demolish, board-up, and stabilize dilapidated houses.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	403,310	506,411	607,713
SUPPLIES	(42)	12,333	20,000	23,300
SERVICES & CHGS	(43)	313,059	288,274	95,955
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		728,702	814,685	726,968
TOTAL CAPITAL				

AUTHORIZED POSITIONS

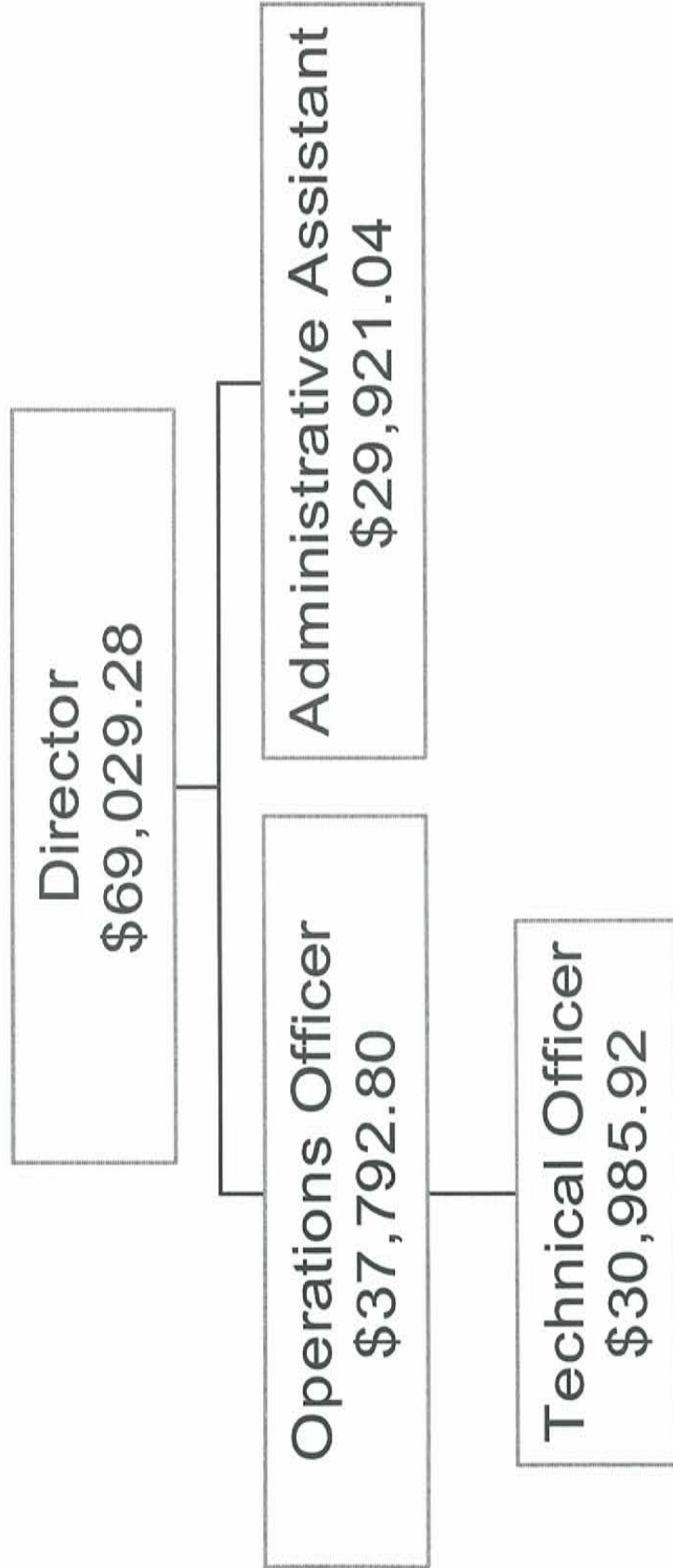
FULLTIME		5	8	8
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		5	8	8

GOAL STATEMENT

The primary goal of ECD is to administer the grant in the best way possible to fulfill the objective of the Community Development Block Grant Program which are (a) benefit to low and moderate income persons; (b) prevention/elimination of slum and blight; and (c) urgent need.

CITY OF MACON

EMA



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Emergency Management Agency

FUNCTION: Emergency Management

DESCRIPTION

The mission of the Emergency Management Agency is to save lives, protect property and restore essential services and facilities in time of emergency or disasters. In so doing, this agency coordinates Macon-Bibb County Emergency Operations Plans between all emergency response organizations and is responsible for educating the public in Disaster Preparedness. In addition, EMA regularly works with the Macon Police Department, Fire Department and other emergency agencies during day-to-day emergencies and supports many community projects by providing crowd and traffic control, surveillance, first aide, etc., through utilization of the EMA Volunteer Organization.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	161,124	214,139	220,484
SUPPLIES	(42)	27,638	18,050	20,900
SERVICES & CHGS	(43)	37,574	34,950	54,000
CAPITAL OUTLAY	(44)	6,523	4,700	4,700
TOTAL OPERATING		232,859	271,839	300,084
TOTAL CAPITAL			18,000	18,000

AUTHORIZED POSITIONS

FULLTIME		3	4	4
PARTTIME		2	2	2
OTHER				
TOTAL		5	6	6

GOAL STATEMENT

The goal of Emergency Management for FY-08 is to continue to establish a public awareness as to the functions of the Emergency Management Agency and to create an image to the citizens of Macon and Bibb County to reflect that we are professionally trained, dedicated and ready to serve our community at any time.

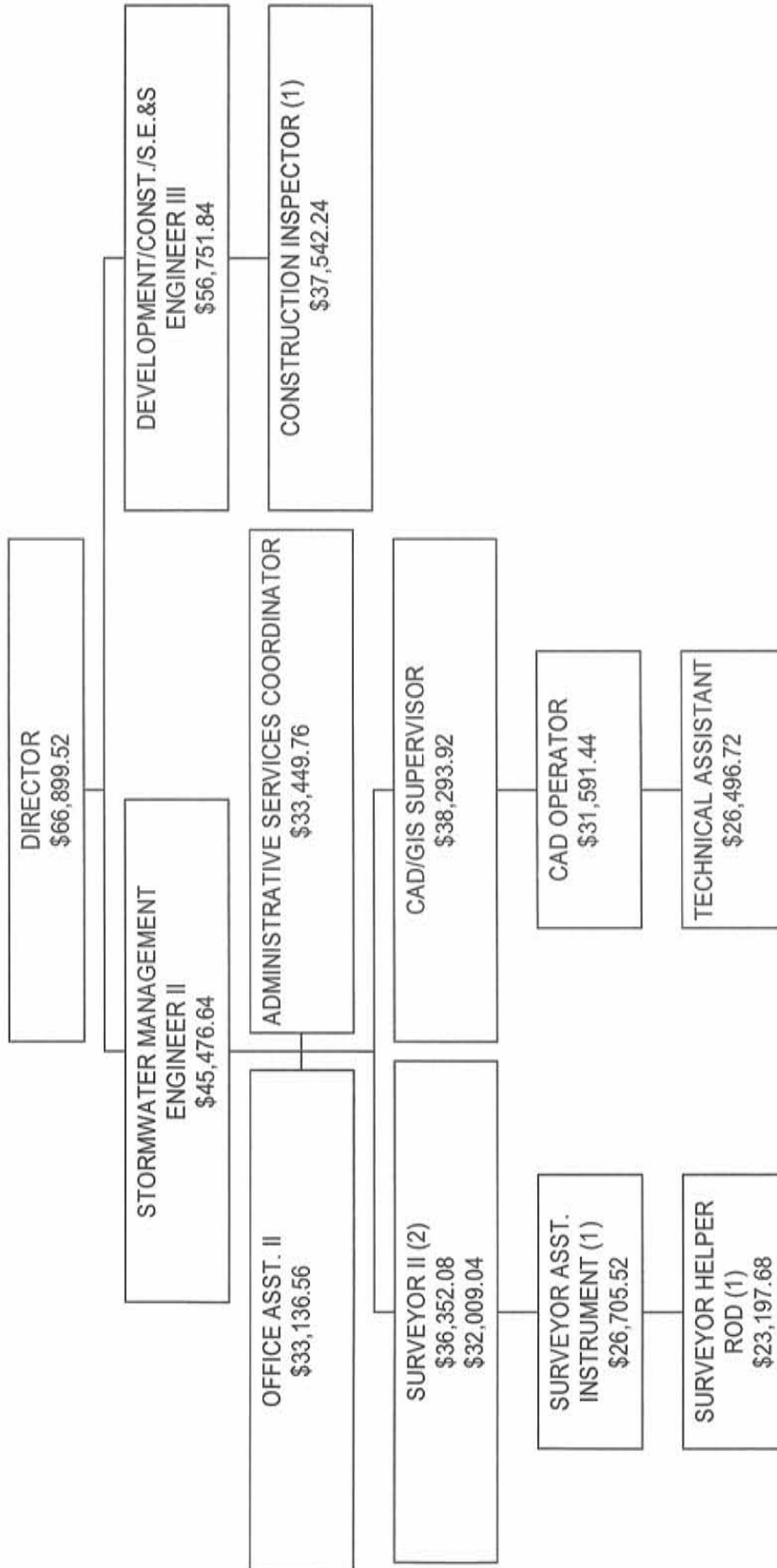
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Emergency Management Agency

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: <u>Train New Technical Officer</u> Train new Technical Officer		400+	200+	200+
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact				
OBJECTIVE: <u>Full Scale Exercise WMD Exercise (Airport)</u> Table Top Exercise w/Bibb County on Lake TOBO etter prepared to handle any terrorism incident and a dam failure at Lake TOBO		200+	100+	200+
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact				
OBJECTIVE: <u>Remain on Area 4 all Hazard Council</u> Effective use of federal funds for all hazards protections throughout Area 4		100+	80+	100+
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact				
OBJECTIVE: <u>Remain active on Area Four Antiterrorism Task Force</u> Continued participation in area-wide awareness and preparation for terrorist attacks.		100+	70+	100+
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON-ENGINEERING DEPARTMENT
 ORGANIZATIONAL CHART -FY 2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Engineering

FUNCTION: Municipal Engineering

DESCRIPTION

The City of Macon Government is responsible for the public wealth, health, and growth of this community. The Engineering Department insures that these objectives are achieved through good civil engineering, planning, review and approval of proposed civil projects, maintenance, and inspection and design all projects involving the City of Macon. The Engineering Department works closely with all City Departments to insure that their engineering and surveying needs are met.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	570,101	606,795	576,037
SUPPLIES	(42)	16,347	21,050	21,050
SERVICES & CHGS	(43)	13,507	15,500	14,500
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		599,955	643,345	611,587
TOTAL CAPITAL		9,500	100,000	462,000

AUTHORIZED POSITIONS

FULLTIME		13	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	13	13

GOAL STATEMENT

The goal of the Engineering Department is to provide efficient, accurate engineering and surveying services to the City of Macon as needed. Also, the department is to continue to act as liaison to Department of Transportation, Department of Natural Resources (E.P.D) and all planning agencies on projects involving City of Macon.

CITY OF MACON

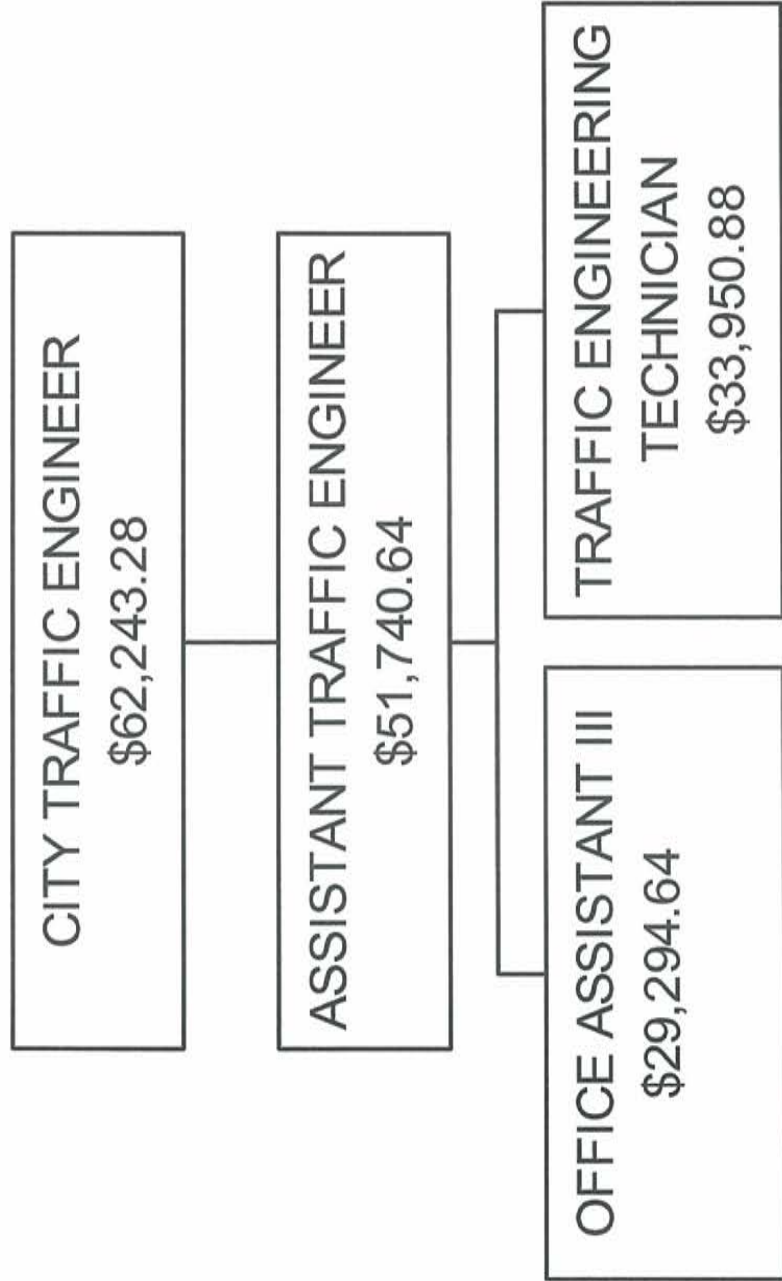
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: ENGINEERING/MUNICIPAL

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON-TRAFFIC ENGINEERING
ORGANIZATION CHART-FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Engineering

FUNCTION: Traffic Engineering

DESCRIPTION

The Traffic Engineering Division is responsible for the design and placement of all traffic control devices, establishment of traffic and parking regulations, operational design of street and highway projects, review of all proposed development plans and participation in all transportation activities (M.A.T.S.).

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	170,392	159,503	219,460
SUPPLIES	(42)	1,363	2,870	4,100
SERVICES & CHGS	(43)	42,301	51,300	51,100
CAPITAL OUTLAY	(44)	799		2,095
TOTAL OPERATING		214,855	213,673	276,755
TOTAL CAPITAL		800		14,000

AUTHORIZED POSITIONS

FULLTIME		3	3	4
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		3	3	4

GOAL STATEMENT

The goal of the Traffic Engineering Division is to maximize the safety and efficiency of traffic movement throughout Macon and Bibb County.

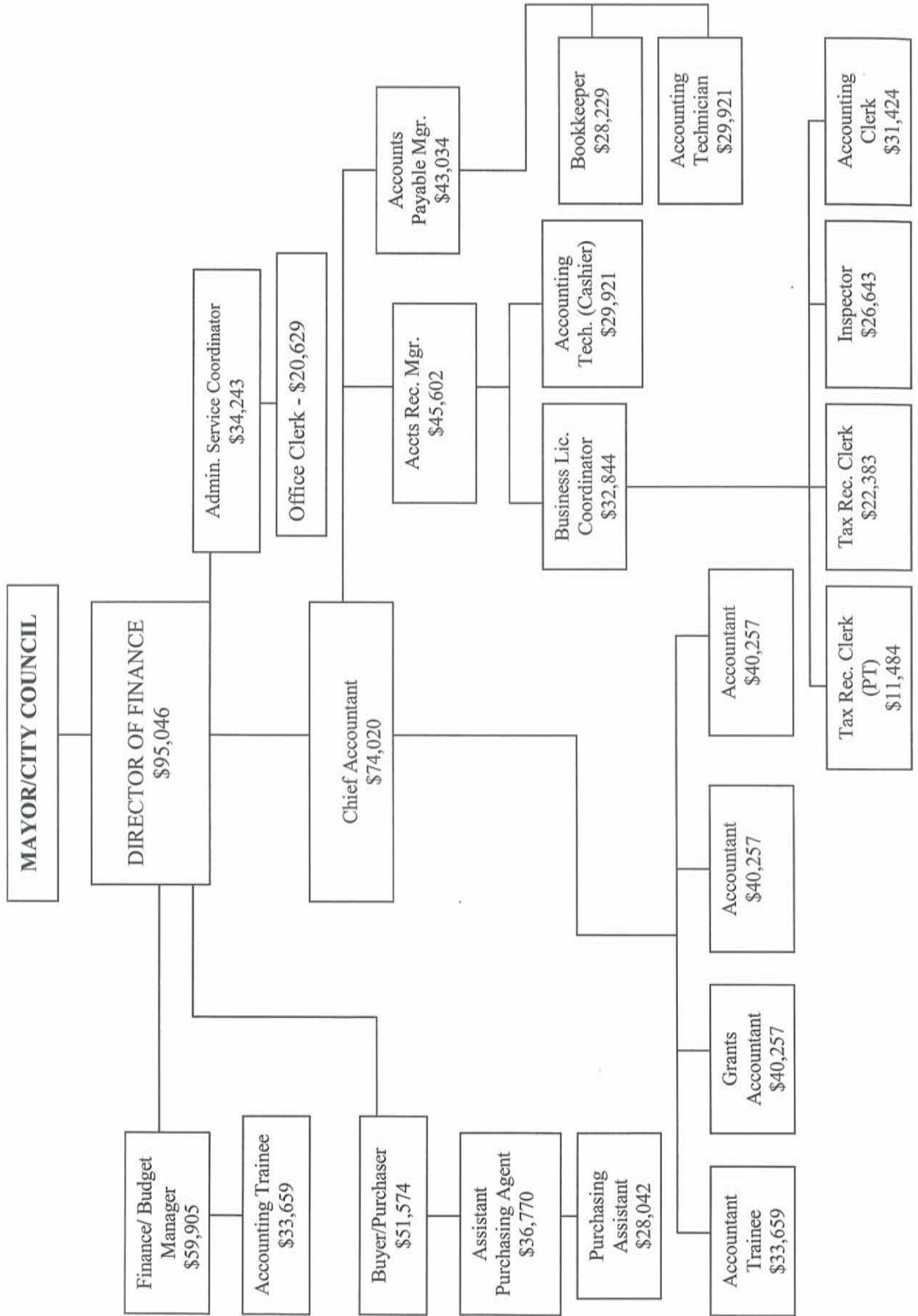
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Macon/Bibb Traffic Engineering

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
<u>Service Requests for Traffic Improvements</u>				
Workload	146	120	68	135
Efficiency	90%	100%	83%	90%
Effectiveness	100%	100%	100%	100%
Outcome/Impact				
	# of service requests investigated			
	% of service requests completed in five working days			
	improve traffic flow and safety			
OBJECTIVE:				
<u>Review Development Plats & Site Plans</u>				
Workload	225	150	120	200
Efficiency	90%	90%	90%	90%
Effectiveness				
Outcome/Impact				
	# of plats and site plans reviewed			
	% plats and site plans reviewed in five working days			
	lessen development generated traffic impacts on city & county services			
OBJECTIVE:				
<u>Maintain Traffic Signal Timing</u>				
Workload	50	150	75	175
Efficiency			90%	100%
Effectiveness				
Outcome/Impact				
	# of traffic signals reviewed			
	% of traffic signals reviewed in five working days			
	minimize traffic signal delay			
OBJECTIVE:				
<u>Work Orders - Response To Service Requests</u>				
Workload	72	115	36	120
Efficiency				
Effectiveness				
Outcome/Impact				
	# of sites checked for service			
	improve motorists safety via traffic control devices, signs, markings, and signals			
	improve motorists and roadway safety			

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – FINANCE DEPARTMENT
ORGANIZATION CHART FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Finance

FUNCTION: Financial Administration

DESCRIPTION

The Finance Department is responsible for the financial and procurement operations of the City of Macon and serves as an advisor to the Administration and City Council with respect to financial matters. The functions of financial administration are accounting, budget, purchasing, cash management, revenue collections, and debt administration, fixed assets, telephones administration and payroll execution.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	918,400	1,108,806	1,095,177
SUPPLIES	(42)	18,862	20,000	20,000
SERVICES & CHGS	(43)	87,807	99,900	75,500
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		1,025,069	1,228,706	1,190,677
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		20	22	22
PARTTIME		1	1	1
OTHER				
TOTAL		21	23	23

GOAL STATEMENT

The goals of the Finance Department are to provide timely, accurate financial information to Administration, Council and other City departments and to provide for the centralization of the purchasing function in order to purchase goods and services for all City departments in an effective and efficient manner.

OBJECTIVES & PERFORMANCE MEASURES

Fiscal Management & Reporting

DEPARTMENT/FUNCTION:

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	180	180	180	165
Efficiency	31-Dec	31-Dec	N/A	15-Dec
Effectiveness	Qualified	Modified	N/A	Unqualified
Outcome/Impact				
OBJECTIVE:				
Workload	300	300	222	444
Efficiency	300	300	222	444
Effectiveness	100%	100%	100%	100%
Outcome/Impact	100%	100%	100%	100%
OBJECTIVE:				
Workload	11	11	6	11
Efficiency	11	11	6	11
Effectiveness	11	11	6	11
Outcome/Impact				
OBJECTIVE:				
Workload	40	40	40	40
Efficiency	80	80	40	80
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Fiscal Management and Reporting

2007 2008 2008 2009

Provide Finance liaison Contact & Finance Review for all Depts.

Monthly liaison reports & bi-annual reviews for 20 departments
 Written reports and evaluations
 Improved Internal Controls
 Greater financial operations

Actual

Budget

Mid-Yr

Proj.

-

-

-

-

280

-

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

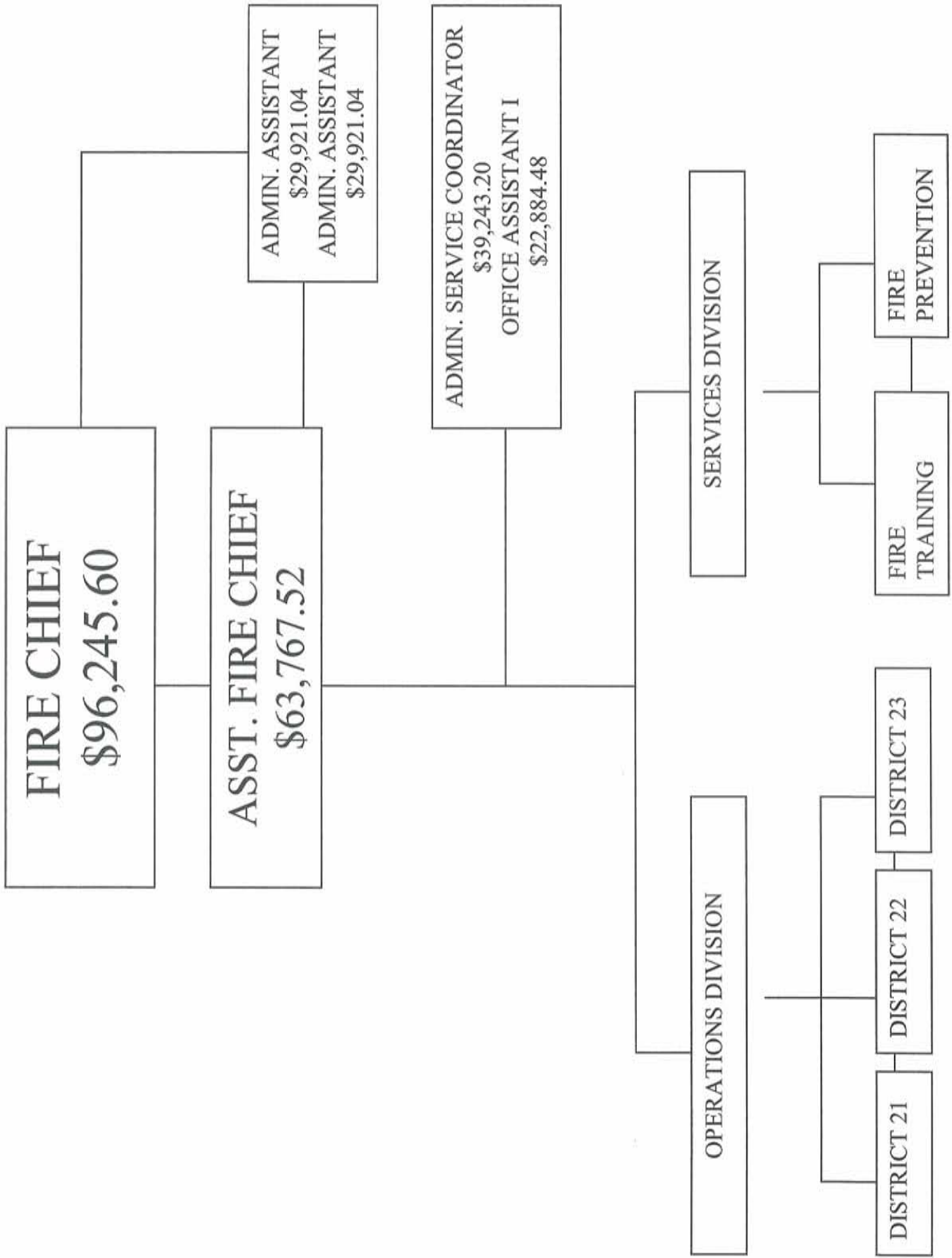
OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

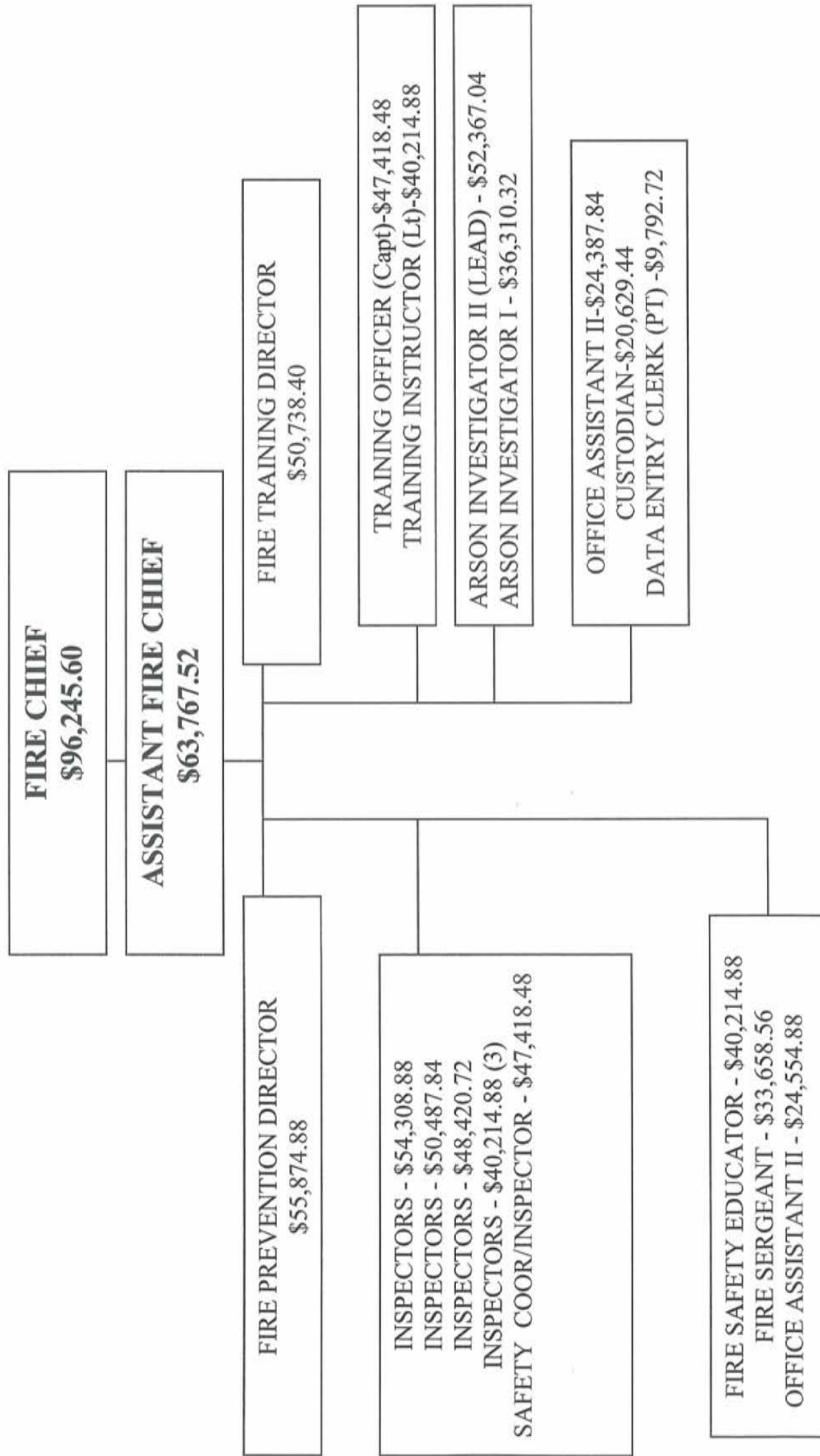
OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

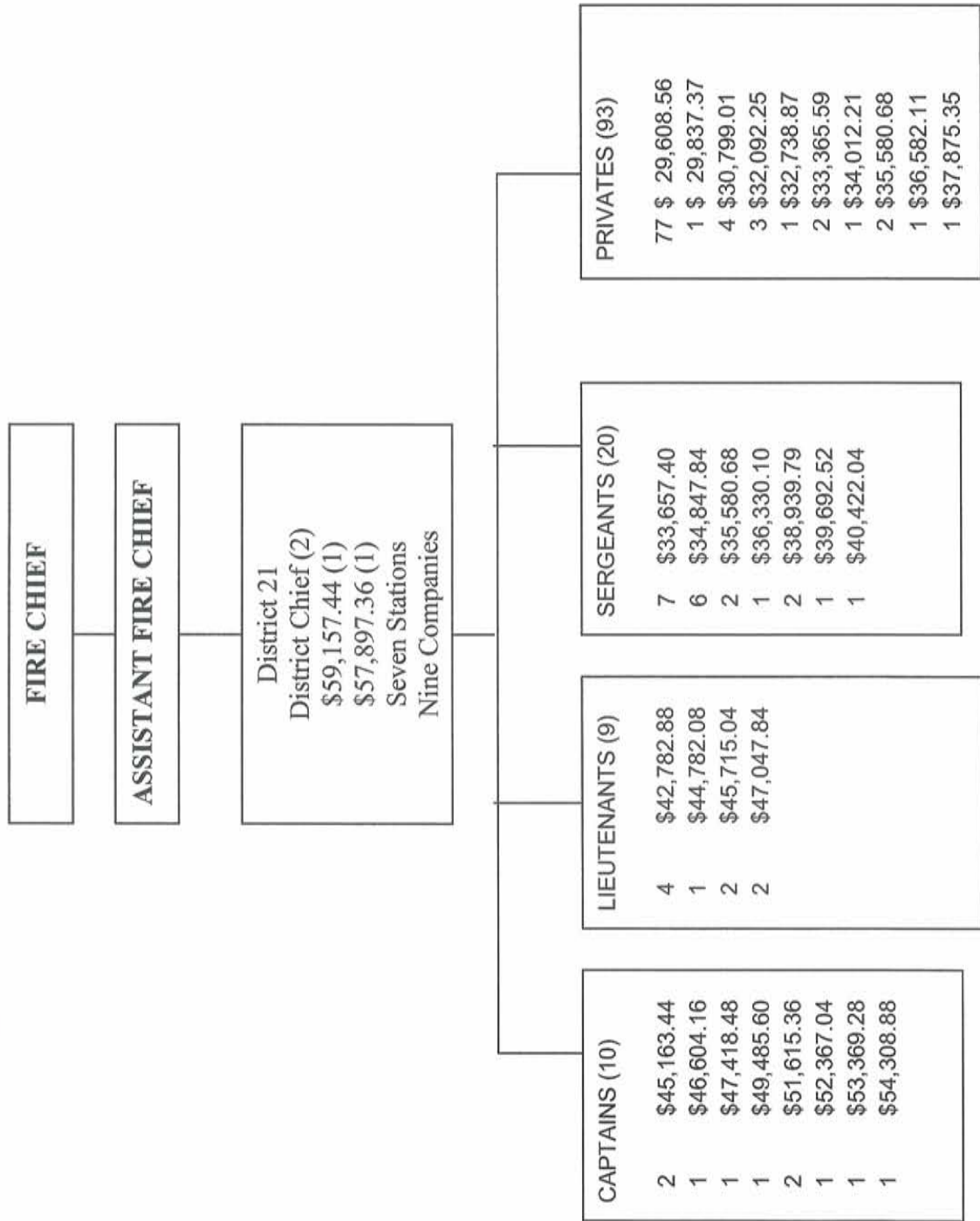
**CITY OF MACON – BIBB COUNTY FIRE DEPARTMENT
ORGANIZATIONAL CHART FY 2009**



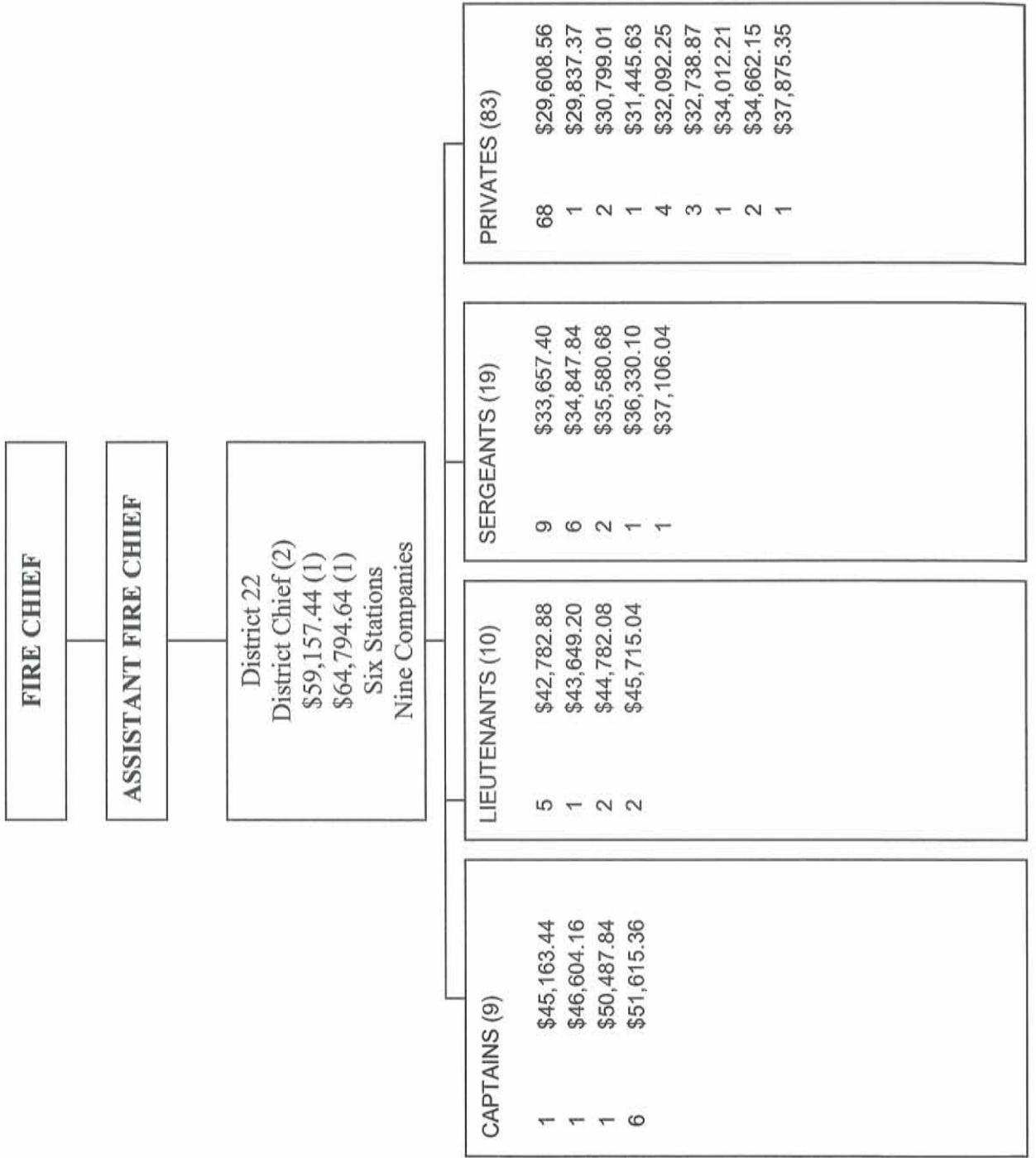
**CITY OF MACON – BIBB COUNTY FIRE DEPARTMENT
 ORGANIZATIONAL CHART FY 2009
 SERVICES DIVISION**



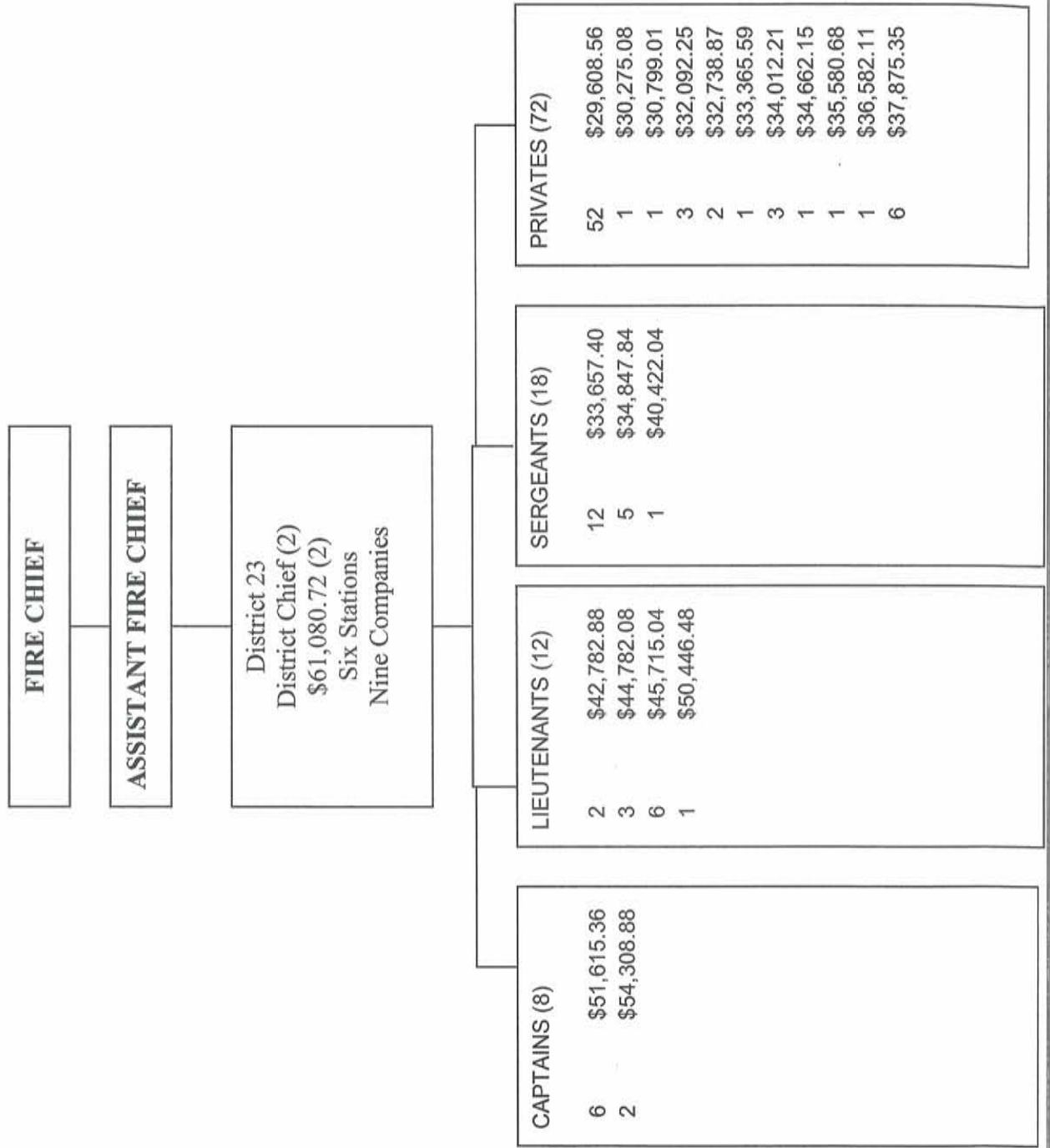
**CITY OF MACON-MACON - BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2009 - DISTRICT 21**



**CITY OF MACON-MACON – BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2009 – DISTRICT 22**



**CITY OF MACON-MACON -BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2009 - DISTRICT 23**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire

FUNCTION: Administration

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Administration Division oversees and assures the smooth operation of all our divisions. Our functions are fire prevention, fire training, fire suppression, fire investigation, rescue services, and mitigation of hazardous materials accidents.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	325,237	337,271	342,086
SUPPLIES	(42)	10,959	8,950	13,350
SERVICES & CHGS	(43)	7,149	59,000	7,665
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		343,345	405,221	363,101
TOTAL CAPITAL		1,311,003	700,000	174,800

AUTHORIZED POSITIONS

FULLTIME	Sworn	2	2	2
	Civilian	4	4	4
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		6	6	6

GOAL STATEMENT

The goal of Macon-Bibb County Fire Department Administration is to manage and assure the smooth operation of all Fire Department Divisions for the citizens of Macon.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

FIRE -- ADMINISTRATION

2007 2008 2008 2009

Actual Budget Mid-Yr Proj.

OBJECTIVE: To increase administrative effectiveness of fire services through computer technology.

Efficiency Utilize data for National Fire Incident reporting/allow for national agency reporting and proper access to Homeland Security Grant Funding.

Efficiency Number of fire reports processed through the Georgia Fire Marshal's Office utilizing computer software.

100%	100%	100%	100%
15457	8000	1778	8300

OBJECTIVE: To increase productivity of all administrative operations by 5% by the end of FY 2009.

Workload Number of Command Staff Meetings

Workload No. of Administrative/Suppression Division Management Sessions

Workload No. of Administrative/Suppression Field Meetings

Effectiveness Number of inventory items lost, destroyed, stolen or missing.

34	20	14	20
7	4	3	4
13	18	14	16
38	6	1	4

OBJECTIVE: To reduce firefighter accidents and injuries by 5% by the end of FY 2009.

Workload Number of Safety Meetings

Effectiveness Number of Lost-Time Injuries (over 30 days)

Workload No. of chargeable injury reports processed thru Safety Committee and turned over to Risk Management

Workload No. of chargeable vehicle accident reports processed thru Safety Committee and turned over to Risk Mgmt.

Effectiveness To recertify all Fire Officers to the NIMS Curriculum

8	12	5	12
2	0	1	2
10	40	1	10
26	10	11	10
138	79	0	60

OBJECTIVE: To cultivate an environment of Health and Safety.

Efficiency No. of Corrective Safety Measures submitted to Administration

Workload No. of Health and Nutrition Programs presented in conjunction with Bibb County Health Dept., Ga. Central Health Systems and the North Central State Health Department

3	5	1	5
9	4	2	4

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire

FUNCTION: Firefighting

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Firefighting Division is the core of the department and is responsible for fire suppression, rescue services, and mitigation of hazardous material accidents.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	16,566,161	16,218,878	16,390,345
SUPPLIES	(42)	810,914	630,500	730,700
SERVICES & CHGS	(43)	239,316	224,750	234,487
CAPITAL OUTLAY	(44)	108,665	72,745	45,300
TOTAL OPERATING		17,725,056	17,146,873	17,400,832
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	369	369	369
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		369	369	369

GOAL STATEMENT

The goal of the Macon-Bibb County Fire Department, Firefighting Division, is to protect life and property from fire and other peril.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

FIRE -- FIREFIGHTING

2007 2008 2008 2009

	Actual	Budget	Mid-Yr	Proj.
4526	4000	978	4000	4000
50	29	0	40	40
258	110	0	110	110
9344	6000	7216	7500	7500
6	4	2	4	4
77960*	36000*	8755*	36000*	36000*
38000*	38000*	10560*	38000*	38000*
449	350	218	200	200

OBJECTIVE: To maintain Class 1 I.S.O. Fire Insurance Rating through FY 2009.
 Number of In-Service Building Inspections conducted

Workload No. of fire apparatus successfully undergoing NFPA Hydraulic Testing each year w/out out-sourcing

Efficiency No. of self-contained breathing apparatus undergoing annual service and testing w/out-sourcing

Efficiency Number of fire hydrants serviced

Effectiveness Number of planning meetings held with Macon Water Authority

Workload Feet of fire hose tested once each year without out-sourcing (LDH)

Workload Feet of fire hose tested once each year without out-sourcing (SDH)

Workload No. of Smoke Detectors distributed to those in need at no cost to the City from private funding and grants

OBJECTIVE: To enhance the effectiveness of extrication/emergency responder operations by 5% by the end of FY 2009.

Efficiency %/# of cardiac arrest victims of sudden death found in ventricular fibrillation or ventricular tachycardia managed in accordance with standards set by the American Heart Association

Effectiveness %/# of trapped victims successfully extricated w/in 20 minutes of arrival.

Effectiveness No. of Special Operations (all hazards) safely completed w/out further injury to victim(s)

Efficiency Average response time (in minutes)

Efficiency No. of Haz. Mat'l. incidents mitigated w/o risk to public safety or th environment.

OBJECTIVE: To increase fire officer and firefighter efficiency of suppression skills by 5% by the end of FY 2009.

Workload No. of eligible firefighters who successfully pass the semi-annual physical fitness test

OBJECTIVE: To enhance the public's knowledge of fire safety and life saving issues.

Workload Number of Older American Council and Neighborhood Watch Meetings attended.

Workload Number of Senior Citizen Fire Safety Training Sessions

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire

FUNCTION: Prevention

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Fire Prevention Bureau conducts building, home, and flammable liquid inspections; conducts fire safety programs; and Junior Fire Marshall programs in school.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	616,440	590,730	580,557
SUPPLIES	(42)	31,122	26,450	29,750
SERVICES & CHGS	(43)	17,260	22,135	23,130
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		664,822	639,315	633,437
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	10	10	10
	Civilian	1	1	1
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		11	11	11

GOAL STATEMENT

The goal of the Macon-Bibb County Fire Department, Fire Prevention Bureau is to minimize loss of life and property from fire through business/home inspection and through good fire safety practices and education in the area of prevention of fires.

OBJECTIVES & PERFORMANCE MEASURES

FIRE -- PREVENTION

DEPARTMENT/FUNCTION:

		2007	2008	2008	2008	2009
		Actual	Budget	Mid-Yr	Proj.	
OBJECTIVE:	To increase productivity of inspections and services by 5% by end of FY 2009.					
Workload	Total no. of occupancies required by the OCGA to be inspected once per year.	4303	5000	1666	4620	
Workload	% of plans/plats given recommendation w/in 24 hours	15/no %	100%	100%	100%	
Efficiency	No. of commercial/industrial bldg. Re-inspected w/in 14 calendar days after violations found.	1791	900	766	900	
Effectiveness	Percentage of violations voluntarily corrected within 14 days	81%	95%	78.50%	95%	
Effectiveness	Percentage of uncorrected violations within 14 days cited for violation(s).	31%	5%	27.00%	5%	
Effectiveness	Percentage of inspected properties experiencing a fire incident within 6 months.	<2.77%	<1%	0%	<1%	
Specialized Services:	Fire Works -- Blasting -- Air Curtain Destructor -- Burn Permits	1,540	1500	594	1000	
Projected	30 10 30 1200					
OBJECTIVE:	To reduce arson by 5% by the end of FY 2009.					
Efficiency	Fire Loss (in dollars)	\$3,201,446	\$2,000,000	\$744,864	\$2,000,000	
Efficiency	(City)					
Efficiency	(County)	\$2,193,032	\$1,000,000	\$1,279,243	\$1,000,000	
Effectiveness	Number of fire fatalities.	1	0	1	0	
Effectiveness	(City)					
Effectiveness	(County)	1	0	2	0	
OBJECTIVE:	To facilitate a curriculum that specifically focuses on educating the public on fire safety.					
Workload	Number of Bibb County sixth graders successfully completing Level 6 Program.	1773	1750	0	1750	
Workload	Number of Fire Safety Education Meetings held (excluding Level 6).	176	100	69	100	
Workload	No. of Ancillary Fire Safety Programs, Pluggie, Health Fairs, Career Days and other special presentations.	90	50	43	50	
Workload	Number of Fire Safety House Presentations.	4	12	4	10	
OBJECTIVE:	To reduce arson by 5% by the end of FY 2009.					
Workload	Number of arson cases reported	32	25	10	20	
Workload	(City)					
Workload	(County)	12	7	4	10	
Effectiveness	No. of arson cases resulting in arrest	9	15	1	8	
Workload	No. of fires (accidental and/or arson) referred to Arson Investigators for further review.	126	150	53	150	

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire

FUNCTION: Training

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Training Division provides orientation and training of new personnel, continuing education, and training programs for line personnel, and operates a training complex on Tinker Drive.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	339,906	341,331	350,135
SUPPLIES	(42)	28,757	23,550	29,300
SERVICES & CHGS	(43)	23,801	25,310	27,430
CAPITAL OUTLAY	(44)	5,409	14,300	7,700
TOTAL OPERATING		397,873	404,491	414,565
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	5	5	5
	Civilian	2	2	2
PARTTIME	Civilian	1	1	1
OTHER				
TOTAL		8	8	8

GOAL STATEMENT

The goal of the Macon-Bibb County Fire Department, Training Division is to provide initial fire service training; continuing education for our line firefighters; provide emergency medical services training; and to be a community advocate by providing community awareness programs, i.e., CPR training, fire safety education.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

FIRE -- TRAINING

	2007	2008	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.	
	67	60	24	60	60
	61	50	38	45	45
	316	150	100	128	128

To maintain all essential ISO certifications

Number of new recruits receiving certification from Ga. Standards & Training Council
 Number of Airport Firefighters receiving certification from Georgia Fire Academy
 No. of firefighters undergoing successful completion of Emergency Vehicle Operations (EVO) in house

Efficient	67	60	24	60	60
Efficient	61	50	38	45	45
Workload	316	150	100	128	128

To maintain rescue, first responder and EMS effectiveness

Number of firefighters trained in Vehicle Extrication.
 No. of additional firefighters trained as EMTs in co-op with CGTC.
 Recertify existing EMTs using the National DOT Curriculum 2-year-period
 Recertify firefighters in CPR and the use of Automated External Defibrillators
 Certify 15 new Basic Cardiac Life Support Instructors
 Re-Certify firefighters in Special Operations (High Angle Rope Rescue, Trench Rescue, Hazardous Materials and Rescue Diving)

Productivity	68	60	78	75	75
Productivity	32	8	0	8	8
Workload	180	180	0	180	180
Workload	387	387	350	384	384
Workload	46	30	0	15	15
Workload	101	30	30	30	30

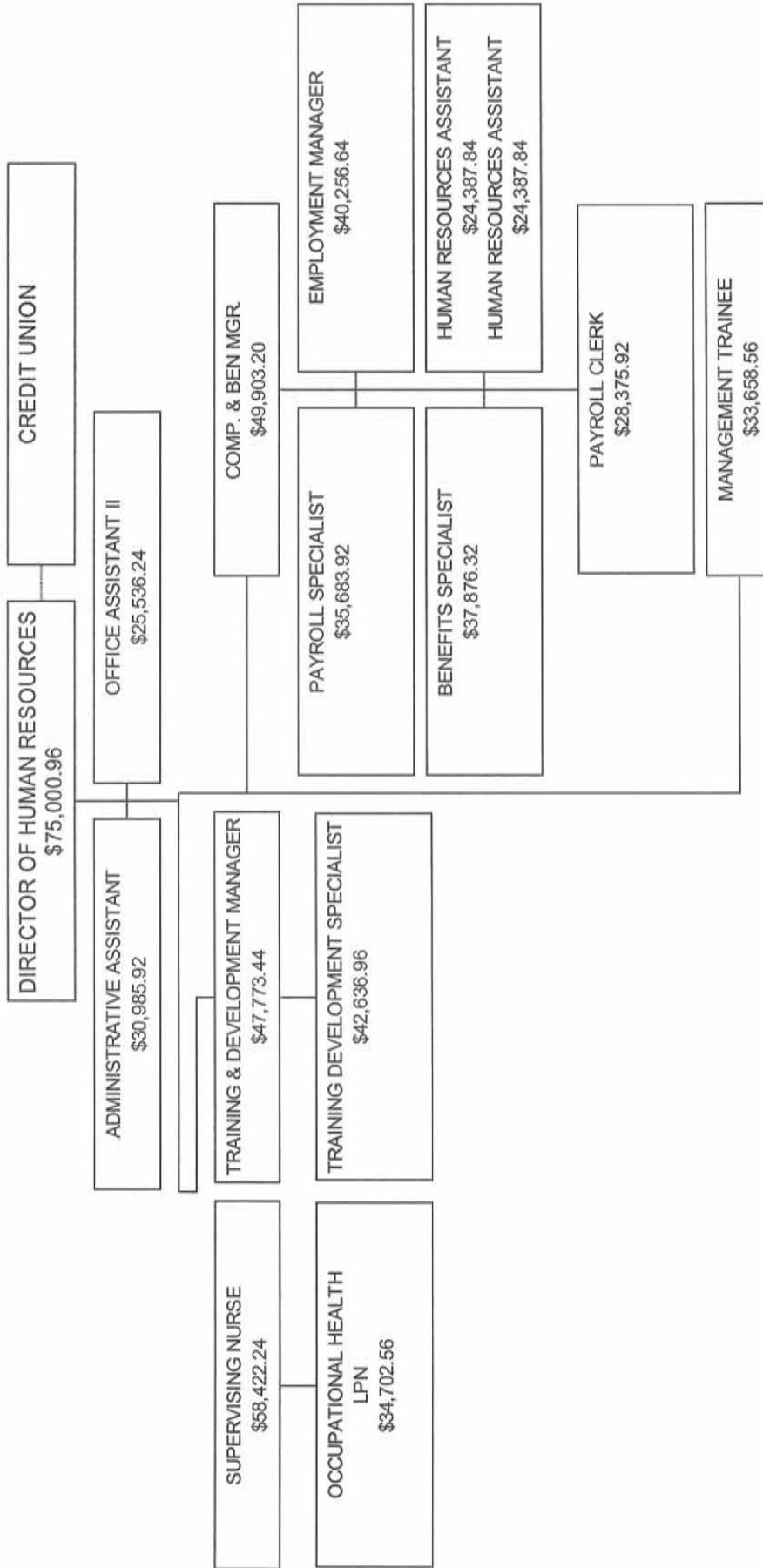
To maintain interdepartmental training levels

Number of companies meeting Company Readiness Testing
 Fire Department Sergeants meeting annual ISO Mandated Training
 Number of firefighters recertify in Urban Search and Rescue

Productivity	64	29	35	35	35
Productivity	59	59	59	59	59
Productivity	98	50	60	50	50

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON-HUMAN RESOURCES
 ORGANIZATION CHART FY 2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: Administration

DESCRIPTION

The Human Resources Department is responsible for all personnel administrative services of the City Government. The department is committed to providing a wide range of professional personnel related services to the Administration, all City Departments and employees. The services enhance the work environment by supporting recruitment, employment, retention, training, EEO compliance, compensation, compensation and benefits administration, employee unfair treatment and discipline procedures, and employee orientation, thereby, improving the work force quality and efficiency so that services to the public can be delivered in a efficient and economical manner.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	498,194	616,826	568,386
SUPPLIES	(42)	7,032	7,000	8,000
SERVICES & CHGS	(43)	125,832	133,325	131,250
CAPITAL OUTLAY	(44)	460	4,000	2,000
TOTAL OPERATING		631,518	761,151	709,636
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		12	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		12	13	13

GOAL STATEMENT

To provide quality and efficient personnel leadership in the allocation and utilization of services to the City, employees and applicants.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Human Resources

		2007		2008		2009	
		Actual	Budget	Mid-Yr	Proj.		
OBJECTIVE:							
Workload	Number of new hire physicals performed					300	
Workload	Number of payrolls completed in timely manner					26	
Workload	Number of pension calculations performed					100	
Effectiveness	Actuary Studies conducted by 1-1-08					2	
OBJECTIVE:							
Workload	Number of random drug tests conducted					24	
Workload	Number of applications taken for employment					5500	
Workload	Number of Police and Fire physicals					300	
Outcome/Impact							
OBJECTIVE:							
Workload	Number of training hours provided to employees					12000	
Workload	Number of employees trained					1300.00	
Effectiveness							
Outcome/Impact							
OBJECTIVE:							
Workload	Number of insurance meetings held					12	
Efficiency							
Effectiveness	Completed pay and benefits study by 12/31/2007						1
Outcome/Impact							

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: Medical Dispensary

DESCRIPTION

The Medical Dispensary is responsible for all in-house medical services of the City Government. Staff members serve as advisors to the City's management team, and employees on relevant medical matters. The Medical Dispensary staff provides physical examinations on all new employees and annual physicals on Fire and Police personnel. Staff members also provide first aid treatment to employees of a non-emergency nature, clearance for employees who have been injured and sick to return to work and provide employee counseling on health related problems.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	115,377	113,088	114,676
SUPPLIES	(42)	6,213	6,000	6,500
SERVICES & CHGS	(43)	127,827	59,800	139,900
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		249,417	178,888	261,076
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		2	2	2

GOAL STATEMENT

To provide non-emergency medical service to employees, user departments and applicants in an economical and efficient manner.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: Credit Union

DESCRIPTION

The Credit Union is a cooperative effort of City employees helping each other during financial crisis's and helping each other by improving their quality of life by offering financial assistance whenever available.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	94,678	105,963	104,487
SUPPLIES	(42)	0	0	0
SERVICES	(43)	0	0	0
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		94,678	105,963	104,847
TOTAL CAPITAL				

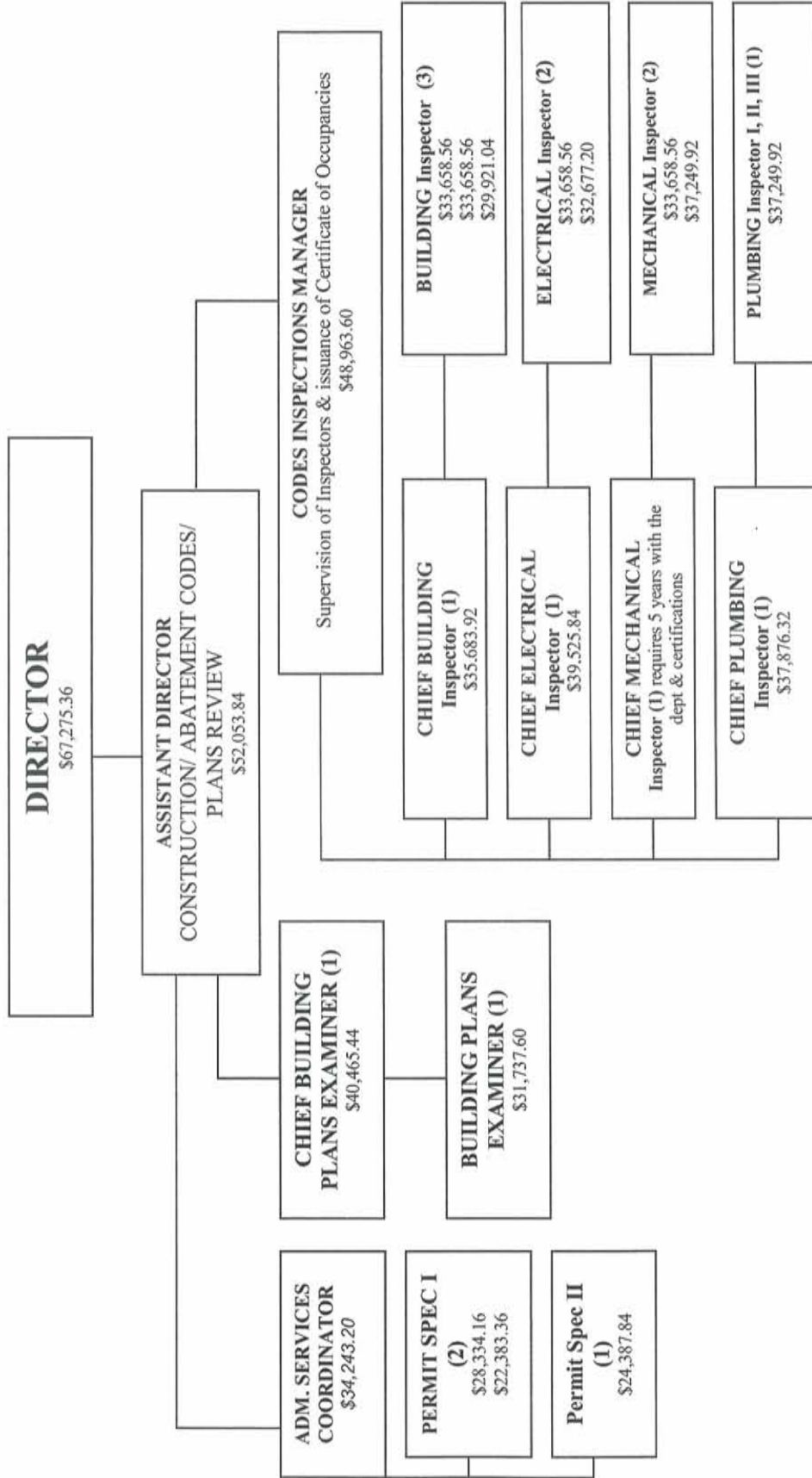
AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER				
TOTAL		2	2	2

GOAL STATEMENT

The goal is for the City Employee Credit Union to provide a benefit, which will increase the quality of life for City employees.

CITY OF MACON-BUREAU OF INSPECTION & FEES ORGANIZATION CHART FY 2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Bureau of Inspection and Fees

FUNCTION: Administration

DESCRIPTION

The administration of Macon/Bibb County Construction Code Program. Issues and maintains construction permits. Reviews plans, specifications and construction documents for compliance. Performs field investigations and inspections for code compliance.

The department operates with 20 full time staff members. Four having managerial responsibilities, 11 having technical/professional responsibilities and the remaining staff being clerical.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,009,487	953,279	942,213
SUPPLIES	(42)	51,020	64,335	56,670
SERVICES & CHGS	(43)	45,470	40,337	116,861
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		1,105,977	1,057,951	1,115,744
TOTAL CAPITAL		10,180		14,500

AUTHORIZED POSITIONS

FULLTIME		24	20	20
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		24	20	20

GOAL STATEMENT

To ensure public safety, health, and general welfare of citizens within the jurisdiction of this Department where the same considerations are relative to construction, rehabilitation, maintenance, and use of the built environment.

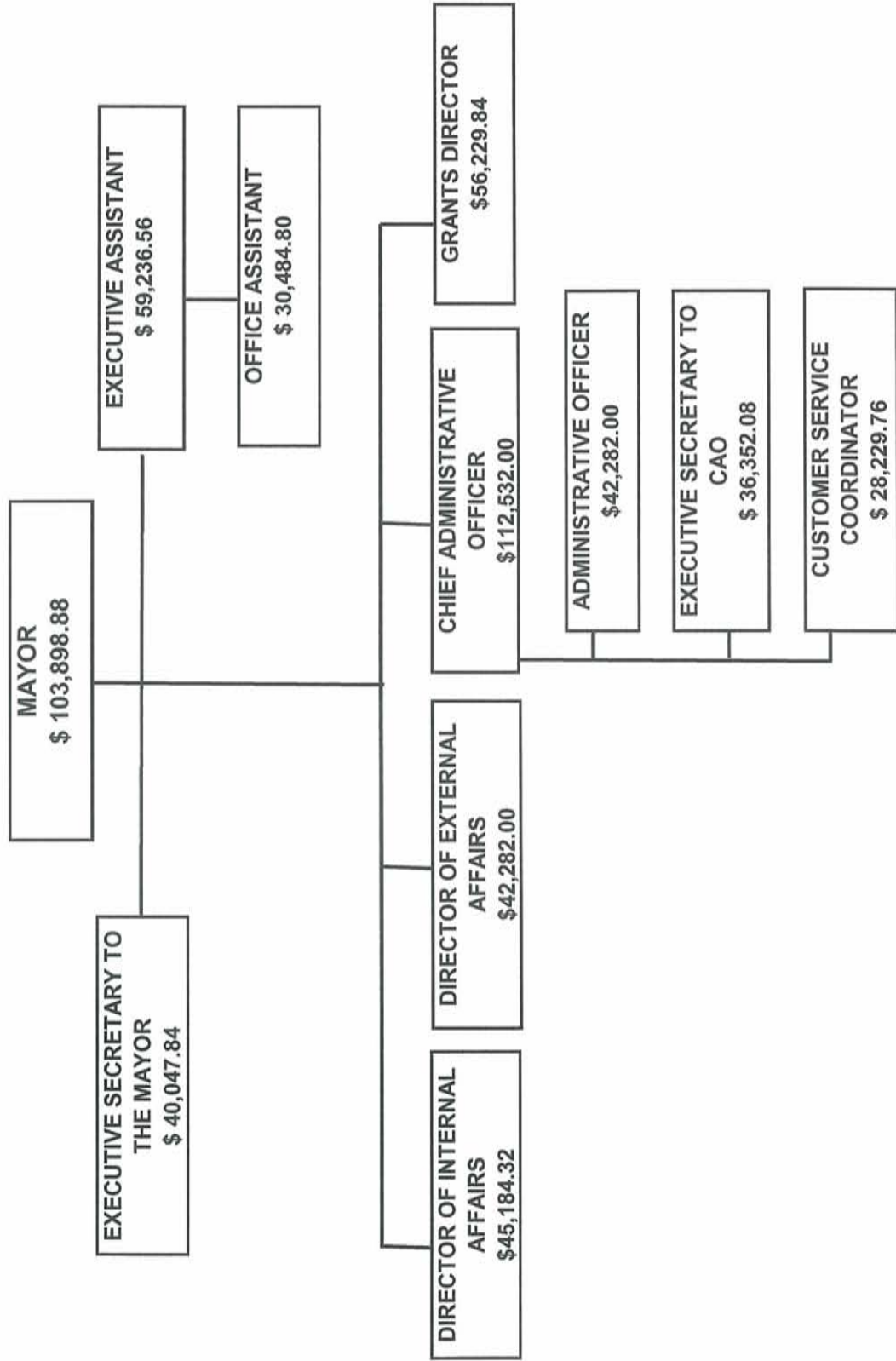
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Inspection & Fees / Code Enforcement

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
③ Volume of construction inspections per year				
Number of inspections completed per month average @ 1830 or 21,960 per year	22267	22200	11701	21960
approximately 8% of inspections projected per month				
Education, training & knowledge of codes & construction provide an efficient use of time during inspections				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
③ Number of inspections completed within 24 hours of request				
99% or more of inspections are completed within 24 hour. Average @ 1810 completed in 24 hours	22065	21996	11657	21720
99% of all inspections are completed when requested or the following day				
Inspectors work to accommodate contractors and not delay progress of construction				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
③ Number of commercial projects reviewed within 2 wks. of submittal				
Average 138 reviews per month both street and formal submittals	1775	1800	674	1650
approximately 99.5% of project reviews completed within 2 weeks of submittal				
Knowledge & training assist design person & developers resolve code problems providing safer buildings				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
③ Number of certificate of occupancies / letters of completion issued				
Average @ 50 building brought to closure each month	720	660	333	600
approximately 8% of all new structures brought to closure per month				
Number of residential & commercial buildings that have final inspections insuring compliance with the codes				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON-MAYOR'S OFFICE
ORGANIZATIONAL CHART FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor and Staff

FUNCTION: Administration

DESCRIPTION

To provide the executive and administrative function of City government

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	692,906	730,223	723,449
SUPPLIES	(42)	18,983	20,600	11,100
SERVICES & CHGS	(43)	106,197	85,000	83,900
CAPITAL OUTLAY	(44)		0	
TOTAL OPERATING		818,086	835,823	818,449
TOTAL CAPITAL			0	

AUTHORIZED POSITIONS

FULLTIME		11	11	11
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		11	11	11

GOAL STATEMENT

The goal of the Mayor's Office is to ensure the enhancement of the quality of life for all of our citizens and guests through the efficient, effective and equitable delivery of essential services.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Mayor's Office/ Administrative

	2007	2008	2008	2009
OBJECTIVE:	Actual	Budget	Mid-Yr	Proj.
<u>Community and Special Events</u>				
Workload events hosted per year	40	40	20	40
Efficiency % of events completed	100%	100%	100%	100%
Effectiveness Outcome/Impact				

OBJECTIVE: Community/Special Appearance by Mayor (or representative)

Workload approximate number of appearances	300	300	150	300
Efficiency % of appearances made by representative	5%	5%	25%	25%
Effectiveness Outcome/Impact				

OBJECTIVE: Complete requests for proclamations and/ or special letters

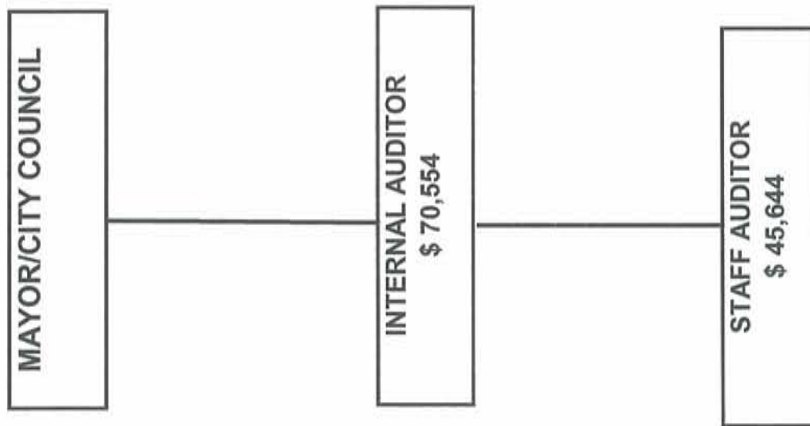
Workload estimated number per month	12	12	12	12
Efficiency % of requests completed within two week time frame	100%	100%	100%	100.00%
Effectiveness Outcome/Impact				

OBJECTIVE: Obtain Mayor and/ or CAO signature on documents within 48 hrs.

Workload estimated number per year	800	800	400	800
Efficiency % signed and returned within 48 hours	80%	80%	80%	80%
Effectiveness Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON-INTERNAL AUDIT
ORGANIZATIONAL CHART FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Internal Audit

FUNCTION: Audit

DESCRIPTION

To conduct internal audit of city departments.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	57,106	128,111	134,927
SUPPLIES	(42)		750	500
SERVICES & CHGS	(43)	334	4,120	2,120
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		57,440	132,981	137,547
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		2	2	2

GOAL STATEMENT

Appraisal of Controls, Compliance Testing, Checking for protection of Assets, Verification of Information, and Provide Recommendation to Management.

OBJECTIVES & PERFORMANCE MEASURES

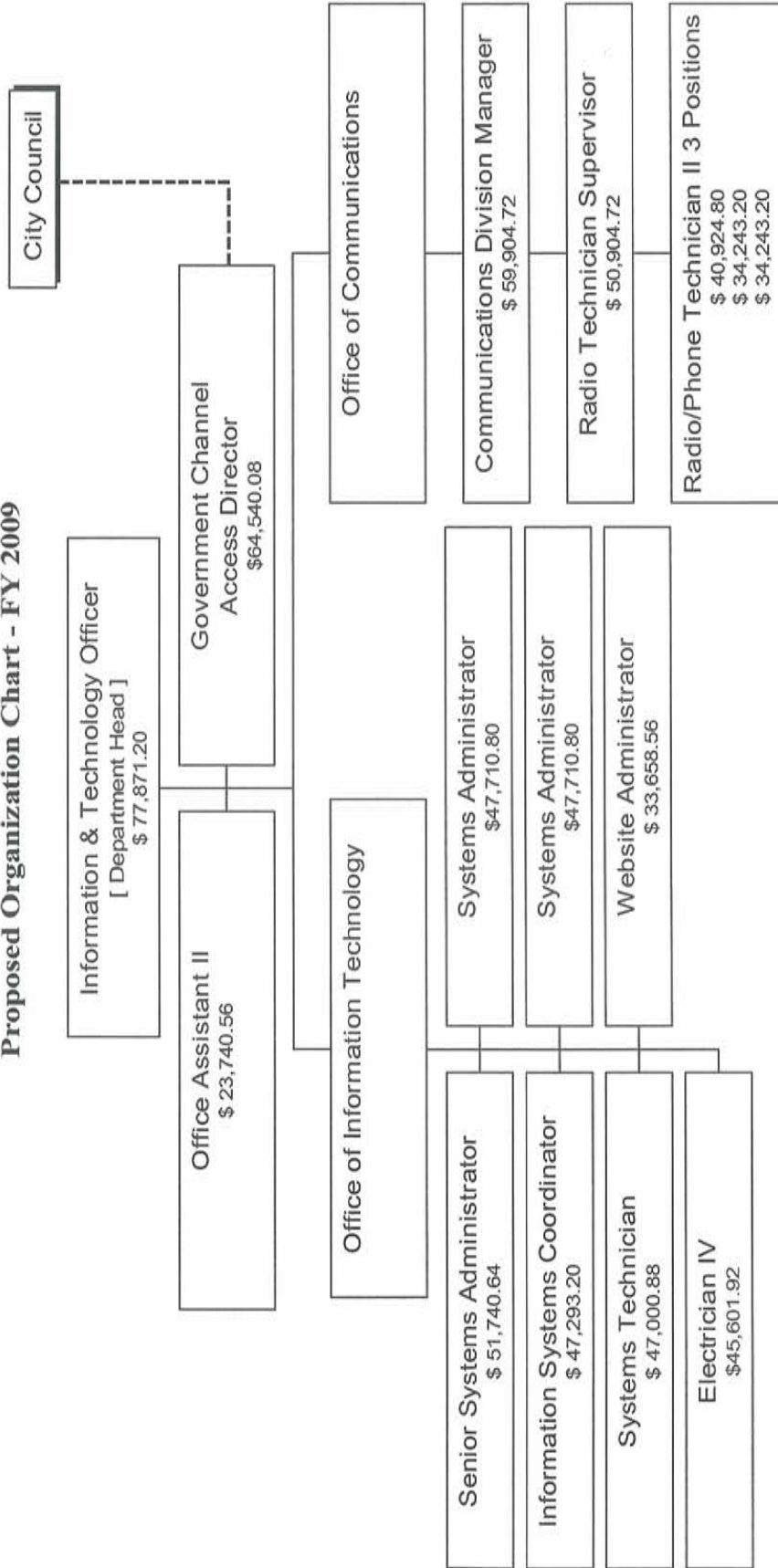
DEPARTMENT/FUNCTION:

Internal Auditing

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	7	10	9	10
Efficiency		50%		50%
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload	7	10		10
Efficiency		60%		60%
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload	24	40		40
Efficiency	36%	50%		50.00%
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload	0	2		2
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON
Department of Information / Technology (IT)
Proposed Organization Chart - FY 2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor

FUNCTION: Information Systems

DESCRIPTION

Information Systems is composed of the Hardware, Software and the Personnel, which together provide the maintenance of information technology all City's users. The City financial and personnel records are on the MUNIS system, which are accounted in the respective departments budgets.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	443,309	513,512	589,166
SUPPLIES	(42)	4,370	8,000	20,500
SERVICES & CHGS	(43)	137,923	147,520	152,700
CAPITAL OUTLAY	(44)	486	0	12,000
TOTAL OPERATING		586,088	669,032	774,366
TOTAL CAPITAL		252,253	168,000	150,000

AUTHORIZED POSITIONS

FULLTIME		13	14	15
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	14	15

GOAL STATEMENT

To provide all City Departments with current and dependable hardware, software, and training in order to produce and maintain accurate information in a timely fashion as is required for its operation; and furthermore, to continue to seek new and better technology as it is being developed in the marketplace.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: IT / Office of Information Technology (IT)

2007 2008 2008 2009

R - Maintain Data Network & Components

Maintain Incoming/Outgoing lines
 Percent of Incoming/Outgoing line problems resolved within 24 hours
 Survey of stability of line problems resolved in a quarter

2007 Actual	2008 Budget	2008 Mid-Yr	2009 Proj.
N/A	N/A	128	140
N/A	N/A	90%	90%
N/A	N/A	95%	95%

R - Maintain and Administer City Website

Number of Changes/Modifications and Updates
 Percent of Updates resolved within 48 hours
 Number of Updates completed

N/A	N/A	100	200
N/A	N/A	90%	95%
N/A	N/A	58	200

R- Maintain and Administer System Servers

Maintain Servers for City Network
 Percent of time when servers were up and running per quarter
 Monitor and enforce server uptime

N/A	N/A	14	15
N/A	N/A	98%	99.90%
N/A	N/A	98%	99.90%

R- Install/Replace/ Repair PCs, Laptops, and Printers

Install and configure PCs
 Number install per Quarter

N/A	112	42	120
12	28	28	30

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor

FUNCTION: Communications

DESCRIPTION

The purpose of the Communication Function is to install and maintain all electronic communication systems (analog and digital) utilized by the City of Macon. To perform ESTIMATE various special assignments for other governmental institutions. To update current F.C.C. license for renewal, make application for new license, and answer all F.C.C. charges and Approves.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	265,477	284,073	264,851
SUPPLIES	(42)	8,708	6,535	6,000
SERVICES & CHGS	(43)	32,008	30,000	25,000
CAPITAL OUTLAY	(44)	1,684	9,250	
TOTAL OPERATING		307,877	329,858	295,851
TOTAL CAPITAL				

***AUTHORIZED POSITIONS**

FULLTIME		0	0	0
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		0	0	0

*Authorized Positions are included in MIS 's Budget.

GOAL STATEMENT

To provide and maintain certain essential goods and services as required for the successful operation (competent, timely, economical) of the radio communication systems for Macon/Bibb County.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: IT - OFFICE OF TELECOMMUNICATION (Telco)

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
Workload	8758	8760	4379	8760
Efficiency	8759	8760	4380	8760
Effectiveness	0	0.9	0.4	0.1
Outcome/Impact				

Maintain Infrastructure of 3 - 800 MHz sites in Macon/Bibb

Network Online Hours
 System Hours maintained @ 99.9% efficiency
 System hours not operating at full capacity

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Maintain Nortel phones and generate billing infor

maintain users of system
 unites maintain in 24 hour turn around
 re works in 48 hours

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE:

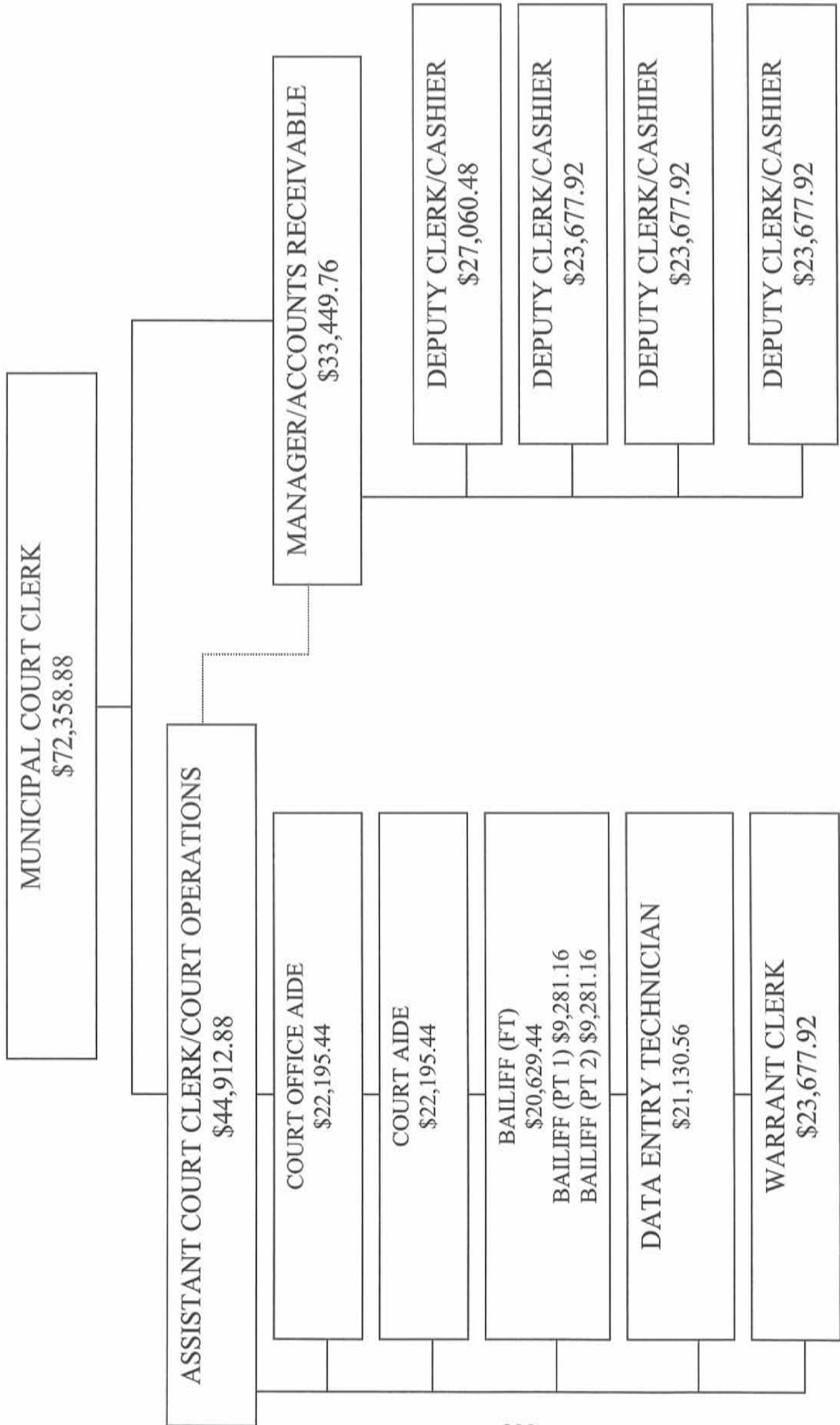
Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE:

Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON - MUNICIPAL COURT
ORGANIZATION CHART FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Municipal Court

FUNCTION: Judicial & Administrative

DESCRIPTION

Municipal Court is responsible for receiving, processing and adjudicating all cases of alleged violations of the City Charter, City Ordinances or any State laws where jurisdiction has been granted or allowed by the State of Georgia.

The functions of Municipal Court include, but are not limited to, the trial and disposal of all scheduled cases including moving and non-moving violations, shoplifting, housing cases and animal control violations.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	448,916	488,309	498,131
SUPPLIES	(42)	3,737	4,100	5,600
SERVICES & CHGS	(43)	545,677	603,940	569,540
CAPITAL OUTLAY	(44)	3,291	3,015	895
TOTAL OPERATING		1,001,621	1,099,364	1,074,166
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		12	12	12
PARTTIME		2	2	2
OTHER		0	0	0
TOTAL		14	14	14

GOAL STATEMENT

To increase efficiency in retrieving records, to improve response time to telephone inquiries and to increase the current level of service that is being provided to citizenry and to other public agencies.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Municipal Court [02-28-08]

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

To take skeleton* payments with legible yellow citation copies

Unpredictible skeleton* volume depends on number of legible tickets written & presented for payment

*Skeleton payments = tickets presented for payment before they could've been keyed into court's database

To timely key tickets into court's database after submission by the MPD

90% of timeliness target depends on volume of tickets issued and delivered by the MPD to the court

[Volume of tickets issued in first 7 months of FY08--on which estimates for FY09 are based--was 24% up]

To provide superior service to the court's customers

Quality of customer service as measured by # of complaints regarding factors under court staff's control

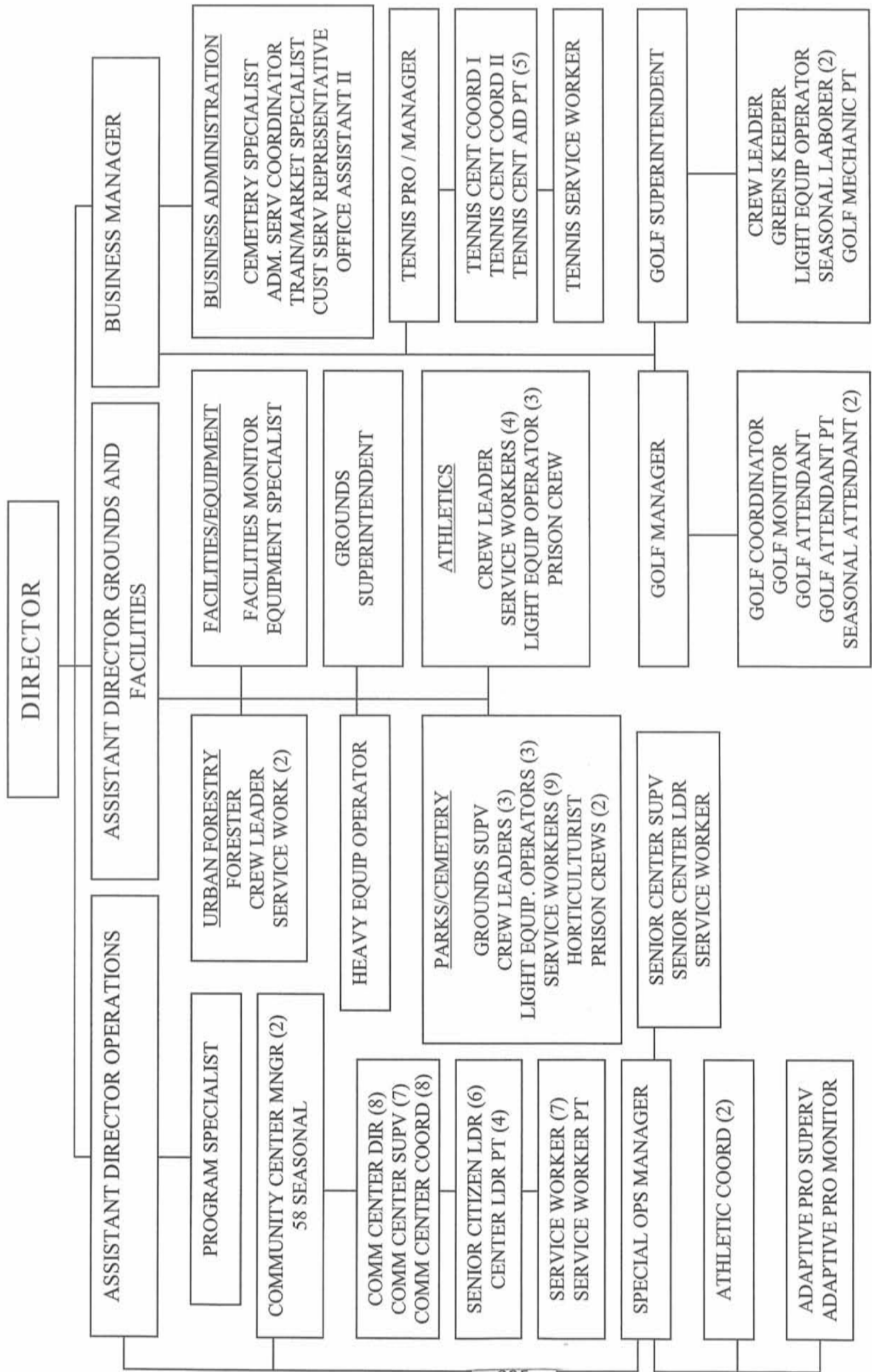
To optimize the recovery of debts on collectible overdue fines

Amount of debts recovered from collectible overdue fines* contingent on determinants of collectibility

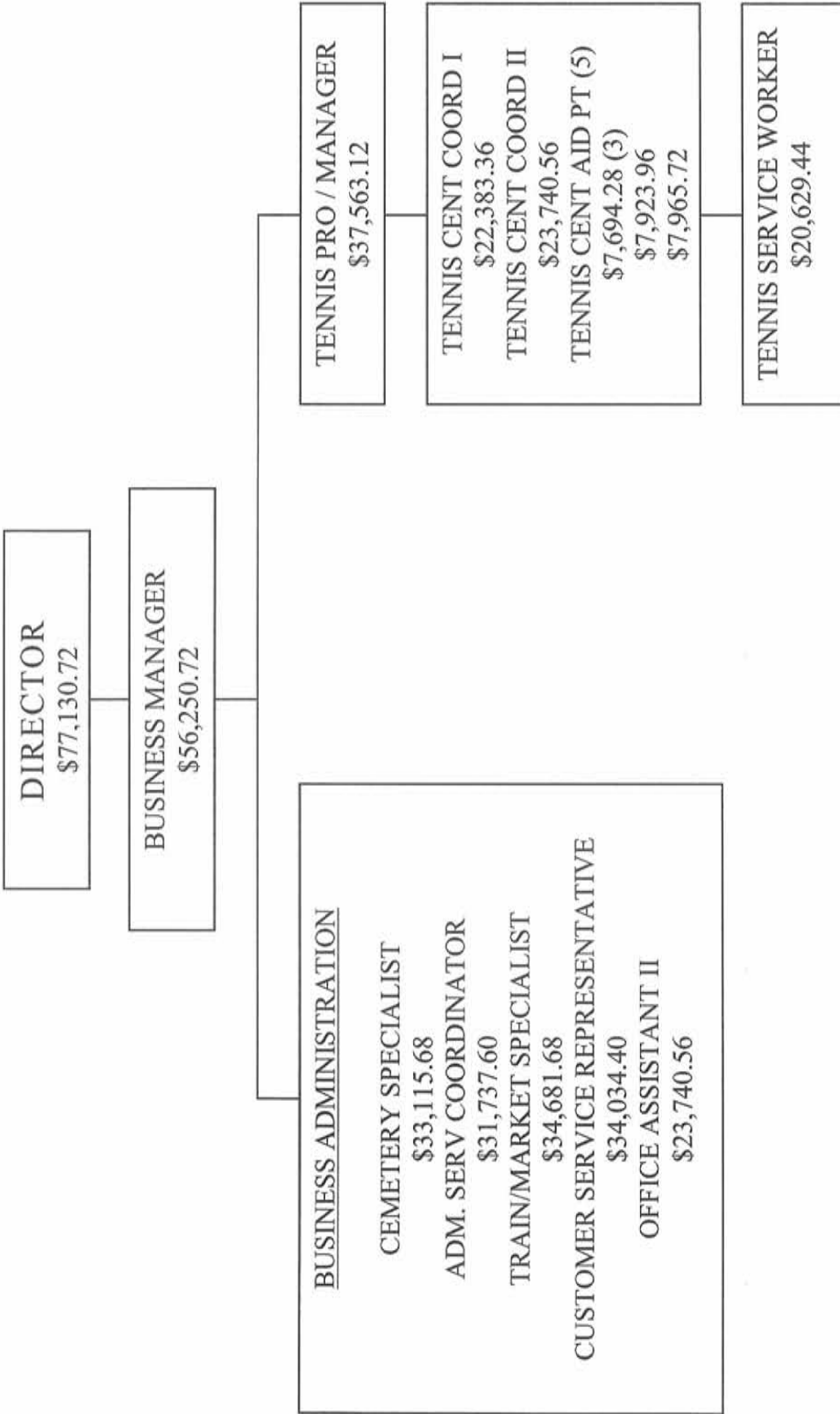
*FY07 debt recovery gross; FY 08 budget net & FY09 proj net; FY08 mid-yr debt recovery # in MUNIS

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

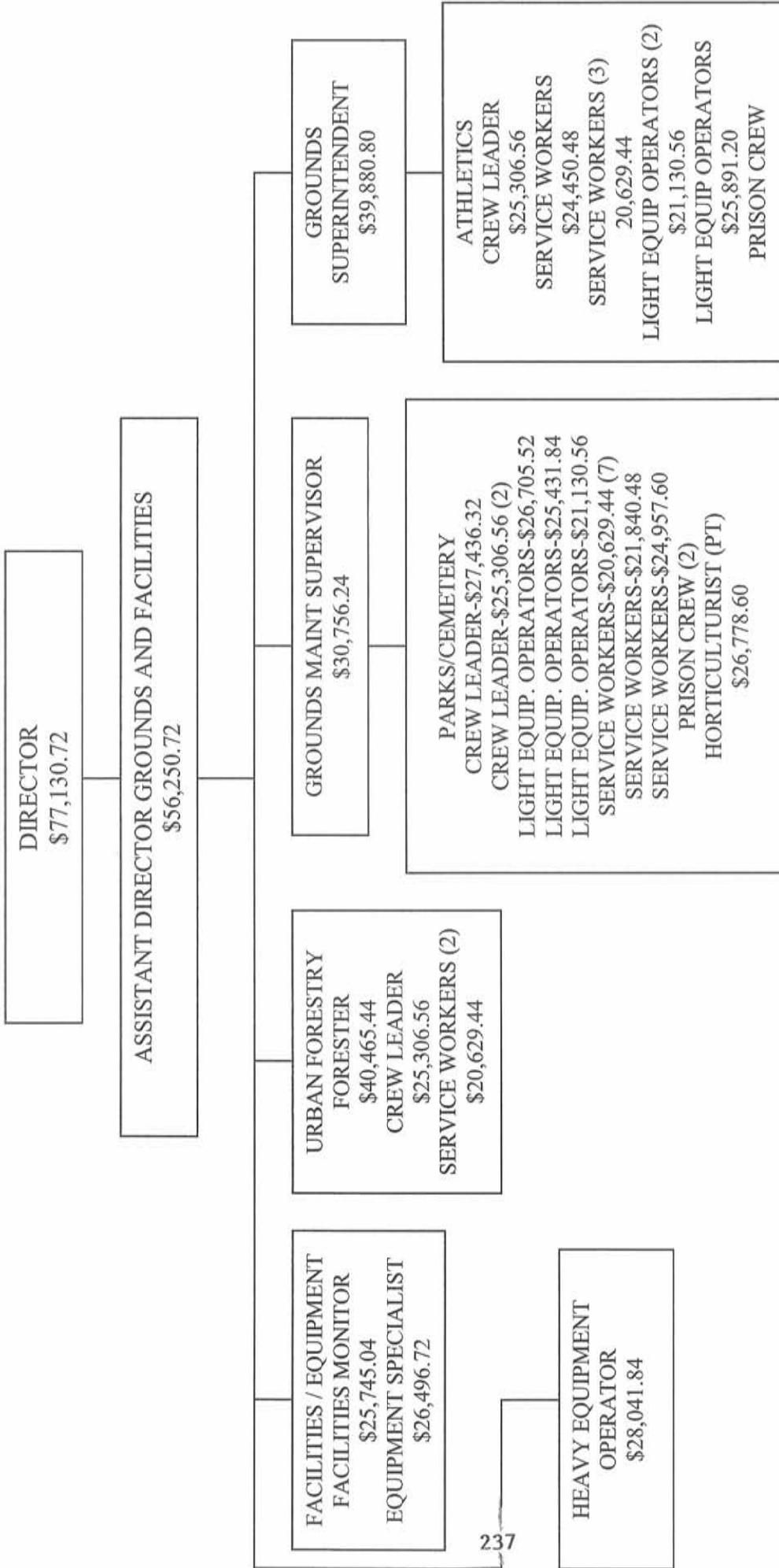
CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 ORGANIZATION CHART FY 2009



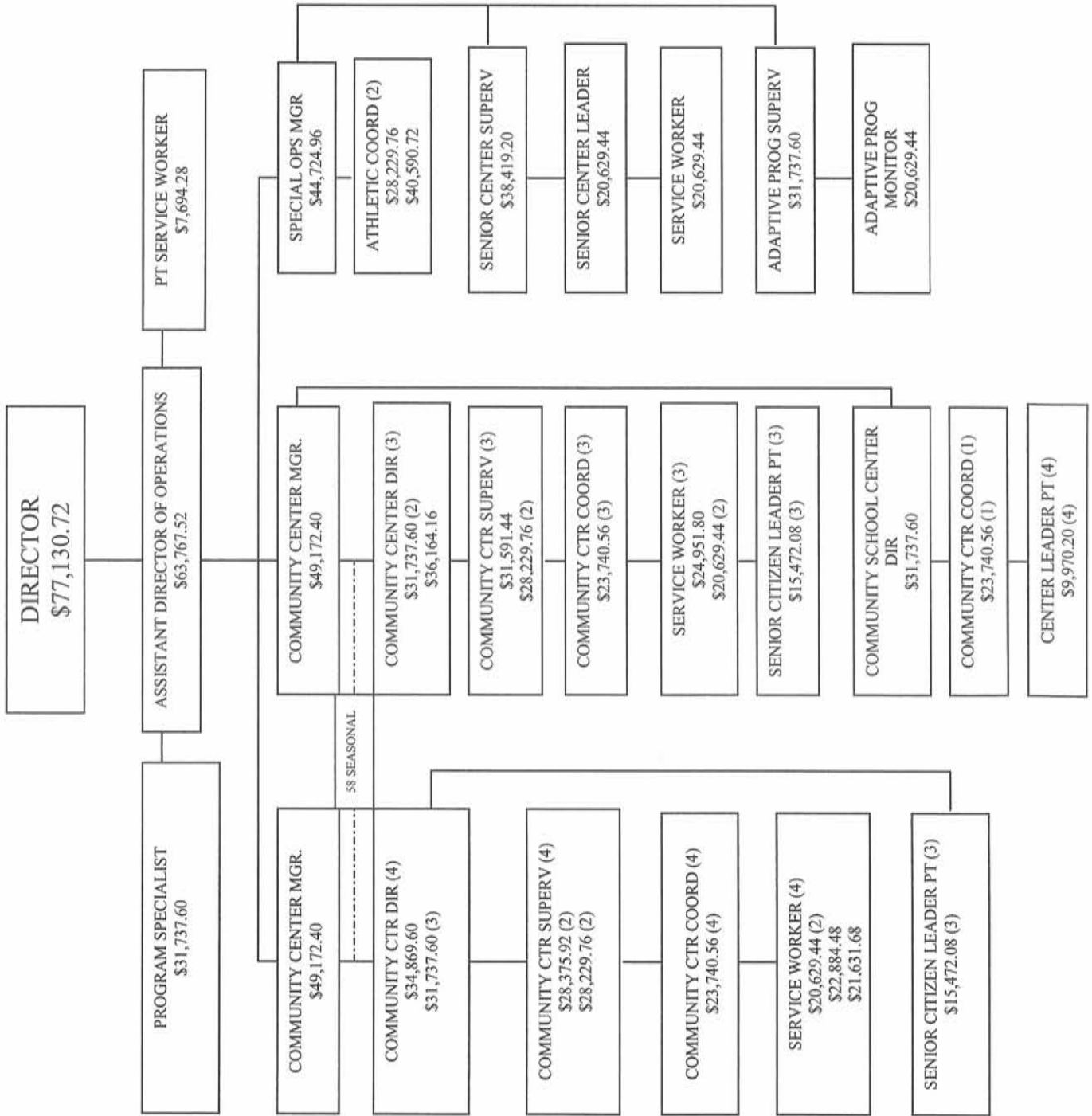
CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 ORGANIZATION CHART FY 2009



CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 ORGANIZATION CHART FY 2009



CITY OF MACON – PARKS AND RECREATION DEPARTMENT
 ORGANIZATIONAL CHART FY 2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Administrative Services

DESCRIPTION

The Administrative Services Function is responsible for oversight of leisure services to all citizens of Macon and Bibb County. The function consists of management of programs for all ages in sports, social, educational, physical, adaptive and mental activities. It is also responsible for the maintenance of all City Parks, playgrounds.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	87,800	90,407	90,856
SUPPLIES	(42)	6,761	6,921	6,531
SERVICES & CHGS	(43)	34,521	35,719	33,864
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		129,082	133,047	131,251
TOTAL CAPITAL		840,419	247,000	143,000

AUTHORIZED POSITIONS

FULLTIME		1	1	1
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		1	1	1

GOAL STATEMENT

To provide comprehensive administrative services, to include internal operations, accounting, personnel services, fixed assets, inventory operations, etc. To operate the Administrative Services in an effective and efficient manner.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Operations

DESCRIPTION

The Operations function is responsible for providing a variety of leisure services to the citizens of Macon-Bibb County. It will also consist of management programs for all ages in sports, social instructional, physical and mental activities using all human, physical and financial resources.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,904,927	2,092,791	2,026,540
SUPPLIES	(42)	131,415	189,625	188,325
SERVICES & CHGS	(43)	762,702	768,779	793,138
CAPITAL OUTLAY	(44)	781	1,750	
TOTAL OPERATING		2,799,825	3,052,945	3,008,003
TOTAL CAPITAL		0	0	

AUTHORIZED POSITIONS

FULLTIME		54	52	52
PARTTIME		10	10	10
OTHER		89	89	89
TOTAL		153	151	151

GOAL STATEMENT

To provide an environment for the all types of leisure activities that will allow them to use outstanding recreational facilities.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: PARKS AND RECREATION - OPERATIONS DIVISION

2007 2008 2008 2009

To conduct three programs to get families involved in fitness and/or social interaction.

Actual	Budget	Mid-Yr	Proj.
n/a	n/a	n/a	3
n/a	n/a	n/a	100%
n/a	n/a	n/a	100%
n/a	n/a	n/a	150

Workload To conduct three (3) City-wide programs.

Efficiency To conduct these programs within the budgeted amount by partnering with other agencies.

Effectiveness To increase recreation involvement and enhance positive lifestyles in the community.

Outcome/Impact To involve 150 youth and parents in this awareness by providing the resources.

To improve awareness of the eight neighborhood Community Centers and opportunities at these sites.

n/a	n/a	n/a	32
n/a	n/a	n/a	100%
n/a	n/a	n/a	100%
n/a	n/a	n/a	1600

Workload To conduct four "Show and Tell" programs at each community center.

Efficiency To conduct these programs within the allotted budget.

Effectiveness To increase attendance and neighborhood involvement through wholesome fun.

Outcome/Impact To involve 200 neighborhood participants in these "Show and Tell" programs per center.

To improve the participation in the Girls' Youth Basketball League.

n/a	8	4	12
n/a	7	6	8
n/a	100%	100%	100%
n/a	60	60	80

Workload To increase exposure to basketball for girls 8-14 through basketball clinics.

Efficiency To increase the number of teams to eight (8).

Effectiveness To teach young girls basketball skills that they will enjoy during their lives.

Outcome/Impact To increase the number of participants from 60 to 80.

To develop and distribute a resource pamphlet for seniors.

n/a	2	0	30
n/a	1	0	1
n/a	100%	0%	100%
n/a	800	0	800

Workload To contact at least 30 companies/resources to obtain information for pamphlet.

Efficiency To devise a handy, easy to read and understand pamphlet with pertinent information.

Effectiveness To provide helpful information to assist seniors to live a more productive life.

Outcome/Impact To distribute 800 pamphlets to the various community/senior centers.

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: PARKS AND RECREATION - OPERATIONS DIVISION

	2007	2008	2009
	Actual	Budget	Mid-Yr Proj.
OBJECTIVE: <u>To implement a plan to increase athlete and volunteer participation.</u>			
Workload	n/a	1	1
Efficiency			
Effectiveness	n/a	20%	20%
Outcome/Impact	n/a	176	300
OBJECTIVE: <u>To partner with the Bibb BOE to develop a transitional plan.</u>			
Workload	n/a	1	1
Efficiency			
Effectiveness	n/a	100%	100%
Outcome/Impact	n/a	12	17
OBJECTIVE: <u>To develop advisory boards in Special Operations.</u>			
Workload	n/a	n/a	1
Efficiency			
Effectiveness	n/a	n/a	100%
Outcome/Impact	n/a	n/a	n/a
OBJECTIVE: <u>To offer first aid and safety program to senior staff and seniors.</u>			
Workload	n/a	4	4
Efficiency			
Effectiveness	n/a	100%	100%
Outcome/Impact	n/a	40	50

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: PARKS AND RECREATION - OPERATIONS DIVISION

		2007	2008	2008	2009
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>To develop a volleyball program.</u>				
Workload	To organize a Spring volleyball league.	n/a	n/a	n/a	1
Efficiency					
Effectiveness	To increase volleyball participation through eight clinics and workshops.	n/a	n/a	n/a	8
Outcome/Impact	To conduct a Spring volleyball league with six teams.	n/a	n/a	n/a	6
OBJECTIVE:	<u>To develop advisory boards in Special Operations.</u>				
Workload	To develop three boards - one for adaptive, one for senior and one for athletics.	n/a	n/a	n/a	3
Efficiency					
Effectiveness	To secure input towards developing a more sound program in the adaptive program, the senior program and in the athletics program.	n/a	n/a	n/a	100%
Outcome/Impact	Each board meet quarterly during the year.	n/a	n/a	n/a	12
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Grounds & Facilities

DESCRIPTION

The Grounds and Facilities Function is responsible for the grounds maintenance of all parks, cemeteries, golf and recreation areas under the department. This function is also responsible for operations of the City greenhouse.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,043,464	1,194,216	1,079,030
SUPPLIES	(42)	262,465	277,850	258,000
SERVICES & CHGS	(43)	568,264	584,615	624,899
CAPITAL OUTLAY	(44)	3,893	25,250	14,245
TOTAL OPERATING		1,882,375	2,081,931	1,976,174
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		33	33	33
PARTTIME		1	1	1
OTHER		4	4	0
TOTAL		38	38	34

GOAL STATEMENT

To provide beautiful parks for the downtown area and also to enhance all of the currently operating recreation centers

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Parks & Recreation: Grounds & Facilities

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
<u>Maintain Downtown Parks & Open Spaces at the defined maintenance levels</u>				
Workload	36	36	36	36
Efficiency				
Effectiveness		100	100%	
Outcome/Impact				
	Maintain turf, trees, shrubs, flowers & facilities at seven-day intervals Mar 1 thru Sep 30			
	% of downtown locations maintained at seven-day intervals between Mar 1 and Sep 30			
OBJECTIVE:				
<u>Maintain all Recreation Centers and other Open Spaces at the defined maintenance levels</u>				
Workload	92	92	92	92
Efficiency				
Effectiveness		100	100	
Outcome/Impact				
	maintain turf, trees, shrubs, flowers and facilities at fourteen day intervals Mar 1 thru Sep 30			
	% of rec centers and other open spaces maintained at 14 day intervals between Mar 1 and Sep 30			
OBJECTIVE:				
<u>Educate the Public on Landscape Issues</u>				
Workload	24	25	10	10
Efficiency				
Effectiveness		100	100%	
Outcome/Impact				
	Write newspaper and magazine articles, brochures, and make public, television and radio appearances regarding			
	% of articles and presentations made			
OBJECTIVE:				
<u>Develop and Implement an Urban Forestry Management Plan</u>				
Workload	300	300	50	50
Efficiency				
Effectiveness			100	
Outcome/Impact				
	Develop and implement a plan for planting and maintaining trees during FY2009			
	% of trees maintained and/or planted in accordance with the plan			

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Business Services

DESCRIPTION

The Business Service function handles the rentals at Central City Park, downtown parks, Washington Park, Tattnell Square Park and Coleman Hill Park. This function includes tennis and cemetery administrations.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	263,159	268,628	272,952
SUPPLIES	(42)	1,372	2,350	2,350
SERVICES & CHGS	(43)	7,124	11,910	12,010
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		271,655	282,887	287,312
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		6	6	6
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		6	6	6

GOAL STATEMENT

To continue to obtain all types of funding that may be used within all divisions of the Parks and Recreation Department.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Parks and Recreation - Business

2007 2008 2008 2009

Actual Budget Mid-Yr Proj.

Continue development of the new departmental web page
 create a new interactive web page for the department
 citizens will be able to find out about programs on-line and to register on-line
 citizens will be able to access on-line information about what is happening in the department
 as well as register for programs on-line
 quality interactive web page where citizens can view information on programs & events

1	1	1	1
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OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Develop, print, & distribute an annual calendar of events

gathering information, printing and distributing
 citizens will know about programs well in advance of the program and make plans accordingly
 citizens will be able to see at a glance what is happening within the department annually
 Print and distribute 2500 copies of annual calendar of events

0	1	0	1
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OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Develop and Print 4 quarterly news brochures

gathering information, printing and distribute 4/year
 better planning to take advantage of events and programs
 inform the citizens of the most current events that are happening within the department
 Produced in-house 500-1000 copies each issue

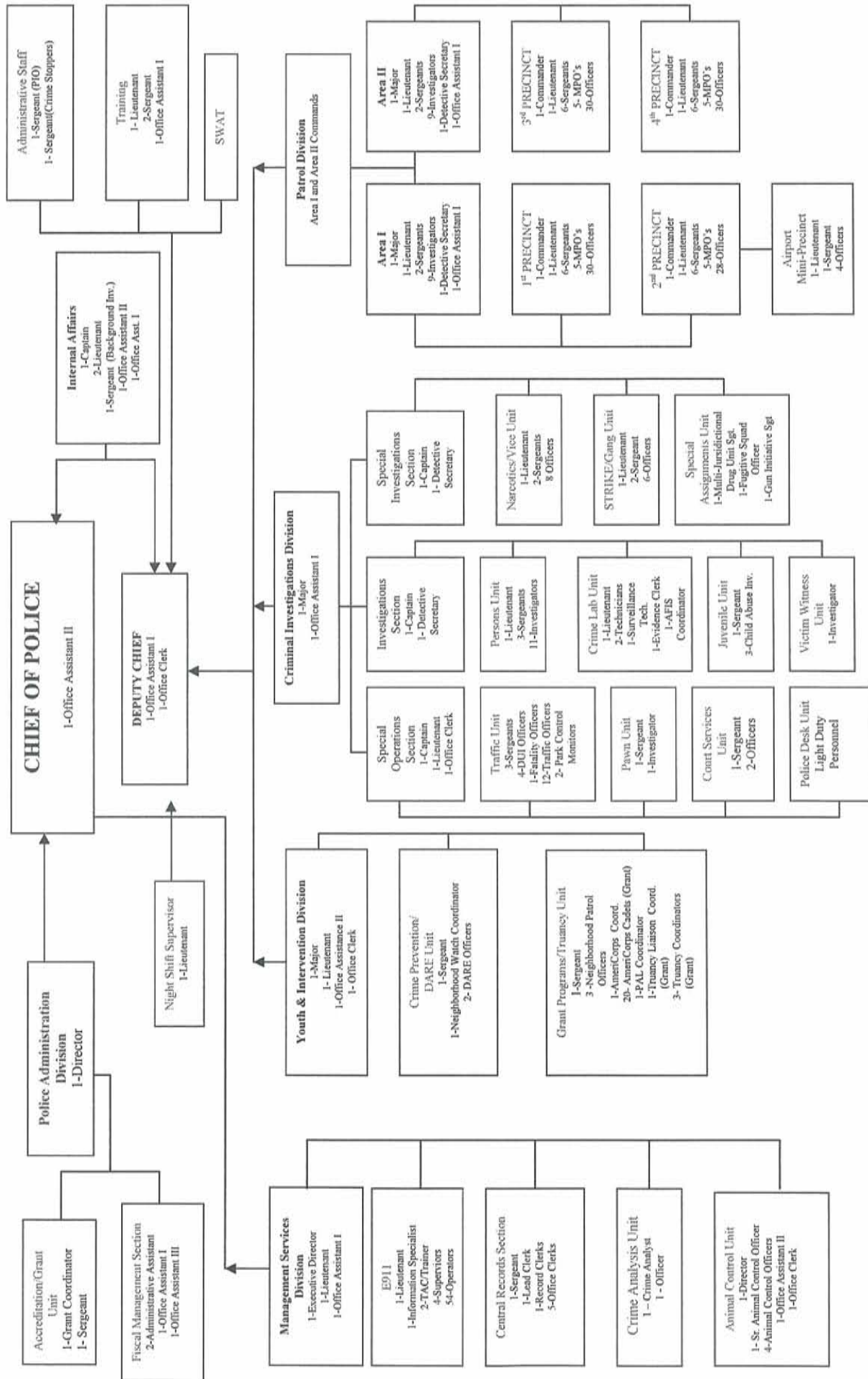
4	4	3	4
1000	1000	500	1000

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE:
 Workload
 Efficiency
 Effectiveness
 Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**MACON POLICE DEPARTMENT
ORGANIZATION CHART FY 2009**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Community Services Division – Youth Intervention

DESCRIPTION

The Community Services Division serves as the spearhead of the Department's community policing effort. This division is made up of the Americorps Units, Crime Prevention Unit, School Resources (DARE) Unit, and Ft. Hill Community Policing Unit.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	562,270	592,222	591,870
SUPPLIES	(42)	2,190	3,960	3,960
SERVICES & CHGS	(43)	118,709	205,435	205,435
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		683,169	801,617	801,265
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	9	9	9
	Civilian	5	5	5
GRANT		0	0	0
TOTAL		14	14	14

GOAL STATEMENT

The goal of the Community Services Division is to serve citizens of Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Administration

DESCRIPTION

The Administration Division is charged with the responsibility of providing the overall direction, supervision, and management support to the department. To coordinate departmental resources so that the best possible police services are delivered to the community.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,481,664	1,455,395	1,159,317
SUPPLIES	(42)	1,722,697	1,378,784	1,658,594
SERVICES & CHGS	(43)	651,636	614,157	722,932
CAPITAL OUTLAY	(44)		98,000	
TOTAL OPERATING		3,855,997	3,546,336	3,540,843
TOTAL CAPITAL		1,380,000	850,000	348,400

AUTHORIZED POSITIONS

FULLTIME	Sworn	19	19	13
	Civilian	12	12	12
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		31	31	25

GOAL STATEMENT

The goal of the Administration Division is to provide the leadership, management, training and technical support necessary for delivery of professional law enforcement services to our citizens and visitors to Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Criminal Investigation Division

DESCRIPTION

The Detective Division is primarily responsible for follow-up investigation of felony crimes, apprehension of criminal offenders, recovery of stolen property, gathering intelligence information, maintaining good relations and service to the community and as always protection of life and property.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	3,020,246	3,326,498	3,311,726
SUPPLIES	(42)	11,342	15,440	12,360
SERVICES & CHGS	(43)	51,132	49,806	48,326
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		3,082,720	3,391,744	3,372,412
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	74	74	78
	Civilian	9	9	8
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		83	83	86

GOAL STATEMENT

The ultimate goal of the Detective Division is to reduce crime through the successful completion of the criminal investigative process.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Patrol

DESCRIPTION

The Patrol Division is primarily responsible for public safety, preliminary investigations, traffic matters, preventive patrol, crime detection, and community relations.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	7,994,400	8,049,630	8,227,682
SUPPLIES	(42)	78,787	80,680	87,200
SERVICES & CHGS	(43)	114,624	96,172	93,872
CAPITAL OUTLAY	(44)	2,174		
TOTAL OPERATING		8,189,985	8,226,482	8,408,754
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	199	199	201
	Civilian	3	3	4
PARTTIME				
OTHER	S Grant	0	0	0
TOTAL		202	202	205

GOAL STATEMENT

The primary goal of the Patrol Division, as the largest and most visible segment of the police department, is to provide the highest degree of service and protection to the community. In order to meet and maintain this objective, other inclusive goals will be met: the prevention and detection of criminal activity; traffic control and accident investigation; timely response to calls for service; and the protection of life and property.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Management Services

DESCRIPTION

The Services Division provides general support activities for the law enforcement components of the department and selected services to the citizens of our community.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	438,479	481,975	482,969
SUPPLIES	(42)	2,200	1,320	1,320
SERVICES & CHGS	(43)	15,610	26,025	25,025
CAPITAL OUTLAY	(44)	1,980		
TOTAL OPERATING		458,269	509,320	509,314
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	3	3	3
	Civilian	10	10	10
PARTTIME		0	0	0
OTHER	C Grant	0	0	0
TOTAL		13	13	13

GOAL STATEMENT

The goal of the Service Division is to provide general support services to enable the law enforcement officers and our community to work toward improving the quality of life within the City of Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Animal Control

DESCRIPTION

The Animal Control Unit has been a function of the Police Department since July 1986. The unit is responsible for the enforcement of animal control ordinances, providing a shelter facility, and educating the public in the humane treatment of all animals and fowl.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	211,270	272,219	269,614
SUPPLIES	(42)	23,705	26,220	26,220
SERVICES & CHGS	(43)	40,651	40,275	40,815
CAPITAL OUTLAY	(44)	5,036		
TOTAL OPERATING		280,662	338,714	336,649
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		8	8	8
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	8	8

GOAL STATEMENT

The goal of Animal Control is to enforce the City ordinances in a fair and impartial manner to insure the humane treatment of animals and fowl.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: E-911 Communications System

DESCRIPTION

The mission of the 911 Communications Center is to dispatch law enforcement, fire and ambulance service in the most professional and timely means possible to save lives and protect property in Macon and Bibb County.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,894,959	2,158,392	2,202,684
SUPPLIES	(42)	16,954	25,020	29,240
SERVICES & CHGS	(43)	681,296	736,700	714,699
CAPITAL OUTLAY	(44)	3,313	19,996	20,000
TOTAL OPERATING		2,596,522	2,940,108	2,966,623
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	1	1	1
	Civilian	61	61	61
PARTTIME	Civilian	0	0	0
TOTAL		62	62	62

GOAL STATEMENT

The goal of the 911 Communications Center is to provide the citizens of Macon and Bibb County the most efficient Public Safety Answering Point in the State of Georgia.

		POLICE DEPARTMENT			
		2007	2008	2008	2009
DEPARTMENT/FUNCTION:		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	Development of 4 Police/Citizen Joint Action Plans per precinct (I)				
Workload	Number of Action Plans	12	12	8	16
Efficiency	Percentage completed.	100	100	50	0
Effectiveness	Crime reduced in conjunction with the action plans suggested				
Productivity	Number of actions plans developed per precinct.				
OBJECTIVE:	Provide leadership and management training to all newly appointed Supervisors (I)				
Workload	Number of promoted personnel		42		6
Efficiency	Percentage of personnel trained.		100		100
Effectiveness	Number of promoted personnel utilizing training techniques				
Productivity	Number of course hours attended by newly promoted supervisors				
OBJECTIVE:	Encourage more citizen involvement in community problem solving (I)				
Workload	Increase neighborhood watch programs and forming a business partnership within the community				
Efficiency	Number of Neighborhood watch programs and Business partnerships		101		115
Effectiveness	Number of Crimes solved from tips from the community	88			
Productivity	Number of citizens involved in the neighborhood watch program				
OBJECTIVE:	Ensure all neighborhood watch committees are attended by Police ®				
Workload	Assign select personnel to attend each precinct community meeting				
Efficiency	Number of meetings conducted and attendance roster.				
Effectiveness	Number of citizen contacts made by police personnel.	289			300
Productivity	Number of follow-up documentation from community meetings.				
OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement					

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

POLICE DEPARTMENT

DEPARTMENT/FUNCTION:

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
	0	0	0	

OBJECTIVE: Increase the community involvement in Crime Stoppers and Drug Hotline usage (P)

Continuation of CrimeStopper support and advertisement of Drug Hotline on Police Website

Number of arrests associated with community involvement due to Crime Stoppers and Drug Hotline

Number of tips received from hotlines.

OBJECTIVE: Provide Safety Tips for Seniors and other Community Residents®

Conduct Crime Prevention Programs for seniors and civic groups

Number of programs conducted

Survey effectiveness from seniors and civic groups.

Number of positive comments from surveys.

	61	82		90
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OBJECTIVE: Maintain E-911 overtime at a rate at or below FY 07(I)

Monitor monthly E-911 overtime

Number of E-911 overtime hours

Cost savings associated with the overtime reduction.

More worker productivity, less absenteeism.

OBJECTIVE: Profile unsolved homicides(P)

Coordinate efforts through Crime Stoppers, local media, citizens and other law enforcement agencies

Number of leads developed in unsolved homicide cases

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

POLICE DEPARTMENT

2007 **2008** **2009**

Actual	Budget	Mid-Yr	Proj.
64	75		70

OBJECTIVE: Organize Business Watch programs within the community
 Contact local businesses and establish a business watch training program
 Number of programs conducted
 Number of commercial business burglaries
 Number of businesses involved in the business watch program.

OBJECTIVE: Concentrate efforts on high occurrences of crime in zone areas (P)
 Reallocating manpower and utilizing Narcotics and STRIKE Team to identify suspects and make arrests
 Number of occurrences of high crime in Precincts
 Reduction of high crimes
 Number of occurrences of high crime in Precincts

OBJECTIVE: Maintain a sworn strength at or above FY 07 (R)
 Monitor monthly strength report
 Employee retention rate
 Reduction of overtime reduced amongst the Patrol Division.
 Calls for service reduced.

OBJECTIVE: Profile unsolved homicides(P)
 Coordinate efforts through Crime Stoppers, local media, citizens and other law enforcement agencies
 Number of leads developed in unsolved homicide cases

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MAOCN

OBJECTIVES & PERFORMANCE MEASURES

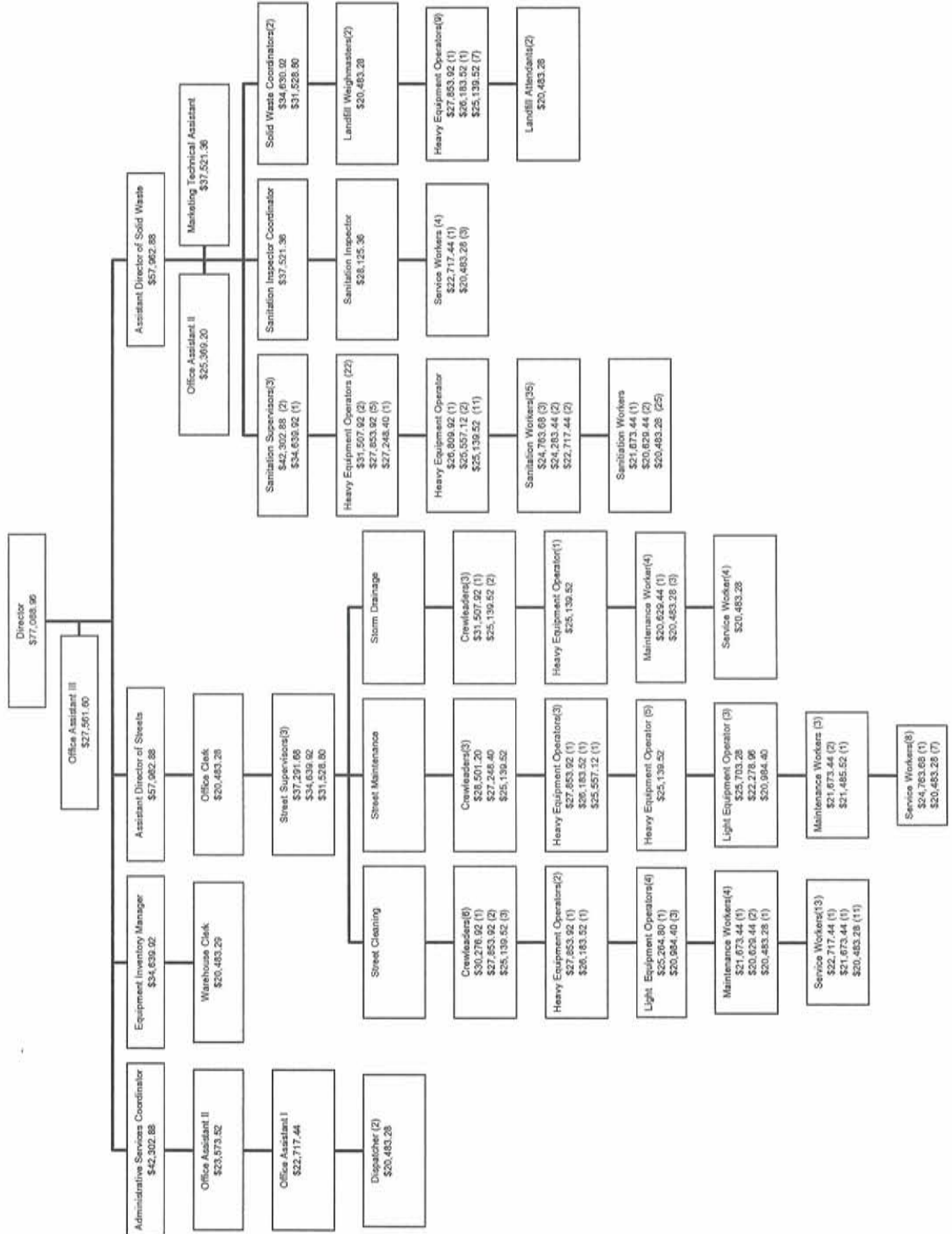
POLICE DEPARTMENT

DEPARTMENT/FUNCTION:

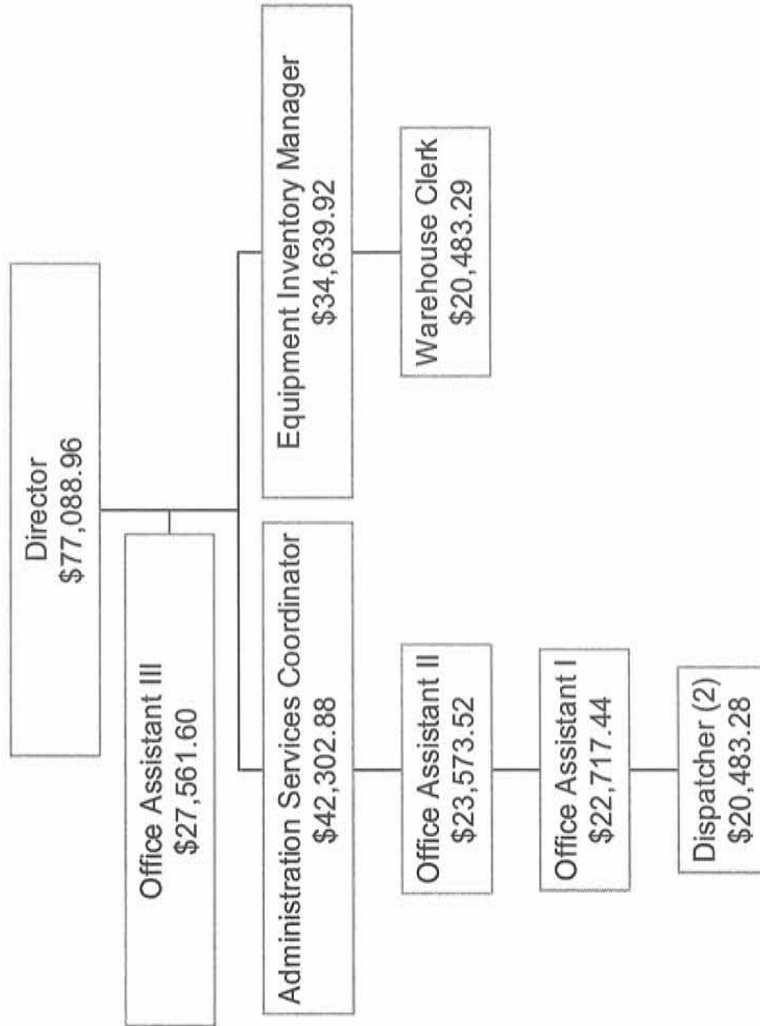
		2007 #	2008 Budget	2008 Mid-Yr	2009 Proj.
OBJECTIVE:	To Respond to all citizen complaints Ⓢ				
Workload	Number of citizen complaints		80		
Efficiency	Average turn around time per complaint		60		
Effectiveness					
Productivity					
OBJECTIVE:	Reduction in drunken driving (I)				
Workload	Reestablish Traffic Unit	0			
Efficiency	Number of DUI related offenses		342		400
Effectiveness					
Productivity					
OBJECTIVE:	Provide developmental training to all sworn personnel (R)				
Workload	Total number of departmental personnel.	300	305		305
Efficiency	Percentage of department trained.	100%	100%		100%
Effectiveness					
Productivity					
OBJECTIVE:	Restructure of department's organization for more efficient operations (I)				
Workload	Transfer of Personnel and approval of Org Chart change by City Council				
Efficiency	Productivity reports from affected divisions or unit's				
Effectiveness					
Productivity					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

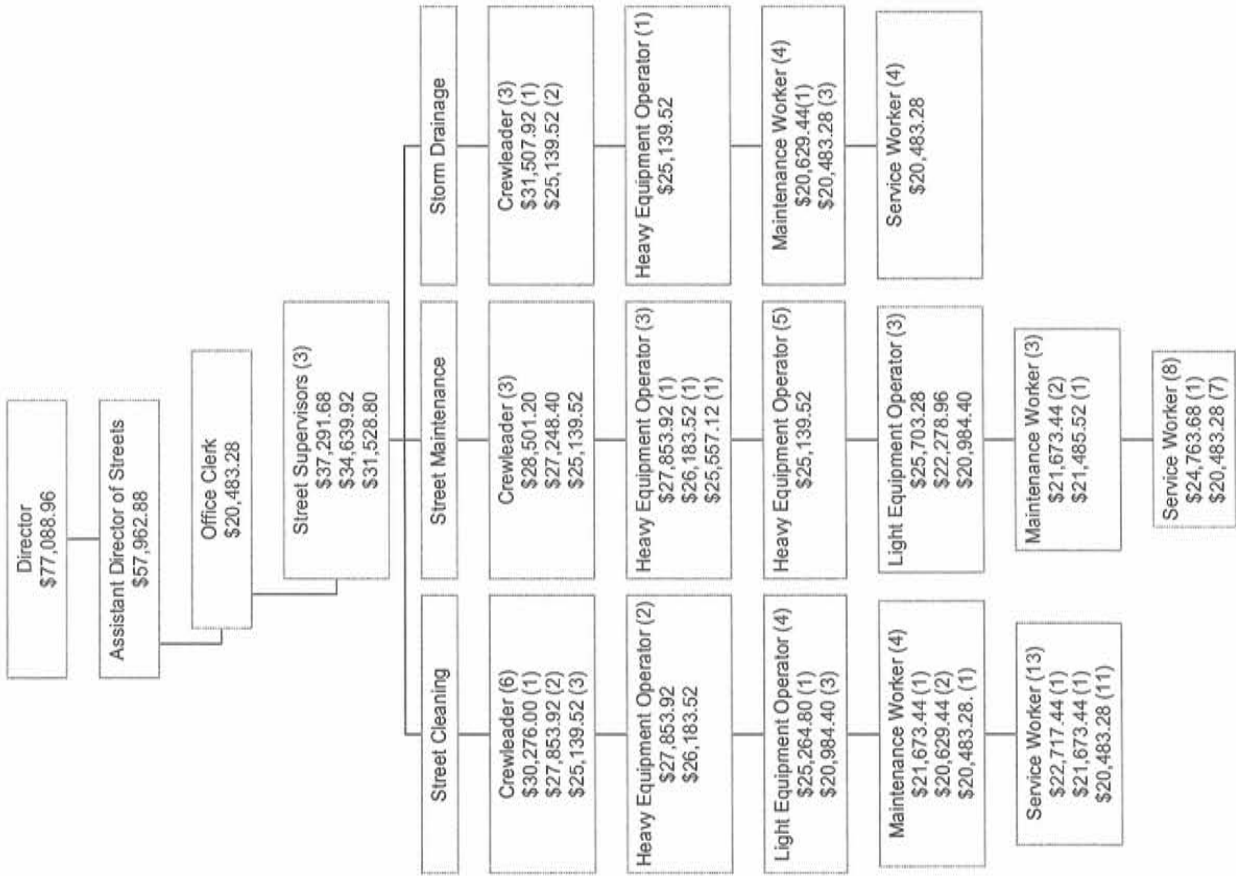
CITY OF MACON PUBLIC WORKS DEPARTMENT
ORGANIZATION CHART FY-2009



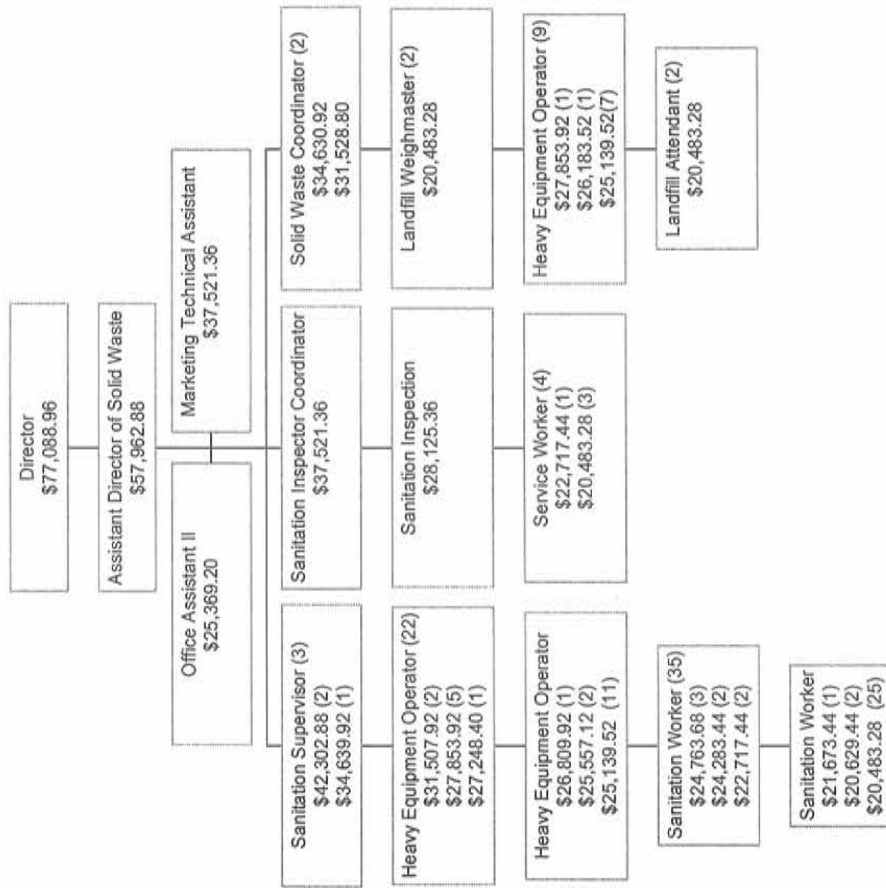
CITY OF MACON PUBLIC WORKS DEPARTMENT-ADMINISTRATION
 ORGANIZATION CHART FY-2009



CITY OF MACON PUBLIC WORKS DEPARTMENT-STREETS
 ORGANIZATION CHART FY-2009



CITY OF MACON PUBLIC WORKS DEPARTMENT-SOLID WASTE MANAGEMENT
 ORGANIZATION CHART FY-2009



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Administration

DESCRIPTION

The Administrative function oversees the general operations of all functions within the Public Works Department. It is responsible for all budgetary operations, compliance of the Affirmative Action Program, and maintenance of all records pertinent to the efficient operation of the department.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	317,329	369,869	375,533
SUPPLIES	(42)	7,364	8,120	9,120
SERVICES & CHGS	(43)	54,217	57,110	64,443
CAPITAL OUTLAY	(44)			
TOTAL OPERATING		378,910	435,099	449,096
TOTAL CAPITAL		214,500	973,000	65,000

AUTHORIZED POSITIONS

FULLTIME		8	9	9
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	9	9

GOAL STATEMENT

To provide all information pertinent to the daily operations of the department and to oversee with general supervision, all budgetary functions as required.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Street Cleaning

DESCRIPTION

The Street Cleaning function is responsible for the cleanliness and sweeping of City streets, limb and tree removal, drainage easement cleaning, litter control, within the City limits, maintenance of rights-of-way and interstate highways.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	859,489	921,085	890,808
SUPPLIES	(42)	121,476	149,808	139,397
SERVICES & CHGS	(43)	112,502	198,575	157,927
CAPITAL OUTLAY	(44)	13,644	2,850	350
TOTAL OPERATING		1,107,111	1,272,318	1,188,482
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		30	30	30
PARTTIME		0	0	0
OTHER		4	0	0
TOTAL		34	30	30

GOAL STATEMENT

To provide for the removal of debris, trees, and limbs, from all City streets in an efficient manner through timely completion of work orders and scheduled maintenance, and to maintain rights-of-way, state and interstate highways in a timely and efficient manner.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:	Public Works Department - Street Cleaning, Maintenance & Storm Drainage			
	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	N/A			N/A
Efficiency	N/A	N/A	N/A	N/A
Effectiveness	4%	4%	N/A	7%
Outcome/Impact	96%	96%	96%	96%
OBJECTIVE:				
Workload	150	150	150	150
Efficiency	N/A	NA	N/A	N/A
Effectiveness	N/A	N/A	N/A	20
Outcome/Impact	N/A	N/A	N/A	80
OBJECTIVE:				
Workload	240	N/A	N/A	250
Efficiency	N/A	N/A	N/A	N/A
Effectiveness	N/A	N/A	N/A	20%
Outcome/Impact	80		N/A	80
OBJECTIVE:				
Workload	N/A	N/A	N/A	N/A
Efficiency	N/A	N/A	N/A	N/A
Effectiveness	N/A	N/A	N/A	N/A
Outcome/Impact	80	N/A	N/A	80%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Street Maintenance

DESCRIPTION

The Street Maintenance function is responsible for all paving repairs generated by permits issued to utility companies and private contractors; pot hole repairs; maintenance of unpaved alleys and streets; hauling of dirt, concrete, rock, and asphalt to job sites. As time permits, this function will provide labor to repair sidewalks with property owner providing materials.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	951,121	1,006,794	853,174
SUPPLIES	(42)	406,219	396,269	346,069
SERVICES & CHGS	(43)	5,030	4,027	4,027
CAPITAL OUTLAY	(44)	4,344	8,200	
TOTAL OPERATING		1,366,714	1,415,290	1,203,270
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		29	29	29
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		29	29	29

GOAL STATEMENT

To provide a safe and easy access to all thoroughfares within the City limits, both paved and unpaved, through timely completion of repairs and scheduled maintenance.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Storm Drainage

DESCRIPTION

The Storm Drainage function is responsible for the cleaning, minor repairs, and maintenance of all storm drainage lines; catch basins; cleaning and maintenance of all open ditches and easements; on City rights-of-way within the City limits.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	343,032	370,503	336,310
SUPPLIES	(42)	48,203	56,609	59,209
SERVICES & CHGS	(43)			
CAPITAL OUTLAY	(44)	11,149	9,750	4,500
TOTAL OPERATING		402,384	436,862	400,019
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		12	12	12
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		12	12	12

GOAL STATEMENT

To provide an efficient storm drainage maintenance program through timely completion of scheduled maintenance and necessary repairs.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Waste Collection

DESCRIPTION

The Waste Collection function is responsible for the collection of all household waste; yard debris; white goods; from all residences and apartment complexes not contracted to private haulers within the City limits on scheduled collection days. This function is also responsible for the removal of dead animals; maintenance of litter containers in the downtown area, rollout cart replacement and repairs, and enforcement of the City Code of Ordinances as it pertains to Public Works.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	2,235,238	2,293,943	2,312,496
SUPPLIES	(42)	563,809	637,422	543,400
SERVICES & CHGS	(43)	421,907	1,713,497	1,658,781
CAPITAL OUTLAY	(44)		13,530	
TOTAL OPERATING		3,220,954	4,658,392	4,514,677
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		70	69	69
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		70	69	69

GOAL STATEMENT

To provide a safe and sanitary method of solid waste removal throughout the City by weekly removal of accumulated waste, maintenance of rollout carts, and diligent enforcement of the City code.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Solid Waste Disposal

DESCRIPTION

The Solid Waste Disposal function is responsible for the sanitary disposal of all-solid waste and trash for the City of Macon and Bibb County. The landfill is operated six days per week on a cost recovery basis and creates a reserve fund for future development and eventual closing. This function also operates a compost site derived from separated yard trash and white goods recycling area. A tipping fee is charged to all commercial business but free use privileges are extended to the citizens of Macon and Bibb County hauling from their residences only.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	485,998	511,350	524,707
SUPPLIES	(42)	597,990	332,507	347,507
SERVICES & CHGS	(43)	705,021	612,930	564,894
CAPITAL OUTLAY	(44)	980,121	766,685	902,300
TOTAL OPERATING		2,769,130	2,223,472	2,339,408
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		15	15	15
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		15	15	15

GOAL STATEMENT

To operate a permitted Solid Waste Disposal site in accordance with guidelines established by the EPA and EPD and to provide a safe sanitary means of Solid Waste Disposal for the citizens of Macon and Bibb County.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Public Works Department - Waste Collection and Disposal

2007 **2008** **2008** **2009**

Actual **Budget** **Mid-Yr** **Proj.**

Collect all solid waste generated by city residents

Total tons of residential waste collected.

Percent of residential routes completed routinely without overtime.

Number of citizens complaints per 1000 houses per year.

Operating cost per household.

	45	20	
	99%	99%	
		50%	
	88	22	

Disposal of waste collected from residents and businesses

Total tons disposed.

Operating cost per ton.

Rate of compaction per cubic yard.

E.P.D. quarterly rating.

	97	21	
	29	31%	
	1200 lbs	1000 lbs	
	95	80	

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

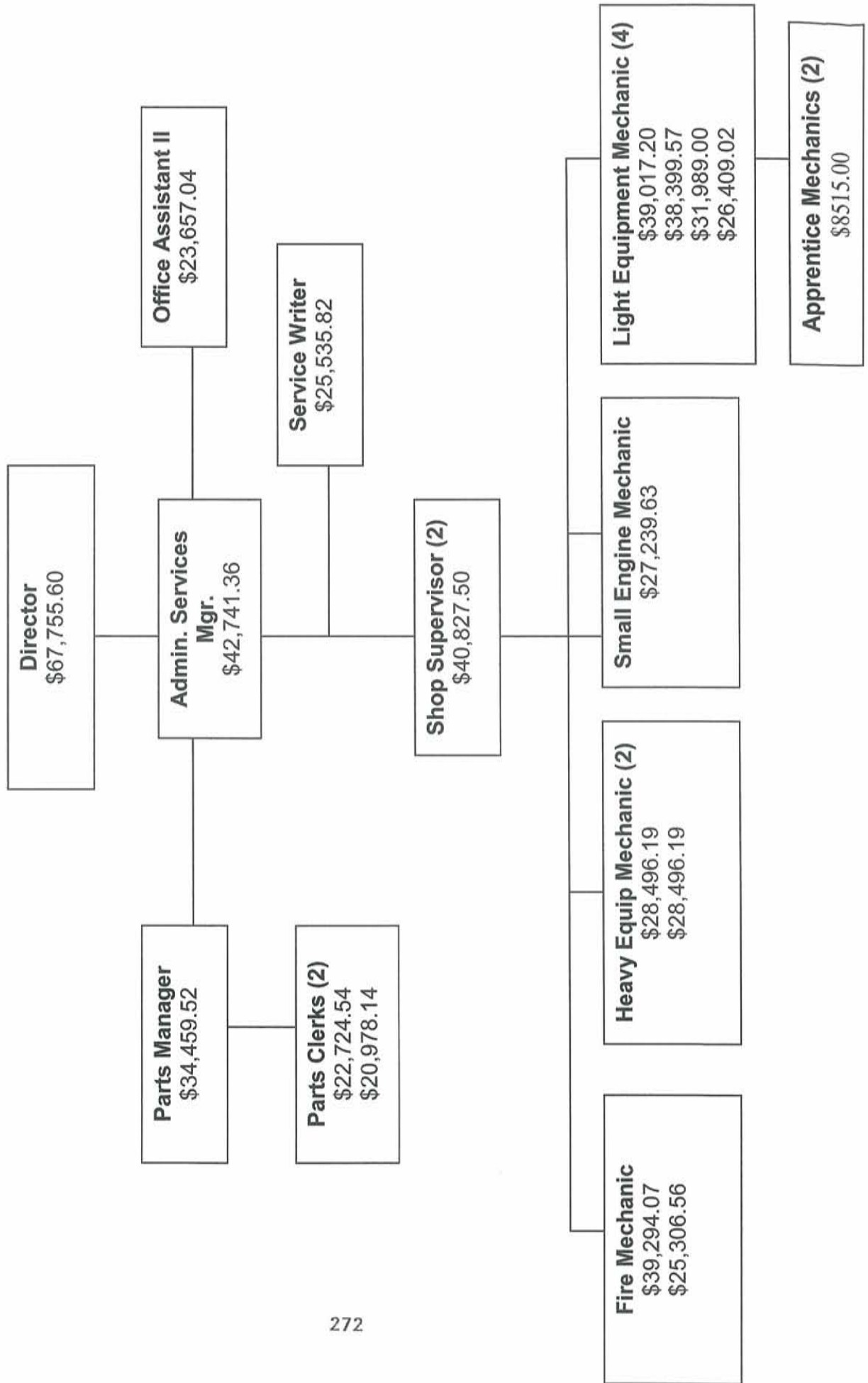
Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

City of Macon- Vehicle Maintenance Department

Organizational Chart – FY09



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Vehicle Maintenance

FUNCTION: Vehicle Maintenance

DESCRIPTION

The Vehicle Maintenance Department strives to provide quality service to all customers in the most cost effective manner. We deliver parts, labor, and fuel to over 1,305 pieces of city-owned equipment. We deliver fuel only to fourteen (14) outside agencies. We assist departments in writing specifications for equipment, give justification for vehicle replacements, and also provide and maintain an equipment pool for use by all city departments. We have three fuel facilities, in order to be easily accessible for all city vehicles, as well as other agencies in the Macon area.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	807,813	878,438	867,414
SUPPLIES	(42)	853,275	820,700	821,400
SERVICES & CHGS	(43)	118,752	142,355	198,686
CAPITAL OUTLAY	(44)		15,000	7,500
TOTAL OPERATING		1,779,841	1,856,493	1,895,000
TOTAL CAPITAL			36,000	

AUTHORIZED POSITIONS

FULLTIME		17	18	18
PARTTIME		0	2	2
OTHER		0	0	0
TOTAL		17	20	20

GOAL STATEMENT

The goal of the Vehicle Maintenance Department is to provide quality maintenance for user departments in the most cost effective manner.

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: VEHICLE MAINTENANCE DEPARTMENT

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
<u>Maintain average downtime per vehicle no more than 12 hrs.</u>				
Workload	5691	7000	3415	7000
Efficiency	95%	95%	95%	95%
Effectiveness	13%	13	13	13
Outcome/Impact				
OBJECTIVE:				
<u>Maintenance schedule of Preventive Maintenance (PM's on 90% of fleet)</u>				
Workload	1705	1750	1345	1750
Efficiency	2	2	2	2
Effectiveness	1	1	1	1
Outcome/Impact	45%	45%	45%	45%
OBJECTIVE:				
<u>To provide on-road repair services in compliance to standard below</u>				
Workload	485	500	375	500
Efficiency	45	45	45	45
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
<u>To provide fuel/parts to city vehicles on 100% + cost recovery basis</u>				
Workload	581k	350k	306k	600k
Efficiency	849k	750k	423k	750k
Effectiveness	37k	125k	28k	55k
Outcome/Impact	0	0	0	0

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: VEHICLE MAINTENANCE DEPARTMENT

	2007	2008	2008	2009
	Actual	Budget	Mid-Yr	Proj.
1441	1441	1441	1441	1441
180	180	180	180	180
149%	149%	149%	149%	149%

To provide certified trained staff to maintain standards below:

Total vehicles maintained

Mechanic/vehicle ratio

Average production time vs available time/per mechanic

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Vehicle Maintenance

FUNCTION: Parking Garage

DESCRIPTION

The Vehicle Maintenance Department is responsible for the oversight and maintenance of the Galleria Parking Garage. The parking facility is operated by Republic Parking Company under a contract with the City of Macon.

BUDGET SUMMARY

	CHAR	2007	2008	2009
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	0		0
SUPPLIES	(42)	1,051	2,000	2,000
SERVICES & CHGS	(43)	114,541	102,700	105,700
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		115,591	104,700	107,700
TOTAL CAPITAL				

GOAL STATEMENT

To provide a safe and clean parking facility that meets the needs of the users.

CITY OF MACON

VIII. CITY-FUNDED
AGENCIES

CITY OF MACON

CITY - FUNDED AGENCIES

This section contains budgets for all outside agencies, which are appropriated funds from General revenues.

FY 2008 appropriations include funding for sixteen (16) quasi-governmental agencies and four (4) other programs.

The information provided gives a brief description and summary of highlights and the approved budget and City appropriation for each agency.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Planning & Zoning Commission

DESCRIPTION

Georgia Laws, 1947, page 1240, approved by the voters of Georgia in 1948 as a special constitutional amendment, authorized the City of Macon and Bibb County to establish the Macon-Bibb County Planning and Zoning Commission. The Commission was established by City Ordinance and County Resolution on November 4, 1952. The Commission has two primary functions; namely, land development regulation and planning. The land development function administers and enforces the zoning and platting regulations. The planning function provides the technical expertise for the Macon Area Transportation Study (MATS) as well as the Macon Area Planning Strategy (MAPS).

HIGHLIGHTS

The Planning Program will be devoting much of its time to the update of the Macon Area Transportation Study (MATS). The staff will be charged with the responsibility of updating plan elements and developing public information concerning MATS. The City and County Comprehensive Plan will be revised through the Macon Area Planning Strategy (MAPS) process; and the Communities Short Term Work Program will also be updated. The task will be done to maintain the Qualified Local Government Status for the City and County.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	369,452	394,145	350,789
County	369,452	394,145	350,789
Other Fees	653,207	622,100	750,112
Grants	329,603	329,580	329,580
TOTAL REVENUES	1,721,714	1,739,970	1,781,270

EXPENDITURES			
CITY	369,452	394,145	350,789
TOTAL CITY FUNDING	369,452	394,145	350,789

The Macon-Bibb County Planning and Zoning Commission is funded by the City and the County on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Mapping / GIS Department

DESCRIPTION

The Mapping Department, created in 1959, is responsible for creating and maintaining the Bibb County Tax Maps, which show individual parcels of land in our County, along with road right-of-ways, easements, land lots and buildings. These maps and records serve as useful information to attorneys, real estate companies, various government agencies and the general public as well. In 1995, the active transition into the computerized Geographic Information System (GIS) began. At present a manual mapping system and the G.I.S. system are running simultaneously until GIS files are completed. The G.I.S. system is presently operational to some extent for customer service. The Mapping Department is provided administrative and supervisory support by the County Engineer and his staff.

HIGHLIGHTS

The Macon-Bibb County Mapping/GIS Department has been working toward complete computerization this past fiscal year. The GIS database to be received this year will include the Tax Assessor's new parcel numbering system. Tie-ins to the Tax Assessor, City Engineer, Traffic Engineer, and Planning and Zoning are also scheduled.

BUDGET SUMMARY

	ACTUAL	BUDGET	BDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	37,134	62,385	49,450
County	37,134	62,385	49,450
Outside Sales	37,134	62,385	49,450
TOTAL REVENUES	111,402	187,155	148,350
EXPENDITURES			
CITY	37,134	62,385	49,450
TOTAL CITY	37,134	62,385	49,450
FUNDING			

The City and County jointly fund the operating deficit of the Mapping Dept. on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Middle Georgia RDC

DESCRIPTION

The Middle Georgia RDC was founded in 1965 for the purpose of assisting an eleven-county area work toward the total development of the human, economic, and natural resources available. The RDC has many functions - administration, economic development, State intergovernmental review consultation process, historic preservation, public transportation, grant negotiation, graphics and printing, and public information. The RDC employs twenty-three (23) full-time and one (1) part-time employee.

HIGHLIGHTS

Anticipate making at least 4 SBA 504 loans in Macon. Projected investment by the borrowers of \$2 million; Total jobs created are projected at 40. Administer a \$1.6 million Economic Development Administration (EDA) grant for improvements to the Middle Georgia Regional Airport. Administer a \$1.3 million EDA grant to develop the Business and Technology Park.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
Local Dues	338,895	338,906	440,124
Other Local	795,356	452,056	360,100
State Revenue	1,338,169	1,334,372	1,417,068
Federal Revenue	1,543,661	1,531,323	1,589,986
Pass-Through	6,076,855	4,688,989	6,038,203
TOTAL REVENUES	10,092,936	8,345,646	9,845,481

EXPENDITURES			
CITY	59,178	59,178	76,855
TOTAL CITY FUNDING	59,178	59,178	76,855

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Board of Elections

DESCRIPTION

The Macon-Bibb County Board of Elections by legislation has the duty to carry out all responsibilities associated with and related to voter registration and elections in the City of Macon and Bibb County by: serving as the agency through which all Bibb County citizens have the right to register and participate as voters in city, county, state and federal elections; providing an honest, open and cost efficient non-partisan environment wherein all citizens feel encouraged to participate. Offering all candidates fair and reliable procedures to qualify and run for public office. The Board of Elections a staff that consist of full-time, part-time and seasonal employees.

HIGHLIGHTS

Develop and implement an “inactive” list of registered voters beginning with the next General Election. A new requirement of the federal National Voter Registration Act.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	330,405	283,301	427,160
County	330,405	283,301	427,160
Other Fees	**	**	**
Grants	**	**	**
TOTAL REVENUES	303,405	566,602	854,320

EXPENDITURES			
CITY	303,405	283,301	427,160
TOTAL FUNDING	303,405	283,301	427,160

The City and County jointly fund the Board of Elections. Costs for elections held solely for the City or County are fully funded by the respective local government.

** *Revenues from other sources not provided.*

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Keep Macon-Bibb Beautiful Commission

DESCRIPTION

The goal of the Keep-Macon Bibb Beautiful Commission is to bring about a cleaner and more beautiful community environment, conserve our landfill and promote efficient use of energy resources. The Keep Macon-Bibb Beautiful Commission employ personnel including the executive director which also oversees the Cherry Blossom Festival.

HIGHLIGHTS

Take Pride in America (Public Lands Month-Sept.) with Ocmulgee National Monument Annual Energy Fair for Bibb Co. School children/ Museum of Arts and Sciences expressing appreciation for KM-BBC volunteers/ Annual Awards Luncheon participating in the annual Keep America Beautiful month-April/ Special projects Continuing Education for all citizens through community workshops/ Seminars Adoption programs/ Implementation and Improvement Recycling/ On-going education and increased participation Bibb County Schools/ Educational projects/ Programs/ Student involvement Beautification and Clean-up programs/ National Regional Keep America Beautiful Conference.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	67,545	67,545	60,800
County	67,545	67,545	60,800
Reprogrammed	0	0	0
Other	0	0	0
TOTAL REVENUES	135,090	135,090	121,600

EXPENDITURES			
CITY	67,545	67,545	60,800
TOTAL CITY FUNDING	67,545	67,545	60,800

The City and County jointly fund the Keep Macon-Bibb Beautiful Commission on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Middle Georgia Community Food Bank, Inc.

DESCRIPTION

The Middle Georgia Community Food Bank, Inc. Is a private, nonprofit, 501(c) (3), service organization. The mission of the MGCFB is to solicit, transport, sort, store, and distribute food products to an agency base made up of other 501(c) (3), or church sponsored programs, that provide services for the needy, homeless, and elderly in our area of operation of 26 Middle Georgia counties. To accomplish its mission, it maintains a staff of 8 full time and 5 part time employees as well as providing a work place for 1 senior citizen working under the Older American Council's Title V Program.

HIGHLIGHTS

The Middle Georgia Community Food Bank, Inc. will be facing challenges and opportunities that include additional food product distribution, the need for additional warehousing space, the need to replace aging and inefficient handling and transportation equipment, and meeting a growing need in the rural areas of our operational area.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	8,100	8,100	8,100
County	8,100	8,100	8,100
Other Govt Agy	510,877	419,800	699,558
United Way	50,685	54,185	50,685
Fees & Contrib.	615,940	685,880	651,086
TOTAL REVENUES	1,098,349	1,176,065	1,176,065

EXPENDITURES			
CITY	8,100	8,100	8,100
TOTAL CITY FUNDING	8,100	8,100	8,100

The Food Bank is jointly funded by the City and County.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon Arts Alliance, Inc.

DESCRIPTION

The Macon Arts Alliance (MAA) was formed in 1985 after a Greater Macon-Bibb County Chamber of Commerce Committee study of the arts and cultural needs of Macon and Bibb County. In 1987 MAA was designated the official arts council for the city of Macon and Bibb County. With the designation the City and County agreed to fund the MAA equally. The Chamber of Commerce Task Force developed MAA to increase the excellence and vitality of the arts in Macon and Middle Georgia through planning, service, and development. In essence, the Macon Arts Alliance was developed to serve as a catalyst or facilitator for the arts within this Macon/Middle Georgia community. The organization currently functions under the direction of 3 staff members and a 25-member voluntary board of directors.

HIGHLIGHTS

The MAA owns and operates The Boulevard Art Gallery, a non-profit gallery selling the works of local visual artists; presents First Night Macon, Taste of Music, Art in the Park, and On My Own Time; provides Bibb County public schools with Arts Infusion, curriculum-based arts in education program targeting elementary schools.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	40,000	36,000	36,000
County	54,000	54,000	54,000
Memberships	29,450	30,000	30,000
Grants	42,200	22,000	22,000
Sponsorship	80,486	81,500	81,500
Other	193,345	147,600	147,600
TOTAL REVENUES	439,481	371,100	371,100

EXPENDITURES			
CITY	40,000	36,000	36,000
TOTAL CITY FUNDING	40,000	36,000	36,000

The City and County jointly fund the Arts Alliance.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Museum of Arts and Sciences

DESCRIPTION

The Museum's purpose is "to acquire, preserve, study, interpret, and exhibit objects of scientific, historical, cultural, and artistic value that have inherent significance for the citizens of Middle Georgia, so as to promote a fuller understanding of man, his heritage and environment." The Museum has as one of its core missions to provide educational opportunities to the families and children of our region. It hosts over 107,000 visitors of the museum. To accommodate all children we provide free admission to all Bibb County school groups.

HIGHLIGHTS

The Museum hosted several major exhibits during the year, Dinosaurs: Mysteries of Egypt, Legends of Our Time, and the upcoming Empire of the Sultans: Ottoman Art.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	56,857	51,170	51,170
County	384,931	362,860	352,855
Other Grants	50,726	115,000	177,000
Private Support	303,740	422,530	317,800
Earned Income	662,201	394,801	564,401
TOTAL REVENUES	1,458,455	1,346,361	1,463,226

EXPENDITURES			
CITY	56,857	51,170	51,170
TOTAL CITY FUNDING	56,857	51,170	51,170

The Museum of Arts and Sciences is jointly funded by the City and County.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Urban Development Authority

DESCRIPTION

The Authority was created in 1974 by a legislative act and constitutional amendment approved by the voters of Macon and Bibb County. Its primary purpose is to facilitate and coordinate a program of improvements and economic enhancement of the Downtown, the center city area of the community. Basic operating funding is appropriated by the City and County on a 50/50 basis. The authority, in cooperation with the city, county, Downtown Council, NewTown, MEDC and other agencies is the focal point to facilitate major development projects in Downtown Macon. The authority works on a continuing basis to attract and assist new businesses and investors.

HIGHLIGHTS

NEW BUSINESS - 7 new businesses opened in Downtown storefront locations, including retail, restaurant and service establishments. This brings the total to 84 new businesses, including 18 new restaurants during the past eight years. This does not include new professional firms that have moved into office buildings in Downtown.

MAJOR NEW INVESTMENT - Major investment project under way in Downtown totaling more than \$12 million is a six-story office/commercial building around the "Triangle Site" at MLK Blvd. The Willow has given notice that they will extend their lease. The Technicon Engineering has completed a \$4 million renovation of their new headquarters.

PUBLIC IMPROVEMENTS - The authority has been the driving force behind efforts to find solutions to Downtown's parking. The authority sponsored and funded a comprehensive Parking Management Study. The city has approved a package of recommendations.

BUSINESS ASSISTANCE - The authority works daily with small businesses to solve problems and meet needs, including parking, sidewalk café permits and security and other issues.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	35,928	37,335	28,778
County	35,928	32,335	28,778
Other Income	40,244	51,000	49,480
TOTAL REVENUES	112,339	120,670	107,036

EXPENDITURES			
CITY	35,928	37,335	28,778
TOTAL CITY FUNDING	35,928	37,335	28,778

The UDA is jointly funded by the City and County on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Industrial Authority

DESCRIPTION

The Authority was created by Act of the General Assembly in 1962. The Authority is governed by a six- (6) member board and has a staff of four (4). The Act charged the Authority with the responsibility of creating jobs and increasing the tax base of Macon/Bibb County. It issues Industrial Revenue Bonds for financing of economic development projects and provides incentives to new or expanding industry. These incentives can be funded through Authority resources or through other sources with the Authority acting as the vehicle to provide the incentives. The Authority develops industrial parks. It also owns and leases manufacturing, warehousing, and office space at Allied Industrial Park.

HIGHLIGHTS

The Industrial Authority will maintain its various industrial lands, which includes cutting grass, maintaining drainage, roads, signs, rail and various other responsibilities of landowners. Further, the Authority owns and leases warehouse, manufacturing and office space, which must be maintained and, on occasion modified to suit tenant's needs.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	86,344	86,344	86,344
County	252,031	252,031	252,031
Fees	60,400	54,000	56,092
Other Revenue	29,522	8,131	17,620
TOTAL REVENUES	428,297	400,506	412,087

EXPENDITURES			
CITY	86,344	86,344	86,344
TOTAL CITY FUNDING	86,344	86,344	86,344

The City and County jointly fund the Industrial Authority on a 25:75 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Transit Authority

DESCRIPTION

The Transit Authority has the responsibility for providing public transportation to the citizens of Macon and Bibb County via fixed route service. The Authority also provides ADA, mandated, Para-Transit service which is contracted to the Older Americans Council (OAC) for operations. The Transit Authority has the responsibility for assisting in the formulation and in overseeing the operation to assure its compliance with the Justice Department. Public Transportation and Para Transit services are provided six days a week, Monday through Saturday, 5:20 a.m. to 11:00 p.m. The governing and policy making board consists of 7 appointed members, 4 by the City and 3 by the County.

HIGHLIGHTS

The Transit System has made modifications to regular fixed routes by adding a feeder bus to the Bellevue route and providing service to the Eisenhower Crossing Shopping Center and the new Super Wal-Mart. We have also implemented a lunchtime route, which is serviced by the trolleys. We will continue to evaluate routes on a regular basis and make changes if necessary and cost effective.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
Fares	986,668	986,668	1,036,686
Charter Service	0	0	0
Other	1,488,208	1,716,452	1,896,090
City	1,013,348	1,014,271	1,121,165
County	675,565	676,181	747,443
TOTAL REVENUES	4,163,789	4,393,572	4,801,384

EXPENDITURES			
CITY	1,013,348	1,014,271	1,121,165
TOTAL CITY FUNDING	1,013,348	1,014,271	1,121,165

The City and County fund the operating deficit of the Transit Authority.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon Economic Development Commission

DESCRIPTION

The Macon Economic Development Commission (MEDC) is a partnership of government and private industry. MEDC has as its mission the responsibility for business and industry recruitment and expansion in Macon and Bibb County. This role is to be the catalyst in the creation of more jobs and payrolls for the citizens of Macon, Bibb, and Central Georgia. The MEDC operates in conjunction with the MBC Industrial Authority, Urban Development Authority and the Macon Chamber of Commerce. The MEDC staff consists of four (4) full- time employees.

HIGHLIGHTS

To revitalize Economic Development in Macon & Bibb County - To create a one-voice, unified Economic Development Effort - To mount a specific effort to bring more jobs to Downtown - To assist existing employers in expanding employment base - To assist new industries in locating in Macon and Bibb County.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City of Macon	34,750	34,750	34,750
Bibb County	34,750	34,750	34,750
McN Water Auth.	69,500	69,500	69,500
Chamber of Com.	279,582	278,000	313,800
Project Revenue			
TOTAL REVENUES	418,582	417,000	452,800

EXPENDITURES			
CITY	34,750	34,750	34,750
TOTAL CITY FUNDING	34,750	34,750	34,750

The City, the County, the Macon Water Authority and the Chamber of Commerce fund the MEDC.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb Citizen Advocacy, Inc.

DESCRIPTION

The Macon-Bibb Citizen Advocacy Office is a private non-profit corporation governed by a voluntary Board of Directors. It matches people who have developmental disabilities and who are discriminated against and/or isolated with private citizens who fill one or several roles in order to provide protection and advocacy. Most relationships last for several years.

HIGHLIGHTS

Our role is to “match” the person with a disability with a private citizen. This citizen protects the rights and advocates on behalf of the person who is disabled. We continue to match those with disabilities with private citizens so they may continue to be involved in citizen advocacy relationships.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	4,700	4,700	4,700
County	4,561	4,950	4,950
State Advocacy	69,670	73,674	73,674
Other Income	12,224	12,916	16,805
TOTAL REVENUES	91,155	96,240	100,129

EXPENDITURES			
CITY	4,700	4,700	4,700
TOTAL EXPENDITURES	4,700	4,700	4,700

The City and County jointly fund the Citizens Advocacy Office.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon, Georgia Cherry Blossom Festival, Inc.

DESCRIPTION

The Macon Georgia Cherry Blossom Festival works to enhance the quality of life, community fellowship, and civic pride of all Macon area residents through the encouragement, development and coordination of selected recreational, cultural and social activities. The Festival strives to promote Macon and Bibb County to all visitors to be the model City that represents love, beauty and international friendship to all.

HIGHLIGHTS

To feature many different countries that visit the City of the Macon, Georgia during the Cherry Blossom Festival. Many dignitaries from these countries are expected and are excited to be featured in the Cherry Blossom Festival in Macon, Georgia USA.

BUDGET SUMMARY

	BUDGET	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City (H/M Tax)	47,249	49,000	50,855
Cnty (H/M Tax)	143,949	141,000	141,000
City In-Kind	103,000	103,000	114,872
Other	892,512	791,241	883,296
TOTAL REVENUES	1,186,710	1,084,241	1,190,023

EXPENDITURES			
CITY	47,249	49,000	50,855
TOTAL CITY FUNDING	47,249	49,000	50,855

The Cherry Blossom is funded by the city and County by revenues generated from the Hotel/Motel Tax (H/M Tax). The City and County contributes 7% and 9.9% of its tax revenue, respectively. The City also provides in-kind services which are reimbursed at one-third of the cost to support the Festival.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Convention & Visitors Bureau

DESCRIPTION

The Macon-Bibb County Convention & Visitors Bureau (CVB) is a non-profit marketing organization created exclusively to market and sell Macon to meeting planners, group tour planners and visitors who spend dollars in area hotels, restaurants, shops, service stations, etc. The Bureau's mission is to solicit and service conferences, group business and visitors to the Macon-Bibb County area.

HIGHLIGHTS

The focus of the Macon-Bibb County Convention and Visitors Bureau in FY 2006 is to continue to strengthen and increase Macon's position as a regional, domestic, and international destination for association meetings, conventions, and trade shows, while continuing to successfully promote Macon and Bibb County to the growing tourism industry. Olympic marketing, major meetings, implementation of Technological Promotion through Internet and E-Mail, Image campaign, domestic/international sales/marketing, and diversity marketing are employed.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City (H/M Tax)	278,150	280,000	290,600
Cnty (H/M Tax)	1,100,319	1,142,568	1,187,500
Other Income	86,960	129,200	150,450
TOTAL REVENUES	1,465,429	1,551,768	1,673,950

EXPENDITURES			
CITY	278,150	280,000	290,600
TOTAL CITY FUNDING	278,150	280,000	290,600

The City and County fund the CVB from revenue generated by the Hotel/Motel Tax. Of the tax collected, approximately 40% of the City's tax revenue and 87.1% of the County's tax revenue is contributed to this agency.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Douglass Theatre

DESCRIPTION

As adopted by the Friends of Douglass Theatre, the mission of the Douglass Theatre shall be to provide the community a theatre for multi-cultural performances, films, and lectures, and to preserve the African-American artistic and social legacy of the Douglass through exhibits and educational programs. The Douglass is open daily Monday through Friday to area school students and on weekends to area residents and visiting tourists associated with the Music and Sports Halls of Fame. The Board of Directors of the Friends of the Douglass Theatre has identified the staff requirements to be three (3) full-time and two (2) weekend employees.

HIGHLIGHTS

The Douglass Theatre opened in the fall of 1999. With a seating capacity of nearly 350, the theatre will offer 35mm and large format 70mm films capable of showing feature-length motion pictures and powerful IMAX images. In addition, the Douglass will offer high-resolution video projection for teleconferencing and long-distance learning presentations. It will also serve as a live entertainment venue coordinating with existing dramatic arts programs.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2007	FY 2008	FY 2009
REVENUES			
City	108,901	90,000	80,000
County	0	0	0
Operating Income/ Membership	85,270	88,424	99,200
Grants	11,150	35,000	50,000
TOTAL REVENUES	205,321	213,424	229,200

EXPENDITURES			
CITY	108,901	90,000	80,000
TOTAL CITY FUNDING	108,901	90,000	80,000

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OTHER OUTSIDE APPROPRIATIONS

AGENCY NAME: New Town Macon

\$ 10,000 was appropriated for annual membership dues.

AGENCY NAME: Macon-Bibb County Para-Transit System

The Para-Transit System is a unit of the public transportation system, which provides transportation for handicapped citizens. The Older American Council in conjunction with the MBC Transit Authority operates the system. The system has four (4) full-time employees and two fully equipped vans servicing the community.

The City and County fund the operating deficit of the Para-Transit system on an 80:20 basis. The City appropriation for FY 2009 is \$117,597.

AGENCY NAME: ECD – Home Match

As of July 1, 2008 funding of \$125,000 is budgeted in the General Fund to supplement ECD – Home Match.

AGENCY NAME: ECD – Land Acquisition

As of July 1, 2008 funding of \$200,000 is budgeted in the General Fund to supplement ECD – Land Acquisition.

AGENCY NAME: Payne City (LOST)

The FY 2009 budget contains an appropriation to provide a payment in lieu of Sales Tax to Payne City, a small-incorporated City that lies within the city limits of Macon. An agreement was reached whereby the City of Macon pays Payne City \$15,000 per year in lieu of a portion of the Sales Tax revenue collected. The agreement is for 30 years beginning January 1, 1993.

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IX. OTHER FUNDS

CITY OF MACON

OTHER FUNDS

Other budgeted funds are in this section. They include a Special Revenue fund and the GOB Debt Service fund.

HOTEL / MOTEL TAX FUND - to account for funds collected from the Hotel/Motel tax and disbursed to the Convention and Visitor's Bureau, the Cherry Blossom Festival and the Coliseum Enterprise Fund and Debt service.

DEBT SERVICE SCHEDULE - to account for the accumulation of resources for repayment of general obligation bond principal and interest.

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OTHER FUNDS

HOTEL / MOTEL TAX FUND

The Hotel/Motel Tax Fund was established to account for receipts from the Hotel/Motel Tax. The tax is collected from lodging facilities located within the city limits by the City Finance Office. Beginning with July 2007 the distribution is estimated to be as follows:

53%	Macon Centreplex	\$385,045
40%	Convention/Visitors Bureau	\$290,600
7%	Cherry Blossom Festival	\$ 50,855

PURPOSE

The City declares that the encouragement, development, growth and expansion of tourism and conventions within the city are important to the economy of the city and to the general welfare of its citizens; and that the city should be a tourism and convention center of the state and should have the financial ability to attract and promote tourism and conventions.

DEBT SERVICE FUND

DEBT MANAGEMENT

Macon's primary objective in debt management is to keep the level of indebtedness within available resources and within the legal debt limitations established by Georgia Law. Presently, the City's debt levels are well within its limits (see Legal Debt Margin on the following page). Debt service expenditures are the result of bonds issued by the City and include principal and interest payments. Outstanding debt being serviced in the current budget totals \$46 million (principal only) for all long-term obligations.

The City of Macon utilizes two (2) funding sources for repayment of debt for bond issues. **Revenue bonds** - which are issued by Authorities such as the Industrial Authority (created by the government). By virtue of going through an authority, the bonds are considered to be an indirect debt of the City and constitute a contractual debt with the authority. The Coliseum Authority Bond payment of \$11 million will be paid by a Special Purpose Local

CITY OF MACON

Option Sales Tax (SPLOST). **\$2,145,366** is appropriated in the General Fund for payment of these contractual obligations for FY 2009.

The following is a summary of all debt that is currently being serviced by the City and approved in FY 2009 budget. Given is the amount of the issue, the date issued, the average annual payment (with the current principal appropriation in parentheses), the interest rate at which the issue was made and the amount outstanding as of July 1, 2008. A more detailed debt schedule follows.

GENERAL OBLIGATION BONDS

REVENUE BONDS & CONTRACTUAL OBLIGATIONS

2003 Middle Georgia Coliseum Authority Revenue Refunding Bonds - \$14,225,000 Issue (Refunding of 1994A & 1994B MGCA

Due in annual installments of \$355,000 to \$1,650,000 (\$595,000) Maturity: July 1, 2016
Principal Outstanding: at July 1, 2008 \$11,035,126.

Urban Development

\$7,860,000 and 4,165,000, Series 2002A and 2002B, respectively, Macon-Bibb County Urban Development Authority Revenue Bonds due in annual installments of \$608,239 to \$1,045,776 through August 1, 2024, interest at 2.5% to 6.0%. As of June 30, 2008, the balance of this obligation is \$11,532,440.

Capital Leases

The City has entered into lease agreements as lessee for financing the acquisition of various equipment. The lease agreement qualify as capital leases for accounting purpose (titles transfer at the end of the lease term) and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inception. \$8,958,310, 1999 lease purchase due in varying monthly installments of \$65,313 to \$81,626 through October 1, 2014, interest at 5.16%. The balance of this obligation at June 30, 2008 is \$5,007,210.

Georgia Municipal Association Capital Leases Payable and Certificates of Participation

In 1990 and 1998, the City entered into two master lease agreements with other local governments in the State of Georgia through the Georgia Municipal Association, Inc. (also known as the GMA). While the basic purpose is the same for both master lease agreements, the form of the 1990 agreement is not the same as the 1998 agreement, and they are required to be accounted for differently.

CITY OF MACON

Capital Lease Payable. The 1990 GMA master lease agreement is a capital lease. As of June 30, 2008 the principal total amount due is \$1,373,705. Interest is payable at an imputed rate of approximately 7%. All amounts outstanding as of June 30, 2008 are due and payable in November 2008.

Certificates of Participation. In June 1998, the City entered into another lease pool agreement with the GMA. The funding of the lease pool was provided by the issuance of \$150,126,000 Certification of Participation (COP) by the GMA. Unlike the 1990 capital lease pool payable, the 1998 COP immediately passed the net proceeds through to the participating municipalities with the City's participation totaling \$6,300,000. The lease pool agreement with the GMA provides that the City owns their portion of the assets invested by the pool and is responsible for the payment of their of the principal and interest of the COP. The principal of \$6,300,000 is due in a lump sum payment on June 1, 2028. Interest is payable at the rate of 4.75% each year. The lease pool agreement requires the City to make lease payments back into its investment account to fund the principal and interest requirements of the 1998 GMA Certificate of Participation.

Business Type Activities Debt

The following revenue bonds are included in the Airport Enterprise Fund:

Zantop Bond

\$4,500,000, 1993 Macon- Bibb County Industrial Authority Airport Improvement Revenue Bonds are due in annual installment of \$257,208 to 355,435 through May 1, 2018, interest at 3.9% to 6.1%. The balance of this obligation at June 30, 2008 is \$2,605,000.

ASA Bond

\$3,600,00, 2002 Macon- Bibb County Industrial Authority (Airport Improvement – Atlantic Southeastern Airlines Project) due in annual installments of \$325,500 to 337,250 through April 1, 2018, interest at 4% to 5%. As of June 30, 2008, the balance of this obligation is 2,542,350.

Convention Center Hotel Public Contribution Project

In December 2007, the City issued \$10,945,000 Macon-Bibb County Urban Development Authority (Georgia) Revenues Bonds. The Series 2007 Bonds were issued for the purpose of paying a portion of the cost of: (a) the construction and installation of a 220-room full-service Convention Center and (b) the renovation of the Convention Center. Interest on these bonds will be payable in semi-annual installments on April 1 and October 1 each year, commencing on April 1, 2008. Interest rates on these bonds vary annually ranging between 3.27% and 4.77%. Principal amounts are due each October 1 and range annual amounts of \$285,000 to 580,000 through 2034.

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LEGAL DEBT MARGIN

The Legal Debt limit for the City for General Obligation Bond debt is determined by the constitution of the State of Georgia to be 10% of the total assessed value of all real, personal, and public utility property. The Legal Debt Margin as of July 1, 2008 is \$186,598,421 as determined by the following computation:

REAL & PERSONAL	\$1,685,756,085
PUBLIC UTILITIES	61,483,718
VEHICLES	158,825,940
OTHER	2,876,993
Less EXEMPTIONS	(42,958,520)
TOTAL ASSESSED VALUE	\$1,865,984,216
=====	
BONDED DEBT LIMIT	\$ 186,598,421
(10% of assessed value)	
Less GENERAL OBLIGATION BONDS OUTSTANDING	-

LEGAL DEBT MARGIN	\$ 186,598,421
=====	

BOND RATING

Bond ratings are a measure of the City's credit worthiness. The ratings agencies analyze the City's economic condition, debt management, administrative leadership and fiscal planning and management to determine the City's credit rating. The City's bonds have favorable ratings from Standard & Poor's and Moody's Investors Service. The current ratings are A and A3, respectively. These ratings allow the City to broaden the market for its bonds and lower the interest cost for issuing bonds.

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CONTRACTUAL OBLIGATIONS

	2002		1993	2002 A		2002 B		2003	2007		Contractual	Secretary of State	1990 GMA Leasepool	1998 GMA Leasepool	Grand Total
	ASA Airport Improv.	Zantop		City Projects	City Projects	MGCA	Conv. Centr.		Total	State					
Prin Bal as of 6/30/2008	\$2,340,387	\$2,605,000	\$4,246,611	\$11,035,125	\$10,945,000	\$38,452,123	\$5,610,143	\$1,373,705	\$4,991,593	\$50,427,565					
Prin. Acct #	037-24002	037-24001	10205-43296	10205-43297	10205-43288										
Int. Acct #	37205-43267	37205-43268													
Due Date			July 1	April 1	October 1										
2009															
Principal	0	200,000	150,000	1,375,000	0	2,025,000	649,566	279,090	1,359,511	4,313,167					
Interest	128,750	157,790	249,900	305,563	239,238	1,424,195	246,569	13,528	108,761	1,793,052					
Prem/(Disc)/Refunding Costs	-3,037		5,829	-111,076	0	(108,284)				-108,284					
2010															
Principal	215,000	210,000	155,000	1,420,000	0	2,310,000	698,135	254,762	1,211,191	4,474,088					
Interest	118,500	145,790	240,900	269,388	478,475	1,586,632	211,442	37,856	96,895	1,932,825					
Prem/(Disc)/Refunding Costs	-3,037		5,829	-111,074	0	(108,282)				-108,282					
2011															
Principal	225,000	220,000	165,000	1,450,000	285,000	2,665,000	749,533	263,360	491,442	4,169,335					
Interest	107,750	133,190	231,600	235,288	478,475	1,509,342	173,688	29,258	39,315	1,751,603					
Prem/(Disc)/Refunding Costs	-3,037		5,829	-9,876	0	(7,084)				-7,084					
2012															
Principal	235,000	235,000	175,000	1,500,000	320,000	2,800,000	802,939	237,907	331,913	4,172,758					
Interest	96,500	119,990	221,700	195,600	467,075	1,412,384	134,130	20,280	26,553	1,593,347					
Prem/(Disc)/Refunding Costs	-3,037		5,829	-9,871	0	(7,079)				-7,079					
2013															
Principal	250,000	250,000	185,000	1,550,000	335,000	2,915,000	861,343	80,123	28,015	3,884,481					
Interest	84,750	105,890	211,200	150,788	454,275	1,305,860	89,782	12,325	2,241	1,410,208					
Prem/(Disc)/Refunding Costs	-3,037		5,829	12,341	0	15,133				15,133					
2014															
Principal	265,000	265,000	200,000	1,595,000	340,000	3,025,000	922,116	83,039	28,015	4,058,171					
Interest	72,250	90,890	200,100	102,616	440,875	1,192,319	43,276	9,408	2,241	1,247,244					
Prem/(Disc)/Refunding Costs	-3,037		5,829	12,341	0	15,133				15,133					
2015															
Principal	275,000	280,000	210,000	1,650,000	350,000	3,140,000	323,577	86,062	28,015	3,577,654					
Interest	59,000	74,725	188,100	50,881	427,275	1,071,169	3,537	6,385	2,241	1,083,333					
Prem/(Disc)/Refunding Costs	-3,037		5,829	12,340	0	15,132				15,132					
2016															
Principal	290,000	295,000	220,000	345,000	355,000	1,895,000	89,363	89,363	28,015	2,012,378					
Interest	45,250	57,645	175,500	18,247	413,275	962,355	3,084	3,084	2,241	967,681					
Prem/(Disc)/Refunding Costs	-3,037		5,829			2,792				2,792					

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2017	Principal	305,000	315,000	410,000	235,000	355,000	365,000	1,985,000	28,015	2,013,015
	Interest	30,750	39,650	232,938	162,300	6,213	399,075	870,926	2,241	873,167
	Prem/(Disc)/Refunding Costs	-3,037			5,829			2,792		2,792
2018	Principal	310,000	335,000	430,000	250,000		370,000	1,695,000		1,695,000
	Interest	15,500	20,435	212,438	148,200		384,475	781,048		781,048
	Prem/(Disc)/Refunding Costs	-2,278			5,829			3,551		3,551
2019	Principal			455,000	265,000		380,000	1,100,000		1,100,000
	Interest			190,938	133,200		369,675	693,813		693,813
	Prem/(Disc)/Refunding Costs				5,829			5,829		5,829
2020	Principal			475,000	280,000		390,000	1,145,000		1,145,000
	Interest			168,188	117,300		354,475	639,963		639,963
	Prem/(Disc)/Refunding Costs				5,829		0	5,829		5,829
2021	Principal			500,000	295,000		400,000	1,195,000		1,195,000
	Interest			144,438	100,500		338,875	583,813		583,813
	Prem/(Disc)/Refunding Costs				5,829			5,829		5,829
2022	Principal			525,000	315,000		415,000	1,255,000		1,255,000
	Interest			119,438	82,800		322,875	525,113		525,113
	Prem/(Disc)/Refunding Costs				5,834			5,834		5,834
2023	Principal			555,000	335,000		425,000	1,315,000		1,315,000
	Interest			91,876	63,900		305,756.26	461,532		461,532
	Prem/(Disc)/Refunding Costs							0		0
2024	Principal			580,000	355,000		440,000	1,375,000		1,375,000
	Interest			62,738	43,800		284,506.26	391,044		391,044
	Prem/(Disc)/Refunding Costs							0		0
2025	Principal			615,000	375,000		455,000	1,445,000		1,445,000
	Interest			32,288	22,500		264,706	319,494		319,494
2026-2034	Principal						5,320,000	5,320,000		5,320,000
	Interest						1,397,700	1,397,700		1,397,700
TOTAL		3,099,387	3,550,995	10,954,542	6,840,111	12,369,709	18,766,082	55,580,826	5,909,633	66,813,152
Memo	Principal	2,370,000	2,605,000	7,280,000	4,165,000	11,240,000	10,945,000	33,285,000	5,007,209	43,200,047
	Interest	759,000	945,995	3,674,542	2,593,500	1,334,584	7,821,082	15,731,002	132,124	17,048,281
	Prem/(Disc)/Refunding Costs	-29,613	0	0	81,611	-204,875	0	-152,877	282,731	-152,877

CITY OF MACON

X. INDEX

CITY OF MACON

INDEX

- This section includes a glossary.
- This section is an alphabetical listing of the contents of this document and the corresponding page number.
- Also included is a list of acronyms frequently used throughout the document.

CITY OF MACON

GLOSSARY

Transactions processed to record receipts and expend funds are performed based on assigned account numbers. Functioning under generally accepted accounting principles (GAAP) on the basis of fund accounting, account numbers are established as follows:

ACCOUNT NUMBER - FUND/DEPARTMENT/FUNCTION/OBJECT
XX - XXX . XXXXX
FUND DEPT FUNCTION OBJECT

A **Fund** is an accounting and budgeting entity established to finance a specific purpose and maintain financial records of transactions for this purpose.

A **Department** is an organizational or budgetary break down within a fund. Each department serves a specific function as a distinct organizational unit of government.

A **Function** is a sub-division of a department.

An **object of expenditure** is a detailed expenditure classification which relates to a specific type of item purchased or service obtained.

The following are definitions of some of the more common terms that may be encountered in reviewing this document.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Appropriation - A legal authorization granted by the legislative body (City Council) to make expenditures and incur obligations for specific purposes.

Appropriations Ordinance - The formal budgetary document enacted by the legislative body which contains all approved appropriations for the fiscal year.

Attrition - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Personnel (positions) - The total number of personnel (positions) authorized to be employed in a particular department/function at any given time during the fiscal year.

Available Fund Balance - Financial resources carried forward at the end of a fiscal year which have not been reserved or designated for a specific purpose such as working capital. These resources are considered "available" to finance future budgets.

CITY OF MACON

Bond - A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government, requires approval by referendum in Georgia, The debt ceiling is ten percent of the assessed value of all taxable property. The cost of financing is spread over the life of the improvement so that future users help to repay the cost.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Budget - A proposed plan for raising and spending money for specified programs, functions, and activities during a fiscal year.

Budget Adjustment - A legal procedure utilized by city staff to revise a budget appropriation. City staff has the prerogative to adjust expenditures within or between departmental budgets according to budget policy, but no increase in the total budget can occur without approval of the City Council.

Budget Calendar - The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budgetary Basis - This refers to the basis of budgeting used to estimate

financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Capital Fund - A fund used to account for financial resources used for the acquisition or construction of major capital facilities.

Capital Improvement Program (CIP) budget - The first year of the CIP as approved by the City Council. The Capital Budget should be based on a set of long term capital improvement programs. Macon approves capital budgets on an annual basis.

Capital Outlay (Assets) - Expenditure which result in the acquisition of or addition to fixed assets, including short-lived machinery and equipment.

Capital Projects - Projects which involves the acquisition of major machinery, equipment, land, buildings, renovations, and/or construction with a cost of more than \$15,000.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The Mayor and City Council have separate contingencies which may be used at their discretion.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service Fund - A fund used to account for the accumulation of

CITY OF MACON

resources for, and payment of, general long-term debt principal and interest.

Debt Service - Interest and principal payments associated with Bond Issues.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures.

Expenditures - The payment for goods and services; expenses incurred for specific items, or services.

Fees - Charges for services rendered by City Departments.

Fiscal Year - A 12-month period for which a budget is proposed, at the end of which a government determines its financial position and the results of its operations. The City of Macon

operates on a July 1st through June 30th fiscal year.

Full-time Equivalent Position (FTE) - A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Fund Balance - The amount by which assets exceed liabilities in a governmental fund.

Funded Agencies - Nonprofit agencies who provide community services which supplement and support City programs and for which City dollars are made available.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grant - A contribution by a government or other organization to support a particular function.

Infrastructure - Basic installations and facilities upon which the continuance and growth of a community depend; examples are roads and public utilities.

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Interfund Transfer - A transfer of resources from one accounting fund to another accounting fund. For example, an interfund transfer might be made from the General Fund to offset a deficit in the Coliseum Fund for stadium operations.

Levy - To impose taxes for the support of government activities.

Line Item Budget - A budget that lists each expenditure category (salary, supplies, services, etc.) separately, along with the dollar amount budgeted for each specified category.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Millage rate - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

Modified Accrual Basis - Under the modified accrual basis of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

Operating Budget - The portion of the budget pertaining to daily operations that provide basic

governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

Operating Cost - All costs (excluding personnel cost) associated with the operation of a particular department or function. These costs include supplies, services, minor repairs, and improvements, minor equipment acquisitions and travel and training expenses.

Performance Measure - Special quantitative and qualitative measure of work performed as an objective of a department.

Personnel Cost - Total expenditures for hourly, daily, monthly, seasonal salaries, overtime, incentive pay, on-call pay, and employee benefits including social security, employment taxes, health insurance and pension contributions.

Revenues - Sources of income received during a fiscal year including resources forwarded from prior years, operating transfers from other funds, and other financial sources.

Services & Charges - Expenditures for services other than personnel including contractual agreements, legal & accounting fees, medical services, etc.

Supplies - Articles and commodities which are consumed when used; categories include: office, operating, agricultural, cleaning, clothing, chemicals, etc.

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Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Unallocated Reserve - An expenditure budget within a fund which is not allocated for a specific

purpose, but which is held in reserve for future spending needs.

Working Capital - Funds equal to one-twelfth (30 days) of the General Fund budget which is set aside as a reserve to be used in extraordinary emergency situations only.

OTHER ACRONYMS

ABC - Anticipated Budget Change

CAO - Chief Administrative Officer of the City

ECD - Economic & Community Development

FAA - Federal Aviation Administration

GDOT - Georgia Department of Transportation

MBC - Macon-Bibb County

MSA - Metropolitan Statistical Area

SWM - Solid Waste Management

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