

The Government Finance Officers Association
of the United States and Canada

presents this

CERTIFICATE OF RECOGNITION FOR BUDGET PREPARATION

to

**Finance Department
City of Macon, Georgia**

The Certificate of Recognition for Budget Preparation is presented by the Government Finance Officers Association to those individuals who have been instrumental in their government unit achieving a Distinguished Budget Presentation Award. The Distinguished Budget Presentation Award, which is the highest award in governmental budgeting, is presented to those government units whose budgets are judged to adhere to program standards.

Executive Director

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan', is written over the printed name of the Executive Director.

Date

December 22, 2006

CITY OF MACON

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CITY OF MACON

I. INTRODUCTION



C. JACK ELLIS
MAYOR

OFFICE OF THE MAYOR

City of Macon

700 POPLAR STREET
P.O. BOX 247
MACON, GEORGIA 31202-0247
(478) 751-7170
FAX (478) 751-7931

May 1, 2007

Dear President Ponder, Members of Council, and Citizens of Macon:

The members of the Administrative Budget Committee, along with Department Heads and City Funded Agency Representatives deliberated in detail with the goal of presenting a balanced budget that is lean and fully considerate of the current financial position of the City. This year's budget process focused on cutting the budget where feasible while providing approximately \$3.5 million to the Capital Improvement Fund. As with much of the nation, the City is affected by increased fuel costs, increased health care costs, and costly, unscheduled infrastructure repairs. This FY 2008 budget is fiscally sound and meets the needs of our customer service-oriented environment.

Budget Composition and Highlights

The total budget for FY 2008 is \$104.8 million, a decrease from the FY 2007 budget of approximately \$4.14 million. The General Fund budget is \$70.45 million and reflects a net decrease of approximately \$8.36 million when compared to the FY 2007 budget. The decrease in General Fund expenditures is primarily due to moving the SPLOST activity into a fund of its own and not including it in the General Fund.

Over the years, time and financial constraints have led to the deterioration of our infrastructure including structures, vehicles, and other equipment. The budget supports approximately \$3.5 million for the replacement of vehicles, computers, and other major equipment items in addition to addressing issues on maintenance and upkeep of City facilities.

Funding for pay raises at 2% for all full-time employees was approved, but this pay raise will not begin until October 7, 2007 at the rate of 2.67% due to cash flow constraints. Department Heads were allocated an across-the-board raise of \$2,100 each in this budget. Based upon the latest actuary report, funding for Fire and Police Pension was reduced to 6% from its current 7.7%. In light of increasing health care costs, city employees will pay an extra contribution totaling \$284,310. The contributions are based on a sliding scale by salary amount.

Shop rates were increased for Vehicle Maintenance from \$20 to \$40 per hour for light equipment and from \$40 to \$70 per hour for heavy equipment. The additional revenue should fully cover the cost of the Vehicle Maintenance Department.

In FY 2008, deficits that are projected in the enterprise funds are equal to depreciation in accordance with city policy. High priority will be given in the coming fiscal year to moving all enterprise funds closer to break-even status.

The FY 2008 General Fund budget includes transfers to the Centreplex, Law Enforcement, Bowden Golf Course, Capital Improvement, and \$1.3 million to the Operating Cash Reserve account.

A breakdown of the FY 2008 Budget Expenses by Fund is as follows:

General Fund	\$ 70,450,479
Proprietary & Other Funds:	
Bowden Golf Course	597,003
Centreplex	4,451,141
Airport	2,165,616
Solid Waste Fund	6,881,864
Vehicle Maintenance	1,856,493
Debt Service Fund	5,000
SPLOST Fund	10,865,000
Special Revenue Funds	4,028,236
1976 Street & Traffic Improvement Fund	6,000
Capital Improvements Fund	<u>3,498,100</u>
Total Budget	\$ 104,804,932

FY 2008 - General Fund Revenues

General Fund revenue for FY 2008 is projected conservatively at \$70.45 million. The FY 2008 revenue includes a transfer of surplus from Solid Waste Management for \$824 thousand.

The City's revenue continues to be comprised of two major sources, the Local Option Sales Tax and the ad valorem or property tax. These two sources of revenue together make up 53.16% of the General Fund projected revenues. There have been no changes made to the millage rate for the last three years. The Sales Tax revenue projection of \$19.8 million is an 11.24% increase from the FY 2007 approved budget. Franchise fees and the insurance premium tax total \$12.35 million and represent more than 17.5% of General Fund revenues.

Intergovernmental revenue is projected at \$7.75 million. The primary revenue source for this category is \$6.7 million from Bibb County for fire services in unincorporated Bibb County. This category also includes \$857 thousand as a pass through on the Secretary of State Building debt. Another source of revenue in this category is a \$136 thousand reimbursement from Bibb County for one-half of the operational costs for traffic engineering services.

Fines and Forfeitures have projected revenue of \$2.46 million. Strong collection efforts have been initiated to collect outstanding fines owed to the City, including the implementation of the boot for parking scofflaws. Additional revenue from licenses and permits, right-of-way fees, and general city government are projected at \$3.7 million.

FY 2008 General Fund Expenditures

Expenditures are broken down into the various functions of government. They include the following:

General Government (support departments and Administration/City Council)
Public Safety
Public Works
Central Services
Parks & Recreation
Public Properties
Revenue Bonds & Contractual Payments
Payments to Government Agencies
Other

The proposed General Fund expenditures and transfers out are projected at \$70.45 million, which is a net decrease of \$8.36 million. This decrease is primarily due to moving the SPLOST activity into a fund of its own and not including it in the General Fund.

The proposed budget for General Government which mainly consists of the Mayor's Office, City Clerk, City Council, Human Resources Department, Finance Department, City Attorney's Office, Information/Communications System, and Inspections and Fees total approximately \$6.83 million and represents 9.69% of the total budget.

Public Safety consists of the Police Department, Fire Department, Municipal Court, and the Emergency Management Agency. The proposed budget of \$36.78 million is almost the same when compared to the FY 2007 budget. Public Safety represents 52.21% of the total General Fund budget.

Public Works consists of Administration, Street Cleaning, Street Maintenance, Storm Drainage, Traffic Engineering, and City Engineering. The total budget is \$4.42 million and represents 6.27% of the approved General Fund budget.

Central Services consists of Administration, Signals, Traffic Maintenance Operations (Signs), Custodial Services, General Maintenance, Electrical, Heating & Air Conditioning, Public Utilities, and Services to Government. The total budget for FY 2008 is \$3.96 million and represents 5.62% of the total General Fund budget.

Parks and Recreation consists of Administration, Grounds & Facilities, Operations, and Business Center. The budget for FY 2008 is \$5.55 million, which represents 7.88% of the total General Fund approved budget.

The Debt Service Fund ordinarily pays the revenue bond debt for the City of Macon through local contractual agreements. The debt costs funded are the 2002 Urban Development Bonds and the pass-through for the Secretary of State Building. In December 2005, the SPLOST Fund began paying for the General Obligation (GO) Bonds, the Middle Georgia Coliseum Bonds, and the Local Government Lease Pool annual payments. The GO bonds have been completely repaid, and the Coliseum bonds are scheduled to be paid off in July 2008. The proposed budget

of \$1.78 million represents 2.53 % of the total approved General Fund budget.

Risk Management's approved budget is \$2.47 million to cover workers' compensation and liability payments for the City of Macon, which represents 3.51 % of the total General Fund budget.

The category "Other" includes municipal government dues and pension funds for police and fire retirees or surviving spouses before the current participatory plans were put into effect.

The budget for community agencies is \$3.6 million, which represents 5.11 % of the total General Fund budget.

Transfers to other funds amount to \$1.62 million. These transfers mainly include \$363 thousand to the Capital Improvement Fund, \$1.06 million the Centreplex and \$148 thousand to Bowden Golf Course. The transfers represent 2.3% of the total General Fund budget.

FY 2008 Proprietary Funds

Expenditures for the Bowden Golf Course total \$597 thousand. As a result of increased maintenance and utility costs, Bowden is anticipated to fall short of expenses by \$147 thousand in FY 2008.

Expenditures for the Centreplex are projected to be \$4.45 million, while proposed revenues total \$3.16 million. Consequently, the Centreplex is expected to have a shortfall of \$1.06 million in the operating costs. In FY 2008, special efforts will again be devoted to generating increased revenue at the Centreplex as well as reducing costs.

Expenditures for E-911 total \$2.94 million. Revenues are estimated at \$2.51 million. The E-911 will have a shortfall of \$426 thousand. This shortfall will be met from its projected fund balance.

The Airport became an Enterprise Fund in FY 2001 and is expected to have a shortfall of \$99 thousand in operating costs. This shortfall will be met from the projected fund balance. In FY 2008, revenues are projected at \$1.8 million and expenditures are \$2.16 million respectively.

The Vehicle Maintenance Internal Service Fund has proposed revenues of \$1.83 million. Of these revenues, \$1.71 million comes from city funds. The remaining revenues are derived from sales and services to other agencies. Proposed expenditures are \$1.86 million. The shortfall of \$27 thousand will be met from its projected fund balance.

FY 2008 Special Revenue Fund

The Hotel-Motel Tax Fund anticipates hotel-motel tax receipts of \$700 thousand. Distributions will be made to the Convention & Visitors Bureau, the Cherry Blossom Festival, and the Centreplex for operational assistance.

Capital Improvement Fund

In FY 2008 the Capital Improvement Fund is budgeted for \$3.5 million; \$3.12 million will be funded from the Local Government Lease Pool, \$363 thousand from the General Fund and \$20 thousand from Cox Communications. All of the capital items approved for Enterprise Funds and the General Fund will be purchased from this fund.

FY 2008 Major Initiatives

The Administration plans and implements initiatives in several strategic focus areas for the betterment of the community. In response to severe budgetary constraints, the initiatives focus on cost curtailment and revenue enhancement for FY 2008. However, every effort will be made to maintain essential municipal services at the level to which our citizens deserve and are accustomed.

Major initiatives planned for FY 2008 are listed below:

Vehicle Replacement Plan. The Administration is recommending the replacement of 59 vehicles in various departments. The total purchase amount is approximately \$2.19 million with a lease pool payment of \$730 thousand incorporated in the 2008 budget. We estimate that the replacements will result in savings in repair costs with better fuel efficiencies and lower parts and labor requirements.

Health Insurance Premiums. Health insurance premiums per employee are budgeted at \$5,832. City employees in total will pay an extra contribution of \$284,310. Their contribution is determined by a sliding scale based on their salary level.

Replenishing Cash Reserves. \$1.3 million is appropriated to replenish depleted reserves in the General Fund. Funds to balance the Centreplex are included to ensure that the current deficit in this fund does not increase.

Personnel Changes. The FY 2008 budget includes funding for 1,393 positions, which represents a decrease of 1 position from FY 2007.

Reduction of Utility Costs Citywide. The Administration is performing several internal audits and may engage an outside consultant to perform a full energy audit on all city-owned and operated buildings in an effort to reduce of electricity, gas, and telephone costs.

Increasing Cost Effectiveness of the City Fleet. A comprehensive review of all city vehicle usage has been initiated. This initiative is aimed at identifying vehicles with little or no usage that can be cut from the fleet with minimum operational impact, yet yield significant cost-savings. All vehicle requirements will be reviewed and prioritized for replacement consideration via the established leasing program. The City will again pursue a fuel lock-in contract that will provide significant savings in the cost of fuel. Markups to other agencies are proposed to cover the cost of the vehicle maintenance operation.

Conclusion

It is imperative that the City of Macon put together a balanced budget for FY 2008 and beyond. Although expenses have not exceeded revenues for the past three years, tough decisions have to be made to facilitate financial stability while meeting the service needs of the citizens of Macon.

Our efforts must be proactive, anticipatory, and designed with the goal of reducing financial drains, where feasible, on the City's budget, while exploring avenues aimed at improving the compensation and benefits plan for all of our employees.

In order to be proactive in identifying and reducing the City's exposure to the economic slowdowns, my administration continues to work toward a comprehensive five-year financial plan for the City of Macon. This comprehensive plan will include a review of revenues, expenditures, and future liabilities on a fund-by-fund basis. It is my desire to present this plan to Council for further study and deliberation.

To ensure our success, all entities of this government must unite and be steadfast in our goal to make Macon better for the future.

Sincerely,



C. Jack Enis

CITY OF MACON

**II. GENERAL
INFORMATION**

CITY OF MACON

GENERAL INFORMATION

This section contains information about the city, city government operations, and information to assist the reader in reviewing this document. It includes:

- ◆ An organizational chart outlining the total city structure
- ◆ A list of principal officials in the city
- ◆ Basic information about the budget process and purpose
- ◆ A brief history of the city and other vital information
- ◆ A budget guide to assist the reader in reviewing this document

CITY OF MACON

MISSION

To provide a strong, compassionate government based on a commitment to fiscal responsibility, quality services, openness, inclusiveness and active citizen participation.

VISION

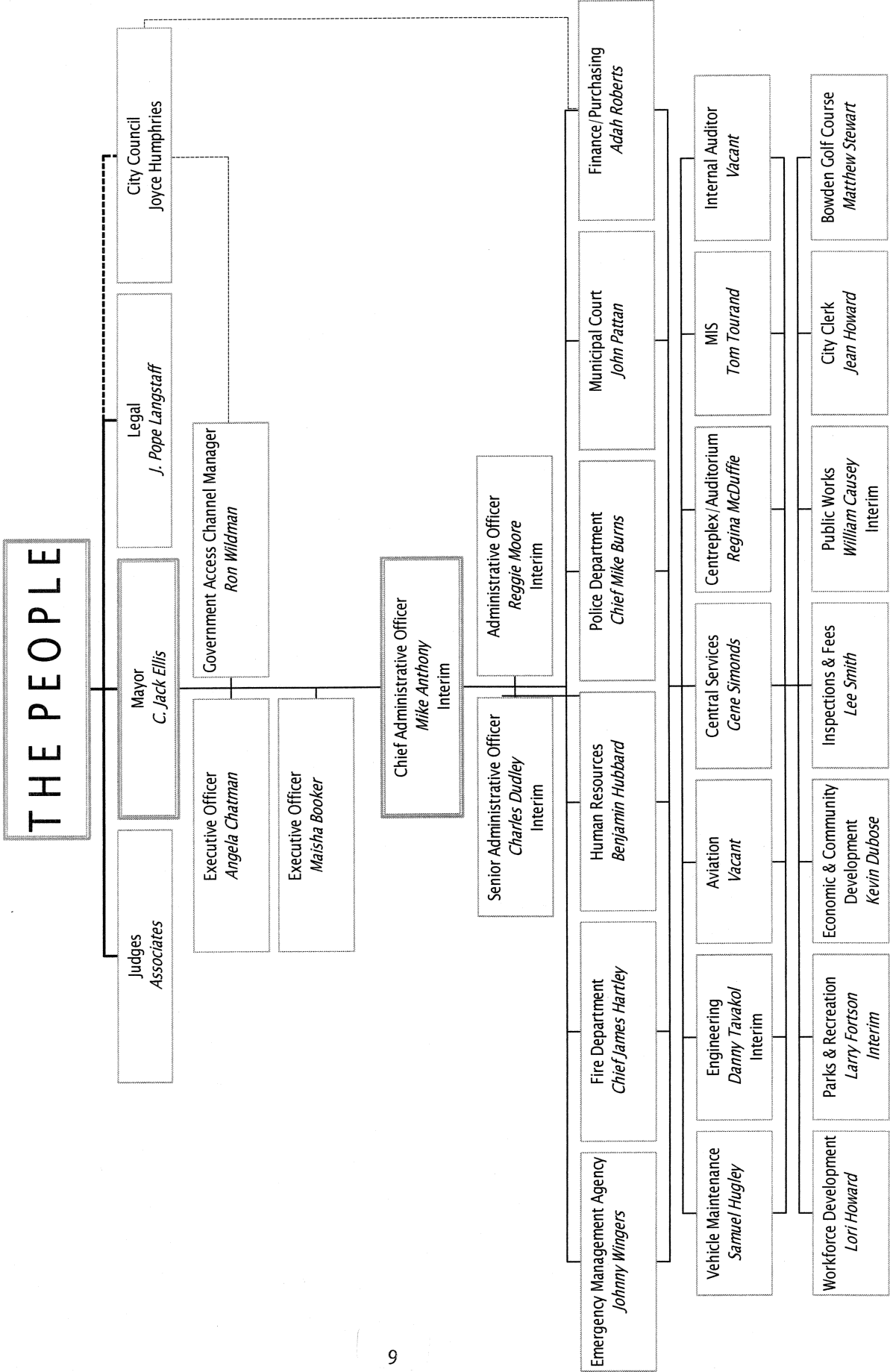
It is our desire for Macon, Georgia to become one of the most livable cities in America—a city where equal opportunity is taken for granted and human and economic development are our highest priorities—a city of the future equipped with the physical and technological infrastructure that is changing our world today and an educated work force able to compete in the emerging global marketplace.

GOALS

- Efficient and Effective Government
- Open and Inclusive Government
- Human/Economic
- Youth Development
- A Life of Dignity and Respect for Senior Citizens
- A Safe, Healthy and Secure Community
- A Higher Quality of Life
- A Strong Partnership with Public and Private Sectors

CITY OF MACON

FY 2008 Organization Chart (City-Wide)



CITY OF MACON

LIST OF PRINCIPAL OFFICIALS as of JULY 2007

<u>TITLE</u>	<u>NAME</u>
Mayor	C. Jack Ellis
President, City Council	Anita J. Ponder
President, Pro-Tem City Council	James E. Timley
Council Member	Henry Ficklin
Council Member	Rick Hutto
Council Member	Elaine Lucas
Council Member	Brenda Youmas
Council Member	Mike Cranford
Council Member	Ed DeFore
Council Member	Alveno Ross
Council Member	Cole Thomason
Council Member	Charles Jones
Council Member	Nancy White
Council Member	Filomena T. Mullis
Council Member	Willette Hill Chambliss
Council Member	Mariam Paris
Chief Administrative Officer	Mike Anthony (Interim)
Director of Finance	Adah M. Roberts
Senior Administrative Officer	Charles Dudley
Administrative Officer	Reggie Moore (Interim)
Aviation Director	Mike Anthony (Interim)
Central Services Director	Gene O. Simonds
City Attorney	James Pope Langstaff
Manager Engineering Services	Danny Tavakol (Interim)
Clerk of Council	Joyce Humphries
City Clerk	Jean Howard
Centreplex Manager	Regina McDuffie
E.C.D.	Kevin DuBose
Emergency Management Director	Johnny Wingers
Fire Chief	Jimmy E. Hartley
Human Resources Director	Benjamin Hubbard
Information Technology Officer	Tom Tourand
Inspection and Fees Director	Lee Smith
Chief Municipal Court Judge	Robert Faulkner
Municipal Court Clerk	John Pattan
Parks and Recreation Director	Larry Fortson (Interim)
Police Chief	Michael Burns
Public Works Director	William Causey (Interim)
Vehicle Maintenance Director	Sam Hugley
Director of Workforce Dev.	Lori Howard

CITY OF MACON

BUDGETARY STRUCTURE AND PROCESS

The City of Macon was incorporated on December 10, 1823 under the provisions of an Act of the General Assembly of Georgia. The City operates under a Mayor-Council form of government and provides the following services as authorized by its charter; public safety (police and fire services), highways and streets, sanitation, health and social services, culture-recreation, public improvements, planning and zoning, and general administrative services.

FINANCIAL STRUCTURE

FUND ACCOUNTING

The accounts of the City are organized on the basis of funds and account groups; each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenue, and expenditures or expenses, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

The level of control or level at which expenditures may not legally exceed the budget is the line item. Any change in the appropriation level of the line item must be approved by the City Council as well as any changes between function areas as identified in the chart of accounts. All appropriations lapse at year-end. The following fund types are used by the City (City of Macon)

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most government functions of the City are financed. The acquisition, use and balances of the City expendable financial resources, and the related liabilities, (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is based upon determination of changes in financial rather than upon net income determination. The following are the City's Governmental Fund types:

General Fund - The General Fund is the general operation fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - The Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than Capital Project and Trust Funds) that are legally restricted to expenditures for specified purposes.

CITY OF MACON

Debt Service Funds – The Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long – term debt principal, interest and related costs.

Capital Project Funds – The Capital Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds)

PROPRIETARY FUND TYPES

The proprietary Funds are used to account for the City's ongoing activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City's Proprietary Fund types:

Enterprise Funds – The Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprise, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/ or net income is appropriated for capital maintenance, public policy, management control, accountability or other purposes.

Internal Service Fund – The Internal Service Fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or other governments, on a cost – reimbursement basis.

FIDUCIARY FUND TYPES

The Fiduciary Funds are used to account for assets held by the City in a trustee capacity, or as an agent for individuals, private organizations, other governmental units, and/ or other funds.

Pension Trust Fund - The Pension Trust Fund is accounted for in the same manner as Proprietary Funds.

Agency Funds – The Agency Funds are used to account for assets held by the City as custodian or agent for individuals, other governmental units, and non – public organizations. Agency fund are custodial in nature (assets equal liabilities) and do not include the measurement of results of operations. The City does not have any agency funds.

BASIS OF ACCOUNTING

The modified accrual basis of accounting is followed in all governmental fund types, expendable trust funds and agency funds. Under this method, revenues are recognized

CITY OF MACON

when they become measurable and available as net current assets. Expenditures are generally recognized when the obligation is incurred, with the exception of principal and interest on general long term debt which is recognized when due.

Those revenues susceptible to accrual are property taxes, local option sales taxes, other taxes, intergovernmental revenue, interest revenue and charges for services. Fines, licenses and permits and miscellaneous revenues are not susceptible to accrual because generally they are not measurable until received in cash.

The accrual basis of accounting is utilized by proprietary fund types and pension trust funds. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

REVENUE MONITORING

Depart heads are responsible for submitting revenue estimates to the Finance Office during the budget process. The projections should include a formula of collection or an anticipated collection schedule.

The Finance Office is responsible for monitoring the City's revenue collections. Computer reports are prepared monthly which compare actual receipts to the budget and sent to the departments for their review. In the event a department is not realizing their projection, the Finance Office will contact the department to inquire as to the extenuating circumstances that may have affected revenues.

EXPENDITURE CONTROL & MONITORING

An operational control of departmental or activity budgets is maintained by preliminary check of funds availability on a line item basis. City computerized purchasing system assures budget availability prior to the issuance of purchase orders. Budgetary expenditure printouts are submitted to the departments on a monthly basis. Each department has a liaison in the Finance Department assigned to monitor its financial activities and progress

FUND BALANCE

Governmental Funds report the difference between their assets and liabilities as fund balance, which is divided into reserved and unreserved portions.

In the fund balance statements, governmental funds report reservation of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change. The City has established the following reservations.

CITY OF MACON

Fund Balance – Reserved for Encumbrances – This portion of fund balance represents various restricted assets or resources of the City which have been encumbered or appropriated as required for purchase orders or contractual obligations.

Fund Balance – Reserved for Advances and Long-term Receivables – This portion represents a reservation of fund balance relative to the long term nature of such amounts.

Fund Balance – Reserved for Debt Service – This portion of fund balance represents resources of the City which have been formally set aside for future debt service.

BASIS OF BUDGETING

Annual budgets are legally adopted for the General Fund, Special Revenue Fund, Internal Service Fund, Debt Service, Capital Improvements and Enterprise Funds. All budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP). Encumbrances are treated as budgeted expenditures in the year the commitment to purchase is incurred; and unencumbered appropriations in the annual operating budget lapse at fiscal year end. Legal provisions, including the City Charter and the Georgia Fiscal Standards Act, also govern the budgetary process.

The General Fund is subject to control on a departmental basis, while the Special Revenue and Debt Service Funds are subject to budgetary control on an individual fund basis. Budgets are prepared for the Capital Improvements Fund on a project basis, which usually covers only one fiscal year. Proprietary Fund budgets are prepared and utilized as a management tool to assess the operations of the enterprise and internal service funds.

BUDGET PROCESS

BUDGET PREPARATION

Many administrative policies are incorporated into the budgetary process in order to assure that the budget is a management plan of action for the fiscal year.

Under the direction of the Mayor, the Chief Administrative Officer, assisted by the Administrative Budget Committee, is responsible for budget preparation. Department and agency heads formally begin budget preparation in January. Capital and administrative budget hearings are held with each department and agency head. After review by the Mayor, a final budget proposal package is prepared.

The City Charter requires that the budget proposal be submitted by the Mayor to the City Council in the form of a draft ordinance of appropriations at least six weeks prior to the start of the fiscal year.

CITY OF MACON

The Appropriations Committee of City Council reviews the proposed budget and conducts another series of budget hearings with department and agency heads. A public hearing on the entire budget is conducted by City Council, at least one week prior to approval of an appropriations ordinance, which provides funding by department or function.

The Mayor may veto individual appropriation line items and a two-thirds vote of City Council is required to override the veto.

BUDGETARY AMENDMENTS

The budget is not a static document. It is a dynamic process which requires continuous monitoring and occasional revisions that reflect changing operational developments. In order to accommodate the changing needs of the government, the legislative body makes amendments to the budget.

There is only one type of budget amendment. The amendment is one that may cause a net change in the overall budget or a department budget. This type of amendment may result from increased or decreased revenue and/or expenditures or requested changes in funding for a capital project. This amendment is known as a Supplemental Budget Appropriation. Budget amendments of this nature are legislative and require City Council approval.

Supplemental Budget Appropriations are initiated by a written request from the department head to the Chief Administrative Officer (CAO) and Finance Director. After proper research and verification, the request is approved (or disapproved) administratively. The Finance Director is instructed to prepare an "Anticipated Budget Change" form as support for a supplemental appropriation ordinance for submission to the Appropriations Committee of Council for review. With a recommendation from the Appropriations Committee, the supplemental ordinance is referred to "full" Council for approval.

CITY OF MACON

BUDGET PREPARATION CALENDAR

JANUARY 2007 *PRELIMINARY PREP*

- Budget Instruction Manual updated
- Departmental budget packages prepared
- Initial briefing of the Administrative Budget Committee (ABC)
- Conduct workshops with Department and Agency budget personnel
- Budget information and schedule distributed

FEBRUARY 2007 *PHASE I - CAPITAL BUDGET SCHEDULE*

- Capital budget requests due from Departments
- Revenue estimates due from Departments
- Objectives and Performance Measures due
- Capital budget hearings conducted by the ABC
- ABC inspection of specific projects
- ABC review of capital projects requests

MARCH 2007- ABC reviews continued

- Review of key budget issues and recommendations for the capital budget with the Mayor
- Preliminary decision on final capital budget

PHASE II - OPERATING BUDGET SCHEDULE

- Operating budget requests due from Departments and Agencies
- Requested personnel changes reviewed
- Review of final Capital budget and requested operating budget with the Mayor
- Operating budget hearings with Departments and Agencies conducted by the ABC
- ABC review of operating requests

APRIL 2007 - Recommended budget revisions summarized by the Administrative Budget Committee

- Recommended revisions reviewed with the ABC
- Recommended revision reviewed with the Mayor
- Budget adjustment worksheets distributed to the Departments and Agencies
- Worksheets returned and summarized by Budget Officer
- Recommendation for proposed budget reviewed by the Mayor for final approval

CITY OF MACON

PHASE III - FINAL BUDGET PREPARATION

- Proposed budget document reviewed, prepared and submitted to printer
- MAY 2007**
 - Proposed budget document returned from printer and distributed
 - Proposed budget presented to Council by the Mayor along with Budget Message
 - Budget ordinance and related ordinances and resolutions submitted to Council for approval
 - Public Notice on proposed budget published in local newspaper
 - Budget Officer reviews proposed budget with Council Appropriations Committee
 - Appropriations Committee conducts council budget hearings with Department and Agency Heads
- JUNE 2007**
 - Appropriations Committee budget hearings continue
 - Appropriations Committee conducts final budget review and public hearing on budget proposal
 - Amended budget presented to full Council for approval at regular Council meeting
- JULY 2007**
 - New fiscal year begins
 - Approved budget prepared for final printing

CITY OF MACON

BUDGET GUIDE

A. REVIEWER'S GUIDE

The reviewer's guide is provided to summarize the information contained in each section and instruct the reader where to look for particular information in which he or she may be interested.

The 2008 Annual Budget contains the complete operating and capital budgets for the City of Macon. It is divided into ten sections whose contents are explained below.

SECTION I - INTRODUCTION

The Mayor's Budget Message is contained in this section. Important information about the state of the city and the strategies used in formulating the budget are found here.

SECTION II - GENERAL INFORMATION

Vital information about the City itself can be found in this section. The City's location and a brief history provide interesting information to the reader. The City's management structure and basic information about the City's financial operation is provided. In addition, information to assist the reader in reviewing this document is also included.

SECTION III – BUDGET POLICIES & STRATEGIES

Highlighted information about Macon's Annual Budget is presented in the Budget Overview and Key Budgetary Initiatives. Detailed information on how the budget was formulated including a complete calendar of the budget process can also be found here.

SECTION IV - SUMMARIES AND GRAPHS

Schedules summarizing the entire City's budgeted revenues and expenditures are included in this section. Individuals who want only the "bottom line" figures of the City's budget should look here. Also the Statement of Financial Condition is included in this section. The accompanying schedule has been expanded to include all budgeted funds. Graphs of revenues and expenditures offer important information regarding "Where our money comes from" and "Where our money goes".

SECTION V - PERSONNEL DATA, CAPITAL OUTLAY, MACH. & EQUIP.

This section provides information pertinent to the City's personnel and its impact on the budget. It also contains schedules of the approved personnel and the adjustments made to personnel for the fiscal year. Approved machinery & equipment purchases

CITY OF MACON

are listed in this section, as well as the major capital purchases for vehicles, equipment and building improvements.

SECTION VI - APPROPRIATIONS ORDINANCE

The adopted Budget Ordinance is contained in this section. The ordinance is divided by funds in which the revenues and expenditures are appropriated (by line items). This is the only section in which all revenues and expenditures for each budgeted fund are given. Funds are presented as follows:

- ◆ General Fund
- ◆ Capital Improvements Fund
- ◆ Enterprise Funds (Bowden Golf Course, Centreplex, Solid Waste Management, and Airport)
- ◆ Internal Service Fund (Vehicle Maintenance, and Group Insurance)
- ◆ Debt Service
- ◆ SPLOST (including Capital Leases)
- ◆ Special Revenue Funds (State Capital Improvement Fund, Hotel Motel Tax Fund, Law Enforcement Confiscation Fund, Law Enforcement Grant Fund, E – 911 Fund, Terminal Station Fund, and Workforce Development Fund)
- ◆ Capital Projects Funds (1976 Street & Traffic Improvement Fund, Parks and Recreation Grants Fund, and Green space Grants Fund.)

SECTION VII - DEPARTMENTAL OPERATING BUDGETS

A brief description of each department, a summary of its proposed and approved budget and its overall goal is initially presented.

Each department planned objectives and performance measures are also outlined. This information is resourceful in defining what a department or division plans to accomplish during the upcoming fiscal period. Questions about a particular department's operation and/or function should be directed here.

SECTION VIII - CITY FUNDED AGENCIES

The City of Macon appropriates funds to sixteen (16) different outside agencies and six (6) other programs. A brief summary of the approved FY 2008 budgets (including the City's appropriation) for each entity is included in this section. See Budget Policies and notes to the General Fund in the Appropriations Ordinance for additional information.

SECTION IX - OTHER FUNDS

Detailed information of the City Debt Service, SPLOST (including Contractual Debt accounted in the General Fund) and Special Revenue Funds may be obtained from this section. Debt schedules outlining the City's long-term obligations are also provided. Reference the Financial Condition section for additional information.

SECTION X - INDEX

CITY OF MACON

GENERAL INFORMATION

HISTORY

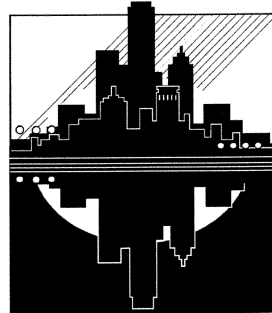
Macon is located in the middle of the state of Georgia's Fall Line, where Paleozoic Sea waters lapped the shoreline here millions of years ago. As early as 8,000 b.c. the Indians settled here and began building their homes on the banks of the fertile Ocmulgee River.

In the early 1800s, as trade bustled on the river and later on the railroads, Macon became known as the "Queen Inland City of the South." Macon was incorporated in 1823, just one year after the creation of Bibb County by the Georgia legislature.

Macon is the county seat of Bibb County and ranks 6th in population of Georgia cities with 93,027 in 2006. Macon is located 84 miles south of Atlanta, 127 miles west of Augusta, 174 miles northwest of Savannah, and 95 miles east of Columbus. The city is served by Interstates 75, 16 and 475, four U.S. highways and eight state highways.

The city of Macon covers 50 square miles of metropolitan Bibb County, which has 277 square miles. Macon's climate is generally mild year round, with mean temperatures of 49.1 and 93.5 degrees F, for January and July, respectively.

ECONOMIC CONDITION



Macon represents the major metropolitan statistical area* (MSA) in the Middle Georgia region which ranks fifth in the state. Macon's economy has been relatively steady.

The per capita personal income in the MSA falls a little below the state average of \$29,782, even though it saw a growth of 4.7%. It hovers between \$27,170 and \$28,442. (Economic Yearbook for Georgia's MSAs 2007)

The median age of Macon's population is 33.4, and the average household includes 2.46 persons.

The City of Macon is negotiating the construction of a new hotel adjacent to the renovated and expanded Macon Coliseum, now known as the Macon Centreplex, comprised of the Coliseum, Convention Center/Exhibit Hall, and Auditorium. The renovations and expansions have brought in many new attractions and new conventions.

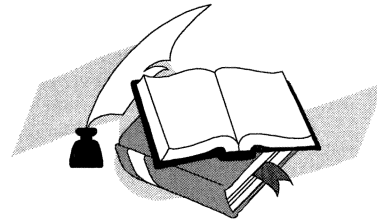
CITY OF MACON

The Georgia Music Hall of Fame, which opened in September 1996, and the Georgia Sports Hall of Fame, which opened in April 1999, along with the adjacent Downtown Plaza, and renovated Douglass Theatre, has spurred development of new businesses and restaurants in the downtown area. New Town Macon has been formed to focus on a major development of the downtown area and its surrounding neighborhoods. This has resulted in major initiatives in securing Federal and State grant funding to leverage private development. A Business Improvement District (BID) is being established.

The City of Macon repurchased the Terminal Station in August 2002. The Terminal Station is located less than one block from both the music and sports halls of fame. Presently it is being rented as office space to several entities. Plans are underway to remodel areas to serve as the Driver's License Bureau and the bus transportation hub for the City. Long-range plans are to accommodate rail transportation from Atlanta to Savannah.

* The Macon (MSA) includes Bibb, Jones, Twiggs, Peach and Houston counties and the encompassed cities.

EDUCATION



Public school enrollment for Bibb County was approximately 25,400 as of the beginning of the 2008 school year. The public school system is comprised of 27 elementary schools (grades K-6), 11 middle schools (7-8), 6 high schools (9-12) and 4 other public school facilities. Over 6,000 students attend the 20 private and parochial schools. Macon has one vocational/technical school, the Central Georgia Tech, which has an annual enrollment of approximately 2400 full-time students.

In addition, Macon has two (2) colleges and one (1) university. These are Macon State College, Wesleyan College and Mercer University. Macon State College opened in 1968 as part of the University System of Georgia, and now offers four (4) year degree programs. Its current enrollment is approximately 6,150 students attending classes at the main campus and several off campus locations. Wesleyan College, which was founded in 1836, opened as the world's first college chartered for

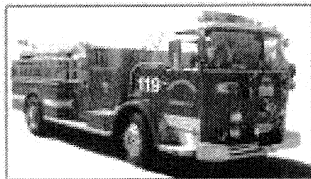
CITY OF MACON

women. Annual enrollment is approximately around 650. Mercer University promotes a beautiful campus offering a College of Liberal Arts, the prestigious Walter F. George Law School, and the Schools of Business and Economics, Medicine and Engineering (annual enrollment is approximately 7,188 full-time students).

PUBLIC SAFETY



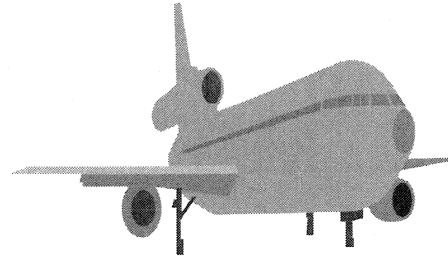
Police Department: Macon's nationally accredited Police Department is well equipped and highly qualified in modern law enforcement. There are 305 sworn officers in the department.



Fire Department: Macon's Fire Department serves the city and county with 19 modern fire stations using several different rescue and fire-fighting vehicles. The department employs 386 sworn firemen, boasting a Class 1 fire insurance rating within the city and a Class 3 in the county.

The City of Macon is one of few cities in the nation with a Class 1 Fire Department and an accredited Police Department.

TRANSPORTATION AIR SERVICE



The city has two public airport facilities. The Middle Ga. Regional Airport, (Lewis B. Wilson Airport) provides commercial service to and from Macon through Atlanta Hartfield Airport. The Downtown Airport (Herbert Smart) provides air facilities for private users.

BUS SERVICE

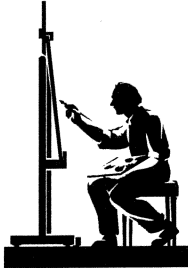


The city and county jointly funds the Macon-Bibb County Transit system which provides public bus transportation service and transportation system for handicapped citizens.

CITY OF MACON

ARTS & RECREATION ARTS

Macon offers cultural enrichment to its citizens through its support of two museums and the Macon Arts Alliance,



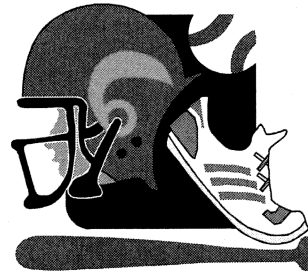
which promotes the arts through a regranting of city funds. The Museum of Arts and Sciences offers permanent and traveling exhibits, and a planetarium. The Harriet Tubman Museum is the largest African-American museum in the state and offers numerous exhibits of black heritage and culture. The Harriet Tubman Museum is located on Cherry Street across from the GA Sports Hall of Fame.

The city has two state-operated museums. The Music Hall of Fame opened in the fall of 1996, and the Sports Hall of Fame opened in April 1999 is on a site directly across from the Music facility. The city also invested public and private funds to restore the Douglass Theatre, an African-American landmark that is providing state-of-

the-art theatrics and a variety of programs.

The Macon Coliseum/Centreplex is billed as the largest convention center outside the Metro Atlanta area. The facility provides entertainment seating over 9,200 patrons in its main arena and over 102,000 square feet of convention and meeting space. The city also operates the Auditorium and Convention Center, which provides a source of entertainment for smaller concerts and events.

RECREATION



The city's parks and recreation program operates 8 recreation facilities, 2 tennis centers, a senior citizens center and a public golf course. These facilities and other sites provide a variety of recreational activities including 36 public tennis courts, numerous pools, baseball and football fields, basketball courts and bike trails.

CITY OF MACON

BASEBALL TEAM



The South Coast League was established in 2005 and awarded a baseball team, "Macon Music," to Macon in 2006. The team held its first game on September 17, 2006 at Luther Williams Field. Macon Music had a successful season with good attendance, made the playoffs, and a second place finish for the first year! It was an outstanding year. The team was well supported and the fans are looking forward to an even better season next year.

The City continues to strive to locate and bring other events to the area.

Eight Largest Employers.

Set forth below are the eight largest employers located in the City as of June 30, 2006, their approximate number of employees and percentages of employees per major employer. There can be no assurance that any employer listed below will continue to be located in

the City or will continue employment at the level stated. No independent investigation has been made of, and no representation can be made as to, the stability or financial condition of the companies listed below.

<u>Employer</u>	<u>Employees</u>	<u>Percentage of Employees per Major Employer</u>
Medical Center of Central Georgia	5,116	29.02%
Macon Mall	3,450	19.57%
Bibb County Board of Education	3,300	18.72%
City of Macon	1,711	9.70%
Mercer University	1,338	7.59%
Coliseum Medical Centers	1,300	7.37%
Bibb County	901	5.11%
Armstrong World Industries, Inc.	<u>515</u>	<u>2.92%</u>
Total of Major Employers	<u>17,631</u>	<u>100.00%</u>

Source: Comprehensive Annual Financial Report of the City for the fiscal year ended June 30, 2006.

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**III. BUDGET POLICIES
& STRATEGIES**

CITY OF MACON

BUDGET POLICIES & STRATEGIES

THIS SECTION CONTAINS:

⇒ BUDGET POLICIES

⇒ ACKNOWLEDGMENTS

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BUDGETARY POLICIES

The budgetary process incorporates many policies in order to assure that the budget is a management plan of action for the fiscal year. The following is a summary of the City's more significant policies applied in the preparation of the annual budget.

A. Working Capital.

The City of Macon had established a designation of unreserved fund balance of thirty days of the annual budget as working capital. These designated funds are not to be used, except in the most dire and extreme emergencies.

B. Debt Service

The City of Macon utilizes two (2) funding sources for repayment of debt for bond issues. **Revenue bonds** - which are issued by Authorities such as the Industrial Authority (created by the government). By virtue of going through an authority the bonds are considered to be an indirect debt of the City and constitute a contractual debt with the authority. The bonds are backed by the full faith and credit of the City and are paid by General Fund revenue sources.

The City's **General Obligation (GO) Bonds** are serviced by restricted components of the general property tax collected, as is provided by state law. In FY 2006 a Special Purpose Local Option Sales Tax was passed to allow for the payment of the GO Bonds from its proceeds. Final payment on the GO bonds was made in July 2006.

C. Capital Improvement vs. Capital Outlay

The City of Macon capital budget includes equipment, land and construction projects costing \$15,000 or more. In addition all vehicle purchases are categorized as capital expenditures. The budget for a capital item remains in effect until the end of the fiscal year.

Capital Outlay defines other machinery and equipment items costing less than \$15,000 which are provided for within the department operating budgets. Items costing over \$5,000 and/or with a life expectancy of three or more years are included in the fixed asset inventory.

D. Five Year Capital Improvements program

Each department is normally required to develop and annually update a comprehensive Capital Improvements Plan.

CITY OF MACON

The plan provides a five-year expenditure analysis of a department's need for improvements to land and buildings and for the purchase of major machinery and equipment. This allows the City to plan ahead for expenditures that will have a major budgetary impact. While resource limitations will prevent total funding, program preparation serves to focus on emerging needs and helps establish priorities.

E. Tax Millage

As a part of the normal budget process, the governing authority adopts a millage rate to provide property tax revenue for general operations of the government, and to pay debt service on general obligation bonds. State law requires the tax digest to be certified by the Tax Commissioner after the millage is adopted. The city and county digest normally is not finalized until July.

Revenue generated by the millage is accounted for in the General fund. No millage is set for bond revenues, since a Special Purpose Local Option Sales Tax was passed to pay the principal and interest on the City's outstanding General Obligation and Coliseum Authority bonds.

F. Funded Agencies

The City of Macon provides financial assistance to a number of outside agencies. It is the City's responsibility to ensure that all City funds provided to these agencies are expended prudently and accounted for fully. All agencies are required to obtain an annual audit performed by an independent auditor. In addition, agencies which are categorized as "nongovernmental" organizations are required to enter into a contractual agreement with the City in order to receive public funds. The agreement outlines how funds will be disbursed and expended.

G. Joint Funding of Agencies by City and County

Another provision governing the funding of outside agencies is the joint participation of the city and county. Most commonly, the city and county provide matching funds because the services provided by the agency are beneficial county-wide. The formula takes into account the economic and financial impact of the service and the portion of the population which would benefit from it. For instance, the Transit Authority is jointly funded on an 60:40 basis by the city and county respectively. The reason for this is that when this agreement originated the population of the city was approximately 60% of the county and the majority of the Transit Authority's routes service the city area. Please reference the Funded Agency section of this document for more detailed information.

In addition, the city stipulates that all appropriations to agencies which are jointly funded be contingent upon the county providing its share of funding for the budget year. This is incorporated in the official budget ordinance as notes to the applicable fund.

CITY OF MACON

H. Countywide (City) Departments

In addition to the joint funding of various agencies, the City has several departments which operate on a county-wide basis under the administration of the City. These departments provide services county-wide but operate as City of Macon departments. Some are funded jointly by the city and county through reimbursement of cost by the county and some are funded solely from City revenues. This arrangement was established as a result of a double taxation study which was performed in 1980. The City and County are currently reviewing that agreement to determine if the current terms are still appropriate. The following are departments and/or functions which provide services county-wide:

<u>Department/Function</u>	<u>Funding</u>
Inspections & Fees	City funded
Parks & Recreation	City funded
Traffic Engineering	Reimbursed on 50:50 basis
Emergency Management	Partial County & State funding
E911 Communications	County-wide fees
Fire	Reimbursed based on actual costs
Signals & Signs	Reimbursed based on actual costs

I. Balancing the Budget

Balancing expenditures and revenues is the fundamental imperative for government entities. If projected revenues do not cover the planned expenditures, then difference has to be resolved by cutting spending, raising revenues, or engage in a combination of the two. This assumes, of course, that the budget has to balance upon submission to the legislative body, with reasonable estimates.

J. Budgeting for Proprietary Funds

- a. Enterprise Funds are expected to approximately break even except for the non-cash expense of depreciation.
- b. Internal Service Fund is expected to break even, inclusive of depreciation.

K. Hotel/Motel Tax Distribution

The City has one Special Revenue Fund to account for revenue generated by the levy of a 6.0% Hotel/Motel Tax. The tax is collected from lodging facilities located within the city limits by the City Finance Office. Beginning in July 2006 the distribution as follows:

53%	Macon Centreplex	\$371,000
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CITY OF MACON

40%	Convention/Visitors Bureau	\$280,000
7%	Cherry Blossom Festival	\$ 49,000

L. Solid Waste Management

Solid Waste Management continues to be one of the City's most pressing issues. A \$15 waste management fee is charged per month per household and is used to support the collection and disposal of residential waste.

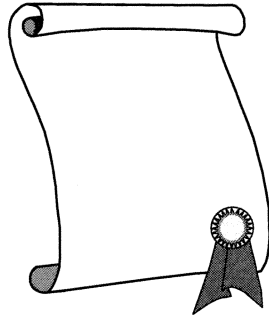
The tipping fee is set by ordinance. The fee is charged to private haulers for the use of the City's landfill. Most of the fee provides funds to support the cost of operating the landfill. Revenues generated should cover about 42% of the total operating costs. There is an additional surcharge of sixty-five cents per ton, which is remitted to the State Superfund.

M. Local Government GMA/ Capital Lease Purchase Program

The City of Macon had incorporated the use of a pooled leasing program sponsored by the Georgia Municipal Association (GMA) as an alternative financing method for major machinery & equipment purchases. The city was approved participation in the original 1990 lease program during FY 1991. The original program allowed the city to make lease payments on equipment while gaining arbitrage earnings on funds being held in reserve. The Georgia Local Government Lease/Purchase Program has the sponsorship of the Georgia Municipal Association, and the Association of County Commission of Georgia. The City appropriates the annual payment for each project.

As of July 1998, the City of Macon is also a participant in the "Georgia Local Government Lease/Purchase Program, which is an expanded alternative to the GMA 1990 program.

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Acknowledgments

The annual city budget is the collection of the City's financial plans. It lists anticipated revenues and expenditures in the coming fiscal year. A cost-effective budget establishes a compelling relationship between what departments plan on doing and what they plan on spending. Departmental budget requests are justified only to the extent that they finance value-adding operational activities and capital improvement projects for quality municipal services.

The preparation of the annual budget requires the cooperation of the City Administration, the City Council, departments of the City, and various local authorities. This budget document is the result of the combined efforts of:

- Mayor C. Jack Ellis
- City Council Appropriations Committee - Henry Ficklin, Chair, Alveno Ross, Vice Chair, Filomena Mullis, Elaine Lucas and Mike Cranford
- Anita Ponder – City Council President and all of City Council
- Administrative Budget Committee Mike Anthony, Interim Chief Administrative Officer, Reggie Moore, Interim Administrative Officer, Adah M. Roberts, Director of Finance, Narender Bhardwaj, Budget Officer, Pamela Veal, Assistant Budget Officer, Ben Hubbard, Director of Human Resources, Harold Gaines, Employment Manager
- Department Heads and their staff members tasked with preparing the departmental budgets.
- Special thanks to all City employees who contributed their expertise to this project.

CITY OF MACON

IV. SUMMARIES
& GRAPHS

CITY OF MACON

SUMMARIES & GRAPHS

THIS SECTION CONTAINS SUMMARY INFORMATION FOR APPROPRIATIONS APPROVED IN THE FISCAL YEAR 2008 BUDGET:

I. REVENUE

A. Summary of General Fund Revenues

II. EXPENDITURES

A. Summary of Operating Expenditures for General, Enterprise, and Internal Service Funds

III. ALL FUNDS

A. Summary of ALL Budgeted Funds
B. Graph of Funds by Type

IV. FISCAL CONDITION

A. Summary of Financial Condition
B. Graph of Projected Fund Balance

Line item budgets for each fund given in Ordinance section

CITY OF MACON

REVENUE CATEGORIES

GENERAL PROPERTY TAXES

This category includes **Real and Personal Property Taxes**, Public Utility Taxes, Motor Vehicle and Mobile Home Taxes, and Intangible Taxes. All taxes are calculated with at least 95% collection rate.

Receipts from Penalties and Interest on Delinquent Taxes are also included. Revenue projections are based on historical trends.

SALES TAXES

The **Local Option Sales Tax** is the City's single largest revenue source and is collected as **1.0%** of the state Sales and Use Tax. The city shares Sales Tax revenue with the county on a **60:40** basis of countywide collections. Beginning in October of 2005 the Special Purpose Local Option Sales Tax of an additional 1.0% was accessed to be used for certain debt of the City and the County. The County distributes 33% of the proceeds to the City for payment of the Coliseum and General Obligation bond debts and the 1990 and 1998 GMA Leasepools and Stormwater Drainage Improvements.

OTHER TAXES

This category includes Beer, Liquor and Wine Taxes. These taxes are collected as a percentage of sales and projected based on historical trends.

GROSS RECEIPTS

Franchise Fees, Cable TV Taxes, and Insurance Premium Tax are included under this section. All of these are calculated as a percentage of gross receipts, which enables this revenue to keep up with inflation. These revenues are projected based on historical trends in conjunction with current economic indicators.

LICENSES & PERMITS

This revenue is derived from Business Licenses, Building Inspection Permits and various trade license fees. The fees charged are set by ordinance and are periodically reviewed by the respective Code Committees.

INTERGOVERNMENTAL REVENUE

This category consists of revenue from Federal, State and Local government, other agency reimbursements, grants, entitlements, shared revenue, payments in lieu of taxes or funding of local or state-wide programs. A major portion is collected from Bibb County for reimbursement of services provided countywide by the city.

CITY OF MACON

GENERAL GOVERNMENT

Tower leases and operation agreements for the Airport and Senior Center, and revenue from other general activities that the city conducts are in this category.

HIGHWAYS AND STREETS

This category includes revenue generated from the repairs and maintenance of streets and state right-of-ways, and the use of city right-of-ways.

CHARGES FOR SERVICES

This category consists of fees for current city services such as Recreation and Animal Control, etc. These fees are set by guidelines, which are reviewed by the administration and approved by Council.

FINES AND FORFEITURES

This revenue source consists of fines imposed by the Municipal Court including traffic citations, parking violations, etc. and forfeits from confiscated deposits.

SALES & REFUND

Receipts from the sale of city property (real estate, vehicles, equipment, etc.) and refunds for workers' compensation claims are recorded in this section.

MISCELLANEOUS

This category consists of revenue generated from interest earnings, rents, royalties and transfers from other funding sources.

CITY OF MACON

SUMMARY OF GENERAL FUND REVENUES

FUND/Department	2,005 ACTUAL	2006 ACTUAL	2007 Rev. BUDGET	2008 BUDGET
<u>GENERAL FUND REVENUE</u>				
<u>PROPERTY TAX</u>				
Property Tax	18,630,615	19,081,900	19,410,022	19,368,000
Penalties, Interest, Delinquencies	228,489	254,250	230,000	238,000
SUB-TOTAL PROPERTY TAX	18,859,104	19,336,150	19,640,022	19,606,000
<u>SALES TAX</u>	17,690,503	18,699,542	17,800,000	19,800,000
<u>OTHER TAXES</u>				
Liquor	194,910	191,492	192,000	175,000
Beer	1,326,704	1,307,048	1,325,000	1,200,000
Wine	140,007	131,840	135,000	130,000
SUB-TOTAL OTHER TAXES	1,661,621	1,630,380	1,652,000	1,505,000
<u>GROSS RECEIPTS</u>				
Georgia Power	3,739,913	4,232,933	4,493,086	4,500,000
Georgia Natural Gas	551,488	510,158	660,600	520,000
Bell South	1,603,391	1,507,947	1,661,080	1,425,000
Telephone Others	1,309	5,991	1,300	5,000
Cox Cable TV	787,484	749,317	826,600	750,000
Insurance Premiums	4,527,382	4,870,869	5,236,000	5,150,000
SUB-TOTAL GROSS RECEIPTS	11,210,967	11,877,215	12,878,666	12,350,000
<u>LICENSES AND PERMITS</u>				
Business & Professional Licenses	1,489,228	1,710,781	1,550,000	1,700,000
Business Lic - Depository	212,580	210,222	275,000	240,000
Building & Other Permits	1,146,012	1,325,369	1,053,300	1,007,200
Miscellaneous	31,956	39,702	9,600	20,500
SUB-TOTAL LICENSES & PERMITS	2,879,776	3,286,074	2,887,900	2,967,700

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FUND/Department	2,005	2006	2007	2008
	ACTUAL	ACTUAL	Rev. BUDGET	BUDGET
<u>INTERGOVERNMENTAL</u>				
State Grant Emergency Mgmt	0	55,752	55,752	44,000
Macon Housing Authority (Lieu Tax)	60,439	53,556	62,000	55,000
Airport Lease (Lieu Tax)	68,781	72,921	72,750	72,750
Real Estate Transfers	47,155	114,373	95,000	90,000
Bibb Co - Emergency Mgmt	24,582	24,609	25,000	45,600
Bibb Co - Traffic Engineering	122,223	105,776	123,200	136,367
Bibb Co - Fire Department	6,631,044	6,534,172	7,060,473	6,700,000
Cherry Blossom Festival	0	32,538	10,000	15,000
Other Intergovernmental	844,324	867,957	856,989	856,989
SUB-TOTAL INTERGOVERNMENTAL	7,798,548	7,861,654	8,361,164	8,015,706
<u>GENERAL GOVERNMENT</u>				
Police - Central Records	88,073	85,600	90,000	90,000
Police - Alarms Systems	41,929	55,846	49,200	50,000
Central Services	87,111	126,342	65,000	60,000
Credit Union	73,118	88,870	100,840	107,464
Other General Government	172,558	127,658	103,876	107,800
800 Mhz Radio Tower Lease	115,598	159,064	116,400	121,400
SUB-TOTAL GENERAL GOV'T	578,387	643,380	525,316	536,664
<u>HIGHWAYS AND STREETS</u>				
ROW - Cable/Wire	277,488	148,580	400,000	140,000
Street Repairs	30,461	87,090	125,000	60,000
SUB-TOTAL HIGHWAYS & STREETS	307,949	235,670	525,000	200,000
<u>CHARGES FOR SERVICES</u>				
Police - Animal Control	73,408	46,903	40,200	45,500
Recreation	371,968	417,682	356,400	357,800
Parking Garage Fees	207,134	164,561	210,000	170,000
SUB-TOTAL CHARGES FOR SERVICE	652,510	629,146	606,600	573,300

CITY OF MACON

FUND/Department	2,005 ACTUAL	2006 ACTUAL	2007 Rev. BUDGET	2008 BUDGET
<u>MUNICIPAL COURT</u>				
Fines and Forfeitures	1,813,581	1,682,329	2,201,400	2,463,750
SUB-TOTAL MUNICIPAL COURT	1,813,581	1,682,329	2,201,400	2,463,750
<u>SALES & REFUNDS</u>				
Other City Property Sales	1,332,053	28,265	230,500	55,500
SUB-TOTAL SALES & REFUNDS	1,332,053	28,265	230,500	55,500
<u>MISCELLANEOUS</u>				
Interest	90,671	184,895	300,000	300,000
Misce.(Colis. Auth.+WC.- Subseq. Injury)	853,329	311,025	475,443	181,500
Rent - City Hall Annex	189,732	165,300	150,000	150,000
Impounded Vehicles	127,802	126,612	130,000	130,000
Railroad Annuity	7,000	7,000	7,000	7,000
Indirect Charge Revenue	0	0	129,783	499,676
SUB-TOTAL MISCELLANEOUS	1,268,534	794,832	1,192,226	1,268,176
TOTAL	66,053,533	66,704,637	68,500,794	69,341,796
<u>Other Financing Sources</u>				
Transfer from Hotel/Motel Fund	177,482	166,245	0	0
Transfer from Other Funds	0	0	2,110,487	824,373
Extra Contri. from Emp. for Health Cost	0	0	0	284,310
SUB-TOTAL Other Financing Sources	177,482	166,245	2,110,487	1,108,683
<u>Total General Fund Revenues</u>	<u>\$66,231,015</u>	<u>\$66,870,882</u>	<u>\$70,611,281</u>	<u>\$70,450,479</u>

CITY OF MACON

SUMMARY OF OPERATING EXPENDITURES

FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 RE. BUDGET	2008 PROPOSED
<u>GENERAL FUND EXPENDITURES</u>				
<u>General Government Administration</u>				
Mayor's Office	785,025	794,021	793,170	835,823
Internal Audit	0	51,544	68,654	132,981
City Clerk	187,223	173,408	151,640	152,169
Information Systems	425,434	568,647	631,316	669,032
MIS-Communications	294,759	299,308	303,567	329,858
City Council	592,418	567,417	640,636	637,181
Finance Office	1,107,788	952,225	1,068,645	1,228,706
City Attorney	1,336,373	1,084,348	1,271,376	749,992
<i>Sub-Total Administration</i>	4,729,020	4,490,918	4,929,004	4,735,742
Human Resources	704,005	644,584	653,763	761,151
Medical Dispensary	226,089	237,013	244,255	178,888
Credit Union	68,878	92,633	100,840	105,963
<i>Sub-Total Personnel</i>	998,972	974,230	998,858	1,046,002
Inspection and Fees	1,086,274	1,131,497	1,167,912	1,048,480
Total - General Gov't Admin	6,814,266	6,596,645	7,095,774	6,830,224
<u>Public Safety</u>				
Municipal Court	755,820	818,395	1,094,157	1,099,364
Police - Youth & Intervention Services	536,917	526,084	724,190	801,617
Police - Administration	1,545,448	1,840,955	2,320,827	3,546,336
Police - Support Services	2,056,803	2,336,575	3,471,337	3,391,744
Police - Patrol	10,021,304	10,083,215	9,375,119	8,226,482
Police - Management Services	842,932	512,267	511,681	509,320
Police - Animal Control	284,182	285,913	308,931	338,714
<i>Sub-Total Police</i>	16,043,406	16,403,404	17,806,242	17,913,577
Fire Administration	363,441	387,941	342,867	405,221
Fire Fighting	16,432,860	17,028,288	18,162,608	17,146,873
Fire Prevention	701,554	721,787	660,038	639,315
Fire Training	245,789	232,499	393,171	404,491
<i>Sub-Total Fire</i>	17,743,644	18,370,515	19,558,684	18,595,900
Emergency Management	212,202	229,454	239,428	271,839
Total - Public Safety	33,999,252	35,003,373	37,604,354	36,781,316

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FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 RE. BUDGET	2008 PROPOSED
<u>Public Works Services</u>				
Engineering	631,872	658,466	616,085	643,345
Traffic Engineering	245,164	237,754	232,150	213,673
Public Works Admin	409,301	382,194	378,848	435,099
Street Cleaning	1,110,091	1,155,073	1,172,596	1,272,318
Street Maintenance	1,241,719	1,290,322	1,295,417	1,415,290
Storm Drainage Maintenance	391,804	381,834	401,682	436,862
<i>Sub-Total Public Works</i>	3,152,915	3,209,423	3,248,543	3,559,569
Total - Public Wks Services	4,029,951	4,105,643	4,096,778	4,416,587
<u>Central Services</u>				
Central Services Admin	259,337	256,789	301,003	323,702
Traffic Signals	355,241	427,903	472,856	536,433
Bldg. Custodial Service	468,870	493,622	507,123	526,489
HVAC	269,197	254,644	326,174	370,065
General Maintenance	507,036	514,936	521,488	544,317
Electrical	264,688	295,896	330,499	365,609
Traffic Maintenance Operations	341,344	274,603	319,256	302,801
<i>Sub-Total Central Serv</i>	2,465,713	2,518,393	2,778,399	2,969,416
Public Utilities	895,586	982,529	850,000	995,500
Total - Central Services	3,361,299	3,500,922	3,628,399	3,964,916
<u>Parks and Recreation</u>				
Administrative Services	121,549	124,809	133,846	133,047
Grounds and Facilities	1,777,712	1,886,680	1,954,058	2,081,931
Operation Service	2,804,641	2,722,319	2,896,202	3,052,945
Business Center	261,534	271,077	283,338	282,887
Total - Parks & Rec	4,965,436	5,004,885	5,267,444	5,550,810
<u>Public Properties</u>				
Mulberry Street Parking Garage	93,464	95,645	99,271	104,700
Total - Public Properties	93,464	95,645	99,271	104,700

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FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 RE. BUDGET	2008 PROPOSED
Middle GA Clean Cities	50,924	45,469	46,178	49,615

Debt Service - Revenue Bonds & Contractual Payments

Sect. Of State Building	844,324	856,989	869,844	882,892
2002A Urban Development Bonds	0	149,231	643,339	896,114
EDA-Airport Business Park	218,842	33,339	0	0
Paying Agent Fees	538	6,235	3,500	3,500
Coliseum (1996 & 2003)	1,404,777	0	0	0
Lease Pool	128,218	0	0	0
Total Debt Service	2,596,699	1,045,794	1,516,683	1,782,506

Miscellaneous

Interest Expenses TAN	28,540	82,800	66,500	0
Old Fire & Police Pension	80,437	71,624	70,576	71,281
Unallocated Reserve (Earmark)	0	0	1,486,013	1,161,780
Unallocated Reserve	0	0	1,107,810	0
Government Dues	22,553	33,430	36,000	36,000
Miscellaneous	390,822	173,108	351,356	84,468
Hotel Consultant	0	21,978	125,000	0
Christmas Lights	10,575	5,000	5,000	5,000
Risk Management	1,596,091	1,905,864	1,765,000	2,467,000
Moral, Welfare & Recreation	30,307	23,300	25,000	25,000
Sister Cities Expense	16,653	0	1,000	1,000
Operating Cash Reserve	0	0	635,664	1,757,484
Grant Consultant	90,000	110,130	30,000	144,000
Ocmulgee Match	125,000	0	0	0
Total - Miscellaneous	2,390,978	2,427,234	5,704,919	5,753,013

Payments to Other Government Agencies

Planning and Zoning	461,340	461,340	438,840	394,145
GIS	42,237	50,428	47,133	62,385
Clean Air	14,026	0	30,000	15,000
Mapping Department	84,022	94,319	98,935	102,251
Middle Georgia RDC	59,178	59,178	59,178	59,178
Board of Elections	350,102	255,587	411,977	283,301
Keep Macon-Bibb Beautiful	74,284	67,545	67,545	60,800
Middle Ga. Comm Food Bank	10,000	9,000	9,000	8,100

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FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 RE. BUDGET	2008 PROPOSED
Macon Arts Alliance	74,218	49,478	40,000	36,000
Museum of Arts and Sciences	85,286	56,857	56,857	51,170
Urban Development Auth	39,920	35,928	35,928	37,335
Industrial Authority	93,345	86,344	86,344	86,344
Transit Authority	803,071	845,560	1,013,348	1,014,271
Trans Auth-ADA ParaTransit	117,597	117,597	117,597	117,597
Economic Dev Commission	34,955	34,955	34,750	34,750
Citizens Advocacy	4,488	4,700	4,700	4,700
ECD-Home Match	113,941	108,759	102,618	101,618
ECD-Land Acquisition	100,000	100,000	175,000	200,000
ECD-Minimum Housing Program	482,164	484,564	585,536	814,685
Douglass Theatre	135,000	90,000	111,450	90,000
New Town Macon	10,000	10,000	10,000	10,000
Payne City - LOST	15,000	15,000	15,000	15,000
Hope 6	400,000	900,000	0	0
Total - Other Agencies	3,604,174	3,937,139	3,551,736	3,598,630
 <u>Inter-Fund Transfers</u>				
Transfer to SW	0	0	152,200	0
Transfer to Centreplex	0	784,334	293,528	1,063,041
Transfer to Law Enforcement	165,346	85,056	90,197	44,172
Transfer to Bowden	0	248,400	16,665	147,949
Transfer to Group Insurance	1,247,790	1,148,708	0	0
Transfer to Vehicle Maint.	0	750,119	9,340	0
SPLOST Trans to Debt Service	812,000	0	0	0
Transf to Capital Projects	0	887,343	1,371,671	363,000
Transfer to Airport	0	170,720	9254	0
Transfer to E911	0	94,709	56,890	0
Transfer to Parks & Rec.	40,000	1,636	0	0
Total - Inter-Fund Transfer	2,265,136	4,171,025	1,999,745	1,618,162
 <u>TOTAL GENERAL FUND</u>	 <u>\$64,171,579</u>	 <u>\$65,933,774</u>	 <u>\$70,611,281</u>	 <u>\$70,450,479</u>

ENTERPRISE FUND EXPENSES

Bowden Golf Course	490,909	520,648	549,797	597,003
Sub-Total Col/Aud	490,909	520,648	549,797	597,003

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FUND/Department	2005 ACTUAL	2006 ACTUAL	2007 RE. BUDGET	2008 PROPOSED
Auditorium/Coliseum/Convention Center	4,473,130	4,152,885	4,478,592	4,451,141
<i>Sub-Total Col/Aud</i>	4,473,130	4,152,885	4,478,592	4,451,141
Waste Collection /Solid Waste Mgt./ Recycling	4,393,109	5,538,895	7,523,664	6,881,864
<i>Sub-Total Waste Mgmt</i>	4,393,109	5,538,895	7,523,664	6,881,864
TOTAL ENTERPRISE FUND	9,357,148	10,212,428	12,552,053	11,930,008
<u>INTERNAL SERVICE FUND EXPENSES</u>				
Vehicle Maintenance	3,579,164	2,909,813	2,138,140	1,856,493
TOTAL INTERNAL SERV FUND	3,579,164	2,909,813	2,138,140	1,856,493
<u>AIRPORT FUND EXPENSES</u>				
Airport	1,260,836	1,624,396	3,276,392	\$2,165,616
TOTAL AIRPORT FUND	1,260,836	1,624,396	3,276,392	\$2,165,616
Debt Service Fund	1,257,739	254,486	500	5,000
Terminal Station	244,603	288,178	266,200	281,128
Capital Improvement Projects	50,074	1,250,195	6,557,939	3,498,100
SPLOST Fund	0	4,991,416	9,436,473	10,865,000
1976 Street & Traffic Improvement Fund	0	0	0	6,000
State Capital Improvement Project	0	0	0	3,000
Law Enforcement confiscation Fund	37,709	14,100	0	104,000
<u>SPECIAL REVENUE FUND EXPENSES</u>				
E-911 System	2,298,087	2,326,620	2,853,476	2,940,108
Hotel-Motel Tax Fund	693,291	648,548	704,422	700,000
TOTAL OTHER FUNDS	4,581,503	9,773,543	19,819,010	18,402,336
GRAND TOTAL				
<u>ALL OPERATING FUNDS</u>	\$82,950,230	\$90,453,954	\$108,396,876	\$104,804,932

CITY OF MACON

FINANCIAL SUMMARY

FY 2008 BUDGET

The City of Macon fiscal year 2008 budget was developed with the concept of *keeping a tight budget, while* delivering necessary and existing services, and meeting all legally and administratively required obligations.

The Administrative Budget Committee chaired by the Chief Administrative Officer, and comprised of the Administrative Officer, the Director of Finance, and the Budget Officer had oversight of the preparation of the Mayor's proposed budget to City Council. The Mayor presented this budget at the historic Douglass Theatre on May 8, 2007. At that time, all City Council members received the proposed budget. The City Council Appropriations Committee subsequently scheduled budget hearings for all departments and agencies and after these were held, implemented desired changes to the Mayor's proposed budget. All City Council members were invited to these meetings, and many non-committee members attended. The full City Council then held a public hearing. The budget was approved by City Council at a special meeting on Thursday evening, June 28th. The Mayor then signed the budget ordinance into law on June 29, 2007.

This financial summary will be by fund type and fund, and will be highlighted by the accompanying graphics.

GOVERNMENT FUNDS

General Fund

Total General Fund expenditures were budgeted at \$70.45 million, which is 7.47% lower than the FY 2007 General Fund budget. The decrease in General Fund expenditures is due to moving the SPLOST activity into a fund of its own and not included it in the general fund. The General Fund is 69.08% of the total FY 2008 budget. Transfers from the General Fund to the Centreplex, Bowden Golf Course, and Capital Improvement Funds were budgeted. All General Fund revenues, expenditures, and other financing sources are covered on the accompanying graphs and supporting financial fund analysis. Specific parts of the budget are addressed below.

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Property Tax Revenue

Property tax is the second largest revenue source for the General Fund, providing about 25.5% of the total revenues. This category of revenue is calculated at a 91.6% collection rate. Effective July 1, 2005 the millage rate for the city decreased from 10.66 to 10.16. This represents the elimination of .5 mills for bond tax. This decrease was taken because the passage of the SPLOST allowed for the payment of debt without using property taxes.

Sales Tax Revenue

General-purpose local option sales tax is the largest revenue source for the General Fund. The City of Macon receives sixty per cent of (county-wide) collections. Sales tax revenue provides about 28.1% of all General Fund revenues.

Other Taxes

This category of business taxes provides the third largest revenue source for the General Fund, providing about 19.67% of the total revenues. The taxes collected in this category are franchise fees from the Georgia Power Company, BellSouth, Georgia Natural Gas Company, Cox Cable, the insurance premium tax, and alcohol taxes, plus a small amount from telephones on City of Macon property. These budgeted revenues total \$13.86 million, which is a 2.87% decrease from FY 2007.

Other Revenues

Other Revenues include Intergovernmental, Licenses and Fees, General City Government, Highways and Streets, Charges for Services, Fines and Forfeitures, Animal Control Charges, Parking Garage Revenues, Sales and Refunds, Interest Income on deposited funds, tenant payments from City-owned real estate, a wrecker contract, indirect charges, paving assessments, and any non-recurring revenue.

Other Intergovernmental Revenues are expected to decrease by \$322 thousand primarily due to amounts to be reimbursed by the Bibb County government for fire services in unincorporated Bibb County. The \$ 7.8 million budget total for FY 2008 also includes \$857 thousand lease revenue from the Secretary of State Building, which is a pass-through.

Fines and Forfeitures Revenues are expected to increase \$453 thousand from FY 2007 to FY 2008. In FY 2008, the Jail Add- on Service line item moved from the Police Dept. to Municipal Court.

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The FY 2008 budgeted revenues for Highways and Streets are anticipated to decrease by \$325 thousand in comparison to the FY 2007 budget. Highways and Streets include Georgia Department of Transportation funds for street maintenance of State of Georgia roads inside the City of Macon by city personnel. It also includes street repair permits that are required and a \$4.50 per linear foot per year fee charged to users of the City's right of way.

Budgeted interest income has increased from the FY 2007 budgeted level by \$210 thousand. A strong emphasis is placed on maximizing every dollar deposited for earning interest income. The continued use of an implemented purchasing card system for procurement of items less than \$500 had a major impact in having funds on deposit longer, thus allowing interest income to be earned. Increased use of lease pools also makes more money available for investment. Strong monitoring efforts of funds on deposit allowed these funds to be placed where the maximum investment impact could be felt, given the limitations placed on City of Macon, thus taxpayers, funds.

In addition to Investment Interest, Miscellaneous Revenues come primarily from leased space in a City-owned 11-floor building in downtown Macon. It is budgeted at \$150 thousand. Also included is a wrecker service contract, which will bring \$130 thousand in revenues and TSA reimbursement for police officers at the airport in the amount of \$120 thousand.

General Government Expenditures

Expenditures accounted for as general government includes the Mayor's Office, City Council, Inspections and Fees, Finance, City Attorney, City Clerk/ Customer Service, and the Human Resources Department. These account for 9.69% of the total General Fund budget. FY 2008 budgeted funds for this group show a 3.8% decrease over FY 2007 costs.

Public Safety Expenditures

Public Safety consists of Police, Fire, Animal Control, Municipal Court and Emergency Management, and is related to the costs of delivering services. These operational expenditures use 52.24% of the General Fund costs. The FY 2008 budget is \$36.8 million. This is a decrease 2.13% over the FY 2007 budgeted costs. This percentage excludes funds budgeted for capital improvements purposes. The Police Department has oversight over the county-wide Enhanced 911 service, which is accounted for in an enterprise fund.

Parks and Recreation Expenditures (county-wide)

Parks and Recreation is a county-wide function through an intergovernmental agreement. These operational expenditures, which exclude funds, budgeted for capital improvements, use 7.88% of total General Fund costs. Funding for parks and recreation operations increased by \$283 thousand since last year. A

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stronger emphasis continues on providing recreational services to all ages, and is a part of the Mayor's strategic focus of his administration.

Public Works Expenditures

Street Maintenance, Street Cleaning, Storm Drainage, and Administration of the department are budgeted in the General Fund, and comprise 5.1% of total

General Fund costs. The Solid Waste Management function, which consists of waste collection, the Landfill, and recycling, are accounted for in an enterprise fund. The Public Works function budget for FY 2008 is \$3.56 million. This is an increase \$311 thousand over the FY 2007 budgeted costs.

Central Services

The Central Services budget covers a variety of functions. These include Signs, Signals, Custodial, Electrical, Heating and Air, Plumbing, General Maintenance, and city-wide utility costs. The FY 2008 budget for these functions is outlined in the budget ordinance, and totals \$3.96 million. This is an increase of 9.09% over FY 2007 budgeted costs.

Other Financing Sources

Transfers from and to Other Funds are accounted for within this category. The net transfers are \$1.62 million – 2.3% of the General Fund budget.

Future Outlook

The General Fund continues to perform well. What has hampered General Fund performance for many years is the necessity to subsidize the operating deficits of some proprietary funds.

General Fund revenue is very dependent on a healthy economy. Property taxes comprise about 25.5%. Of total revenue, Local Option Sales Tax comprises about 28.1% and other taxes based on gross receipts comprise another 19.67% of revenue. Only 26.73% of total General Fund revenue comes from other sources. If the economy slowdown continues, or goes into a recession, revenues will likely further decrease, and that could impact having to use unreserved/ undesignated fund balance. A positive solution is the implementation of some revenue enhancements that virtually every municipal and consolidated government in the State of Georgia currently have.

The major General Fund cost is personnel, which exceeds 67% of all costs. Another concern is adequate funding to replace vehicles and aging infrastructure.

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Innovative funding solutions, such as the Local Government Lease Pool program and 3-year operating leases for equipment with potentially high maintenance costs are in use now.

SPLOST Fund

The SPLOST is a 1% special purpose local option sales tax, which was approved by the voters in June 2005 for the purpose of the retirement of debt. The expiration date for this tax is March 2009. This fund handles general obligation bond debt, Coliseum Authority Revenue bonds, and capital lease payments for equipment purchased through the Local Government Lease Pool. These capital equipment items are budgeted in the Capital Improvements Fund, then are reimbursed by the Local Government Lease Pool, and are paid as capital leases through the SPLOST Fund. The fund is in sound financial condition, as evidenced by the accompanying financial comparison.

The City of Macon has had tremendous success in using the Georgia Municipal Association Pooled Lease Program, and its successor, the Local Government Pooled Lease Program. By using these low cost-financing options, the City of Macon has been able to improve its cash flow and enhance investment earnings. The FY 2008 Capital Improvements budget has almost \$3.1 million scheduled for financing through the Local Government Lease Pool.

Capital Improvements Fund

A five-year Capital Improvement plan has been prepared for the City of Macon. In FY 2008 Capital Improvement is budgeted for \$3.5 million, \$3.1 million will be funded from the Local Government Lease Pool and other \$383 thousand from General Fund, and Cox Communications- Others. All the capital items approved for Enterprise Fund and General Fund will be purchased from this fund.

Fund Balance (General Fund)

The City of Macon has a policy requiring a reserve of 30 days working capital. Thirty days working capital is equivalent to 1 month of the General Fund budget. Working Capital at the end of FY 2007 is \$5.8 million. An estimated cost for payment of settlement of claims was factored in the budget.

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PROPRIETARY FUNDS

Enterprise Funds

Bowden Golf Course

Revenues are projected at \$389 thousand in fiscal year 2008. Operations are under the direction of a new golf Manager. Expenditures were budgeted at \$597 thousand including depreciation of \$60,456 for the year. It is expected that there will be a short fall in the operating expenditure of about \$148 thousand. This short of \$148 thousand will be met through a transfer from General Fund. In the year 2007 this shortfall was \$12 thousand.

Please reference the accompanying financial graph and comparison.

Macon Centreplex (Coliseum Fund)

The Macon Coliseum was renovated and expanded over a period from 1994 through 1997 with two separate bond issues that totaled \$21 million. The expansion resulted in a conference center and exhibit hall, while the renovation brought the 31-year-old Coliseum up to date. The 20-year bond debt service is funded and paid from the SPLOST.

Revenues are projected to \$3.93 million in fiscal year 2008. Expenditures were budgeted at \$4.45 million including depreciation of \$228 thousand for the year. It is expected that there will be a shortfall in the operating expenditure of about \$1.06 million. This short fall of \$1.06 million will be met through a transfer from General Fund.

Please reference the accompanying financial graph and spreadsheet comparison.

Solid Waste Management

This fund accounts for waste collection, waste recycling, and waste disposal. The residential waste collection fee is \$15 per month per household. Only about 30% of Macon residents recycle through the City's recycling program, which extends the life of the landfill. The recycling program has been included in landfill operations. There are several private landfills in this, as well as landfills in adjacent counties that provide competition with the City's landfill.

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Enhanced 911(countywide)

This service is under the supervision of the Chief of Police. The current fee is a \$1.50 a month per landline telephone subscriber went into effect on January 1, 1998. E-911 is a countywide function under the City.

A \$1.50 per month fee per cellular telephone has been approved and is now in effect. The fee will allow the installation of equipment so the location of a cellular telephone call into the E-911 Center may be determined. This is being currently implemented.

Please reference the accompanying financial graph and spreadsheet comparisons.

Airport Fund

The Airport fund is accounted for as an enterprise fund. FY 2008 expenditures are projected to be \$2.17 million including depreciation. FY 2008 revenues are projected to be \$1.8 million. The budgeted short fall of \$98,853 will be met through a transfer from Fund Balance.

Internal Service Fund

Vehicle Maintenance

The Vehicle Maintenance Fund handles the repair of all city vehicles. This fund over the past several years has operated in a deficit. Hourly repair rates to city departments have been revised from \$20 to \$40 per hour for light equipment, and \$40 to \$70 per hour for heavy equipment. For FY 2008, the projected deficit is about \$26 thousand. This short fall of \$26 thousand will be met through a transfer from Fund Balance.

Please reference the accompanying financial spreadsheet.

Special Revenue Fund

Hotel-Motel Tax Fund

The Hotel-Motel Tax is at 6%. The projection for FY 2008 of \$700 thousand anticipates some rebound in business and collections. These funds are distributed as follows:

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53% Macon Centreplex
40% Convention/ Visitors Bureau
7% Cherry Blossom Festival

Please reference the accompanying financial graph and spreadsheet comparison

Summary

The City of Macon has initiated an intensive financial review. The current administration is in the process of preparing a comprehensive five-year plan. There are also plans to break ground by December 2007 for a new 220 – room hotel on the premises of the city convention center. The hotel management will take over management of the convention center, hopefully eliminating the drain on the General Fund.

The new administration will begin December 11, 2007 for the second half of FY 2008. The FY 2009 budget will be their first opportunity to implement its idea for making Macon a financially sound municipality.

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GENERAL FUND FY 2004 - FY 2008

	FY 2004 Actual Amount	FY 2005 Actual Amount	FY 2006 Actual Amount	FY 2007 Rev. Budget Amount	FY 2008 Budget Amount
<u>Revenues</u>					
Property Tax	16,465,296	18,859,105	19,336,150	19,640,022	19,606,000
Local Option Sales Tax	17,261,450	17,690,503	18,699,542	17,800,000	19,800,000
Other Taxes	12,565,709	12,872,588	13,507,595	14,530,666	13,855,000
Licenses & Fees	3,121,797	2,879,775	3,286,074	2,887,900	2,967,700
Other Intergovernmental	8,098,408	7,798,548	7,861,654	8,361,164	8,015,706
General City Government	311,619	578,387	643,380	525,316	536,664
Highways & Streets	361,652	307,949	235,670	525,000	200,000
Charges for Services	456,770	652,510	629,146	606,600	573,300
Fines & Forfeitures	1,921,891	1,813,581	1,682,329	2,201,400	2,463,750
Sales & Refunds	7,421	368,016	3,000	25,500	30,500
Interest Income	45,322	90,671	184,895	300,000	300,000
Other Revenues	747,664	1,432,571	609,938	897,226	968,176
Total Revenues	61,364,999	65,344,204	66,679,373	68,300,794	69,316,796
<u>Expenditures</u>					
General Government	5,797,361	6,814,266	6,596,645	7,095,774	6,830,224
Public Safety	34,941,946	33,999,252	35,003,373	37,604,354	36,781,316
Public Works	4,250,912	4,029,951	4,105,643	4,096,778	4,416,587
Central Services	3,037,095	3,361,299	3,500,922	3,628,399	3,964,916
Parks & Recreation	5,051,336	4,965,436	5,004,885	5,267,444	5,550,810
Public Properties	988,425	93,464	95,645	99,271	104,700
Miscellaneous General Government	3,741,205	2,213,601	1,779,377	2,521,610	5,802,628
Payments to Other Gov Agencies	3,219,658	3,604,174	3,937,139	3,551,736	3,598,630
Revenue Bonds & Contractual Pymts	2,891,325	2,596,699	1,045,794	1,516,683	1,782,506
Total Expenditures	63,919,263	61,678,142	61,069,423	65,382,049	68,832,317
Excess of Revenues Over (Under) Expenditures	(2,554,264)	3,666,062	5,609,950	2,918,745	484,479
<u>Other Financing Sources</u>					
Other Financing Sources					
Proceeds from Sale of Fixed Assets	318,881	827,271	25,265	200,000	25,000
Transfers from Other Funds			166,245	2,110,487	1,108,683
Transfers to Other Funds	(385,092)	(2,329,811)	(4,864,351)	(1,999,745)	(1,618,165)
Total Other Financing Sources	(66,211)	(1,502,540)	(4,672,841)	310,742	(484,482)
Excess of Revenues/Other Sources Over (Under) Expenditures/Other Uses	(2,620,475)	2,163,522	937,109	3,229,490	0
Fund Balance - Beginning of Year	9,964,659	7,636,370	10,228,937	(4,378,645)	(1,149,155)
Prior Period Adjustment	292,186	429,045	(15,544,691)	NA	NA
Fund Balance - End of Year	<u>7,636,370</u>	<u>10,228,937</u>	<u>(4,378,645)</u>	<u>(1,149,155)</u>	<u>(1,149,155)</u>
Reserved- Fund Balance	117,268	315,135	430,532	NA	NA
Unreserved- Fund Balance	6,056,387	6,056,388	(4,809,177)	NA	NA
Undesignated- Fund Balance	1,462,715	3,857,414	0	NA	NA

CITY OF MACON

V. PERSONNEL DATA
CAPITAL OUTLAY
MACH. & EQUIP.

CITY OF MACON

PERSONNEL DATA

THIS SECTION CONTAINS:

- ◆ An outline of the City's personnel policies on Salaries and Benefits offered to its employees
- ◆ A schedule and spreadsheet of the total number of authorized positions by department

CITY OF MACON

FY 2008 PERSONNEL ADMINISTRATION

The goal of all City of Macon employees is provide an array of municipal services for local citizens in an efficient and prompt manner. The fiscal year 2008 workforce consists of 1,393 budgeted full-time positions and 235 part-time positions. These employees serve as our law enforcement officers, firefighters, sanitation collectors, emergency operation dispatchers, traffic signal technicians, and recreational program leaders, as well as in many other areas critical to the operation of our government.

Without a well-trained and productive workforce, the City cannot achieve its service goals to the citizenry of Macon. At the foundation of a well-trained and productive workforce, is the ability to provide a salary structure and benefit package which ensures we can recruit and retain employees of the highest caliber.

Funds budgeted for employee salaries and benefits accounts is calculated approximately 41% of the FY 2008 total budget (all funds). The City of Macon provides a comprehensive benefit package for its employees that includes:

- Major Medical Health Insurance (HMO or Optional POS)
- Prescription Drug Program
- Life Insurance
- Social Security
- Retirement Pension Plan
- Optional legal, Dental, Cancer, and disability insurance
- Two Deferred Compensation Plans
- Paid Leave: Vacation, Funeral, Military, and Administrative leave programs

The Mayor, City Council, and the Department of Human Resources are committed to hiring qualified workers and providing a comprehensive salary structure and benefit package.

SALARIES

Employee salary and benefits encompass approximately 69% of the total budget for fiscal year 2008. In addition to the regular salary accounts, the city budgets for overtime pay. Paid time off for holidays, vacation, accrued sick leave and administrative leave are included as part of the regular salary account.

The Human Resources Department has implemented a Performance and Evaluation system that will promote communication between supervisors and employees who report to them.

CITY OF MACON

EMPLOYEE BENEFITS

MAJOR MEDICAL HEALTH INSURANCE

The City budgeted \$5,832 annually to pay health insurance premiums for each full-time and selected part-time employee. City employees have a choice of participating in either a Point of Service (POS) plan or in a Health Maintenance Organization (HMO) Plan.

Employees also receive a drug prescription card that enables them to obtain prescription medication with a minimal co-payment. The City's health plans also provide limited coverage for vision, hearing, alcohol, drug, and mental treatment.

LIFE INSURANCE

The City provides all insured employees with life insurance and accidental death/dismemberment (AD&D) insurance. An employee has 1 and ½ times their annual salary in life insurance benefits. In addition, the City provides each of its retirees with a \$5,000 life insurance policy.

SOCIAL SECURITY (FICA)

All general employees are covered under Social Security. The City budgets 7.65% of each general employee earnings for mandated social security benefits. The Medicare portion of social security must also be budgeted for any sworn Police and Fire hired after April of 1986. The Medicare portion is mandated by Federal law at 1.45% of earnings.

RETIREMENT AND PENSION PLAN

All full-time employees are eligible to participate in a retirement and pension plan. Contributions to the plan are paid entirely by the City and are based on a percentage of salary. The retirement plan offers early, normal and disability retirement options. Survivor benefits are also provided.

EMPLOYEE ASSISTANCE PROGRAM

The City has an Employee Assistance Program for its employees and their families. The program provides free counseling services for employees who are experiencing legal, emotional financial or other problems which may affect their job performance. The City budgets approximately \$27,000 a year for the cost of this program.

DEFERRED COMPENSATION PLANS

The City provides employees with the opportunity to participate in one of two deferred compensation plans administered by (1) Nationwide Investment Services Corporation or (2) Aetna Financial Services. The plans allow an employee to make optional tax deferred contributions into a retirement savings account. Currently, over 65% of City employees take advantage of these plans.

CITY OF MACON

CAFETERIA PLAN

The City's Section 125 cafeteria plan has been available since January of 1993. This plan allows a pre-tax deferral of premiums for dependent health insurance. Employees may also elect coverage under the optional legal, dental, disability and cancer plans. Approximately 20% of employees defer insurance premiums under the cafeteria plan.

AUTHORIZED STRENGTH

The FY 2008 budget reflects a decrease of 1 position over the last fiscal year and the total number of employees is lower than each of the preceding four years. The City continues to use personnel in efficient manner and the ratio of employees per population remains comparable to similar sized cities.

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08
Airport		17	17	17	13	15	15
Seasonal						4	2
Bowden Golf Course							
Full-time		7	7	7	8	8	8
Part-time		2	2	2	2	2	2
Seasonal		4	4	4	4	4	4
Central Services							
Administration		6	6	6	5	6	6
Communications Maint.		5	5	0	0	0	0
Traffic Signals		10	10	10	8	9	9
Bldg Custodial Services		14	14	14	13	13	13
HVAC		4	4	4	4	0	0
HVAC/Plumbing						7	7
General Maintenance		18	15	15	14	14	13
Electrical		9	8	7	6	7	7
Plumbing		3	3	3	3	0	0
Traffic Signs		9	8	8	8	8	6
Sub-Total -- Cent Serv. (FT)		78	73	67	61	64	61
Centreplex							
Centreplex-Auditorium		55	52	52	48	49	49
Part-Time		184	184	182	182	182	212
City Attorney		8	7	9	10	10	10
Part-Time		0	1	1	0	0	0
Clerk of Council		3	3	3	3	3	3
City Engineer							
City Engineer		14	13	13	13	13	13
Traffic Engineering		5	5	4	4	3	3
Sub-Total -- City Engineer		19	18	17	17	16	16
Econ. & Community Dev.	G	33	32	31	30	28	30
Part-Time		0	1	0	1	0	0
Emergency Mgmt Agency		3	3	3	3	3	4
Part-Time		3	2	2	2	2	2
Finance Office		20	20	22	20	20	22
Part-Time		1	1	1	1	1	1
Fire Department							
Administration	S	2	2	2	2	2	2
	C	4	4	4	4	4	4
Fire Fighting	S	356	369	369	369	369	369
Fire Prevention	S	12	12	12	12	10	10

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08
	C	1	1	1	1	1	1
Fire Training	S	3	3	3	3	5	5
	C	2	2	2	2	2	2
Part-Time	C	1	1	1	1	1	1
Sub-Total -- Fire Depart (FT)	S	373	386	386	386	386	386
Sub-Total -- Fire Depart (FT)	C	7	7	7	7	7	7
Sub-Total -- Fire Depart (PT)	C	1	1	1	1	1	1
Human Resources							
Administration		14	13	13	13	12	13
Medical Dispensary		2	2	2	2	2	2
Credit Union		2	2	2	2	2	2
Part-Time		1	1	1	1	0	0
Sub-Total -- Human Res. (FT)		18	17	17	17	16	17
Sub-Total -- Human Res. (PT)		1	1	1	1	0	0
Inspections & Fees		24	24	24	24	24	20
Mayor & Staff		16	15	10	10	11	11
City Clerk/ Public Affairs		0	0	4	4	2	2
Part-Time		0	0	0	0	0	0
Information Systems		7	7	14	13	13	14
Internal Auditor					2	2	2
Workforce Development Grant		14	19	17	19	16	15
Part-time							1
Municipal Court		12	12	12	11	12	12
Part-Time		2	2	2	2	2	2
Parks & Recreation							
Administrative Services		1	1	1	1	1	1
Grounds & Facilities		40	37	37	32	33	33
Part- Time		1	1	1	1	1	1
Seasonal		4	4	4	4	4	4
Operations Services		48	48	48	47	54	52
Part-Time		17	17	17	17	10	10
Seasonal		89	89	89	89	89	89
Business Services		6	6	6	6	6	6
Sub-Tot -- Parks & Rec. (FT)		95	92	92	86	94	92
Sub-Tot -- Parks & Rec. (PT)		18	18	18	18	11	11
Sub-Tot -- Parks & Rec. (Sea)		93	93	93	93	93	93
Police Department							
Youth & Intervention Services	S	8	8	5	5	9	9
	C	6	6	6	6	5	5
	CG	0	0	0	0	0	0
Administration	S	10	10	11	14	19	19
	C	10	10	11	12	12	12
Support Services	S	53	53	42	50	74	74
	C	9	9	8	8	9	9
Patrol Division	S	220	220	233	226	199	199

CITY OF MACON

EXHIBIT B

AUTHORIZED PERSONNEL

DEPARTMENT	STATUS	FY 02-03	FY 03-04	FY 04-05	FY 05-06	FY 06-07	FY 07-08
	S G	0	0	0	0	0	0
	C	4	4	4	4	3	3
Management Services	S	8	8	8	4	3	3
	C	12	11	11	10	10	10
	CG	0	0	0	0	0	0
Animal Control	C	8	8	8	8	8	8
	S				0	0	0
E911 System	C	53	53	53	53	61	61
	S	1	1	1	1	1	1
Part-Time	C	0	0	0	0	0	0
Sub-Total - Police (FT)	S	300	300	300	300	305	305
Sub-Total - Police (FT)	C	102	101	101	101	108	108
Sub-Total - Police (PT)	C	0	0	0	0	0	0
Public Works							
Administration		9	9	9	8	8	9
Street Cleaning		32	31	31	30	30	30
Seasonal		4	4	4	4	4	0
Street Maintenance		30	30	30	29	29	29
Storm Drainage		13	13	13	12	12	12
Waste Collection		71	70	71	70	70	69
Landfill		15	15	15	15	15	15
Recycling Program		13	13	0	0	0	0
Sub-Total - Public Works (FT)		183	181	169	164	164	164
Sub-Total - Public Works (Sea)		4	4	4	4	4	0
Terminal Station							
Full-Time		0	0		0	0	1
Part-time		0	0		0	0	1
Vehicle Maintenance							
		26	22	21	19	17	18
Part-Time		2	2	1	0	0	2
Clean Cities Coordinator		0	0	1	1	1	1
TOTAL PERSONNEL (FT)		1,420	1,415	1,403	1,377	1,394	1,393
Part-Time		214	215	211	210	201	235
Seasonal		101	101	101	101	105	99
Per 1,000 population		14.60	14.55	14.77	14.50	14.68	14.66
(based on population of 97,255 up to 2004)							
(based on population of 94,990 after 2004)							
*Population updated by Census in 2004							

CITY OF MACON

CAPITAL OUTLAY

THIS SECTION CONTAINS:

- ◇ A listing of approved machinery and equipment
- ◇ A listing of approved capital outlay

CITY OF MACON

CAPITAL IMPROVEMENTS BUDGETS

This section contains **Capital Improvement** projects budgeted for the fiscal year 2007 which require local funding. This includes all vehicle purchases and major equipment purchases and land/building improvements and/or renovations costing more than \$15,000.

A major portion of the vehicles and equipment is expected to be approved to be purchased through the **Georgia Local Government Lease Fund**.

CITY OF MACON

MACHINERY & EQUIPMENT

FY 2008

New (N)
Replacement (R)

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
BOWDEN GOLF COURSE			
2-2 - Way Display Racks	N	130	
2-4 - Way Display Racks	N	198	
Rounder Rack	N	99	
Putter Caddy	N	139	
15 Bag Stands for Driving Range	N	473	
1 Bag Rack Outside The Golf Shop	N	205	
9 Ball Washers with Stands	N	2,421	
1 Club Cleaner for driving Range	N	205	
5 Pull Carts	N	325	
DEPT. TOTAL			4,195
CENTRAL SERVICES			
Custodial Services			
SSS Floor Machine Q 20 W/ Pad	R	693	
SSS Achiever 110 Extractor	R	2,117	
Sub-Total Custodial			2810
Traffic Signals			
2070 Eagle Controller (2 EA)	N	4,000	
2010 Conflict Monitor (5EA)	N	2,500	
2 Channel Detector (10EA)	N	2,000	
Sub-Total Traffic Signals			8,500
General Maintenance			
Generator	R	450	
Milwaukee Electric Jackhammer	N	2,000	
28' Heavy Duty Extension ladder	R	400	
Toll Box for Service Trucks (2 EA)	R	600	
Sub-Total General Maintenance			3,450
Electrical			
Hot Stick with Photo Cover	R	500	

CITY OF MACON

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
Cordless Hammer Drill and Sawzall Combo	N	511	
Dewal Cordless 18V Drill	N	414	
A - Frame Accessory	N	481	
14' Stepladder	N	495	
Sub-Total Electrical			2,401
Traffic Maintenance Operations			
Post Driver Unit	R	2,200	
Generator	N	1,200	
Sub-Total Traffic Maintenance Operation			3,400
HVAC			
Gasoline Sump Trash Pump	N	1,600	
Sub-Total HVAC			1,600
DEPT. TOTAL			22,161
CENTREPLEX			
Utility Carts (4)	R	580	
35 Dinner Forks (Dozen)	R	173	
35 Dinner Knives (Dozen)	R	348	
35 Teaspoons (Dozen)	R	105	
10 Saucer (3 Dozen)	R	450	
14 Plate Covers (Dozen)	N	1,708	
8 Z - J800 Riser System (Decks and Stands)	R/N	1,030	
1 Assorted Wenger (Old) Stage Hardware	N	9,800	
Total Centreplex			14,194
DEPT. TOTAL			14,194
EMA			
800 MHZ Two - Way Radio	N	4700	
DEPT. TOTAL			4,700
FIRE DEPARTMENT			
Firefighting			
Fire Hydrants (3)	N	6,000	
1 3/4" Firefighting Nozzles(3)	R	1,995	
100 ft lengths of 1 3/4" (20)	R	4,300	

CITY OF MACON

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
100 ft Length of 4" ff hose (20)	R	13,300	
Automated External Defibrillators (2)	R	5,800	
Jaws of Life Tool set (1)	R	11,000	
K - 12 Saw (2)	R	3,500	
Refrigerator (1)	R	1,450	
Over Head Door Motor	N	800	
New Radio and Speakers	N	600	
Lawn Mover, Weed eater, Blower, Hedge Trimmer (4)	N	400	
Refrigerator (1)	R	1,100	

Sub-total Firefighting

50,245

Fire Training/Admn.

Overseas Containers (2)	N	4,800	
Sensors for Hazmat/ GSAR Equipment	R	4,000	

Sub-total

8,800

DEPT. TOTAL			59,045
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HUMAN RESOURCES DEPARTMENT

I D Machine (1)	R	4,000	
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DEPT. TOTAL			4,000
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MIS

Fusion Splicer	N	7,250	
Fusion Splicing Tool Kit	N	2,000	

DEPT. TOTAL			9,250
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MUNICIPAL COURT

Steel Plated for Bullet - Proofing Cashier Counters	N	1,000	
Cashier Counter Tops with Security Deal Tray (2)	N	1,482	
Drawer Lateral File Cabinet (2)	N	273	
Safco Mobile Machine Stand	N	260	

DEPT. TOTAL			3,015
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City Attorney

Fax Machine	R	400	
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DEPT. TOTAL			400
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Parks & Rec. Grounds/Facilities

CITY OF MACON

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
Wench	N	1,246	
Push Blower(1)	N	848	
Back Pack Blower (2)	R	900	
Field Marking Paint Sprayer	R	2,901	
Water Pump 2.5 HP	R	600	
Trimmer - Single Arm (3)	R	750	
Trimmer - Double Arm (3)	R	1,350	
Pole Saw (2)	R	950	
Chain Saw (1)	R	475	
Utility Trailer (4)	R	7,800	
Radio 800 MHZ (2)	N	3,130	
Sub-Total Parks & Rec. Grounds/Facilities			20,950
Parks & Rec. Operations			
Ice Machine	R	700	
Vacuum Cleaner (1)	R	350	
Floor Buffing Machine	R	700	
Sub-Total Parks & Rec. Operations			1,750
DEPT. TOTAL			22,700

POLICE DEPARTMENT

Portable Motorola Radios and Chargers (31)	N	98,000	
19" Flat Screen Monitors (12) E - 911	N	3,000	
Video Cards (12)	N	3,600	
Dispatch Specific Chairs (4)	N	4,196	
Critic Call Evaluation Software	N	3,000	
Dell Dimension PC 's (2) E-911	R	2,200	
Heavy Duty Shredder	N	4,000	
Sub-Total Police Patrol			117,996

PUBLIC WORKS

Street Cleaning

Weed eaters (6)	N	2,850	2,850
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Street Maintenance

Weed eaters (12)	R	5,700	
Handheld Cut Off Saws (1)	R	860	
Chain Saw	R	650	
Pole Saw (2)	R	990	8,200

Storm Drainage

CITY OF MACON

<u>DEPARTMENT/Item</u>	<u>TYPE</u>	<u>ITEM COST</u>	<u>TOTAL COST</u>
Sewer Vac Root Cutter Attachment (2)	N	3,650	
Sewer Vac Replacement	N	4,600	
Sewer Vac Hydraulic Water Cutter	N	1500	9,750
Solid Waste Collection			
Hand Held Radios (5)	N	12,500	
			12,500
Solid Waste Disposal			
Steel Rods	N	4,350	
Fiber Soil Cover (2)	N	2,800	
35' HDPE Pipe (35)	N	7,735	
Galvanized PPE (6)	N	1,800	
			16,685
Vehicle Maintenance			
Air Over Hydraulic jacks (2)	R	3,000	
Battery Chargers (2)	R	1,000	
Automobile Engine Analyzer	R	10,000	
Headlight Aimer	R	1,000	
			15,000
DEPT. TOTAL			64,985
TOTAL ALL DEPARTMENTS			326,641

CITY OF MACON

CAPITAL IMPROVEMENT PLAN FY 2008

EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET	CODE	TOTAL
AIRPORT			
Upgrade Fire Protection System City Share	20,000	2	20,000
Airfield Light Rehab/ Auto Wea. Ob. Sys	11,000	2	11,000
Bush Hog Batwing 15' Mower / Tractor	41,000	1	41,000
Crew Cab Trucks (1)	20,000	1	20,000
Automated Parking Equipment	103,000	1	103,000
Zero Turn Mower	14,000	1	14,000
Security Camera Equipment	14,000	1	14,000
4x4 utility Vehicle	14,000	1	14,000
SUBTOTAL	237,000		237,000
BOWDEN GOLF COURSE			
Fairway Mover	15,100	1	15,100
SUBTOTAL	15,100		15,100
CENTRAL SERVICES			
Vehicle Replacement (2 EA)	45,500	1	45,500
City Hall Roof	30,000	2	30,000
Traffic Signals Upgrades/ Main	29,500	1	29,500
SUBTOTAL	105,000		105,000
E C D			
Truck Replacement (1)	14,000	1	14,000
SUBTOTAL	14,000		14,000
EMA			
Tornado Warning Sirens	18,000	1	18,000
SUBTOTAL	18,000		18,000
FIRE DEPARTMENT			
Fire Pumper (1)	374,000	1	374,000
Emergency Fleet Vehicles (2)	50,000	1	50,000
Service Trucks (1)	22,000	1	22,000
Portable Radios (11)	15,000	1	15,000
Training Van	18,000	1	18,000
Overhead Bay Door	12,000	2	12,000
Replacement Turn Out Gear	62,000	1	62,000
Self Contained Breathing App.	42,000	1	42,000
Station 11 Foundation Repair	30,000	2	30,000
Roof Repair (Stn. 2, 7, 9)	75,000	2	75,000

CITY OF MACON

CAPITAL IMPROVEMENT PLAN FY 2008

EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET	CODE	TOTAL
SUBTOTAL	700,000		700,000
INFORMATION'S SYSTEMS/COMMUNICATIONS			
Computer Replacement	125,000	1	125,000
Printer Replacement	25,000	1	25,000
Van Replacement	18,000	1	18,000
SUBTOTAL	168,000		168,000
POLICE DEPARTMENT			
29 Patrol Cars @ \$26,550	770,000	1	770,000
5 other @ \$16,000	80,000	1	80,000
SUBTOTAL	850,000		850,000
PARKS & RECREATION			
Transport Van	20,000	1	20,000
Mower Replacement	50,000	1	50,000
Replace Adaptive Van	40,000	1	40,000
Replace Crew cabs (2)	62,000	1	62,000
Replace Dump Truck	55,000	1	55,000
Plaster / Repair Pools	20,000	2	20,000
SUBTOTAL	247,000		247,000
ENGINEERING			
Street Improvements	100,000	2	100,000
SUBTOTAL	100,000		100,000
PUBLIC WORKS			
Off Road Truck	350,000	1	350,000
Program Van (3)	60,000	1	60,000
Collection Vehicles (1)	153,000	1	153,000
Dump Truck	80,000	1	80,000
Sweepers (1)	145,000	1	145,000
Patch Truck (2)	135,000	1	135,000
Side Walk Repair	50,000	2	50,000
SUBTOTAL	973,000		973,000
VEHICLE MAINTENANCE			
Key Fueling System	36,000	1	36,000
SUBTOTAL	36,000		36,000

CITY OF MACON

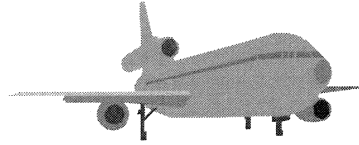
CAPITAL IMPROVEMENT PLAN FY 2008

EXHIBIT C

DEPARTMENT/ PROJECT	BUDGET	CODE	TOTAL
UNALLOCATED RESERVE			
City Hall Annex Improvement (CS)	15,000	2	15,000
TOTAL ALL DEPARTMENTS	<u><u>3,478,100</u></u>		<u><u>3,478,100</u></u>
CODE:	1	GMA	3,115,100
	2	General Fund	363,000

CITY OF MACON

CAPITAL IMPROVEMENTS PROGRAM PROJECTS SUMMARY



AVIATION

Project: Upgrade Fire Protection System, MGRA **Estimated Costs:** \$ 20,000

Project Description: Local Match for FAA Project.

Project Justification: To upgrade the existing fire protection system to meet the fire protection demand at the Middle Georgia Regional Airport.

Project: Airfield Lighting Phase II/ Install AWOS **Estimated Costs:** \$ 11,000

Project Description: Local Match for FAA Project.

Project Justification: Airfield Lighting is old and in need of upgrade. Airport plays an important role in Macon economy. Several industries utilized the facility on a daily basis.

Project: Bush Hog Batwing 15" Mower/ Tractor. **Estimated Costs:** \$ 41,000

Project Description: To purchase new 15" Mover/ Tractor.

Project Justification: Items needed for upkeep of both Macon Downtown and Middle Georgia Regional Airport. The equipment is utilized approx. eight months of the year. The existing equipment has reached its economic capacity.

Project: Zero Turn Mower. **Estimated Costs:** \$ 14,000

Project Description: To purchase new Zero Turn Mover.

Project Justification: Allow cutting around the runway/ taxiways with little or no damage to light fixtures.

Project: Crew Cab Truck. **Estimated Costs:** \$ 20,000

Project Description: To purchase new Crew Cab Truck.

Project Justification: To replace old security van which has reached its usefulness.

Project: Automated Parking Equipment. **Estimated Costs:** \$ 103,000

Project Description: To purchase new Automated Parking Equipment.

Project Justification: Automated parking at the Middle Georgia Regional Airport in order to lower City costs.

Project: Security Camera Equipment. **Estimated Costs:** \$ 14,000

Project Description: To purchase new Security Camera for the Airport.

Project Justification: Capacity to monitor every area of the Airport that is not presently monitored.

Project: 4*4 Utility Vehicle. **Estimated Costs:** \$ 14,000

Project Description: To purchase new Utility Vehicle.

CITY OF MACON

Project Justification: To purchase fuel-efficient vehicle for long term saving.

TOTAL **\$237,000**

BOWDEN GOLF COURSE:

Project: Greens Mover.

Estimated Costs: \$ 15,100

Project Description: To purchase new reliable Green Mover.

Project Justification: To have every green be consistent and have the same quality.

TOTAL **\$ 15,100**

CENTRAL SERVICES



Project: City Hall Roof Repair.

Estimated Costs: \$30,000

Project Description: City Hall Roof Repair.

Project Justification: Roof is over 20 years old, has large cracks in roof coating, metal dome needs re-coating, and some area is leaking.

Project: Traffic Signal Upgrade/ Maintenance.

Estimated Costs: \$ 29,500

Project Description: Equipments for upgrades/ replacement due to damage.

Project Justification: Upgrade existing outdated intersections and replace damaged signal equipment due to storms, accidents, etc.

Project: Vehicle Replacement (2EA)

Estimated Costs: \$45,500

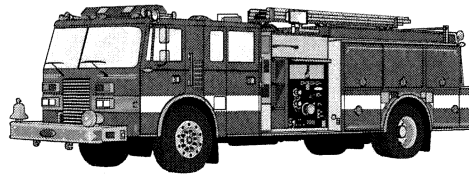
Project Description: To replace old Vehicles,

Project Justification: Has exceeded its economic life.

TOTAL **\$105,000**

CITY OF MACON

FIRE DEPARTMENT



Project: Roof Repairs Stations 2,7,9 **Estimated Costs:** \$ 75,000

Project Description: To repair roofs of Stations 2,7,9

Project Justification: These fire stations have major leaks and have long history of repairs.

Project: Fire Pumper **Estimated Costs:** \$ 374,000

Project Description: To Replace Fire Pumper

Project Justification: These Fire Pumper are 26 years old and have failed to comply with ISO and NFPA mandates and test standards.

Project: Self Contained Breathing App. **Estimated Costs:** \$ 42,000

Project Description: To purchase Self Contained Breathing App.

Project Justification: We are changing over from old steel cylinders to carbon wrapped cylinders that are NFPA complaint.

Project: Fire Station 11 Foundation Repair **Estimated Costs:** \$ 30,000

Project Description: Foundation Repair of Station 11

Project Justification: According to structural engineer and Director Central Services, foundation of fire station 11 needs repair.

Project: Portable Radios (11) **Estimated Costs:** \$ 15,000

Project Description: To purchase Portable Radios (11)

Project Justification: We are currently using the Olympic radios that are analog and we need to transition to 800 MHZ Digital.

Project: Replacement of Vehicles **Estimated Costs:** \$ 90,000

Project Description: To replace Emergency Fleet Vehicles (2), Service Truck (1), Training Van.

Project Justification: These vehicles are more than 10 years old and had exceeded their economic life.

Project: Overhead Bay Door **Estimated Costs:** \$12,000

Project Description: To replace 3 overhead bay doors

Project Justification: The overhead bay doors at station 102 are in disrepair. We need to replace three of these this year.

Project: Replacement of Turn out Gear. **Estimated Costs:** \$ 62,000

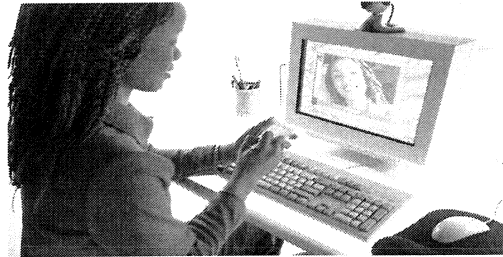
Project Description: To replace old and worn firefighting protective ensembles.

Project Justification: To replace old and worn out firefighting protective gear that is greater than 5 years of age and has extensive wear.

TOTAL **\$700,000**

CITY OF MACON

INFORMATION SYSTEM/COMMUNICATIONS



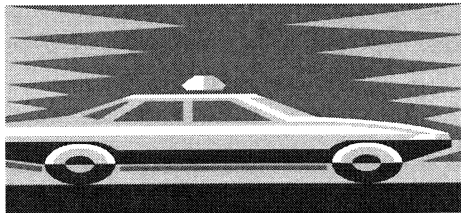
Project: Printers Replacement **Estimated Costs:** \$25,000
Project Description: Replacement of old existing printers.
Project Justification: Replacement of City's existing printers that are aged beyond normal usable life. To ensure system user integrity and pre-empt failure of printers

Project: Van Replacement **Estimated Costs:** \$ 18,000
Project Description: To replace 1992 Chevy Astro Van
Project Justification: Vehicle is 15 years old and has over 100,000 miles. Allow technician to better serve the telecommunication system.

Project: Replacement of Computer **Estimated Costs:** \$125,000
Project Description: Required to replace the old computer.
Project Justification: Replacement of City's existing computers that are aged beyond normal usable life. To ensure system user integrity and pre-empt failure of printers.

TOTAL **\$168,000**

POLICE DEPARTMENT



Project: Vehicles (29 patrol @26,500, 5 others @ 16,000) **Estimated Costs:** \$ 850,000
Project Description: To purchase 34 patrol cars
Project Justification: Police vehicles are old and their maintenance cost is over \$1.6 million per year. To increase the efficiency and having a long term saving, these vehicles need replacement.

CITY OF MACON

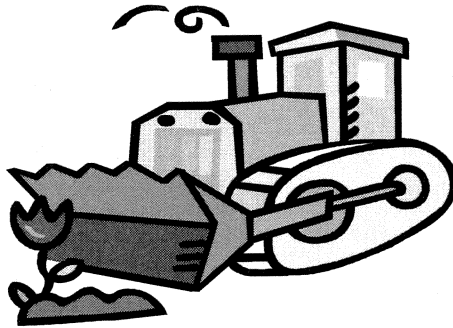
EMERGENCY MANAGEMENT

Project: Tornado Sirens **Estimated Costs:** \$ 18,000
Project Description: To purchase tornado sirens for the Emergency Management.
Project Justification: Old warning system maintenance.

TOTAL **\$ 868,000**

ENGINEERING

Project: Street Improvements **Estimated Costs:** \$ 100,000
Project Description: Resurfacing and Repairing.
Project Justification: To repair/ replace streets and infrastructure after failure to pay for patching and raising manholes that is required by DOT.



PUBLIC WORKS

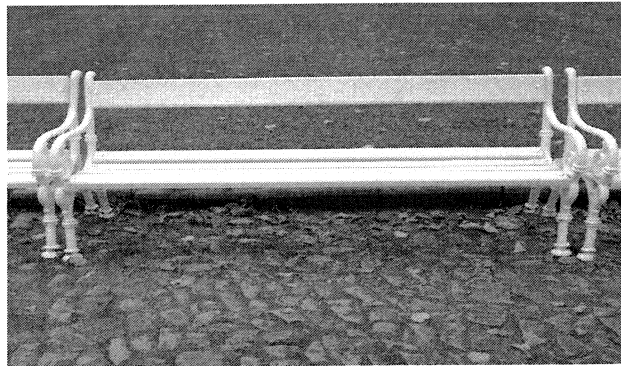
Project: Side Walk Repair. **Estimated Costs:** \$ 50,000
Project Description: Side Walk Repair.
Project Justification: To repair current side walks.

Project: Vehicles Replacement **Estimated Costs:** \$ 923,000
Project Description: Replacement of Off Road Truck, Program Van (3), Collection Vehicles (1), Dump Truck (1), Sweepers (1), Patch Trucks (2).
Project Justification: Vehicles are at end of its useful life. Solid Waste operation is impacted significantly due to equipment downtime.

TOTAL **\$ 973,000**

CITY OF MACON

PARKS & RECREATION



Project: Plaster/ Repair Pool **Estimated Costs:** \$ 20,000
Project Description: Re- plaster/ Repair Swimming Pools
Project Justification: Re-plaster Frank Johnson and repair several filtration systems.

Project: Mower Replacement. **Estimated Costs:** \$ 50,000
Project Description: To replace Sixty Inch Cut Mowers (5), Seventy-two Inch Cut Mower.
Project Justification: This start a program to replace 1/3 of the equipment each year; so ever three years all of the equipment will be replaced – better operating, less maintenance cost (warranty) and will have a value for sale or trade.

Project: Vehicle Replacement **Estimated Costs:** \$ 177,000
Project Description: To replace Transport Van, Adaptive Van, Crew Cabs (2), Dump Truck.
Project Justification: Vehicles have exceeded their economic life and are costly to maintain.

TOTAL **\$ 247,000**

ECD

Project: Vehicle Replacement **Estimated Costs:** \$ 14,000
Project Description: To replace Ford Truck.
Project Justification: Vehicle has exceeded its economic life and is costly to maintain

VEHICLE MAINTENANCE

Project: Key Fueling System **Estimated Costs:** \$ 36,000
Project Description: To replace card reader with up- to- date key system.
Project Justification: The card system is out of date. By going back to the updated key system, it would allow the City to accurately keep up with all vehicle data down to the dollar.

Unallocated Reserve Earmark
City Hall Annex Improvement (CS) **Estimated Costs:** \$ 15,000

TOTAL ALL DEPARTMENTS: **\$3,478,100**

CITY OF MACON

**VI. APPROPRIATIONS
ORDINANCE**

CITY OF MACON

APPROPRIATIONS ORDINANCE

This section contains the actual document presented to City Council for approval.

- ◆ Revenues and Expenditures (by line item) for each fund (budgeted) are presented in the following order:

GENERAL FUND

CAPITAL IMPROVEMENTS FUND

ENTERPRISE FUNDS

INTERNAL SERVICE FUND

DEBT SERVICE FUNDS

SPECIAL REVENUE FUNDS

CITY OF MACON

EXHIBIT A

FISCAL YEAR 2008 APPROVED BUDGET

ORG	OBJ	TITLE / DESCRIPTION	Budget
			2008
GENERAL FUND REVENUES			
PROPERTY TAXES			
10300	30100	General Property Tax	17,650,000
	30105	Auto Tags & Tax	1,463,000
	30107	Railroad Equipment Tax	15,000
	30110	Recording Intangible Tax	240,000
FUNCTION TOTAL			19,368,000
SALES TAXES			
10305	30115	Local Option Sales Tax	19,800,000
	30120	Liquor Case Tax	175,000
	30125	Malt Beverage Stamps	1,200,000
	30130	Wine Case Tax	130,000
FUNCTION TOTAL			21,305,000
GROSS RECEIPTS			
10310	30135	Georgia Power Company	4,500,000
	30140	Georgia Natural Gas	520,000
	30145	Bell South	1,425,000
	30150	Cox Cable	750,000
	30166	Telephone Others	5,000
	30170	Insurance Premium	5,150,000
FUNCTION TOTAL			12,350,000
PENALTIES AND INT - TAXES			
10315	30175	Tax Penalties	120,000
	30180	Tax Interest	118,000
FUNCTION TOTAL			238,000
BUSINESS LICENSES			
10320	31100	Occup.Tax/Business Lic.	1,700,000
	31105	Licenses-Depository	240,000
	38120	Miscellaneous	20,000
	38175	Over/Short	500
FUNCTION TOTAL			1,960,500

CITY OF MACON

NON-BUSINESS LICENSES

10325	31115	Building Permits	30,500
	31117	Plumbing Permits	15,100
	31120	Heating-AC Permits	18,000
	31125	Electrical Permits	27,100
	31126	General Contractors Permits	871,500
	31130	Plan-Occupancy Permits	38,100
	31135	Misc. Permits	4,800
	31140	Permit Fax Fee	2,100
		FUNCTION TOTAL	1,007,200

STATE/FEDERAL GRANTS

10330	32100	State of GA - EMA	44,000
		FUNCTION TOTAL	44,000

PAYMENTS IN LIEU OF TAXES

10335	32070	Macon Housing Authority	55,000
	32080	McDonnell-Douglas- Boeing	50,150
	32085	Zantop-Pmt Lieu of Taxes	22,600
	32105	Real Estate Transfers	90,000
		FUNCTION TOTAL	217,750

OTHER LOCAL GOVERNMENT

10340	32110	Bibb County - EMA	45,600
	32111	Sect. State Bldg. Lease	856,989
	32115	Bibb Co. Fire	6,700,000
	32125	Bibb Co. Traffic Eng.	136,367
	32135	Cherry Blossom	15,000
		FUNCTION TOTAL	7,753,956

GENERAL CITY GOVERNMENT

10342	33100	Alcoholic Bev. Affidavits	7,000
	33105	Land Dist. Permits	4,000
	33110	Flood Plan Dev.	100
	33115	Central Record Fees	90,000
	33125	Alarm Systems	50,000
	33150	General Employee C.U.	107,564
	33151	Mid GA Clean Cities Coalition	51,600
	33152	Macon Water Authority	25,000
	33155	Electrical	20,000
	33162	**800 MHZ MWA Tower Lease	13,000
	33163	**800 MHZ MCCG Tower Lease	5,000
	33164	**800 MHZ Nextel Tower Lease	25,400
	33165	Signals & Signs	60,000
	33166	**800 MHZ Powertel Tower Lease	15,500

CITY OF MACON

	33167 **800 MHZ T- Mobile Tower Lease	20,100
	33168 **800 MHZ Sprint Tower Lease	15,000
	33169 **800 MHZ Bibb County BOE Tower Lease	1,500
	33171 **800 MHZ IRS Tower Lease	25,300
	33172 **Data Storage (MIS)	600

FUNCTION TOTAL 536,664

**** New accounts were created per agreement with the Companies.**

HIGHWAYS AND STREETS

10344	34100 Right-of-Way	140,000
	34105 Street Repair	60,000

FUNCTION TOTAL 200,000

P&R CHARGES FOR SERVICES

10345	32120 Bibb Co. Pauper Burials	1,200
	33130 Cemetery Lot / Sales Interment	50,000
	33131 Cemetery Maintenance	4,000
	33140 Senior Citizen Rentals	17,200
	35140 Swimming Pool Fees	20,200
	35145 Programs-Ins. Classes	1,000
	35150 Programs - Fees - Youth	30,000
	35160 Utilities Reimbursements	27,000
	35165 Sports Fees	20,800
	35169 Non Resident Participation Fee	2,000
	35170 Rentals	21,000
	35175 Sr. Cit. Membership Fees	1,200
	35305 Concession Sales	5,000
	38120 Miscellaneous	500

FUNCTION TOTAL 201,100

P&R CHARGES FOR TENNIS SERVICES

10346	35165 Sports Fees	500
	35170 Rentals	7,200
	35185 Court Use	20,000
	35190 Membership	12,000
	35191 MTA Rental, Tournament, Sponsor	1,200
	35305 Concession Sales	2,000

FUNCTION TOTAL 42,900

P&R CHARGES FOR CENTRAL CITY PARK

10347	32165 Georgia State Fair	15,000
	35160 Utilities Reimbursements	1,500
	35165 Sports Fees	29,500
	35170 Rentals	35,000
	35171 Skateboard Park	4,800

CITY OF MACON

	35173	Rentals - Cherry Street Plaza	5,000
	35600	MCN Braves/ South Coast League	11,500
	35610	Other Stadium Rentals	1,000
	35611	Equipment Rental	1,500
	35612	Ocmulgee Heritage Maintenance	6,800
	35613	Rent- City Credit Union	1,200
	38120	Miscellaneous	1,000
		FUNCTION TOTAL	113,800
		ANIMAL CONTROL - CHARGES	
10375	35100	Euthan. & Other Fees	700
	35105	Adoption/Shelter Fees	10,000
	35110	Animal Licenses	5,000
	35120	Other	200
	35125	Bibb County - Dogs	12,600
	35130	Board Of Health	17,000
		FUNCTION TOTAL	45,500
		MULBERRY ST. PARKING GARAGE REVENUE	
10381	33190	Parking Fees - Monthly	160,000
	33195	Parking Fees - Daily / Hourly	10,000
		FUNCTION TOTAL	170,000
		FINES AND FORFEITURES	
10385	36105	Court Cost Fees	34,200
	36110	Dept. of Public Safety	400
	36120	A Dockets	1,700
	36177	10% Jail Add-On Service	132,300
	36186	Municipal Court Partial Payment	13,600
	36187	ACS Debt Recovery Revenue	202,800
	36188	Municipal Court Revenue	1,600,000
	36189	Providence	478,100
	38120	Miscellaneous	600
	38175	Over/Short	50
		FUNCTION TOTAL	2,463,750
		SALES AND REFUNDS	
10387	37104	Inventory/Equipment Sales	25,000
	37105	Sale of Real Property (Atty)	25,000
	37110	Atty & Eng. Fees	5,000
	37115	Sales of Scrap Metals	500
		FUNCTION TOTAL	55,500
		MISCELLANEOUS	
10390	38110	Interest on Investment	300,000

CITY OF MACON

38120	Miscellaneous	60,000
38135	Rents-City Hall Annex	150,000
38138	Airport Police - Reimbursement	120,000
38140	Impounded Veh. Contract	130,000
38145	Paving Assessments	1,500
38150	Railroad Annuity	7,000
38148	Indirect Charge Revenue	499,676
	FUNCTION TOTAL	1,268,176

SUB-TOTAL GENERAL FUND REVENUES 69,341,796

OTHER FINANCING SOURCES

10395	39143	Trans From Solid Waste for Capital Repayment	824,373
	39111	Extra contribution from Employees for Health Cost	284,310
		FUNCTION TOTAL	1,108,683

TOTAL GENERAL FUND REVENUES 70,450,479

GENERAL FUND EXPENDITURES

MUNICIPAL COURT

10100	41100	Salaries Full-Time	358,436
	41110	Salaries Part-Time	20,471
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	106,402
	42110	Operating Supplies	4,000
	42130	Clothing & Uniforms	100
	43110	Professional Service	55,000
	43125	Travel Expense	9,240
	43130	Advertising	200
	43135	Printing, Binding & Book	12,000
	43140	Telephone Cost	9,000
	43145	Repairs & Maintenance	400
	43150	Contractual Services	490,000
	43161	Cont. Serv - Indigent Counsel	28,000
	43175	Dues, Subscriptions, & Membership	100
	44100	Machinery & Equipment	3,015
		DEPARTMENT TOTAL	1,099,364

MAYOR & STAFF

10105	41100	Salaries Full-Time	607,451
	41170	Employee Benefits	122,772
	42110	Operating Supplies	5,000
	42112	Operating Supplies (Channel 14)	12,500
	42135	Fuel, Oil & Lubricants	1,100
	42140	Mtr. Vehicle Repair-Parts	1,000

CITY OF MACON

42145	Mtr. Vehicle Repair-Lab.	1,000
43125	Travel & Training Expense	15,000
43135	Printing, Binding & Book	6,000
43140	Telephone Cost	8,000
43150	Contractual Services	16,000
43155	Mayor's Contingency	32,000
43160	Communication- Mayor's	500
43165	Business Meeting Expense	4,500
43175	Dues, Subs & Memberships	3,000

DEPARTMENT TOTAL 835,823

INFORMATION SYSTEMS

10110	41100	Salaries Full-Time	420,450
	41170	Employee Benefits	93,062
	42110	Operating Supplies	8,000
	43120	Transportation	1,500
	43125	Travel & Training Expense	10,000
	43140	Telephone Cost	12,000
	43150	Contractual Services	100,000
	43175	Dues, Subs & Memberships	200
	43190	Other Utilities	8,820
	43345	Computer Network Maintenance	15,000

DIVISION TOTAL 669,032

COMMUNICATION MAINTENANCE

10186	41100	Salaries Full-Time	225,022
	41120	Salaries Overtime	7,500
	41170	Employee Benefits	51,551
	42110	Operating Supplies	500
	42135	Fuel, Oil & Lubricants	2,035
	42140	Mtr. Vehicle Repair-Parts	1,000
	42145	Mtr. Vehicle Repair-Lab.	2,000
	42160	Small Tools	1,000
	43125	Travel & Training Expense	8,000
	43145	Repairs & Maintenance	22,000
	44100	Machinery & Equipment	9,250

DIVISION TOTAL 329,858

DEPARTMENT TOTAL 998,890

INTERNAL AUDIT

10114	41100	Salaries Full-Time	106,198
	41170	Employee Benefits	21,913
	42110	Operating Supplies	750
	43125	Travel & Training Expense	2,000
	43140	Telephone Cost	820

CITY OF MACON

	43150 Contractual Services	500
	43175 Dues, Subs & Memberships	800
	DEPARTMENT TOTAL	132,981

CITY COUNCIL

10115	41100 Salaries Full-Time	122,712
	41110 Salaries Part-Time	151,828
	41114 Salaries - Other	35,100
	41120 Salaries Overtime	1,500
	41170 Employee Benefits	132,837
	42110 Operating Supplies	2,500
	42150 Motor Pool	100
	43110 Professional Service	131,180
	43125 Travel Expense	24,180
	43135 Printing, Binding & Book	3,000
	43140 Telephone Costs	3,900
	43150 Contractual Services	7,844
	43155 Contingency Expense	6,000
	43175 Dues, Subs & Memberships	10,000
	43180 Miscellaneous	4,500
	DEPARTMENT TOTAL	637,181

HUMAN RESOURCES ADMIN

10120	41100 Salaries Full-Time	492,946
	41170 Employee Benefits	123,880
	42110 Operating Supplies	7,000
	43110 Professional Service	25,000
	43120 Transportation	300
	43125 Travel & Training Expense	4,000
	43130 Advertising	5,500
	43135 Printing, Binding & Book	6,000
	43140 Telephone Cost	7,825
	43145 Repairs & Maintenance	200
	43150 Contractual Services	5,500
	43175 Dues, Subs & Memberships	2,000
	43365 Unemployment Insurance	50,000
	43380 Employee Assistance Program	27,000
	44100 Machinery & Equipment	4,000
	DIVISION TOTAL	761,151

HUMAN RESOURCES - MEDICAL DISP

10121	41100 Salaries Full-Time	92,498
	41170 Employee Benefits	20,590
	42110 Operating Supplies	6,000
	43110 Professional Service	50,000

CITY OF MACON

	43125	Travel & Training Expense	1,900
	43142	Electricity	2,050
	43145	Repairs & Maintenance	500
	43150	Contractual Services	4,500
	43175	Dues, Subs & Memberships	850
		DIVISION TOTAL	178,888
		DEPARTMENT TOTAL	940,039
		HUMAN RESOURCES - CREDIT UNION	
10122	41100	Salaries Full-Time	86,000
	41170	Employee Benefits	19,963
		DEPARTMENT TOTAL	105,963
		CLEAN CITIES GRANT	
10127	41100	Salaries Full-Time	40,106
	41170	Employee Benefits	9,509
		DEPARTMENT TOTAL	49,615
		FINANCE/PURCHASING DEPT	
10130	41100	Salaries Full-Time	882,269
	41110	Salaries Part-Time	11,658
	41120	Salaries Over-Time	500
	41170	Employee Benefits	214,379
	42110	Operating Supplies	20,000
	43120	Transportation	500
	43125	Travel & Training Expense	21,400
	43130	Advertising	8,000
	43135	Printing, Binding & Book	14,700
	43140	Telephone Cost	7,800
	43145	Repairs & Maintenance	200
	43150	Contractual Services	45,300
	43175	Dues, Subs & Memberships	1,900
	43205	Recording Fees	100
		DEPARTMENT TOTAL	1,228,706
		CITY ATTORNEY	
10140	41100	Salaries Full-Time	555,100
	41120	Salaries Overtime	600

CITY OF MACON

	41170	Employee Benefits	111,942
	42110	Operating Supplies	4,500
	43110	Legal Fees	13,000
	43125	Travel & Training Expense	8,450
	43130	Advertising	100
	43135	Printing, Binding & Book	6,500
	43140	Telephone Cost	4,000
	43145	Repairs & Maintenance	300
	43150	Contractual Services	10,000
	43161	Contractual Services Solicitor Counsel	28,000
	43175	Dues, Subs & Memberships	4,200
	44100	Machinery & Equipment	400
	44115	Building Improvement Int.	2,900
		DEPARTMENT TOTAL	749,992
		CITY CLERK	
10145	41100	Salaries Full-Time	79,240
	41170	Employee Benefits	19,311
	42110	Operating Supplies	1,600
	42150	Mtr. Pool Vehicles	50
	43120	Transportation	200
	43125	Travel & Training Expense	2,903
	43135	Printing, Binding & Book	500
	43140	Telephone Cost	1,600
	43145	Repairs & Maintenance	75
	43150	Contractual Services	1,600
	43175	Dues, Subs & Memberships	90
	43330	Communication	45,000
		DEPARTMENT TOTAL	152,169
		POLICE - YOUTH & INTERVENTION SERVICES	
10148	41100	Salaries Full-Time	468,527
	41120	Salaries Overtime	3,000
	41170	Employee Benefits	120,695
	42130	Clothing Uniforms	3,960
	43125	Travel, Training & Certification	2,750
	43145	Repair & Maintenance	800
	43150	Contractual Services	117,285
	43175	Dues, Subscriptions & Memberships	1,100
	43193	Drug Abuse Resistance Education (DARE)	22,500
	43194	TRIAD	12,000
	43196	Police Activities League (PAL)	36,000
	43197	Youth Enrichment Service (YES)	8,000
	43198	Citizens on Patrol (COP/ PAY)	5,000
		DIVISION TOTAL	801,617

CITY OF MACON

POLICE - ADMINISTRATION

10150	41100	Salaries Full-Time	1,169,290
	41120	Salaries Overtime	5,000
	41152	Salaries - Clothing & Uniforms	3,080
	41170	Employee Benefits	278,025
	42110	Operating Supplies	90,000
	42130	Clothing Uniforms	90,000
	42135	Fuel,Oil & Lubricants	419,716
	42140	Mtr. Vehicle Repair-Parts	457,000
	42145	Mtr. Vehicle Repair-Lab.	322,068
	43110	Professional Services	1,000
	43125	Travel, Training & Certification	36,050
	43135	Printing, Binding & Book	20,000
	43140	Telephone	58,916
	43142	Electricity	64,960
	43145	Repairs & Maintenance	24,900
	43150	Contractual Services	153,542
	43152	Disciplinary Board	600
	43175	Dues, Subscriptions & Memberships	869
	43185	Medical & Hospital	30,000
	43190	Other Utilities	30,000
	43215	Jail Contract	193,320
	44100	Machinery & Equipment	98,000
		DIVISION TOTAL	3,546,336

POLICE SUPPORT SERVICES

10151	41100	Salaries Full-Time	2,586,428
	41120	Salaries Overtime	30,000
	41152	Salaries - Clothing & Uniforms	10,000
	41170	Employee Benefits	700,070
	42130	Clothing & Uniforms	15,440
	43125	Travel, Training & Certification	4,180
	43150	Contractual Services	26,807
	43175	Dues, Subscriptions & Memberships	819
	43180	Miscellaneous	18,000
		DIVISION TOTAL	3,391,744

POLICE - PATROL

10152	41100	Salaries Full-Time	6,213,097
	41120	Salaries Overtime	128,000
	41152	Salaries - Clothing & Uniforms	9,680
	41170	Employee Benefits	1,698,853
	42130	Clothing Uniforms	80,680
	43125	Travel, Training & Certification	5,000

CITY OF MACON

	43150	Contractual Services	89,122
	43175	Dues, Subscriptions & Memberships	550
	43185	Medical & Hospital	1,500
		DIVISION TOTAL	8,226,482
		POLICE - MANAGEMENT SERVICES	
10153	41100	Salaries Full-Time	368,010
	41120	Salaries Overtime	4,000
	41170	Employee Benefits	109,965
	42130	Clothing & Uniforms	1,320
	43125	Travel, Training & Certification	1,000
	43150	Contractual Services	25,000
	43175	Dues, Subscriptions & Memberships	25
		DIVISION TOTAL	509,320
		POLICE - ANIMAL CONTROL	
10154	41100	Salaries Full-Time	200,741
	41120	Salaries Overtime	5,000
	41170	Employee Benefits	66,478
	42110	Operating Supplies	16,590
	42130	Clothing & Uniforms	1,630
	42170	Chemicals, Drugs & Medicine	8,000
	43110	Professional Services	34,000
	43125	Travel, Training & Certification	700
	43150	Contractual Services	5,000
	43175	Dues, Subscriptions & Memberships	575
		DIVISION TOTAL	338,714
		DEPARTMENT TOTAL	16,814,213
		FIRE DEPT - FIRE ADMINISTRATION	
10155	41100	Salaries Full-Time	275,772
	41170	Employee Benefits	61,499
	42110	Operating Supplies	2,000
	42120	Repair & Main. Supplies	500
	42130	Clothing & Uniforms	600
	42135	Fuel, Oil & Lubricants	3,850
	42140	Mtr. Vehicle Repair-Parts	2,000
	43125	Travel Expense	3,600
	43135	Printing, Binding & Book	600
	43140	Telephone Cost	1,000
	43150	Contractual Services	52,600
	43175	Dues, Subs & Memberships	1,200
		DIVISION TOTAL	405,221

CITY OF MACON

FIRE - FIREFIGHTING

10156	41100	Salaries Full-Time	10,821,154
	41120	Salaries Overtime	2,292,000
	41170	Employee Benefits	3,105,724
	42110	Operating Supplies	35,000
	42120	Repair & Main. Supplies	50,000
	42130	Clothing & Uniforms	100,000
	42135	Fuel, Oil & Lubricants	143,000
	42140	Mtr. Vehicle Repair-Parts	200,000
	42145	Mtr. Vehicle Repair-Lab.	50,000
	42160	Small Tools	8,000
	42170	Chemicals, Drugs & Medicine	6,500
	42190	Cleaning & Sanitation	37,000
	42210	Fire Ext. Supplies	1,000
	43125	Travel & Training Expense	10,000
	43135	Printing, Binding & Book	3,500
	43140	Telephone Cost	13,000
	43142	Electricity	95,000
	43145	Repairs & Maintenance	5,000
	43150	Contractual Services	9,750
	43175	Dues, Subs & Memberships	150
	43190	Other Utilities	85,000
	43220	Laundry/Cleaning Svcs.	3,350
	44100	Machinery & Equipment	50,245
	44115	Bldg. Imp- Int.	15,000
	44120	Bldg. Imp-Ext.	7,500
		DIVISION TOTAL	17,146,873

FIRE - FIRE PREVENTION

10157	41100	Salaries Full-Time	491,420
	41170	Employee Benefits	99,310
	42110	Operating Supplies	3,500
	42120	Repair & Main. Supplies	500
	42130	Clothing & Uniforms	3,000
	42135	Fuel, Oil & Lubricants	13,200
	42140	Mtr. Vehicle Repair-Parts	6,000
	42160	Small Tools	250
	43125	Travel & Training Expense	1,440
	43135	Printing, Binding & Book	4,500
	43140	Telephone Cost	1,800
	43150	Contractual Services	3,500
	43175	Dues, Subs & Memberships	895
	43192	Jr. Fire Marshals	10,000
		DIVISION TOTAL	639,315

CITY OF MACON

FIRE - FIRE TRAINING

10158		41100 Salaries Full-Time	267,553
		41110 Salaries Part-Time	9,693
		41120 Salaries Overtime	3,000
		41170 Employee Benefits	61,085
		42110 Operating Supplies	5,000
		42120 Repair & Main. Supplies	2,000
		42130 Clothing & Uniforms	1,800
		42135 Fuel, Oil & Lubricants	8,250
		42140 Mtr. Vehicle Repair-Parts	6,000
		42160 Small Tools	500
		43125 Travel & Training Expense	2,695
		43135 Printing, Binding & Book	3,000
		43140 Telephone Cost	1,500
		43142 Electricity	8,000
		43150 Contractual Services	6,000
		43175 Dues, Subs & Memberships	115
		43190 Other Utilities	4,000
		44100 Machinery & Equipment	8,800
		44115 Bldg. Imp- Interior	500
		44120 Bldg. Imp- Exterior	5,000
		DIVISION TOTAL	404,491
		DEPARTMENT TOTAL	18,595,900

INSPECTION & FEES

10160		41100 Salaries Full-Time	763,008
		41170 Employee Benefits	190,271
		42110 Operating Supplies	4,993
		42130 Clothing	2,170
		42135 Fuel, Oil & Lubricants	30,772
		42140 Mtr. Vehicle Repair-Parts	12,000
		42145 Mtr. Vehicle Repair-Lab.	14,400
		43125 Travel & Training Expense	14,000
		43135 Printing, Binding & Book	5,916
		43140 Telephone Cost	6,000
		43150 Contractual Services	13,006
		43175 Dues, Subs & Memberships	1,415
		DEPARTMENT TOTAL	1,057,951

EMERGENCY MANAGEMENT

10165		41100 Salaries Full-Time	166,999
		41110 Salaries Part-Time	4,149
		41120 Salaries Overtime	3,000
		41170 Employee Benefits	39,991
		42110 Operating Supplies	3,500

CITY OF MACON

42120	Repair & Main. Supplies	1,200
42130	Clothing & Uniforms	2,250
42135	Fuel, Oil & Lubricants	5,500
42140	Mtr. Vehicle Repair-Parts	2,150
42145	Mtr. Vehicle Repair-Lab.	3,200
42160	Small Tools	250
43125	Travel & Training Expense	2,000
43135	Printing, Binding & Book	300
43140	Telephone Cost	4,500
43142	Electricity	12,250
43145	Repairs & Maintenance	600
43150	Contractual Services	12,000
43175	Dues, Subs & Memberships	500
43180	Miscellaneous	2,800
44100	Machinery & Equipment	4,700

DEPARTMENT TOTAL 271,839

CITY ENGINEER

10175	41100	Salaries Full-Time	484,249
	41170	Employee Benefits	122,546
	42110	Operating Supplies	3,300
	42135	Fuel, Oil & Lubricants	8,250
	42140	Mtr. Vehicle Repair-Parts	4,500
	42145	Mtr. Vehicle Repair-Lab.	5,000
	43125	Travel & Training Expense	3,500
	43135	Printing, Binding & Book	400
	43140	Telephone Cost	4,000
	43142	Electricity	200
	43145	Repairs & Maintenance	300
	43150	Contractual Services	7,000
	43175	Dues, Subs & Memberships	100

DEPARTMENT TOTAL 643,345

TRAFFIC ENGINEERING

10176	41100	Salaries Full-Time	114,193
	41110	Salaries Part- Time	15,600
	41170	Employee Benefits	29,710
	42110	Operating Supplies	900
	42135	Fuel, Oil & Lubricants	770
	42140	Mtr. Vehicle Repair-Parts	400
	42145	Mtr. Vehicle Repair-Lab.	800
	43125	Travel & Training Expense	1,500
	43140	Telephone Cost	17,600
	43142	Electricity	26,400
	43145	Repairs & Maintenance	400

CITY OF MACON

43150	Contractual Services	3,600
43175	Dues, Subs & Memberships	300
43190	Other Utilities	1,500

DEPARTMENT TOTAL 213,673

PUBLIC WORKS ADMINISTRATION

10180	41100	289,449
	41170	80,420
	42110	3,000
	42120	1,000
	42130	660
	42135	660
	42140	500
	42145	1,000
	42190	1,300
	43125	3,013
	43135	618
	43140	3,000
	43142	20,000
	43145	845
	43150	10,498
	43175	415
	43190	18,000
	43240	721

DIVISION TOTAL 435,099

PW - STREET CLEANING

10181	41100	672,269
	41120	8,240
	41170	240,576
	42110	14,420
	42130	3,746
	42135	25,091
	42140	50,000
	42145	50,000
	42160	2,075
	42180	4,476
	43125	927
	43150	197,648
	44100	2,850

DIVISION TOTAL 1,272,318

PW - STREET MAINTENANCE

10182	41100	744,551
	41120	19,510

CITY OF MACON

	41170 Employee Benefits	242,733
	42110 Operating Supplies	18,000
	42120 Repair & Main. Supplies	78,278
	42130 Clothing & Uniforms	5,291
	42135 Fuel, Oil & Lubricants	79,200
	42140 Mtr. Vehicle Repair-Parts	112,000
	42145 Mtr. Vehicle Repair-Lab.	100,000
	42150 Motor Pool	500
	42160 Small Tools	3,000
	43125 Travel & Training Expense	927
	43150 Contractual Services	3,100
	44100 Machinery & Equipment	8,200
	DIVISION TOTAL	1,415,290

PW - STORM DRAINAGE

10183	41100 Salaries Full-Time	270,939
	41120 Salaries Overtime	3,150
	41170 Employee Benefits	96,414
	42110 Operating Supplies	5,209
	42130 Clothing & Uniforms	2,000
	42135 Fuel, Oil & Lubricants	15,400
	42140 Mtr. Vehicle Repair-Parts	20,000
	42145 Mtr. Vehicle Repair-Lab.	14,000
	44100 Machinery & Equipment	9,750
	DIVISION TOTAL	436,862
	DEPARTMENT TOTAL	3,559,569

CENTRAL SERVICES-ADMINISTRATION

10185	41100 Salaries Full-Time	230,182
	41170 Employee Benefits	57,205
	42110 Operating Supplies	2,000
	42120 Repair & Main. Supplies	250
	42130 Clothing & Uniforms	225
	42135 Fuel, Oil & Lubricants	440
	42140 Mtr. Vehicle Repair-Parts	400
	42145 Mtr. Vehicle Repair-Lab.	600
	42160 Small Tools	100
	42190 Cleaning & Sanitation	2,000
	43125 Travel & Training Expense	500
	43135 Printing, Binding & Book	100
	43140 Telephone Cost	1,800
	43142 Electricity	12,000
	43145 Repairs & Maintenance	100
	43150 Contractual Services	8,000
	43175 Dues, Subs & Memberships	600

CITY OF MACON

	43190 Other Utilities	7,000
	44110 Bldg. Improvements	200
	DIVISION TOTAL	323,702

CS - TRAFFIC SIGNALS

10187	41100 Salaries Full-Time	342,315
	41120 Salaries Overtime	10,500
	41170 Employee Benefits	86,418
	42110 Operating Supplies	1,700
	42130 Clothing & Uniforms	1,460
	42135 Fuel, Oil & Lubricants	12,540
	42140 Mtr. Vehicle Repair-Parts	9,250
	42145 Mtr. Vehicle Repair-Lab.	16,500
	42160 Small Tools	1,000
	42195 Elect. Signals & Supplies	42,000
	43125 Travel Training Expense	1,300
	43150 Contractual Services	2,500
	43175 Dues, Subs & Memberships	450
	44100 Machinery & Equipment	8,500
	DIVISION TOTAL	536,433

CS-BLDG. CUSTODIAL SERVICE

10188	41100 Salaries Full-Time	290,608
	41120 Salaries Overtime	400
	41170 Employee Benefits	103,896
	42110 Operating Supplies	50
	42120 Repair & Main. Supplies	6,000
	42130 Clothing & Uniforms	1,000
	42135 Fuel, Oil, & Lubricants	1,650
	42140 Mtr. Vehicle Repair-Parts	600
	42145 Mtr. Vehicle Repair-Lab.	900
	42160 Small Tools	75
	42190 Cleaning & Sanitation	13,500
	42195 Elect. Signals & Supplies	2,000
	43140 Telephone Cost	300
	43142 Electricity	55,000
	43145 Repairs & Maintenance	200
	43150 Contractual Services	12,000
	43190 Other Utilities	35,000
	44100 Machinery & Equipment	2,810
	44115 Bldg. Improvements-Interior	500
	DIVISION TOTAL	526,489

CS - HVAC

10189	41100 Salaries Full-Time	276,259
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CITY OF MACON

	41120 Salaries Overtime	1,500
	41170 Employee Benefits	67,566
	42110 Operating Supplies	150
	42120 Repair & Main. Supplies	9,736
	42130 Clothing & Uniforms	1,534
	42135 Fuel, Oil, & Lubricants	3,520
	42140 Mtr. Vehicle Repair-Parts	2,500
	42145 Mtr. Vehicle Repair-Lab.	3,000
	42160 Small Tools	1,000
	43125 Travel & Training Expense	650
	43135 Printing, Binding & Book	50
	43150 Contractual Services	1,000
	44100 Machinery & Equipment	1,600
	DIVISION TOTAL	370,065

CS - GENERAL MAINTENANCE

10190	41100 Salaries Full-Time	396,407
	41120 Salaries Overtime	450
	41170 Employee Benefits	114,110
	42110 Operating Supplies	100
	42120 Repair & Main. Supplies	1,400
	42130 Clothing & Uniforms	1,250
	42135 Fuel, Oil & Lubricants	8,250
	42140 Mtr. Vehicle Repair-Parts	3,200
	42145 Mtr. Vehicle Repair-Lab.	4,000
	42160 Small Tools	500
	42190 Cleaning & Sanitation	100
	42195 Elect. Signals & Supplies	150
	43140 Telephone Cost	250
	43142 Electricity	2,750
	43145 Repairs & Maintenance	1,000
	43150 Contractual Services	250
	43190 Other Utilities	6,000
	44100 Machinery & Equipment	3,450
	44110 Building Improvements	400
	44115 Bldg. Improvements-Interior	300
	DIVISION TOTAL	544,317

CS - ELECTRICAL

10191	41100 Salaries Full-Time	246,241
	41120 Salaries Overtime	3,000
	41170 Employee Benefits	64,817
	42110 Operating Supplies	75
	42120 Repair & Main. Supplies	20,000
	42130 Clothing & Uniforms	1,200

CITY OF MACON

42135	Fuel, Oil & Lubricants	8,800
42140	Mtr. Vehicle Repair-Parts	8,500
42145	Mtr. Vehicle Repair-Lab.	9,000
42160	Small Tools	850
43125	Travel & Training Expense	200
43150	Contractual Services	525
44100	Machinery & Equipment	2,401
DIVISION TOTAL		365,609

CS - TRAFFIC MAINTENANCE OPERATIONS

10193	41100	Salaries Full-Time	164,489
	41120	Salaries Overtime	2,000
	41170	Employee Benefits	51,018
	42110	Operating Supplies	864
	42120	Repair & Main. Supplies	59,000
	42130	Clothing & Uniforms	1,260
	42135	Fuel, Oil & Lubricants	7,920
	42140	Mtr. Vehicle Repair-Parts	3,500
	42145	Mtr. Vehicle Repair-Lab.	7,000
	42160	Small Tools	500
	43125	Travel & Training Expense	1,500
	43175	Dues, Subscriptions & Membership	350
	44100	Machinery & Equipment	3,400
DIVISION TOTAL		302,801	
DEPARTMENT TOTAL		2,969,416	

P/R - ADMINISTRATIVE SVCS.

10194	41100	Salaries Full-Time	77,131
	41170	Employee Benefits	13,276
	42110	Operating Supplies	3,431
	42135	Fuel, Oil & Lubricants	990
	42140	Mtr. Vehicle Repair-Parts	1,000
	42145	Mtr. Vehicle Repair-Lab.	1,500
	43125	Travel & Training Expense	2,769
	43140	Telephone Cost	7,750
	43142	Electricity	7,750
	43150	Contractual Services	14,000
	43175	Dues, Subs & Memberships	950
	43190	Other Utilities	1,700
	43240	Special Awards	800
DIVISION TOTAL		133,047	

P/R - GROUNDS AND FACILITIES

10196	41100	Salaries Full-Time	817,447
	41110	Salaries Part-Time	26,510

CITY OF MACON

41120	Salaries Overtime	24,000
41130	Salaries Seasonal	41,216
41170	Employee Benefits	285,043
42110	Operating Supplies	11,000
42120	Repair & Main. Supplies	13,000
42130	Clothing & Uniforms	13,000
42135	Fuel, Oil & Lubricants	66,000
42140	Mtr. Vehicle Repair-Parts	51,000
42145	Mtr. Vehicle Repair-Lab.	52,000
42160	Small Tools	1,500
42180	Agricultural Supplies	40,000
42185	Tree Maintenance	19,850
42190	Cleaning & Sanitation	7,000
42195	Elect. Signals & Supplies	3,500
43125	Travel & Training Expense	1,130
43142	Electricity	91,000
43145	Repair & Main. Supplies	12,500
43150	Contractual Services	384,285
43175	Dues, Subs & Memberships	700
43190	Other Utilities	95,000
44100	Machinery & Equipment	20,950
44110	Building Improvements - Other	4,300
	DIVISION TOTAL	2,081,931

P/R - OPERATIONS SERVICES

10197	41100	Salaries Full-Time	1,431,270
	41110	Salaries Part-Time	85,713
	41120	Salaries Overtime	3,000
	41130	Salaries Seasonal	115,745
	41170	Employee Benefits	457,063
	42110	Operating Supplies	110,000
	42120	Repair & Main. Supplies	21,000
	42130	Clothing & Uniforms	3,025
	42135	Fuel, Oil & Lubricants	9,900
	42140	Mtr. Vehicle Repair-Parts	4,700
	42145	Mtr. Vehicle Repair-Lab.	4,000
	42160	Small Tools	300
	42170	Chemicals, Drugs & Medicine	700
	42180	Agricultural Supplies	3,000
	42190	Cleaning & Sanitation	25,000
	42195	Electrical Supplies	8,000
	43110	Professional Services	37,700
	43120	Transportation	5,206
	43125	Travel Expense	13,123
	43135	Printing, Binding & Book	4,000

CITY OF MACON

43140	Telephone Cost	2,300
43142	Electricity	244,000
43145	Repairs & Maintenance	7,000
43147	Machinery & Equipment Repairs	4,000
43150	Contractual Services	285,000
43175	Dues, Subs & Memberships	1,450
43190	Other Utilities	165,000
44100	Machinery & Equipment	1,750
DIVISION TOTAL		3,052,945

P/R -BUSINESS SERVICES

10199	41100	Salaries Full-Time	212,079
	41120	Salaries Overtime	1,000
	41170	Employee Benefits	55,548
	42110	Operating Supplies	1,500
	42120	Repair & Main. Supplies	450
	42190	Cleaning & Sanitation	350
	42195	Electrical Supplies	50
	43120	Transportation	1,350
	43125	Travel & Training Expense	1,145
	43135	Printing, Binding & Book	1,000
	43140	Telephone Cost	450
	43142	Electricity	1,200
	43147	Machinery & Equipment Repairs	200
	43150	Contractual Services	2,000
	43175	Dues, Subs & Memberships	65
	43190	Other Utilities	4,500
DIVISION TOTAL		282,887	
DEPARTMENT TOTAL		5,550,810	

MULBERRY STREET PARKING GARAGE

10203	42110	Operating Supplies	2,000
	43140	Telephone Cost	1,500
	43142	Electricity	25,000
	43145	Repairs & Maintenance	2,000
	43150	Contractual Services	65,000
	43190	Other Utilities	1,200
	43415	Liability Insurance	8,000
DEPARTMENT TOTAL		104,700	

SERVICES TO GOVERNMENT

10204	43140	Telephone	105,000
	43142	Electricity	875,000
	43190	Other Utilities	15,500
DEPARTMENT TOTAL		995,500	

CITY OF MACON

DEBT SERVICE - PAYMENTS

10205	43274	Sect. Of State Building	882,892
	43296	2002A Urban Development Bonds	896,114
	43305	Paying Agents Fees	3,500
		DEPARTMENT TOTAL	1,782,506

OTHER COSTS

10210	43314	Unallocated Reserve (Earmark)	1,161,780
	43320	Pension - Fire & Police Department	71,281
	43326	Operating Reserve Cash	1,303,484
	43329	Cash Reserve (Pay Scale)	454,000
	43333	Credit Card Discount Fees	30,000
	43340	Municipal Govt Dues	36,000
	43349	Plaques, Monuments & Awards	25,000
	43350	Morale, Welfare & Recreation	25,000
	43353	UPC Services (Central Services)	10,000
	43360	Sister Cities Expense	1,000
	43361	Taste of Macon	5,000
	43362	Non Departmental Misc.	10,000
	43366	Washington Lobbyies	144,000
		DEPARTMENT TOTAL	3,276,545

MISC - RISK MGMT

10215	43180	Miscellaneous	2,000
	43400	Claims Handling Service	45,000
	43405	Workers Comp Ins	65,000
	43415	Liability Insurance	320,000
	43425	Worker's Comp Liability	1,455,000
	43437	Property Insurance	120,000
	43439	Safety Equipment	10,000
	43430	Liability Exp. Self Insurance	450,000
		DEPARTMENT TOTAL	2,467,000

APPROP OTHER AGENCIES

10225	43435	MBC Planning & Zoning(1)	394,145
	43436	GIS	62,385
	43438	Clean Air	15,000
	43440	Bibb Co. Mapping(1)	102,251
	43445	Middle Ga. RDC(1)	59,178
	43455	Board of Elections(2)	283,301
	43465	Keep Macon-Bibb Beautiful(1)	60,800
	43470	Middle Ga Food Bank(1)	8,100
	43475	Macon Arts Alliance(1)	36,000
	43480	Museum of Arts & Sciences(3)	51,170

CITY OF MACON

	43485 Urban Dev. Authority(1)	37,335
	43490 MBC Industrial Auth(3)	86,344
	43500 MBC Transit Authority(4)	1,014,271
	43505 MBC ADA Para Transit(4)	117,597
	43506 ECD-Land Acquisition	200,000
	43515 MEDC (1)	34,750
	43519 ECD-HOME Match	101,618
	43521 ECD-Prop Inspection Admin.	814,685
	43523 NewTown Macon	10,000
	43530 Citizens Advocacy(1)	4,700
	43535 Payne City	15,000
	43539 Douglass Theatre	90,000
	DEPARTMENT TOTAL	3,598,630
	GENERAL FUND EXPENDITURES - TOTAL	68,832,319

TRANSFERS OTHER FUNDS

10230	43550 Transfer to Centreplex	1,063,041
	43552 Transfer to Law Enforcement Grant (Match)	44,172
	43553 Transfer to Bowden Golf	147,947
	43555 Transfer to Capital Improvement	363,000
	DEPARTMENT TOTAL	1,618,160
	TOTAL GENERAL FUND EXPENDITURES	70,450,479
	TOTAL GENERAL FUND REVENUE	70,450,479
	NET INCOME (LOSS)	0

Notes to General Fund Budget:

(Reference previous page - Approp Other Agencies)

- (1) City funding shall not exceed one half of the total funding of the city and county.**
- (2) City funding shall not exceed one half of the total funding of the city and county except for the cost of elections held solely for the city or county.**
- (3) City funding shall not exceed 25.0% of the total funding of the city and county.**
- (4) City funding shall not exceed 60.0% of the total funding of the city and county.**
- (5) City employee benefits cost included in each dept. expense.**

CAPITAL IMPROVEMENTS FUND REVENUES

CAPITAL IMPROVEMENTS REVENUE

	40390 32169 Cox Communications - Other	20,000
	32171 Local Government Lease Pool	3,115,100
	FUNCTION TOTAL	3,135,100

CITY OF MACON

TRANSFER FROM GENERAL FUND		
40390	39120	Transfer fm Gen Fund 363,000
		FUNCTION TOTAL 363,000
		CAPITAL IMPROVEMENTS REVENUES - TOTAL 3,498,100
		Reference Exhibit C for Project List 3,478,100
		Cox Communication - Channel 14 20,000
		CAPITAL IMPROVEMENTS EXPEND. - TOTAL 3,498,100
		NET INCOME 0

ENTERPRISE FUNDS

BOWDEN GOLF COURSE FUND

BOWDEN OPERATING REVENUE

30815	35000	Greens Fees 115,700
	35005	Range Fees 30,500
	35015	Annual Memberships 25,000
	35025	Private Cart Sales 400
	35026	Merchandise Sales 15,000
	35030	Golf Car Rentals 196,200
	35031	Pull Cart Rentals 100
	35040	Contracted Sales - Bowden 4,800
		FUNCTION TOTAL 387,700

	38120	Miscellaneous 900
	39120	Trans fr General Fund 147,947
		FUNCTION TOTAL 148,847
		BOWDEN GOLF COURSE FUND REV. - TOTAL 536,547

BOWDEN GOLF COURSE FUND EXPENDITURES

BOWDEN SALARIES/BENEFITS

30600	41100	Salaries Full-Time 230,291
	41110	Salaries Part-Time 23,334
	41130	Salaries Seasonal 32,740
	41170	Employee Benefits 73,179
		FUNCTION TOTAL 359,544

BOWDEN SUPPLIES/MATERIALS

30605	42110	Operating Supplies 5,000
	42130	Clothing & Uniforms 600
	42160	Small Tools 500
	42180	Agricultural Supplies 40,000
	42190	Cleaning & Sanitation 1,000
		FUNCTION TOTAL 47,100

CITY OF MACON

BOWDEN REPAIRS AND MAINTENANCE

30610	42135	Fuel, Oil & Lubricants	6,600
	42140	Mtr. Vehicle Repair-Parts	10,000
	42145	Mtr. Vehicle Repair-Lab.	2,400
	43145	Repairs & Maintenance	7,000
		FUNCTION TOTAL	26,000

BOWDEN UTILITIES

30615	43140	Telephone Cost	3,000
	43142	Electricity	27,000
	43190	Other Utilities	12,000
		FUNCTION TOTAL	42,000

BOWDEN OTHER OPER. EXP.

30625	42220	Cost of Goods Sold	20,000
	43125	Travel, Training & Cert	545
	43130	Advertising	1,500
	43150	Contractual Services	9,000
	43164	Indirect Charges 3%	17,188
	43175	Dues, Subs & Memberships	975
	43437	Insurance-Property	8,500
	44100	Machinery & Equipment	4,195
		FUNCTION TOTAL	61,903
30630	43308	Depreciation / Capital Reserve Expense	60,456
		FUNCTION TOTAL	60,456

BOWDEN GOLF COURSE EXP. - TOTAL 597,003

BOWDEN REVENUES - TOTAL 536,547

NET INCOME (LOSS) (60,456)

CENTREPLEX FUND REVENUES

PARKING LOT INCOME

31350	33195	Parking Lot Revenue	250,000
		FUNCTION TOTAL	250,000

CONCESSION SALES

31355	35305	Concession Sales	300,000
	35310	Alcohol Sales	225,000
		FUNCTION TOTAL	525,000

RENTAL INCOME

31360	35362	Rent- Meeting Rooms	590,000
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CITY OF MACON

	35364	Rent- Equipment	200,000
		FUNCTION TOTAL	790,000
		OTHER OPERATING	
31365	35335	Ice Skating	50,000
	35340	Novelty Commissions	27,700
	35400	Catering-In House	800,000
	35405	Catering Commission	15,000
	35410	Advance Ticket Commission	25,000
	35415	Ticket Surcharge	60,000
	35420	Ticket Printing	7,900
	35430	Advertising Commission	4,500
	35435	Event Labor	225,000
	38120	Miscellaneous	9,000
		FUNCTION TOTAL	1,224,100
		TRANS FM OTHER FUNDS	
31395	39115	Trans From Hotel/Motel	371,000
	39120	Trans From G F	1,063,041
		FUNCTION TOTAL	1,434,041
		TOTAL REVENUES	
			4,223,141
		CENTREPLEX FUND EXPENDITURES	
		SALARIES & BENEFITS	
31400	41100	Salaries Full-Time	1,381,443
	41120	Salaries Overtime	40,000
	41125	Salaries Concession	81,000
	41110	Salaries Part-Time	350,500
	41145	Salaries-Catering Labor	110,640
	41170	Employee Benefits	463,611
		FUNCTION TOTAL	2,427,194
		CONTRACTUAL LABOR	
31402	43152	Labor Concessions	58,800
	43153	Labor Building	29,650
		FUNCTION TOTAL	88,450
		SUPPLIES & MATERIALS	
31405	42110	Operating Supplies	25,000
	42115	Oper. Supplies-Concession	2,700
	42116	Oper. Supplies-Catering	17,600
	42130	Clothing & Uniforms	1,200
	42160	Small Tools	2,500

CITY OF MACON

	42170	Chemicals, Drugs & Medicine	8,000
	42190	Cleaning & Sanitation	32,000
	42220	Cost of Goods Sold - Concessions	94,848
	42225	Cost of Goods Sold-Alcoh	58,500
	42230	Cost of Goods Sold-Cater.	237,120
		FUNCTION TOTAL	479,468
		REPAIR & MAINTENANCE.	
31410	42120	Repair & Main. Supplies	39,000
	42135	Fuel, Oil & Lubricants	3,520
	42140	Mtr. Vehicle Repair-Parts	4,500
	42145	Mtr. Vehicle Repair-Lab.	6,000
	42195	Elect. Signals & Supplies	6,300
	43147	Machinery & Equipment Repairs	37,000
		FUNCTION TOTAL	96,320
		UTILITIES	
31415	43140	Telephone Cost	17,800
	43142	Electricity	430,750
	43190	Other Utilities	205,000
		FUNCTION TOTAL	653,550
		OTHER OPERATING EXP	
31425	43110	Professional Service	6,500
	43125	Travel Expense	18,000
	43130	Advertising	25,000
	43133	Public Relations	6,500
	43135	Printing, Binding & Book	6,000
	43150	Contractual Services	155,000
	43164	Indirect Charges 3%	130,565
	43175	Dues, Subs & Memberships	4,000
	43250	Insurance	112,400
	44100	Machinery & Equipment	14,194
		FUNCTION TOTAL	478,159
		DEPREC/AMORT EXP	
31430	43308	Depreciation / Capital Reserve Expense	228,000
		FUNCTION TOTAL	228,000
		EXPENDITURES - TOTAL	4,451,141
		TOTAL REVENUES	4,223,141
		TOTAL EXPENDITURES	4,451,141
		NET INCOME (LOSS)	(228,000)

CITY OF MACON

SOLID WASTE MANAGEMENT

SOLID WASTE MANAGEMENT REVENUES

32813	35550	Waste Management Fees	4,857,400
WASTE COLLECTION REVENUES - TOTAL			4,857,400

WASTE COLLECTION EXPENDITURES

WASTE COLL - SALARIES/BENES

32500	41100	Salaries Full-Time	1,715,125
	41120	Salaries Overtime	10,000
	41170	Employee Benefits	568,818
FUNCTION TOTAL			2,293,943

WASTE COLL - SUPPLIES/MAT.

32505	42110	Operating Supplies	6,000
	42130	Clothing & Uniforms	12,000
FUNCTION TOTAL			18,000

WASTE COLL- REPAIRS & MAINTENANCE

32511	42135	Fuel, Oil & Lubricants	179,422
	42140	Mtr. Vehicle Repair-Parts	210,000
	42145	Mtr. Vehicle Repair-Lab.	230,000
FUNCTION TOTAL			619,422

WASTE COLL - OTHER OPER EXP

32525	43135	Printing, Binding & Book	500
	43150	Contractual Services	261,000
	43164	Indirect Charges 3%	202,196
	44100	Machinery & Equipment	12,500
	44110	Building Improvements	1,030
32530	43308	Depreciation	425,428
FUNCTION TOTAL			902,654

TRANSFERS TO OTHER FUNDS

32625	44230	Transfer to Landfill Closure Reserve	750,000
FUNCTION TOTAL			750,000

32540	43580	Transfer to Gen'l Fund For Capital Repayment	824,373
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Function Total	824,373
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WASTE COLLECTION EXPENDITURES - TOTAL	5,408,392
--	------------------

WASTE COLLECTION REVENUES - TOTAL	4,857,400
--	------------------

WASTE COLLECTION EXPENDITURES - TOTAL	5,408,392
--	------------------

CITY OF MACON

NET INCOME (LOSS) (550,992)

LANDFILL FEES

32815	35500	Tipping Fees - Operations	1,020,000
	35503	Landfill Permits	5,000
	35510	Recycling Recovery	25,000
	35515	Landfill Gas	160,000
	35525	Dumpster Rental	1,000
FUNCTION TOTAL			1,211,000

LANDFILL FEES REVENUES 1,211,000

SOLID WASTE LANDFILL EXPENDITURES

LANDFILL SALARIES/BENEFIT

32600	41100	Salaries Full-Time	378,116
	41120	Salaries Overtime	8,500
	41170	Employee Benefits	124,734
FUNCTION TOTAL			511,350

LANDFILL SUPP & MATERIALS

32605	42110	Operating Supplies	20,080
	42130	Clothing & Uniforms	2,127
	42180	Agricultural Supplies	10,300
FUNCTION TOTAL			32,507

LANDFILL REPAIR & MAINTENANCE

32610	42135	Fuel, Oil & Lubricants	110,000
	42140	Mtr. Vehicle Repair-Parts	150,000
	42145	Mtr. Vehicle Repair-Lab.	40,000
FUNCTION TOTAL			300,000

LANDFILL UTILITIES

32615	43140	Telephone Cost	824
	43142	Electricity	17,510
	43145	Repairs and Maintenance	500
	43190	Other Utilities	2,060
FUNCTION TOTAL			20,894

LANDFILL OTHER OPER EXP

43125	Travel & Training Expense	2,500
43135	Printing, Binding & Book	500
43150	Contractual Services	200,000
43184	Medical LEC Work	1,000

CITY OF MACON

	44100 Machinery & Equipments	16,685
32630	43308 Depreciation (Landfill)	371,136
32730	43308 Depreciation (Recycling)	16,900

FUNCTION TOTAL 608,721

LANDFILL EXPENDITURES 1,473,472

LANDFILL REVENUES 1,211,000

LANDFILL EXPENDITURES 1,473,472

NET INCOME (LOSS) (262,472)

DEPARTMENTAL TOTAL FUND REVENUES 6,068,400

DEPARTMENTAL TOTAL FUND EXPENDITURES 6,881,864

DEPARTMENTAL NET INCOME (LOSS) (813,464)

AIRPORT

AIRPORT REVENUE

37380	33170 Mobile Homes	31,000
	33175 Airlines	230,000
	33178 Federal	179,000
	33185 Other Leases	610,000
	33186 Airport Lease	689,863
	33190 Parking Fees	25,000
	33196 PFC (Passenger Facility Charge)	36,000
	38120 Miscellaneous	3,000
	39116 Transfer from Fund Balance	98,853

AIRPORT REVENUES - TOTAL 1,902,716

AIRPORT EXPENDITURES

37202	41100 Salaries Full-Time	443,474
	41120 Salaries Overtime	3,000
	41130 Salaries Seasonal	15,000
	41170 Employee Benefits	131,693
	42110 Operating Supplies	6,000
	42120 Repair & Main. Supplies	10,000
	42130 Clothing & Uniforms	3,500
	42135 Fuel, Oil & Lubricants	13,200
	42140 Mtr. Vehicle Repair-Parts	13,000
	42145 Mtr. Vehicle Repair-Lab.	16,000
	42160 Small Tools	500
	42180 Agricultural Supplies	8,000
	42190 Cleaning & Sanitation	6,000
	42195 Elect. Signals & Supplies	10,000
	43110 Professional Service	3,000

CITY OF MACON

	43125	Travel Expense	4,000
	43130	Advertising	2,000
	43135	Printing, Binding & Book	3,000
	43140	Telephone Cost	25,000
	43142	Electricity	125,000
	43145	Repairs & Maintenance	15,000
	43150	Contractual Services	219,200
	43164	Indirect Charges 3%	63,786
	43175	Dues, Subs & Memberships	500
	43190	Other Utilities	30,000
	43415	Liability Insurance	28,000
	44116	Bldg Imp	15,000
		FUNCTION TOTAL	1,212,853
37205	43267	1988 ASA Bond Debt Payment	336,100
	43268	1993 Zantop Bond Debt Payment	353,763
37630	43308	Depreciation	262,900
		FUNCTION TOTAL	952,763
		AIRPORT REVENUES - TOTAL	1,902,716
		AIRPORT EXPENDITURES - TOTAL	2,165,616
		NET INCOME (LOSS)	(262,900)

INTERNAL SERVICE FUND

VEHICLE MAINTENANCE FUND REVENUES

VM - MOTOR POOL REVENUES

36814	35288	Fuel - Vehicle	200
	35290	Part - Vehicle	700
	35292	Labor - Vehicle	400
		FUNCTION TOTAL	1,300

BILLINGS TO OTHER FUNDS

36815	35210	Gen'l Fund VM Billing	
	35211	Gen'l Fund VM Billing -Labor	661,900
	35212	Gen'l Fund VM Billing -Fuel Markup	69,400
	35213	Gen'l Fund VM Billing -Parts	515,492
	35230	Bowden VM Billings	4,400
	35231	Centreplex VM Billings	10,000
	35232	Solid Waste Mgmt VM Bill	410,000
	35237	Airport VM Billings	23,000
	35244	ECD VM Billings	9,000
	35252	Law Enforcement Grant Billing	8,000
	35255	Workforce VM Billing	1,000
		FUNCTION TOTAL	1,712,192

CITY OF MACON

BILLINGS TO OUTSIDE USERS

36818	35281	Planning & Zoning	1,000
	35284	U. S. Marshall's Office	1,400
	35299	Taxi Cab Inspections	1,000
	38120	Miscellaneous	3,000
		FUNCTION TOTAL	6,400

NON-OPERATING REVENUE

36820	38155	Surcharge (PSE)	110,000
	39120	Transfer from Fund Balance	26,601
		FUNCTION TOTAL	136,601

VEHICLE MAINTENANCE FUND REVENUES - TOTAL 1,856,493

VEHICLE MAINTENANCE FUND EXPENDITURES

VM SALARIES & BENEFITS

36600	41100	Salaries Full-Time	691,241
	41110	Salaries Part- Time	15,600
	41120	Salaries Overtime	500
	41170	Employee Benefits	171,097
		FUNCTION TOTAL	878,438

VM SUPPLIES & MATERIALS

36605	42110	Operating Supplies	5,200
	42130	Clothing & Uniforms	4,000
	42190	Cleaning & Sanitation	800
		FUNCTION TOTAL	10,000

VM REPAIRS & MAINTENANCE

36610	42135	Fuel, Oil & Lubricants	5,500
	42140	Mtr. Vehicle Repair-Parts	1,500
	42145	Mtr. Vehicle Repair-Lab.	2,200
	43147	Machinery & Eqmt Repairs	5,000
		FUNCTION TOTAL	14,200

VM MOTOR POOL VEHICLES

36611	42135	Fuel, Oil & Lubricants	600
	42140	Mtr. Vehicle Repair-Parts	450
	42145	Mtr. Vehicle Repair-Lab.	450
		FUNCTION TOTAL	1,500

VM FUEL, OIL LUBRICANTS

36612	43008	Propane Gas	5,000
		FUNCTION TOTAL	5,000

CITY OF MACON

VM REPAIR PARTS & SUPPLIES

36614	42120	Repair & Maintenance Supplies	800,000
FUNCTION TOTAL			800,000

VM OTHER OPERATING EXP

36625	43125	Travel Expense	8,555
	43135	Printing, Binding & Book	3,000
	43140	Telephone Cost	4,000
	43142	Electricity	20,000
	43145	Repairs & Maintenance	3,000
	43150	Contractual Services	7,300
	43175	Dues, Subs & Memberships	6,500
	43190	Other Utilities	20,000
	43250	Insurance/Workers Comp	5,000
FUNCTION TOTAL			77,355

VM DEPRECIATION

36630	43308	Depreciation / Capital Reserve Expense	55,000
	44100	Machinery & Equipment	15,000
FUNCTION TOTAL			70,000

VEHICLE MAINTENANCE EXPENDITURES 1,856,493

VEHICLE MAINTENANCE FUND REVENUES 1,856,493

VEHICLE MAINTENANCE FUND EXPENDITURES 1,856,493

NET INCOME (LOSS) 0

GENERAL DEBT SERVICE REVENUES

TAXES - BONDS

20300	30100	Bond Tax	4,500
	30105	Motor Vehicle Tax	500
TOTAL			5,000

GENERAL DEBT SERVICES REVENUES - TOTAL 5,000

GENERAL DEBT SERVICES EXPENDITURES

20210	43315	Unallocated Reserve	5,000
TOTAL			5,000

GENERAL DEBT SERVICES EXPENDITURES - TOTAL 5,000

GENERAL DEBT SERVICE REVENUES - TOTAL 5,000

GENERAL DEBT SERVICES EXPENDITURES - TOTAL 5,000

NET INCOME (LOSS) 0

CITY OF MACON

SPLOST FUND

REVENUES

22390	30116	SPLOST	10,600,000
	38005	Interest GMA 1998	75,000
	38006	Interest GMA 1990	105,000
	38110	Interest Revenue	85,000
FUNCTION TOTAL			10,865,000

SPLOST FUND REVENUES - TOTAL 10,865,000

SPLOST FUND EXPENDITURES

22205	43288	Coliseum Debt Payment	1,330,000
	43284	Coliseum Interest Payment	352,363
22206	44979	Storm Water Management	340,000
22208	43304	GMA Interest	240,000
	43313	GMA Admin. Expenses	30,000
22209	43307	Lease Pool OID Deposit	110,000
22210	43305	Paying Agent Fees	3,500
22211	43700	GMA 1998 Principal	1,624,864
22212	43600	GMA 1990 Principal	114,109
		GMA New (For FY 2008)	1,148,400
22395	43315	Unallocated Reserve	5,571,764
FUNCTION TOTAL			10,865,000

SPLOST FUND REVENUES - TOTAL 10,865,000

SPLOST FUND EXPENDITURES - TOTAL 10,865,000

NET INCOME (LOSS) 0

SPECIAL REVENUE FUNDS

TERMINAL STATION BUILDING

38350	33197	Terminal Station Rent	223,700
	33202	Reimbursement from MTA,MPD and MIS	42,428
	33203	Reimbursement from Driver License	15,000
FUNCTION TOTAL			281,128

TERMINAL STATION REVENUE - TOTAL 281,128

TERMINAL STATION EXPENDITURES

38206	41100	Salaries Full-Time	25,557
	41110	Salaries Part-Time	16,835
	41170	Employee Benefits	15,755
	42122	Operations & Maintenance	39,981
	43142	Electricity	140,000

CITY OF MACON

43190	Other Utilities	15,000
43145	Repair & Maintenance	28,000
	FUNCTION TOTAL	281,128
	TERMINAL STATION EXPENDITURE - TOTAL	281,128
	TERMINAL STATION REVENUE - TOTAL	281,128
	TERMINAL STATION EXPENDITURE - TOTAL	281,128
	NET INCOME (LOSS)	0
	E-911 REVENUES	
	SUBSCRIBER FEES	
33325	35300 Subscriber Fees-E911 Fixed Telephone	1,400,000
	35301 Subscriber Fees-E911 Mobile Telephone 70%	750,000
	35302 Subscriber Fees-E911 Mobile Telephone 30%	315,000
	FUNCTION TOTAL	2,465,000
33390	38110 Interest on Investment	49,500
	39116 Transfer from Fund Balance	425,608
	FUNCTION TOTAL	475,108
	E-911 REVENUES - TOTAL	2,940,108
	E-911 EXPENDITURES	
	E-911 SALARIES/BENEFITS	
33600	41100 Salaries Full-Time	1,567,282
	41120 Salaries Overtime	78,000
	41170 Employee Benefits	513,110
	FUNCTION TOTAL	2,158,392
	E-911 SUPPLIES & MATERIALS	
33605	42110 Operating Supplies	10,000
	42130 Clothing & Uniforms	14,240
	FUNCTION TOTAL	24,240
	E-911 REPAIRS & MAINTENANCE	
33610	42135 Fuel, Oil & Lubricants	130
	42140 Mtr. Vehicle Repair-Parts	250
	42145 Mtr. Vehicle Repair-Lab.	400
	43145 Repair & Maintenance	1,500
	FUNCTION TOTAL	2,280
	E-911 UTILITIES	
33615	43140 Telephone Cost	280,000
	43142 Electricity	16,000
	43190 Other Utilities	1,200
	FUNCTION TOTAL	297,200

CITY OF MACON

E-911 OTH. OPERATING EXP

33625	43125	Travel, Training & Certification	5,000
	43135	Printing, Binding & Book	1,000
	43150	Contractual Services	145,744
	43163	Telephone Contractual Payments	160,000
	43164	Indirect Charges 3%	85,941
	43175	Dues, Subs & Memberships	335
	43250	Insurance (Worker's Compensation Cost)	38,580
	44100	Machinery & Equipment	19,996
	43314	Unallocated Reserve (Incentive Pay)	1,400
FUNCTION TOTAL			457,996

E-911 FUND EXPENDITURES 2,940,108

E-911 FUND REVENUES 2,940,108

E-911 FUND EXPENDITURES 2,940,108

NET INCOME (LOSS) 0

1976 STREET & TRAFFIC IMPROVEMENT FUND

Revenue

41315	34125	Paving Assessment Revenue	6,000
TOTAL			6,000

Expenditure

41210	43315	Unallocated Reserve	6,000
TOTAL			6,000

1976 STREET & TRAFFIC IMP. REVENUES - TOTAL 6,000

1976 STREET & TRAFFIC IMP. EXPENDITURES - TOTAL 6,000

NET INCOME (LOSS) 0

STATE CAPITAL STREET IMPROVEMENT FUND

Revenue

50340	34125	Paving Assessment Revenue	3,000
TOTAL			3,000

STATE CAPITAL STREET IMP. REVENUE-TOTAL 3,000

Expenditure

50090	43315	Unallocated Reserve	3,000
TOTAL			3,000

STATE CAPITAL STREET IMP. EXP-TOTAL 3,000

CITY OF MACON

**VII. DEPARTMENTAL
OPERATING BUDGETS**

CITY OF MACON

DEPARTMENTAL OPERATING BUDGETS

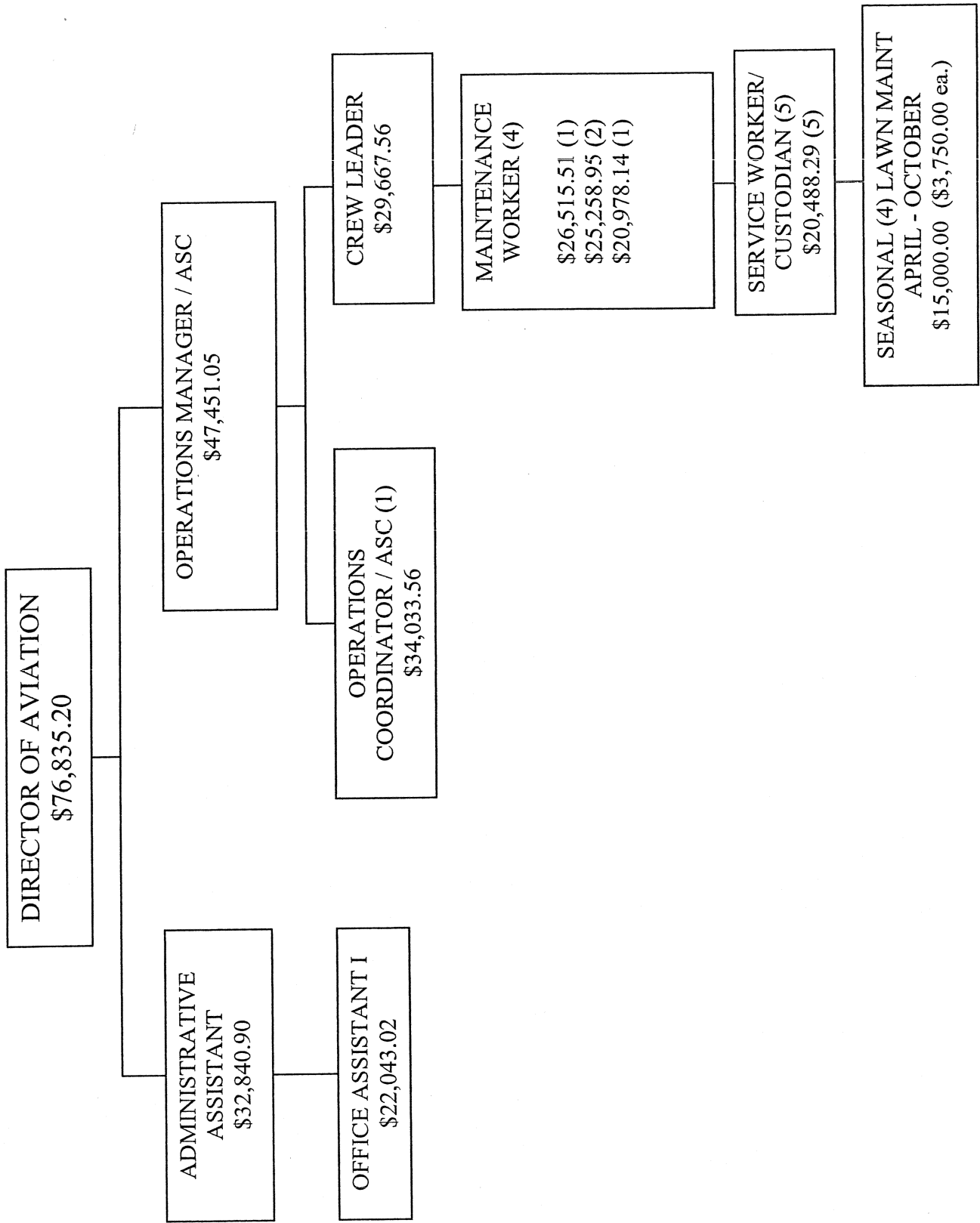
DEPARTMENTAL BUDGETS ARE PRESENTED IN THIS SECTION ALPHABETICALLY. THREE TYPES OF FUNDS ARE REPRESENTED: 1) GENERAL FUND; 2) ENTERPRISE FUND; AND 3) INTERNAL SERVICE FUND.

GENERAL FUND - to account for the General operations of the City; including all financial transactions not required to be accounted for in another fund. All budgets in this section are included in the General Fund with the exception of the Funds identified below.

ENTERPRISE FUND - financed and operated in a manner similar to a private business enterprise. This type fund is used to account for activities of the Coliseum/Centreplex & Auditorium; the E911 System under Police Department; Bowden Golf Course; Solid Waste Management; and Aviation.

INTERNAL SERVICE FUND - to account for the financing of goods or services provided by a City department to other departments of the city or to other local agencies on a cost reimbursement basis. The Vehicle Maintenance department operates under this type fund.

**AVIATION DEPARTMENT
ORGANIZATIONAL CHART FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Aviation

FUNCTION: Provide Air Transportation and Associated Services

DESCRIPTION

Aviation Department is responsible for the safe conditions and operations of Middle Georgia Regional and Downtown Airport, building and land rentals and maintenance of all City owned buildings on the airports. Also provides profitable and efficient day-to-day operations, lease negotiations with airport concessionaires and coordinating airport activities to serve the traveling public.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	468,396	623,104	593,167
SUPPLIES	(42)	75,397	77,000	86,200
SERVICES & CHGS	(43)	1,072,684	1,162,479	1,471,249
CAPITAL OUTLAY	(44)	0	18,100	15,000
TOTAL OPERATING		1,616,477	1,880,683	2,165,616
TOTAL CAPITAL		97,500	108,974	237,000

AUTHORIZED POSITIONS

FULLTIME		13	15	15
PARTTIME		0	0	0
OTHER		0	4	2
TOTAL		13	19	17

GOAL STATEMENT

Safe accident free operation of the airports, continued emphasis to attract new aviation oriented facilities and utilize all means to increase revenues.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

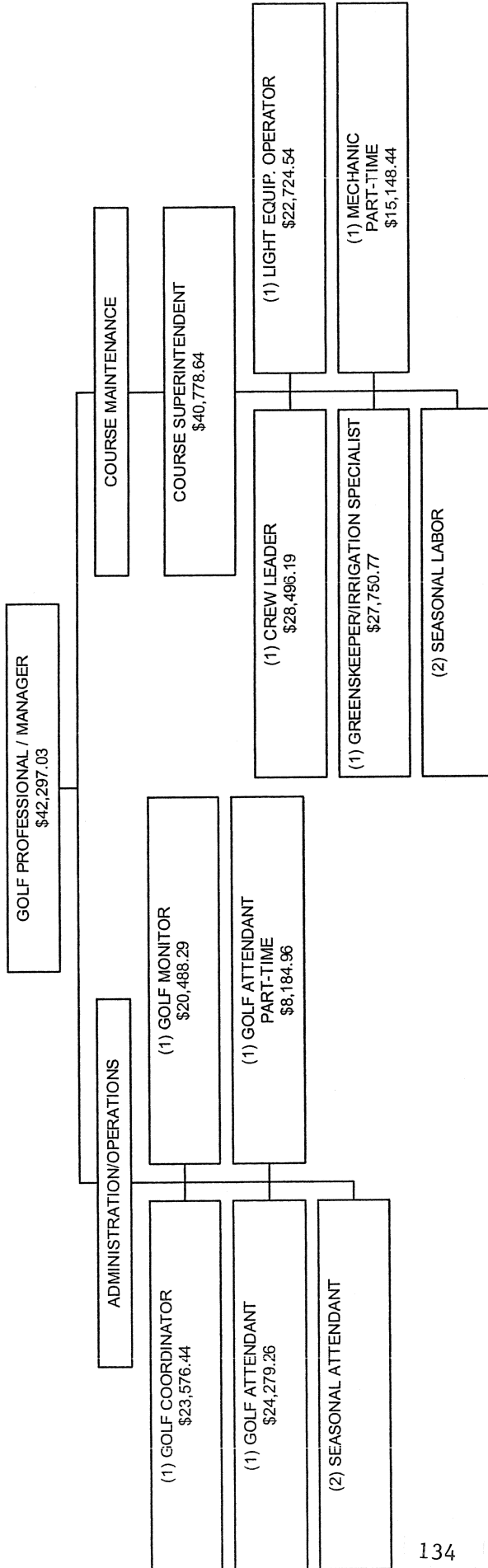
AIRPORT/AVIATION

DEPARTMENT/FUNCTION:

	2006	2007	2007	2007	2008
	Actual	Budget	Mid-Yr	Mid-Yr	Proj.
OBJECTIVE:					
Workload	1	4	0	0	5
Efficiency	1%	0	1%	1%	2%
Effectiveness	2%	0	2%	2%	35%
Outcome/Impact	2	0	2	2	35
<u>Create Public Awareness of MCN through Tours, Events & Activities</u>					
Committee for planning and development of projects					
Submission of a planning and development projects list					
Promoting educational awareness to attract additional revenue					
Community awareness and involvement that result in additional revenue					
OBJECTIVE:					
Workload	n/a	0	0	0	5
Efficiency	n/a	75	90%	90%	100%
Effectiveness	n/a	80	85	85	100%
Outcome/Impact	n/a	n/a	50	50	100%
<u>Complete TSA Federal Guidelines for MCN Reclassification to a III</u>					
Conduct meetings with TSA, FAA & Macon Police Department					
Implementation of Security Plan					
Passing a FAA/TSA Security Inspection					
Security improvements recognized from implementation of Class III security procedures					
OBJECTIVE:					
Workload	n/a	4	3	3	1
Efficiency	n/a	n/a	50%	50%	100%
Effectiveness	n/a	n/a	100%	100%	100%
Outcome/Impact	n/a	n/a	100%	100%	100%
<u>Complete FAA Projects at the Macon Downtown Airport</u>					
Complete the Airport Master Plan					
Complete the Airport Layout Plan					
Complete the NAVAID Projects					
Complete Taxiway Lighting Project					
OBJECTIVE:					
Workload	n/a	n/a	0	0	5
Efficiency	n/a	n/a	20%	20%	100%
Effectiveness	n/a	n/a	10%	10%	100%
Outcome/Impact	n/a	n/a	20%	20%	35%
<u>Develop Tenant Opportunities at the MGRA</u>					
Committee for planning and development of projects					
Submission of a planning and development schedule					
Promoting awareness to attract revenue producing business					
Business involvement that will result in additional revenue					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

BOWDEN GOLF COURSE
 ORGANIZATION CHART - FY 2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Bowden

FUNCTION: Golf Services

DESCRIPTION

The Golf Function is responsible for the management and operation of Bowden Golf Course. The course provides for public play of golf patrons in Macon and Bibb County and for tournament on local and state levels.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	294,808	336,922	359,544
SUPPLIES	(42)	71,746	68,900	86,100
SERVICES & CHGS	(43)	142,995	136,495	147,164
CAPITAL OUTLAY	(44)	820	2,486	4,195
TOTAL OPERATING		510,369	544,803	597,003
TOTAL CAPITAL		0	18,400	15,100

AUTHORIZED POSITIONS

FULLTIME		8	8	8
PARTTIME		2	2	2
OTHER		4	4	4
TOTAL		14	14	14

GOAL STATEMENT

To provide an environment for the golf playing community that will allow them to enjoy their use of the golf course and the experience of competition.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

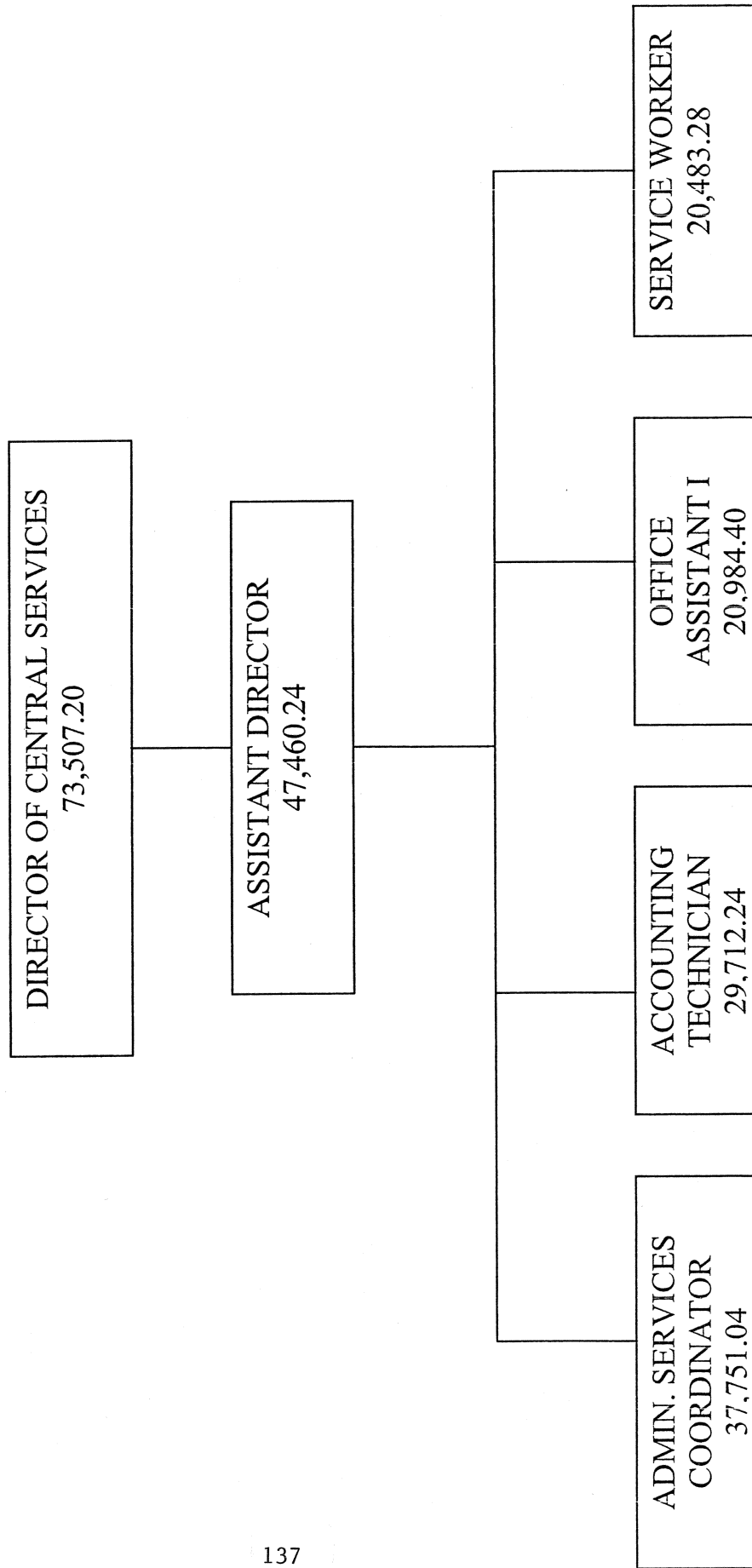
Bowden Golf Course

DEPARTMENT/FUNCTION:

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	16174	25000	9578	30000
Efficiency				75%
Effectiveness				95%
Outcome/Impact				312
<u>R-FINANCIALY OPERATE COURSE AT BREAK EVEN OR BETTER</u>				
Average rounds per year.				
Percent of rounds that are non-member and pay green fees.				
Golfers that use golf cars when they play.				
Revenue in the thousands generated from golf cars and green fees.				
OBJECTIVE:				
Workload				60
Efficiency				95%
Effectiveness				60
Outcome/Impact				100%
<u>P-KEEP ALL GOLF CARS OPERATING 100% OF THE TIME</u>				
Do routine maintenance checks weekly and monthly.				
Slow days and inclement days weather days the batteries will be checked.				
100% of the cars batteries will be checked monthly				
Golfers will have the opportunity to play when they want and be able to ride if they desire.				
OBJECTIVE:				
Workload				20
Efficiency				100.00%
Effectiveness				100.00%
Outcome/Impact				100%
<u>I-GREENS ARE SMOOTH AND CONSISTANT ALL THE TIME</u>				
Greens will have fertilizers and pesticides applied when needed and areated and topdressed.				
Greens will inspected daily for needs.				
The greens will consistant and smooth.				
Golfers will enjoy quality greens year round.				
OBJECTIVE:				
Workload				28
Efficiency				100%
Effectiveness				100%
Outcome/Impact				100%
<u>I-FAIRWAYS & ROUGH WILL GROW GRASS AND BE FREE OF WORM:</u>				
Address the nematode problem and apply soil fumigant.				
Once injected into the soil killing the nematodes on contact.				
Grass will have the proper root growth and will provide available water and nutrients .				
Golfers will be able to enjoy a well conditioned golf course tee to green.				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
ADMINISTRATIVE ORGANIZATION CHART – FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Administrative

DESCRIPTION

Serves to govern the various functions (Communications, Signals & Signs, Custodial, Electrical, Plumbing, Heating/Ventilating/Air Conditioning, and General Maintenance) that constitute the Central Services Department, which, as a whole, provides specialized services to all other City departments and to the general public.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	223,078	266,654	287,387
SUPPLIES	(42)	5,537	5,975	6,015
SERVICES & CHGS	(43)	27,816	31,100	30,100
CAPITAL OUTLAY	(44)	0	500	200
TOTAL OPERATING		256,431	304,229	323,702
TOTAL CAPITAL		145,000	243,144	105,000

AUTHORIZED POSITIONS

FULLTIME		5	6	6
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		5	6	6

GOAL STATEMENT

Provide specific and essential services required to support a municipality in a safe, sound, timely and economical manner.

CITY OF MACON

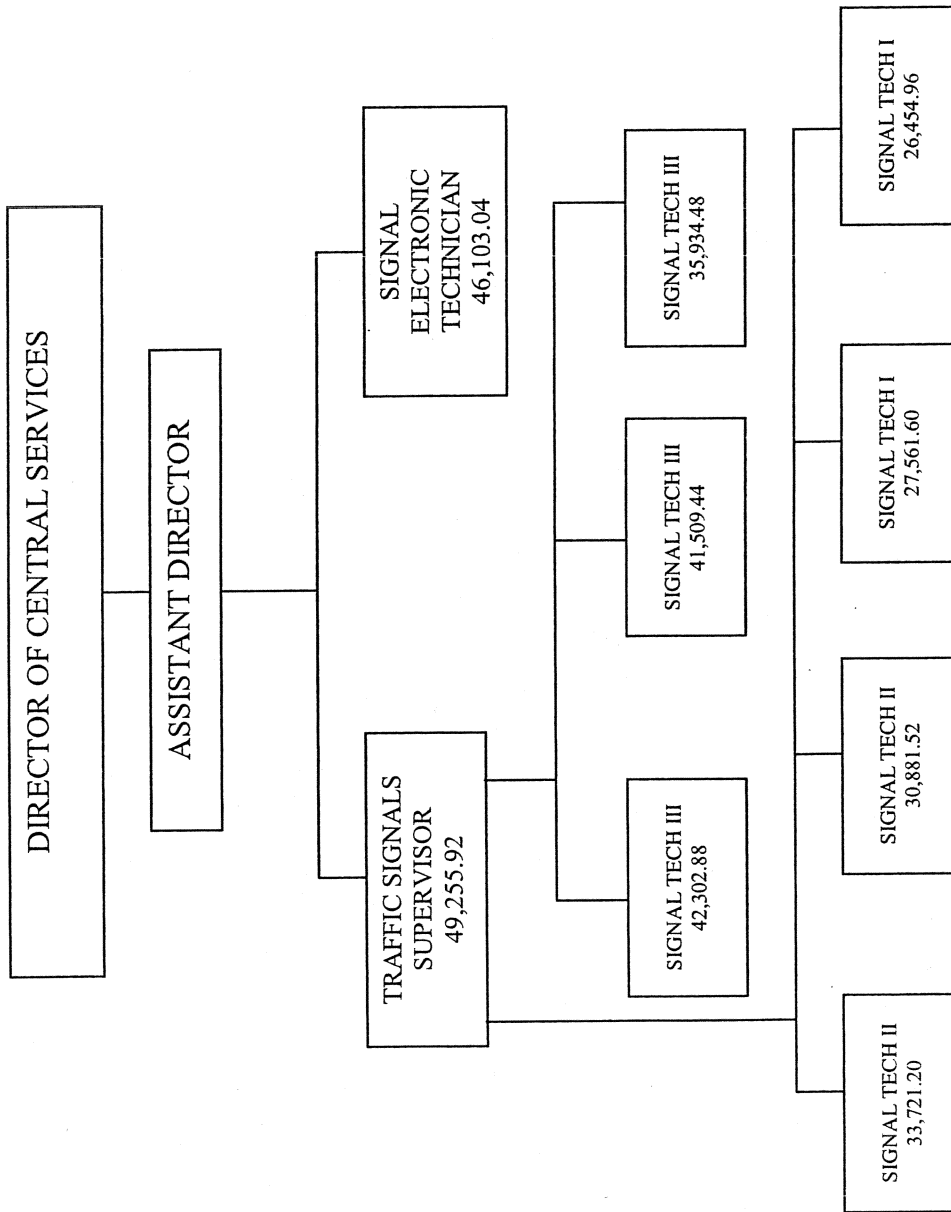
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/ADMINISTRATION

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload			11	8
Efficiency			4	8
Effectiveness			5	8
Outcome/Impact				
OBJECTIVE:				
Workload			7063	13200
Efficiency			6828	13200
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload			25	30
Efficiency			25	30
Effectiveness			20	25
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
TRAFFIC SIGNAL ORGANIZATION CHART – FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Traffic Signals

DESCRIPTION

Responsible for the maintenance and installation of all traffic control devices in the City (except signs on State and Federal highways). Devices consist of traffic signals, and other related equipment. In addition, new installations and maintenance is performed under contract for all Bibb County signal equipment and street markings.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	332,900	407,221	439,233
SUPPLIES	(42)	81,536	75,060	84,450
SERVICES & CHGS	(43)	4,967	4,250	4,250
CAPITAL OUTLAY	(44)	9,789	12,500	8,500
TOTAL OPERATING		429,192	499,031	536,433
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		8	9	9
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	9	9

GOAL STATEMENT

The goal of the Signals & Signs Division is to install and maintain all traffic control devices to standards set forth in the Manual on Uniform Traffic Control Devices.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

CENTRAL SERVICES/TRAFFIC SIGNALS

DEPARTMENT/FUNCTION:

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
1091	500	175	300	
22	20	5	20	

OBJECTIVE: Replace lamps and clean lens at 330 signalized locations

Number of lamps replaced
 Number of lamp failures after relamping

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE: Complete all service calls in a timely manner

Number of service requests completed
 Number of service requests completed within two hours
 Number of service requests requiring rework

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE: Perform preventative maintenance on Control equipment at 330 locations

Number of intersections PM
 Unit cost per PM
 Percent of units requiring rework within one year

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE: Inspect intersections upgraded by contractors

Number of intersections inspected including fiber optic
 Unit cost per inspection
 Number of intersections accepted

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

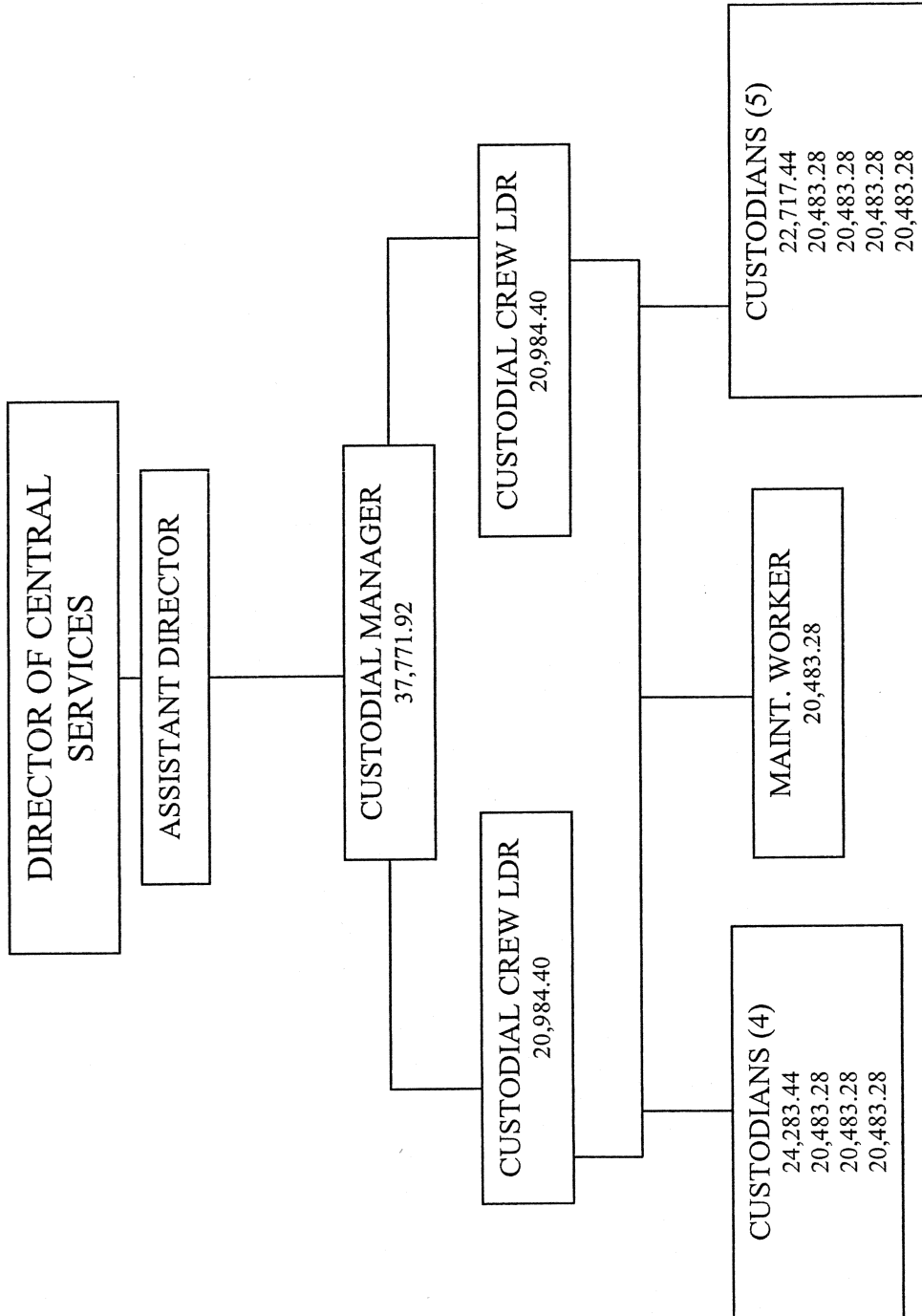
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/TRAFFIC SIGNALS

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	33	280	138	280
Efficiency	10	60	16	70
Effectiveness	1%	4%	1%	1%
Outcome/Impact				
OBJECTIVE:				
Workload	18	62	54	108
Efficiency	0	0	0	0
Effectiveness	0%	1%	1%	1%
Outcome/Impact				
OBJECTIVE:				
Workload		1704	1135	2500
Efficiency		2	19	30
Effectiveness		71	36	108
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
CUSTODIAL ORGANIZATION CHART – FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Custodial Services

DESCRIPTION

Provides professional custodial services in a timely and efficient manner to City Hall, City Hall Annex, Detective Bureau, EMA, Personnel, Compliance Office, Medical Dispensary, Drug & Gang Task Force, Crime Lab, Fort Hill Community Center, E-911, Police Training, 1st, 2nd, 3rd and 4th Precincts and Central Service Complex.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	354,560	367,614	394,904
SUPPLIES	(42)	26,196	25,350	25,775
SERVICES & CHGS	(43)	112,430	102,500	102,500
CAPITAL OUTLAY	(44)	501	1,755	3,310
TOTAL OPERATING		493,687	497,219	526,489
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		13	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	13	13

GOAL STATEMENT

To provide competent and timely custodial services (including minor repairs) to the satisfaction of both the Administration and tenants of the building serviced.

CITY OF MACON

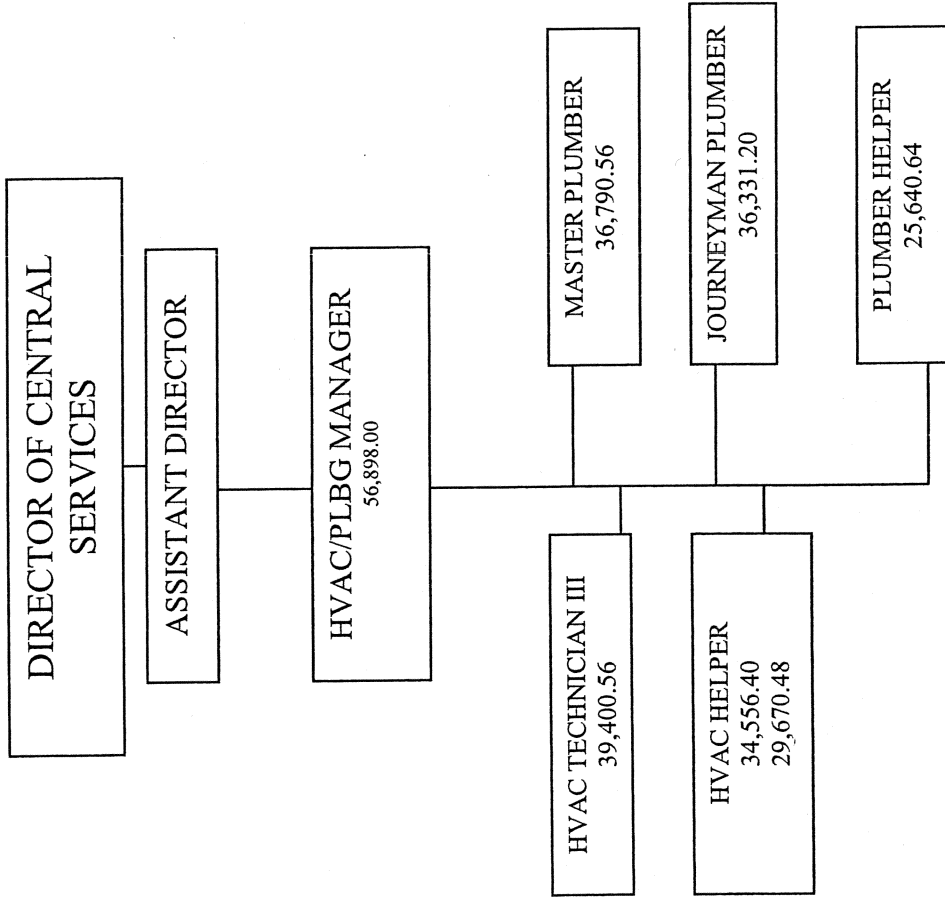
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/CUSTODIAL

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	3240	3240	1512	3240
Efficiency	100%	100	100%	100%
Effectiveness	0%	1	0%	1%
Outcome/Impact				
OBJECTIVE:				
Workload	92000	92000	76666	92000
Efficiency	100	100	100%	100%
Effectiveness	0	0	0	0
Outcome/Impact				
OBJECTIVE:				
Workload	14	12	9	12
Efficiency	0	100	100	100
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
 HVAC-PLUMBING ORGANIZATION CHART – FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: HVAC

DESCRIPTION

Heating/Ventilating/Air-Conditioning/Plumbing Function that comprise this portion of Central Services provide the human and material resources necessary for the installation and upkeep of all plumbing works, heating systems and air conditioning systems in City owned and operated buildings and facilities.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	245,087	321,236	345,325
SUPPLIES	(42)	22,043	22,361	21,440
SERVICES & CHGS	(43)	158	2,050	1,700
CAPITAL OUTLAY	(44)	0	0	1,600
TOTAL OPERATING		267,288	345,647	370,065
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		7	7	7
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		7	7	7

GOAL STATEMENT

To provide and maintain specific services are required by the City in a competent, timely and economical manner.

CITY OF MACON

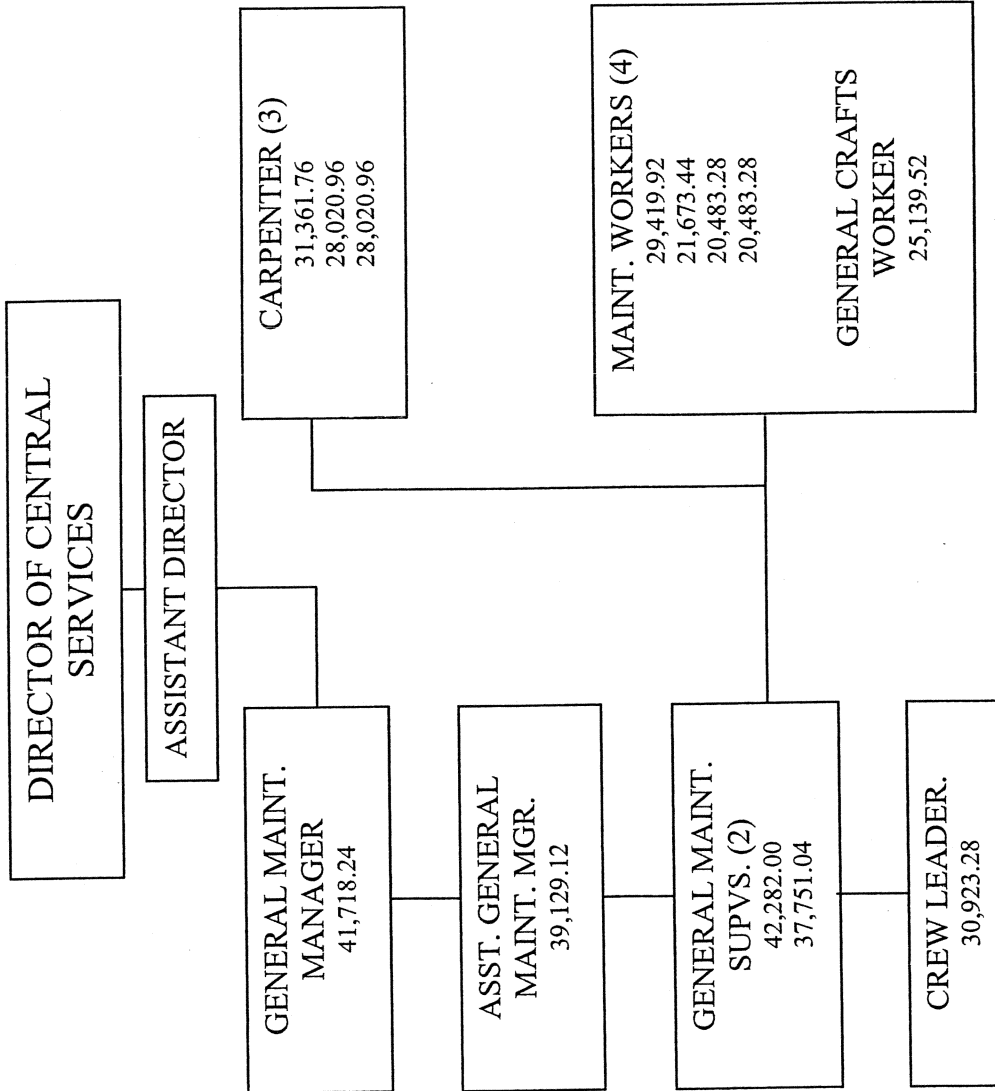
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/HVAC

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: <u>Process service requests as received.</u>				
Workload	818	900	594	900
Efficiency	692	900	550	900
Effectiveness	2%	2%	2%	2%
Outcome/Impact				
OBJECTIVE: <u>Perform PM to maintain efficiency rating/quality (approx., 1,289 units).</u>				
Workload	780	800	420	900
Efficiency	373	800	236	900
Effectiveness	\$60.00	\$75.00	\$75.00	\$75.00
Outcome/Impact				
OBJECTIVE: <u>Upgrade systems to energy efficient units and controls.</u>				
Workload	0	0	0	5
Efficiency	0	0	0	5
Effectiveness	0	0	0	5
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
GENERAL MAINTENANCE ORGANIZATION CHART – FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: General Maintenance

DESCRIPTION

Responsible for care and maintenance of all City owned buildings and recreation facilities including golf courses, ball fields, and stadiums. Responsibilities include: Some new construction, remodeling, and repair work.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	481,265	521,856	510,967
SUPPLIES	(42)	21,627	18,250	18,950
SERVICES & CHGS	(43)	11,591	10,450	10,250
CAPITAL OUTLAY	(44)	453	9,300	4,150
TOTAL OPERATING		514,936	559,856	544,317
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		14	14	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		14	14	13

GOAL STATEMENT

To provide quality repair and preventive maintenance at all City buildings and facilities.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/GENERAL MAINTENANCE

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Process service requests.</u>				
Workload	Number of service requests received.	1669	1800	857	2000
Efficiency	Number of service requests completed within 48 hours.	1338	1500	648	1600
Effectiveness	Percent requiring re-work/call back	2	5	2	1
Outcome/Impact	Percent of uncompleted service requests	2	2	2	1.5
OBJECTIVE:	<u>Repair playground equipment at facilities.</u>				
Workload	Number of facilities where playground equipment were repaired	37	20	94	100
Efficiency	Average cost.	600	400	64	100
Effectiveness	Percent requiring re-work due to vandalism.	0	10	9	2
Outcome/Impact					
OBJECTIVE:	<u>Install/replace fences</u>				
Workload	Number of feet replaced/installed	1950	3000	2175	4000
Efficiency	Cost per foot	8	22	8	25
Effectiveness	Number of feet replaced due to vandalism.	50	450	50	500
Outcome/Impact					
OBJECTIVE:	<u>Build/repair office furniture.</u>				
Workload	Number of service requests to build/repair.	2	n/a	21	15
Efficiency	Number of service requests completed	2	n/a	5	15
Effectiveness	Cost per square foot.	0	n/a	14	20
Outcome/Impact	Percent requiring re-work.	0	n/a	0%	0%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

CENTRAL SERVICES/GENERAL MAINTENANCE

DEPARTMENT/FUNCTION:

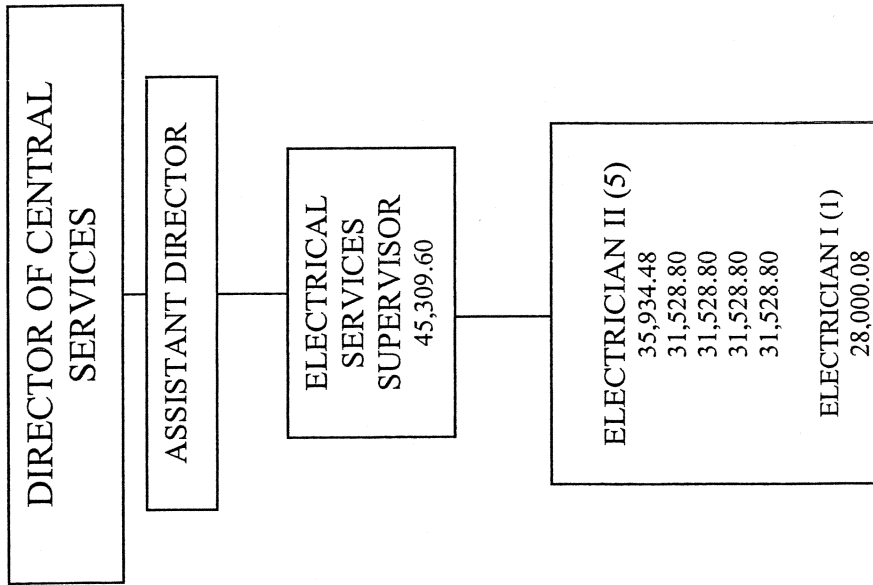
		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Perform preventative maintenance on City buildings.</u>				
Workload	Number of service calls for minor repair.	178	400	432	600
Efficiency	Percent completed within 24 hours	90%	90%	45%	90%
Effectiveness	Percent of repairs requiring re-work/call back	1%	1%	1%	1%
Outcome/Impact					
OBJECTIVE:	<u>Renovation of offices as requested/needed.</u>				
Workload	Estimated number of renovations requested	0	9	12	10
Efficiency	Number of renovations completed	2	9	12	10
Effectiveness	Number completed within budget	1	9	12	10
Outcome/Impact					

OBJECTIVE:

Workload
Efficiency
Effectiveness
Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
ELECTRICAL ORGANIZATION CHART – FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Electrical

DESCRIPTION

The Electrical Function provides the maintenance and installation of all electrical systems located in City owned and operated buildings and facilities. This function is also responsible for installation, upkeep and repair of all historical lights, roadway streetlights, telephone wiring, emergency generators, sirens and panic alarms. Also provides electrical installations, preparations and repair for nonprofit organizations.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	243,692	302,787	314,058
SUPPLIES	(42)	50,393	44,290	48,425
SERVICES & CHGS	(43)	200	250	725
CAPITAL OUTLAY	(44)	1,611	3,300	2,401
TOTAL OPERATING		295,896	350,627	365,609
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		6	7	7
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		6	7	7

GOAL STATEMENT

To provide and maintain specific services are required by the City in a competent, timely and economical manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/ELECTRICAL

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Process service requests for other departments and public</u>				
Workload	Number of service requests received	3294	2500	2245	4000
Efficiency	Number of service requests completed within 24 hours	2884	2100	1903	3600
Effectiveness	Percent of requests requiring rework/callback	1%	1%	1%	1%
Outcome/Impact					
OBJECTIVE:	<u>Provide electrical and other services for festivals/street parties/etc.</u>				
Workload	Number of requests for electrical and other services	12	11	5	10
Efficiency	Estimated cost to provide and remove electrical services (materials, equipment & labor)	3864	1000	200	1000
Effectiveness					
Outcome/Impact					
OBJECTIVE:	<u>Replacement of street light lamps for adequate street lighting.</u>				
Workload	Number of lamps replaced due to end of lamp life expectancy	451	350	168	350
Efficiency	Percent of lamp failures after replacement	3%	1%	1%	1%
Effectiveness					
Outcome/Impact					
OBJECTIVE:	<u>Establish and install electrical systems in new or renovated buildings</u>				
Workload	Number of systems installed	6	10	3	10
Efficiency	Number of systems installed within estimated budget	6	10	3	10
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

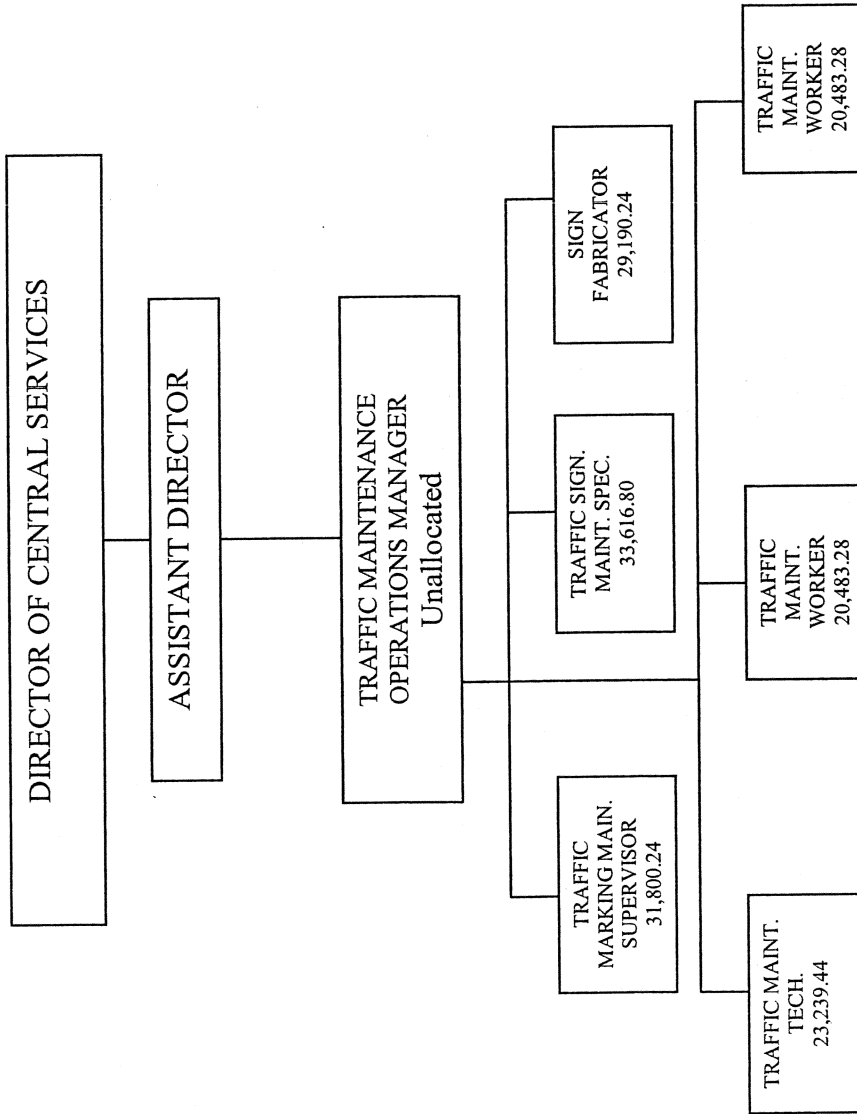
CENTRAL SERVICES/ELECTRICAL

DEPARTMENT/FUNCTION:

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Replacement of interstate lamps for adequate street lighting</u>				
Workload	Number of lamps replaced due to end of lamp life expectancy	n/a	1032	710	150
Efficiency	Percent of lamp failures after replacement	n/a	3	1%	1%
Effectiveness					
Outcome/Impact					
OBJECTIVE:	<u>Replacement of lamps in City Buildings and on recreational fields</u>				
Workload	Number of lamps replaced	n/a	n/a	1503	2000
Efficiency	Percent of lamp failures after replacement	n/a	n/a	1%	1%
Effectiveness					
Outcome/Impact					
OBJECTIVE:	<u>Replacement of ballasts in City Buildings and on recreational fields.</u>				
Workload	Number of ballasts replaced	n/a	n/a	173	300
Efficiency	Percent of ballast failures after replacement	n/a	n/a	1%	1%
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON – CENTRAL SERVICES
TRAFFIC MAINTENANCE ORGANIZATION CHART – FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Central Services

FUNCTION: Traffic Maintenance Operations

DESCRIPTION

Responsible for the maintenance and installation of all traffic control devices in the City (except signs on State and Federal highways). Devices consist of markings, signs, and other related equipment. In addition, street markings' new installations and maintenance is performed under contract for Bibb County. This function also performs as a graphic design sign & markings function.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	192,647	261,905	217,507
SUPPLIES	(42)	74,881	78,510	80,044
SERVICES & CHGS	(43)	1,032	2,350	1,850
CAPITAL OUTLAY	(44)	6,045	4,000	3,400
TOTAL OPERATING		274,605	346,765	302,801
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		8	8	6
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	8	6

GOAL STATEMENT

To provide and maintain specific services are required by the City in a competent, timely and economical manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:	CENTRAL SERVICES/TRAFFIC MAINTENANCE OPERATIONS			
	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	34992	15000	5950	13000
Efficiency	525	1000	863	1000
Effectiveness	28	150	25	100
Outcome/Impact	300	500	135	400
<u>Perform citywide sign preventative maintenance inspections.</u>				
	Number of signs to be inspected. (30,000 inspected twice a year)			
	Number of defective or ineffective signs replaced.			
	Number of signs replaced due to vandalism.			
	Number of signs to be cleaned			
OBJECTIVE:				
Workload	2808	3200	1454	3000
Efficiency	1%	0%	0%	0%
Effectiveness	49	50	12	40
Outcome/Impact				
<u>Complete work orders generated by function</u>				
	Number of work orders completed			
	Percentage of service requests uncompleted.			
	Number of work orders received from Traffic Engineering			
OBJECTIVE:				
Workload	179	400	103	300
Efficiency	422	600	214	550
Effectiveness	1	2	0%	1%
Outcome/Impact	\$3,280	\$1,500	\$2,093	\$2,000
<u>Install/remove signs for other departments/agencies.</u>				
	Number of service request received			
	Number of signs installed/removed.			
	Percentage of service requests on backlog.			
	Amount of revenue generated from service requests completed.			
OBJECTIVE:				
Workload	467	1000	357	800
Efficiency	1520	3000	1007	2000
Effectiveness	0%	1%	0%	0%
Outcome/Impact	\$1,876	\$1,500	\$3,007	\$2,000
<u>Fabricate traffic control and specialty signs as requested.</u>				
	Number of service requests received			
	Number of signs fabricated			
	Percentage of service request on backlog			
	Amount of revenue generated from signs fabricated for other agencies			

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CENTRAL SERVICES/TRAFFIC MAINTENANCE OPERATIONS

	2006	2007	2008
Actual		Budget	Mid-Yr
250000	230000	330000	300000
149287	130000	457929	200000
0%	15%	1%	5%
5392	20000	0	2000
			Proj.

OBJECTIVE: Install/repaint traffic control and pavement markings

- Workload: Number of linear feet scheduled for painting
- Efficiency: Number of linear feet repainted
- Effectiveness: Percentage of linear feet requiring repainting after six months.
- Outcome/Impact: Number of linear feet of new pavement markings installed.

OBJECTIVE: Install/repair thermoplastic/sta-mark and other traffic control markings

- Workload: Number of linear feet scheduled
- Efficiency: Number of linear feet repaired due to routine maintenance
- Effectiveness: Number of linear feet installed due to Traffic Engineering work orders.
- Outcome/Impact:

OBJECTIVE:

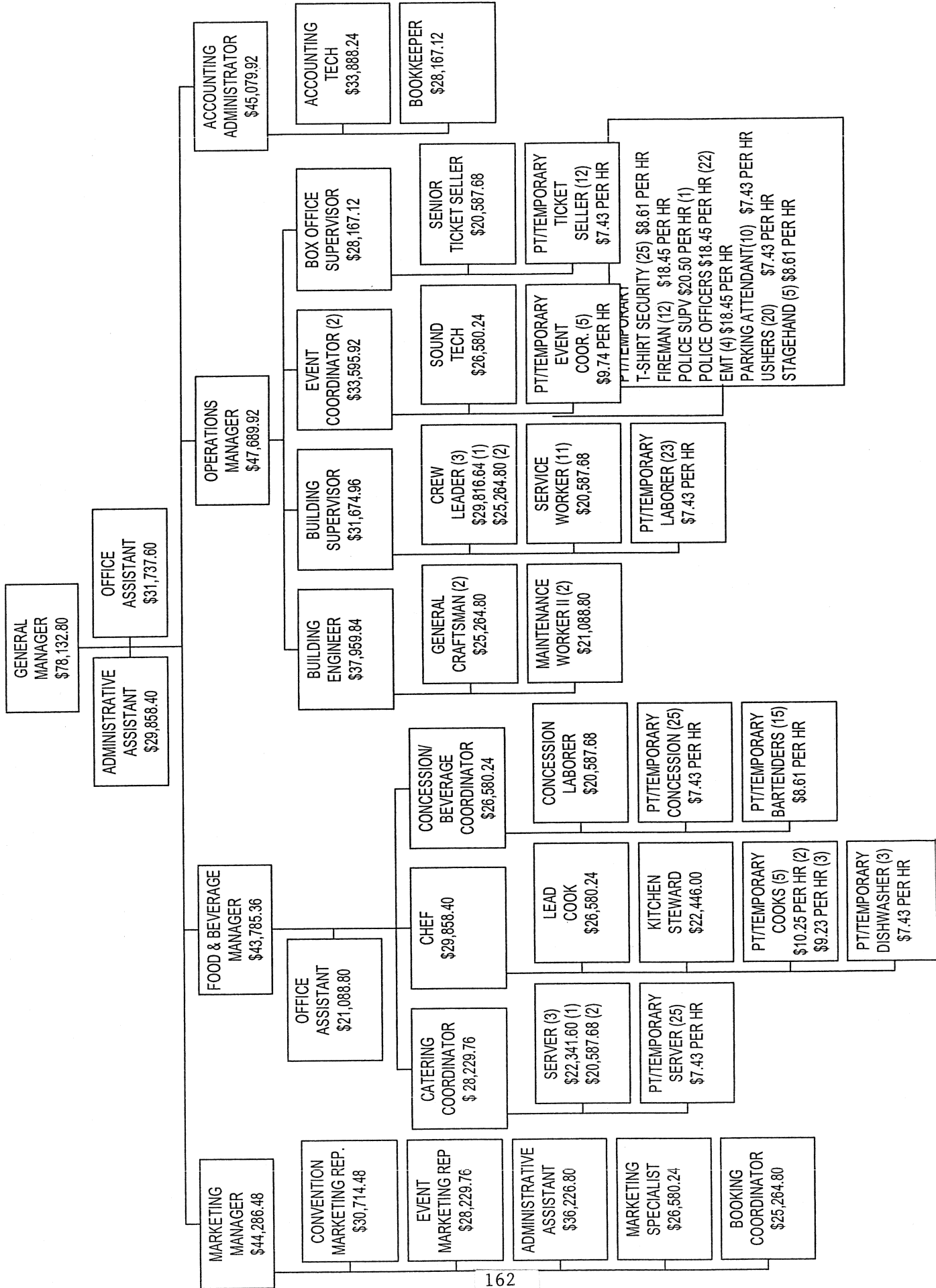
- Workload
- Efficiency
- Effectiveness
- Outcome/Impact

OBJECTIVE:

- Workload
- Efficiency
- Effectiveness
- Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

FY 2008 CENTREPLEX
ORGANIZATIONAL CHART



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Centreplex

FUNCTION: Centreplex

DESCRIPTION

The Coliseum Department is responsible for the efficient and financially effective management of the Macon Coliseum. Its mission is to provide a forum for a variety of entertainment, conventions, trade shows, civic functions, and other activities at the lowest cost to the taxpayers, while at the same time providing professional services second to none.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	2,206,041	2,381,480	2,427,194
SUPPLIES	(42)	582,392	570,340	538,788
SERVICES & CHGS	(43)	1,443,671	1,461,620	1,470,965
CAPITAL OUTLAY	(44)	8,025	30,000	14,194
TOTAL OPERATING		4,240,129	4,443,440	4,451,141
TOTAL CAPITAL		261,368	250,235	0

AUTHORIZED POSITIONS

FULLTIME		48	49	49
OTHER		182	182	212
TOTAL		230	231	261

GOAL STATEMENT

Our goal is to provide a clean comfortable environment for conventions, meetings, and public and private assemblies, and to generate sufficient revenue to cover all operational expenses by achieving maximum use of each facility.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

CENTREPLEX

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
<u>(I) Generate \$3.8006 Million in Centreplex Revenue</u>				
Workload	1202	1700	802	1700
Efficiency	84%	100%	65%	92%
Effectiveness	35%	42%	29%	42%
Outcome/Impact	49%	58%	41%	58%
OBJECTIVE:				
<u>(I) Minimize Account Receivables Centreplex</u>				
Workload	92.9	150	217.5	150
Efficiency	8%	8%	18%	8%
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
<u>(I) Maximize Food & Beverage Revenues</u>				
Workload	53,130	50,000	32,044	56,000
Efficiency	2.46	2.50	2.75	2.50
Effectiveness	16.46	18.00	16.26	16.25
Outcome/Impact				
OBJECTIVE:				
<u>(I) Maximize Efficiency of Labor Staff</u>				
Workload	10	10	5	8
Efficiency	1.52%	2.50%	1.84%	2.50%
Effectiveness	2310	5000	3053	5000
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

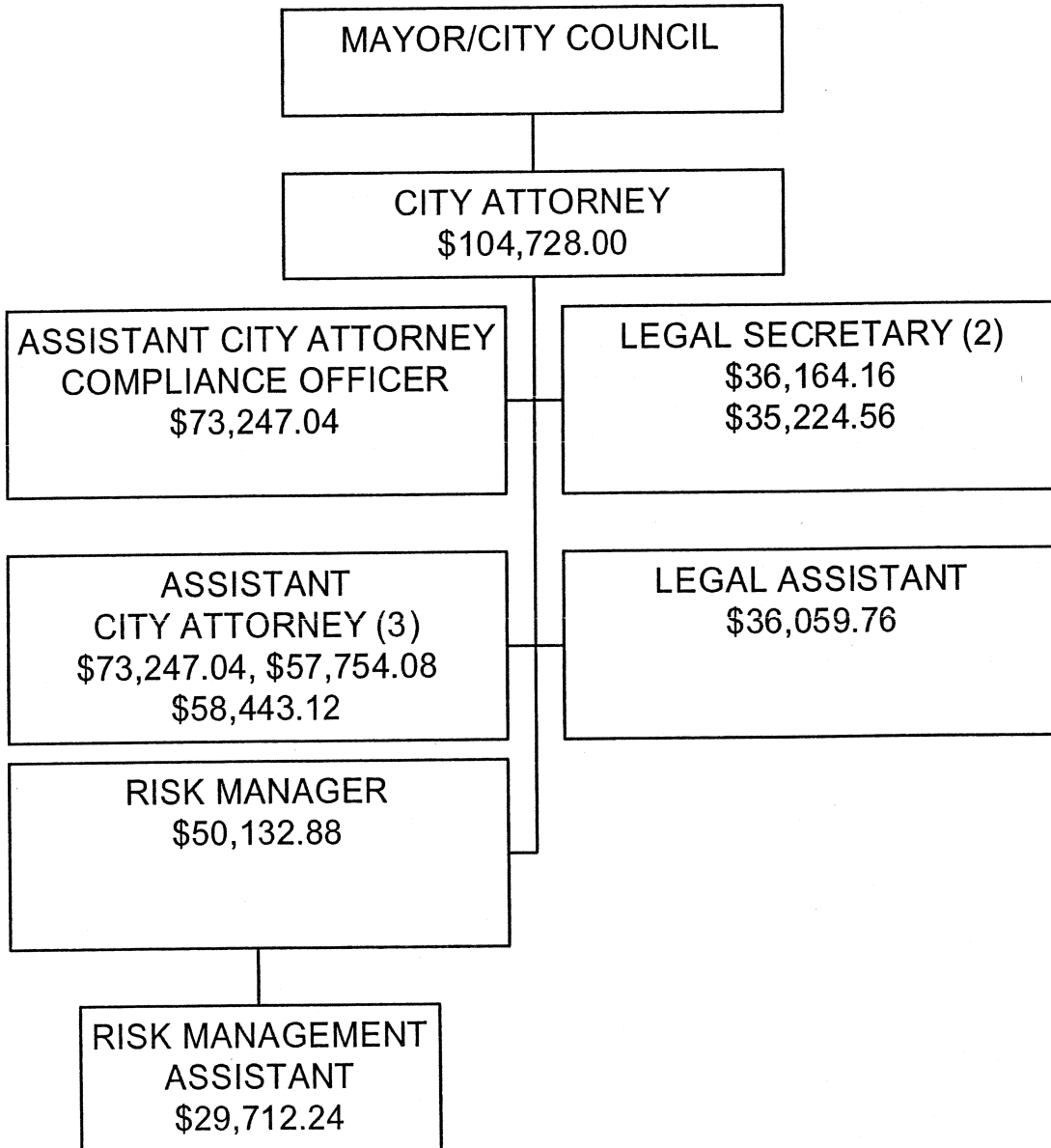
DEPARTMENT/FUNCTION:

CENTREPLEX

		2006	2007	2008
OBJECTIVE:				
Workload	(1) <u>Generate an Economic Impact of \$69.4 Million</u>			
Efficiency	Economic Impact Generated	64.8	65	69.4
Effectiveness				
Outcome/Impact			23.6	35
OBJECTIVE:				
Workload	(1) <u>Maximize Number of Public Shows</u>			
Efficiency	Number of Public Show events	36	35	20
Effectiveness	Gross Ticket Sales (millions)	1.97	2.00	0.9582
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON - OFFICE OF CITY ATTORNEY ORGANIZATION CHART FY2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: City Attorney

FUNCTION: Legal

DESCRIPTION

The City Attorney's Office serves as Legal Advisor to the Mayor, City Council and Administration. The primary functions of the office are: handling litigation, various administration hearings, contracts, real property matters, rendering legal opinions, attendance at City Council meetings, preparation of ordinances and resolutions, collection of debts owed to the City and claims handling.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	571,878	628,970	667,642
SUPPLIES	(42)	1,871	4,000	4,500
SERVICES & CHGS	(43)	55,109	60,150	74,550
CAPITAL OUTLAY	(44)	0	0	3,300
TOTAL OPERATING		628,858	693,120	749,992
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME		10	10	10
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		10	10	10

GOAL STATEMENT

The goal of the City Attorney's Office is to provide legal advice to the Mayor, City Council and Administration in a professional and cost effective manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

CITY ATTORNEY/LEGAL

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: <u>Written Advice and Opinions</u> Written Opinions Provided	141	138	75	150
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE: <u>Draft Ordinances</u> Ordinances drafted	78	80	48	96
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE: <u>Draft Resolutions</u> Resolutions Drafted	192	158	96	196
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE: <u>Respond to Employee Concerns & Complaints (Compliance Office)</u> Initial contacts	62	75	33	70
Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CITY ATTORNEY/LEGAL

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	170	76	48	96
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload	105	155	51	102
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload	15	27	6	12
Efficiency				
Effectiveness				
Outcome/Impact				
OBJECTIVE:				
Workload	373	393	181	390
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: City Attorney/Legal

FUNCTION: Risk Management

DESCRIPTION

Risk Management function encompasses the administration of the City's Worker's Compensation, Employee Safety, Loss Control and Property Insurance programs. The personnel and associated operational costs are included in the Personnel department budget.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	0	0	0
SUPPLIES	(42)	0	0	0
SERVICES & CHGS	(43)	2,700,889	2,184,000	2,467,000
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		2,700,889	2,184,000	2,467,000
TOTAL CAPITAL		0	0	0

*** AUTHORIZED POSITIONS**

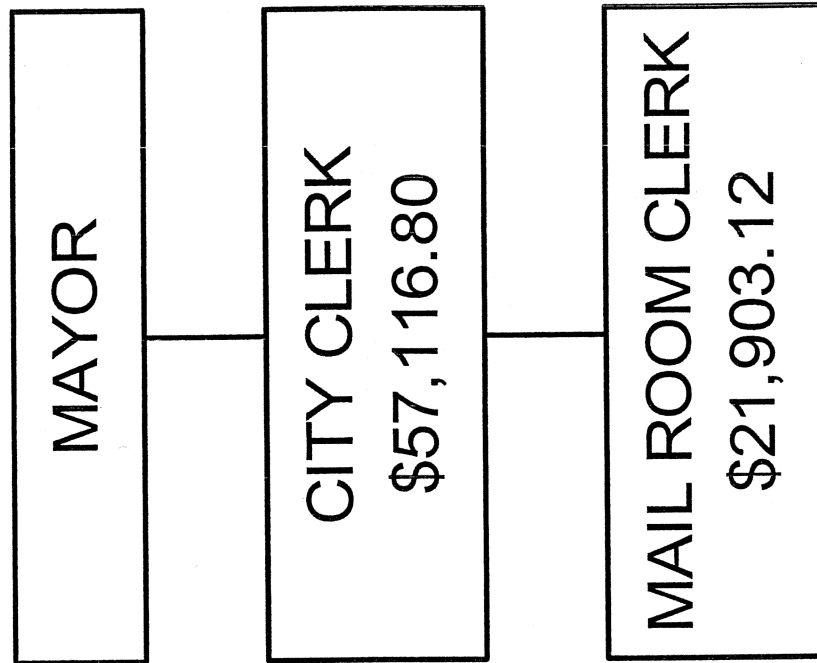
FULLTIME		0	0	0
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		0	0	0

* Authorized Positions are included in City Attorney's Budget.

GOAL STATEMENT

To efficient process and monitor all workers' compensation claims and provides effective employee safety and insurance programs to minimize the City's risk.

CITY OF MACON-CITY CLERK'S OFFICE ORGANIZATION CHART FY 2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: City Clerk/Public Affairs Office

FUNCTION: Revenue, Information and Records Administration

DESCRIPTION

The City Clerk's Office collects revenue, licenses, permits, occupation taxes, paving assessments, landfill fees, hotel/motel tax, liquor, beer & wine taxes. Operates Records Center and manages inter-city mail.

Public Affairs Office disseminates public information and press releases. Customer service responds to citizens and tracks service.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	121,622	92,676	98,551
SUPPLIES	(42)	2,013	2,100	1,650
SERVICES & CHGS	(43)	47,271	55,923	51,968
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		170,906	150,699	152,169
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		4	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		4	2	2

GOAL STATEMENT

The goal of the City Clerk's Office is to provide timely and accurate services and information to the Public, the Administration, and the City Council.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Authenticate and Maintain all Official City Records, Records Retention, and Mail Room

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: Clerk Certification	Attend all approved training classes and/or seminars required for certification and proficiency in performing the duties of Clerk Certification Complete classes for credits Attend and perform all necessary tasks for credit	24 hrs 29hrs	18 hrs	18 hrs	18hrs
OBJECTIVE: Workload Efficiency Effectiveness Productivity	Maintain log of all checks and monies received for City Clerk's Office As required All monies logged and provided to Finance on date of receipt An accurate record of all checks and other forms of payment are tracked. NA	100% 100% 100%	100% 100% 100%	100% 100% 100%	100% 100% 100%
OBJECTIVE: Workload Efficiency Productivity	Open Records requests are handled in a timely and efficient manner As Required Requested documents provided and/or response provided 3 business days No penalties incurred by non-compliance with state Open Records laws NA	100% 100% 0	100% 100% 0	100% 100% 0	100% 100% 0%
OBJECTIVE: Workload Efficiency Effectiveness Productivity	Supervise and evaluate Mail/Records Room Clerk File and scan contracts as applicable, update contract log, manage records retention records Establish goals and objectives to meet requirements of City Clerk's Office and improve employee skills and performance. Contracts, Mail handling and records management goals are met or exceeded. City Clerk's office performs all required tasks and duties set forth in City Code and/or as assigned.	100% 100% 100%	98% 100% 100%	100% 100% 100%	98% 100% 100%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Authenticate and Maintain All Official City Records, Records Retention, Mail Room operations and resolve cit

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	Implement the scanning of all contracts/agreements for access				
Workload	Scan new contracts received during Fiscal Year with a goal of adding existing contracts until completion	100%	100%	100%	98%
Efficiency	Within 3 days of receipt-file contracts and scan as applicable	100%	100%	100%	100%
Effectiveness	Immediate contract access and retrieval	100%	100%	100%	100%
Productivity	All contracts are logged, scanned and/or filed in a timely manner	100%	100%	100%	100%
OBJECTIVE:	Provide Clerk of Council copies of all contracts/agreements within 5 days of receipt				
Workload	All contracts received in City Clerk's Office for filing	100%	100%	100%	98%
Efficiency	Maintain record of Contracts provided to Council	100%	100%	100%	98%
Effectiveness	Council will have immediate access to all newly negotiated contracts	100%	100%	100%	98%
Productivity	As Required	100%	100%	100%	100%
OBJECTIVE:	Provide a monthly report to all departments to review for correctness, complete				
Workload	As required		100%	100%	98%
Efficiency	Provide Monthly log for updates of all active contracts and grants.	100%	100%	100%	98%
Effectiveness	Master log of contracts is current	100%	100%	100%	98%
Productivity	All Contracts forwarded to City Clerk's office for filing	100%	100%	100%	98%
OBJECTIVE:	Campaign Contribution Disclosures provide to City elected officials				
Workload	All City elected officials provided documents and due dates for filing to meet State requirements	100%	100%	100%	100%
Efficiency	Ensure all Campaign forms are correct and received to meet due dates for filing	100%	100%	100%	100%
Effectiveness	Campaign and Financial Disclosure reports are filed in a timely manner.	100%	100%	100%	100%
Productivity	Provide State Ethics Office with Campaign and Financial Disclosure reports as required for all Municipal elected and candidates	100%	100%	100%	100%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: CITY CLERK: Authenticate and Maintain all official City records, Records Retention, Mail Room operation

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	100%	97%	100%	200
Efficiency	100%	100%	100%	100%
Effectiveness	100%	100%	100%	100%
Productivity	100%	100%	100%	100%

OBJECTIVE:
Maintain and log all contracts, deeds, other official documents
 File and maintain contracts and other official documents in accordance to City Code in an orderly, comprehensive and
 Accuracy of data entry and filing of all contracts and official documents
 Contract availability for internal and external requests and tracking for accuracy
 Log on master file within 24 hours of receipt

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	100%	100%	100%	80%
Efficiency	98%	100%	100%	95%
Effectiveness	100%	100%	100%	100%
Productivity				

OBJECTIVE:
Reestablish Records Retention Schedule adhering to State and local schedule
 To Be Determined
 Have a schedule in place by September and guidelines established
 Retaining and purging documents according to established retention schedules
 Implementation complete - Ongoing

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	1300boxes	1200	1500 bxs	1559 bxs
Efficiency	100%	60%	80%	95%
Effectiveness	100%	100%	100%	95%
Productivity	100%	100%	100%	95%

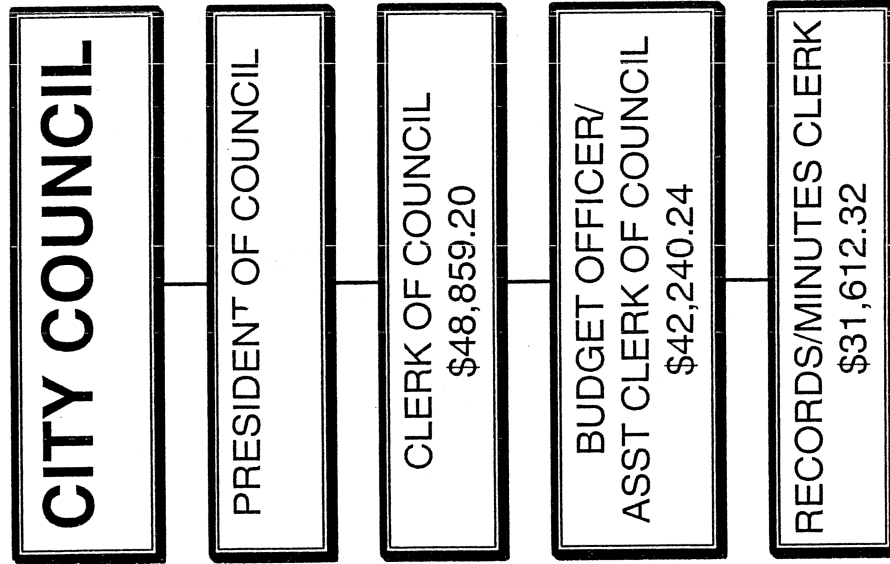
OBJECTIVE:
Manage the storage of records in the central records retention center and retention
 Presently in Storage
 Purge documents as scheduled to reduce storage fees and manage data retention
 Management and minimization of storage requirements
 Reduction in storage requirements thereby reducing storage costs

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	83,000	90,000	86,00	180,000
Efficiency	100%	100%	100%	100%
Effectiveness	100%	100%	100%	100%
Productivity	100%	100%	100%	100%

OBJECTIVE:
Handles the receiving and sending for all city mail internal and external
 Approximate pieces of mail ascertained from 2005 data(approx. 700 pieces daily)
 Daily distribute and send all mail as needed internally and externally
 Accuracy of Mail Handling
 Same day processing for all mail received by 2:00pm

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON - CITY COUNCIL'S OFFICE
ORGANIZATION CHART FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: City Council

FUNCTION: Law, Ordinance, and Resolution Enactment

DESCRIPTION

City Council is the legislative branch of the City Government, composed of fifteen members. This body enacts laws, ordinances, and resolutions for local government. There are six standing committees of Council: Appropriations, Community Resources and Development, Employee Development and Compensation, Public Properties, Public Safety, Public Works and Engineering, and Ordinances and Resolutions. Members are elected every four years, with three members from each of five City wards. The Clerk of Council budget was transferred from the City Clerk's Office; consisting of three full-time positions.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	401,773	428,430	443,977
SUPPLIES	(42)	2,074	2,600	2,600
SERVICES & CHGS	(43)	160,418	137,916	190,604
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		564,265	568,946	637,181
TOTAL CAPITAL		0	0	0

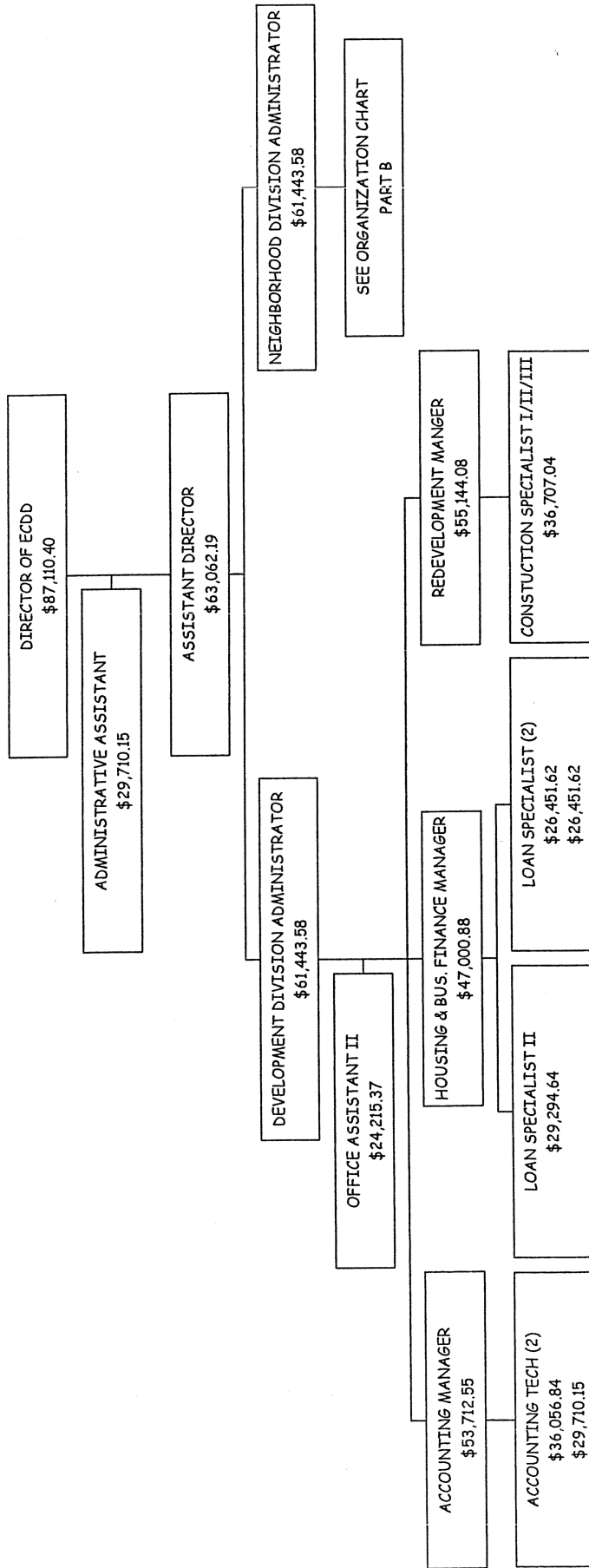
AUTHORIZED POSITIONS

FULLTIME		3	3	3
PARTTIME		15	15	15
OTHER		0	0	0
TOTAL		18	18	18

GOAL STATEMENT

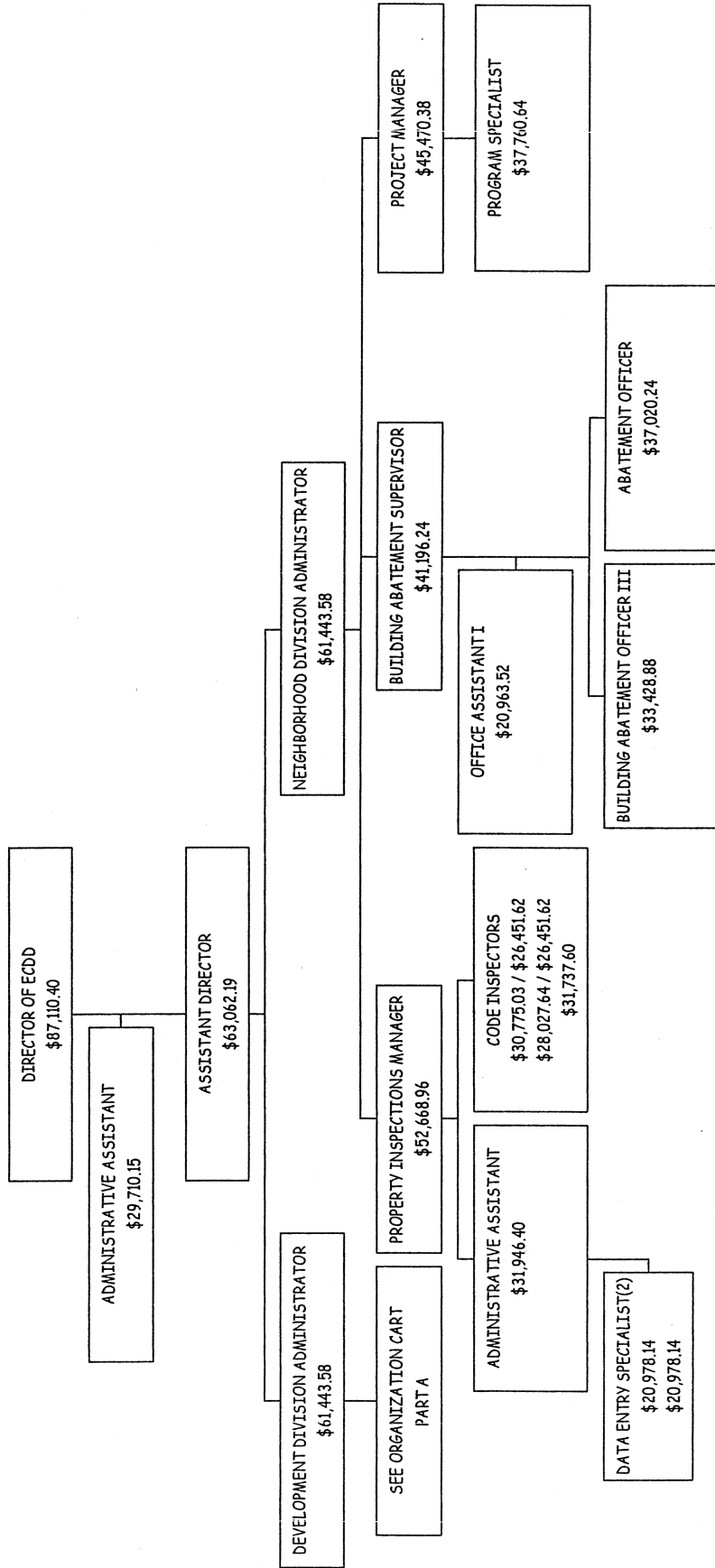
To effectively and efficiently govern the citizens and activities in the City of Macon.

CITY OF MACON - ECONOMIC AND COMMUNITY DEVELOPMENT ORGANIZATION CHART FY 2008 (PART A)



SEE ORGANIZATION CHART
PART B

CITY OF MACON - ECONOMIC AND COMMUNITY DEVELOPMENT ORGANIZATION CHART FY 2008 (PART B)



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Economic & Community Development

FUNCTION: Property Inspection Administration

DESCRIPTION

To enforce the Standard Housing Code, Unsafe Building Abatement Code, and Weed Ordinance in residential neighborhoods. The majority of funds will be used to demolish, board-up, and stabilize dilapidated houses.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	188,657	208,337	506,411
SUPPLIES	(42)	16,000	20,000	20,000
SERVICES & CHGS	(43)	278,412	345,168	288,274
CAPITAL OUTLAY	(44)	1,500	1,495	0
TOTAL OPERATING		484,569	575,000	814,685
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		4	5	8
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		4	5	8

GOAL STATEMENT

The primary goal of ECD is to administer the grant in the best way possible to fulfill the objective of the Community Development Block Grant Program which are (a) benefit to low and moderate income persons; (b) prevention/elimination of slum and blight; and (c) urgent need.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Economic and Community Development-Property Inspection Administration

		2006	2007	2007	2008
		Actual	Proj.	Mid-Yr	Proj.
OBJECTIVE:	<u>To demolish severely dilapidated houses (New Cases) (R)</u>	75	100	50	75
Workload	Number of houses inspected (New Cases as of Current Fiscal Year)	1430	2700	333	2350
Efficiency					
Effectiveness	Percentage accomplished	67%	100%	44%	75%
Productivity	Number of houses actually demolished (New Cases and Pending Resolved)	50	100	22	75
OBJECTIVE:	<u>To demolish severely dilapidated houses (Pending Cases) (R)</u>	75	100	50	75
Workload	Number of houses inspected (Pending Cases)	NA	800	6168	650
Efficiency					
Effectiveness	Percentage accomplished	67%	100%	44%	75%
Productivity	Number of houses actually demolished (Pending Cases and New Resolved)	50	100	22	75
OBJECTIVE:	<u>To bring houses into Code Compliance (New Cases) (R)</u>	2000	2000	1000	1700
Workload	Number of houses inspected (New Cases as of Current Fiscal Year)	1430	2700	333	2350
Efficiency					
Effectiveness	Percentage accomplished	74%	100%	40%	85%
Productivity	Number of houses brought into compliance (New Cases and Pending Resolved)	1474	2000	395	1700
OBJECTIVE:	<u>To bring houses into Code Compliance (Pending Cases) (R)</u>	2000	2000	1000	1700
Workload	Number of houses inspected (Pending Cases)	NA	800	6168	650
Efficiency					
Effectiveness	Percentage accomplished	74%	100%	40%	85%
Productivity	Number of houses brought into compliance (Pending Cases and New Resolved)	1474	2000	395	1700

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Economic and Community Development-Property Inspection Administration

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>To bring yards/premises into Compliance (New Cases) (R)</u>	1100	1100	550	900
Workload	Number of yards/premises inspected (New Cases as of Current Fiscal Year)	779	1400	314	1150
Efficiency	Percentage accomplished	63%	100%	69%	82%
Productivity	Number of yards/premises brought into compliance (New Cases and Pending Resolved)	695	1100	379	900
OBJECTIVE:	<u>To bring yards/premises into Compliance (Pending Cases) (R)</u>	1100	1100	550	900
Workload	Number of yards/premises inspected (Pending Cases)	N/A	700	6184	580
Efficiency	Percentage accomplished	63%	100%	69%	82%
Productivity	Number of yards/premises brought into compliance (Pending Cases and New Resolved)	695	1100	379	900
OBJECTIVE:	<u>To remove inoperable vehicles from lots (New Cases) (R)</u>	700	700	350	550
Workload	Number of inoperable vehicles inspected (New Cases as of Current Fiscal Year)	325	800	120	650
Efficiency	Percentage accomplished	64%	100%	47%	79%
Productivity	Number of cases with vehicles repaired, removed, or stored (New Cases and Pending Resolved)	448	700	166	550
OBJECTIVE:	<u>To remove inoperable vehicles from lots (Pending Cases) (R)</u>	700	700	350	550
Workload	Number of inoperable vehicles inspected (Pending Cases)	N/A	300	1617	250
Efficiency	Percentage accomplished	64%	100%	47%	79%
Productivity	Number of cases with vehicles repaired, removed, or stored (Pending Cases and New Resolved)	448	700	166	550

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Economic and Community Development-Property Inspection Administration

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>To bring vacant lots into Compliance (New Cases) (R)</u>	700	700	350	550
Workload	Number of vacant lots inspected (New Cases as of Current Fiscal Year)	333	900	112	750
Efficiency					
Effectiveness	Percentage accomplished	59%	100%	41%	79%
Productivity	Number of vacant lots brought into compliance (New Cases and Pending Resolved)	416	700	142	550
OBJECTIVE:	<u>To bring vacant lots into Compliance (Pending Cases) (R)</u>	700	700	350	550
Workload	Number of vacant lots inspected (Pending Cases)	NA	300	2621	250
Efficiency					
Effectiveness	Percentage accomplished	59%	100%	41%	79%
Productivity	Number of vacant lots brought into compliance (Pending Cases and New Resolved)	416	700	142	550
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Productivity					
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Productivity					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

ECD-HOME Match Funding (Only)

DEPARTMENT/FUNCTION:

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
50	50	50	21	50
29	77	18	77	77
32%	100%	10%	100%	100%
19	50	5	50	50

OBJECTIVE: To assist homebuyers (R)

Number of homebuyer loan applications processed

Workload

Efficiency

Effectiveness

Productivity

Percentage likely to receive home buyer loans

Number of actual homebuyer loans approved

OBJECTIVE:

Workload

Efficiency

Effectiveness

Productivity

OBJECTIVE:

Workload

Efficiency

Effectiveness

Productivity

OBJECTIVE:

Workload

Efficiency

Effectiveness

Productivity

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

ECD-General Fund Land Acquisition

DEPARTMENT/FUNCTION:

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
2006	13	20	10	20
2007	21	50	0	50
2008	162%	154%	0%	100%
2009	21	20	0	20

OBJECTIVE: To acquire land for housing development (R)

Workload Number of land parcels identified and pursued

Efficiency

Effectiveness Percentage likely to be acquired

Productivity Number of actual land parcels acquired

OBJECTIVE:

Workload

Efficiency

Effectiveness

Productivity

OBJECTIVE:

Workload

Efficiency

Effectiveness

Productivity

OBJECTIVE:

Workload

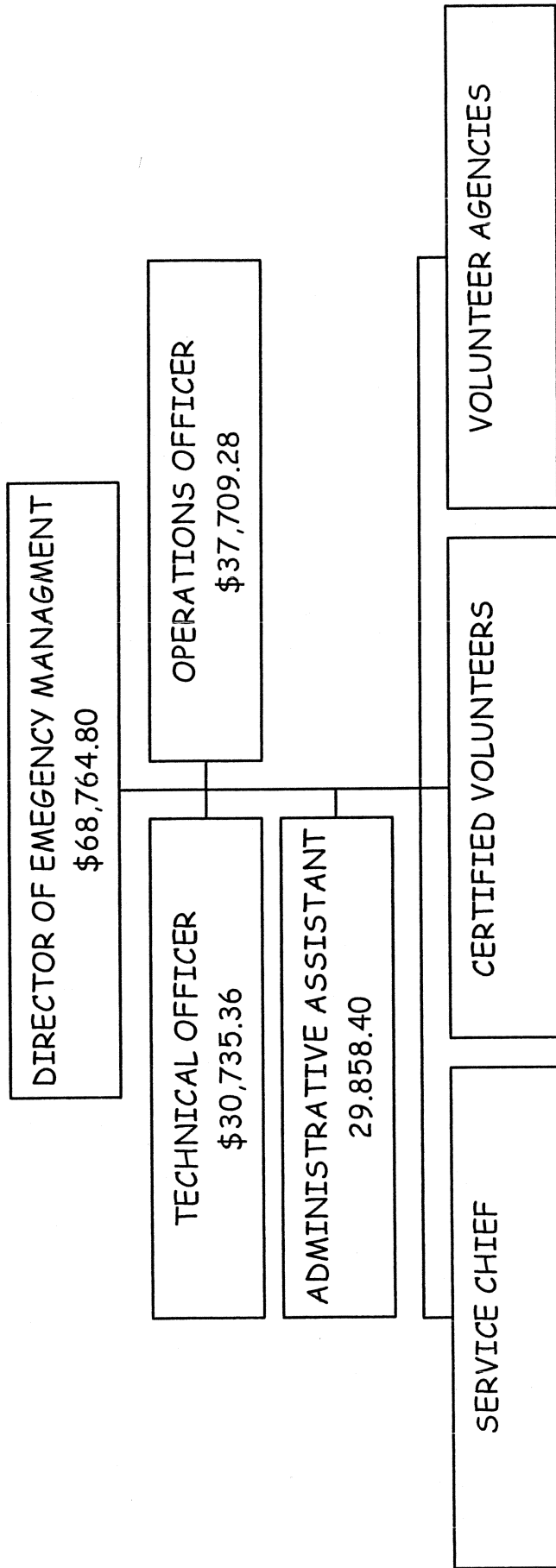
Efficiency

Effectiveness

Productivity

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON-EMERGENCY MANAGEMENT DEPARTMENT
ORGANIZATION CHART FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Emergency Management Agency

FUNCTION: Emergency Management

DESCRIPTION

The mission of the Emergency Management Agency is to save lives, protect property and restore essential services and facilities in time of emergency or disasters. In so doing, this agency coordinates Macon-Bibb County Emergency Operations Plans between all emergency response organizations and is responsible for educating the public in Disaster Preparedness. In addition, EMA regularly works with the Macon Police Department, Fire Department and other emergency agencies during day-to-day emergencies and supports many community projects by providing crowd and traffic control, surveillance, first aide, etc., through utilization of the EMA Volunteer Organization.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	163,629	168,331	214,139
SUPPLIES	(42)	21,355	20,165	18,050
SERVICES & CHGS	(43)	41,732	35,850	34,950
CAPITAL OUTLAY	(44)	4,250	4,700	4,700
TOTAL OPERATING		230,966	229,046	271,839
TOTAL CAPITAL		0	17,500	18,000

AUTHORIZED POSITIONS

FULLTIME		3	3	3
PARTTIME		2	2	2
OTHER				
TOTAL		5	5	5

GOAL STATEMENT

The goal of Emergency Management for FY-08 is to continue to establish a public awareness as to the functions of the Emergency Management Agency and to create an image to the citizens of Macon and Bibb County to reflect that we are professionally trained, dedicated and ready to serve our community at any time.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Emergency Management Agency/Public Safety

	2006	2007	2007	2008
OBJECTIVE:	Actual	Budget	Mid-Yr	Proj.
<p><u>Train new Technical op</u> Train new Technical Operations Officer</p> <p>Workload</p> <p>Efficiency</p> <p>Effectiveness</p> <p>Outcome/Impact</p>	400			400
<p><u>Full Scale WMD Exercise (Airport)</u> Table Top Exercise w/Bibb County on Lake TOBO</p> <p>Better prepared to handles any terrorism incident and a dam failure at Lake TOBO</p>	200+			200+
<p><u>Remain on Area 4 all Hazards Council</u></p> <p>Effective use of federal funds for all hazards protection throughout Area 4</p>	100+			100+
<p><u>Remain active on Area Four Antiterrorism Task Force</u></p> <p>Continued participation in area-wide awareness and preparation for terrorist attacks.</p>	100+			100+

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

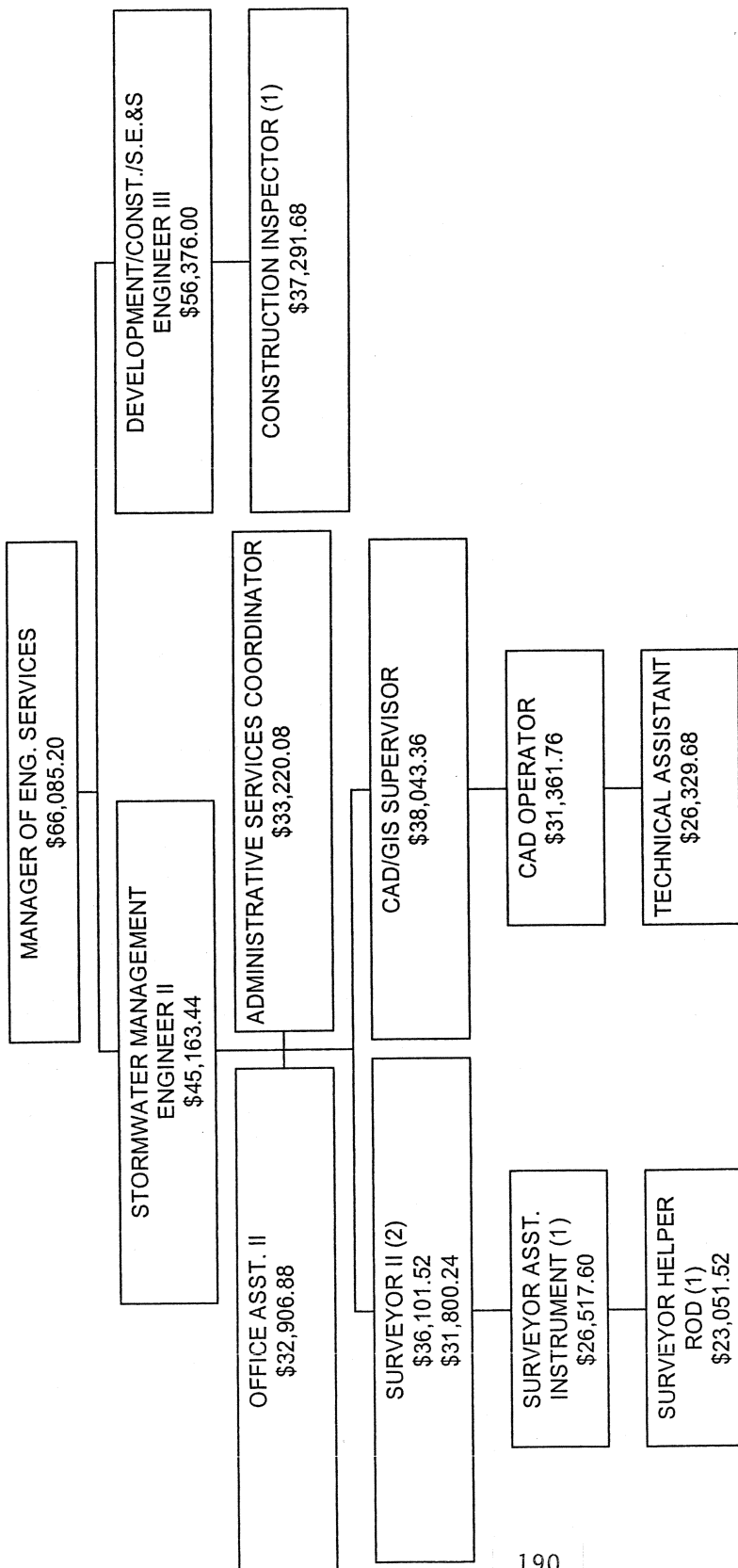
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Emergency Management Agency/Public Safety

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact Procurement of grant money to buy needed equipment and material for effective response to terrorism.	25+	25+	25+	25+
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact Train Volunteers in a effort for them to upgrade their FCC License General Volunteers will take test to qualify for all privileges.				200
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact				
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON-ENGINEERING DEPARTMENT
 ORGANIZATIONAL CHART -FY 2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Engineering

FUNCTION: Municipal Engineering

DESCRIPTION

The City of Macon Government is responsible for the public wealth, health, and growth of this community. The Engineering Department insures that these objectives are achieved through good civil engineering, planning, review and approval of proposed civil projects, maintenance, and inspection and design all projects involving the City of Macon. The Engineering Department works closely with all City Departments to insure that their engineering and surveying needs are met.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	580,730	581,384	606,795
SUPPLIES	(42)	15,720	18,500	21,050
SERVICES & CHGS	(43)	58,173	18,400	15,500
CAPITAL OUTLAY	(44)	0	800	0
TOTAL OPERATING		654,623	619,084	643,345
TOTAL CAPITAL		0	150,000	100,000

AUTHORIZED POSITIONS

FULLTIME		13	13	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	13	13

GOAL STATEMENT

The goal of the Engineering Department is to provide efficient, accurate engineering and surveying services to the City of Macon as needed. Also, the Department is to continue to act as liaison to Department of Transportation, Department of Natural Resources (E.P.D.) and all planning agencies on projects involving the City of Macon.

CITY OF MACON

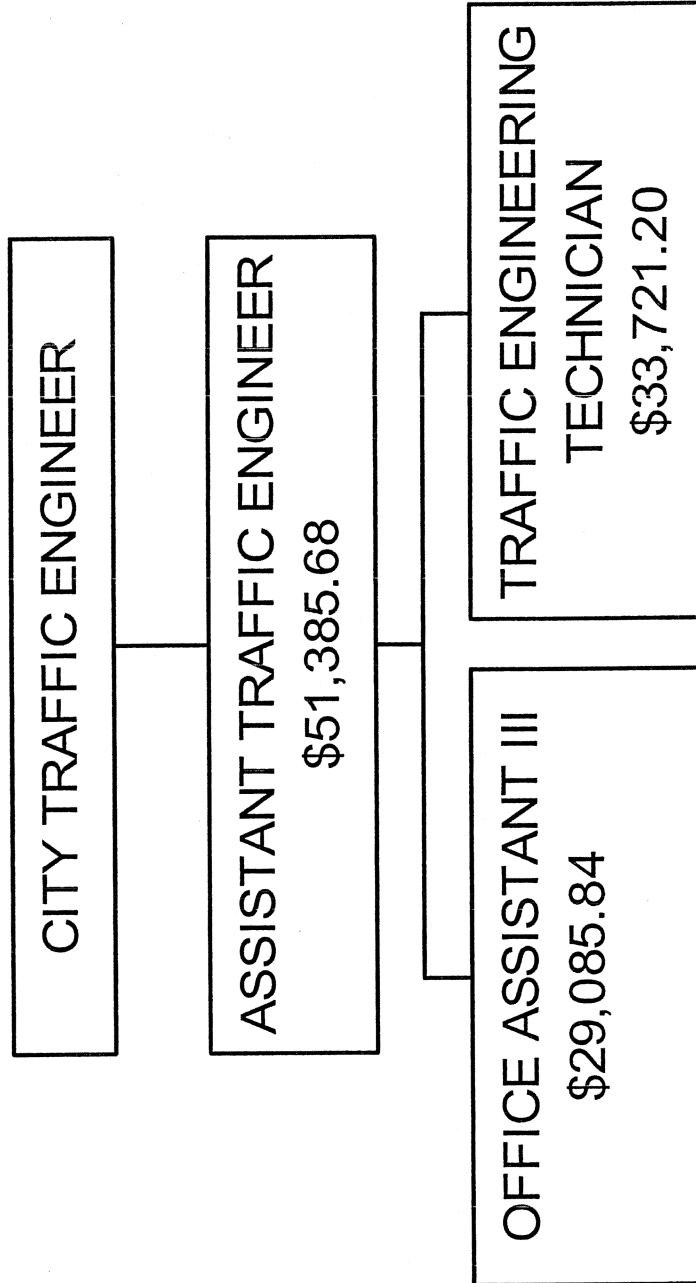
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: ENGINEERING/MUNICIPAL

	2006	2007	2008
OBJECTIVE:	Actual	Budget	Mid-Yr Proj.
Workload	296	300	187
Efficiency			90%
Effectiveness			
Outcome/Impact			300
OBJECTIVE:			
Workload	956	1600	592
Efficiency			95%
Effectiveness			
Outcome/Impact			1000
OBJECTIVE:			
Workload	834	1000	576
Efficiency			95%
Effectiveness			
Outcome/Impact			1000
OBJECTIVE:			
Workload	6131	7000	3482
Efficiency			99.7
Effectiveness			
Outcome/Impact			7000

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON-TRAFFIC ENGINEERING
ORGANIZATION CHART-FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Engineering

FUNCTION: Traffic Engineering

DESCRIPTION

The Traffic Engineering Division is responsible for the design and placement of all traffic control devices, establishment of traffic and parking regulations, operational design of street and highway projects, review of all proposed development plans and participation in all transportation activities (M.A.T.S.).

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	189,093	136,868	159,503
SUPPLIES	(42)	2,066	2,400	2,870
SERVICES & CHGS	(43)	47,904	41,800	51,300
CAPITAL OUTLAY	(44)	0	800	0
TOTAL OPERATING		239,063	181,868	213,673
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		4	3	3
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		4	3	3

GOAL STATEMENT

The goal of the Traffic Engineering Division is to maximize the safety and efficiency of traffic movement throughout Macon and Bibb County.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

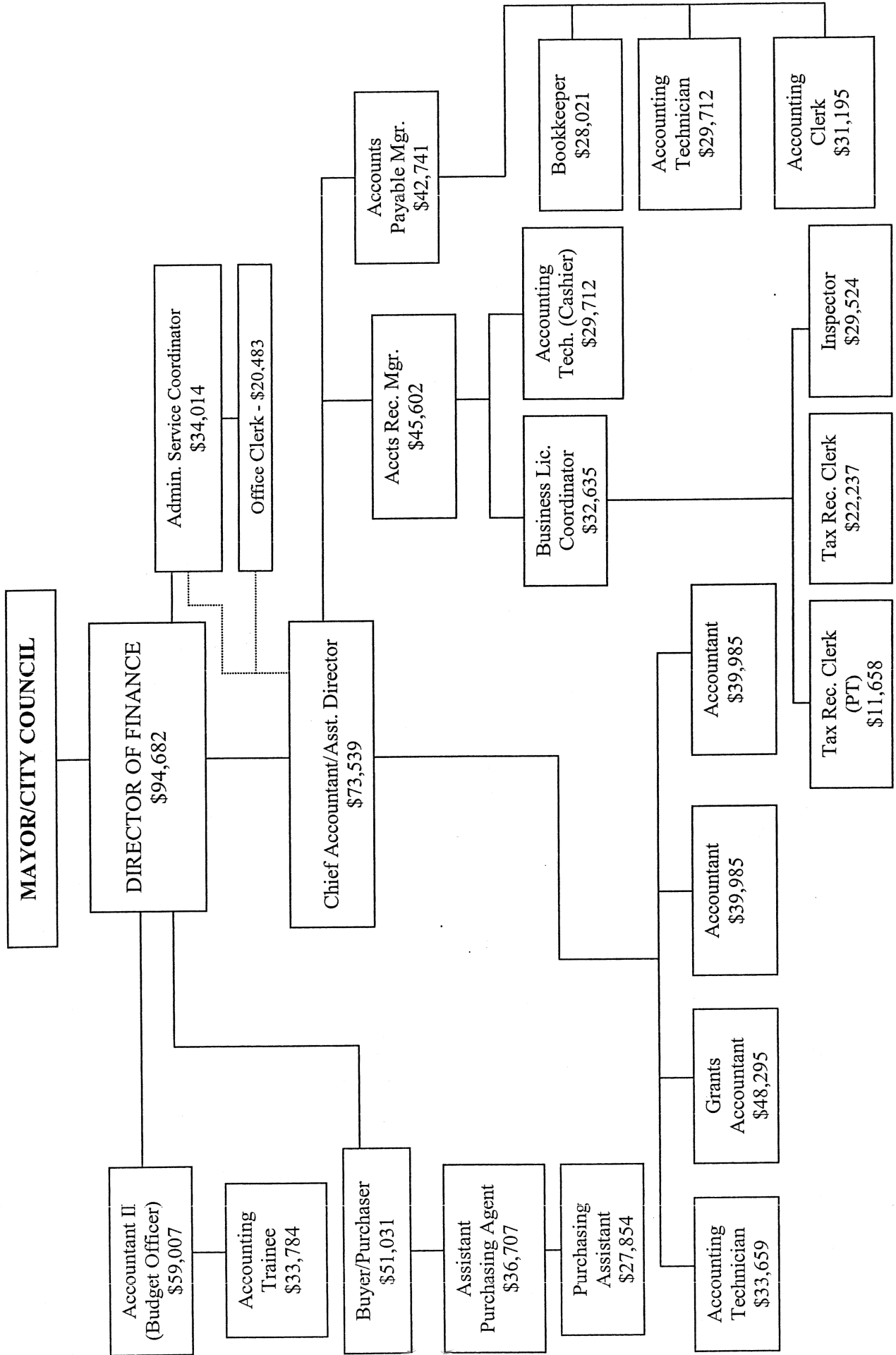
DEPARTMENT/FUNCTION:

Macon/Bibb Traffic Engineering

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	116	29	70	120
Efficiency	98%	22%	65%	65%
Effectiveness				
Productivity				
OBJECTIVE:				
Workload	161	37	85	150
Efficiency	147	36	80%	80%
Effectiveness				
Productivity				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Productivity				
OBJECTIVE:				
Workload				
Efficiency				
Effectiveness				
Productivity				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON – FINANCE DEPARTMENT ORGANIZATION CHART FY 2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Finance

FUNCTION: Financial Administration

DESCRIPTION

The Finance Department is responsible for the financial and procurement operations of the City of Macon and serves as an advisor to the Administration and City Council with respect to financial matters. The functions of financial administration are accounting, budget, purchasing, cash management, revenue collections, and debt administration, fixed assets, telephones administration and payroll execution.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	839,574	947,411	1,108,806
SUPPLIES	(42)	15,967	20,000	20,000
SERVICES & CHGS	(43)	110,940	116,600	99,900
CAPITAL OUTLAY	(44)	0	950	0
TOTAL OPERATING		966,481	1,084,961	1,228,706
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME		20	20	22
PARTTIME		1	1	1
OTHER		0	0	0
TOTAL		21	21	23

GOAL STATEMENT

The goals of the Finance Department are to provide timely, accurate financial information to Administration, Council and other City departments and to provide for the centralization of the purchasing function in order to purchase goods and services for all City departments in an effective and efficient manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

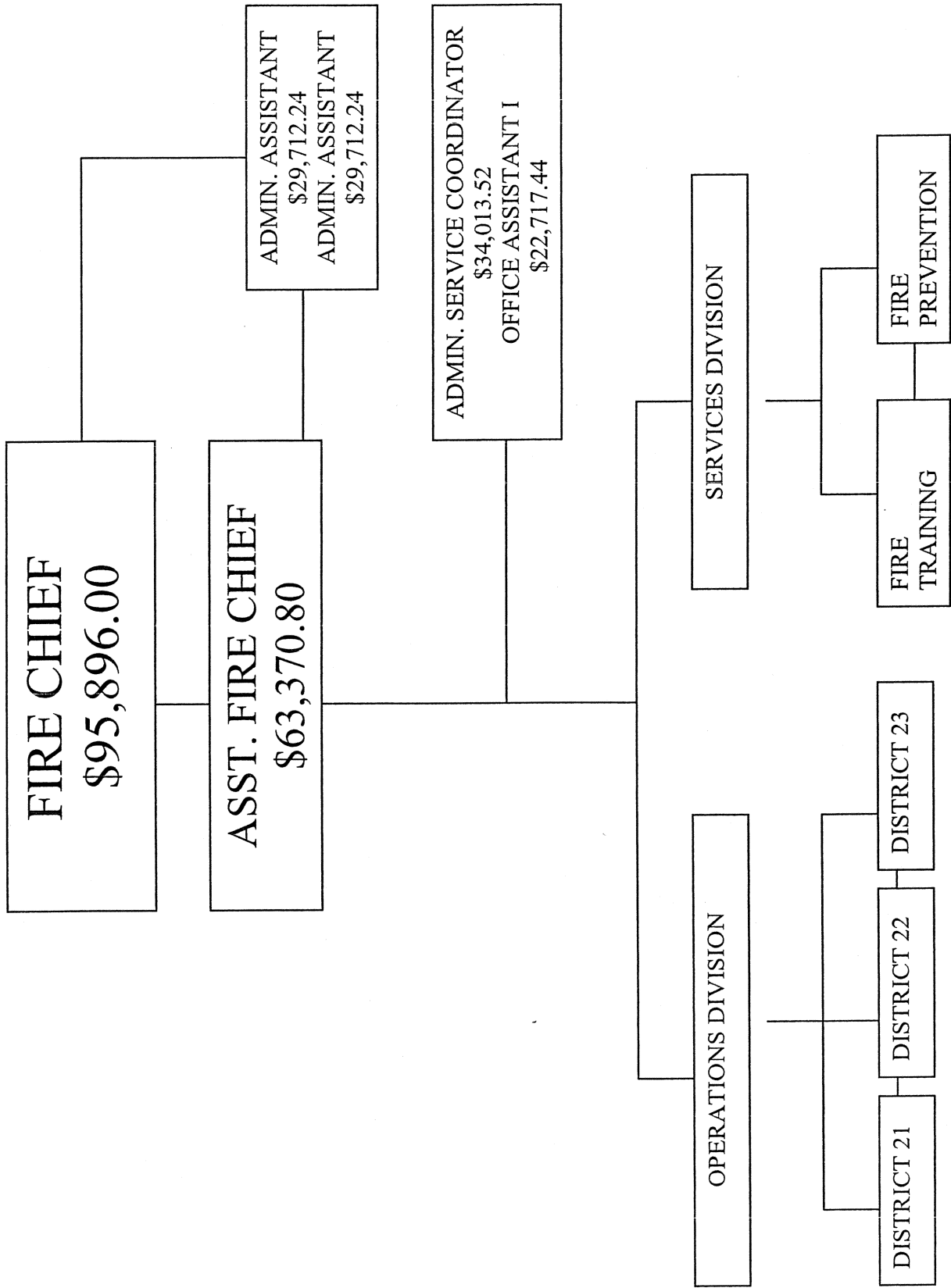
DEPARTMENT/FUNCTION:

Finance

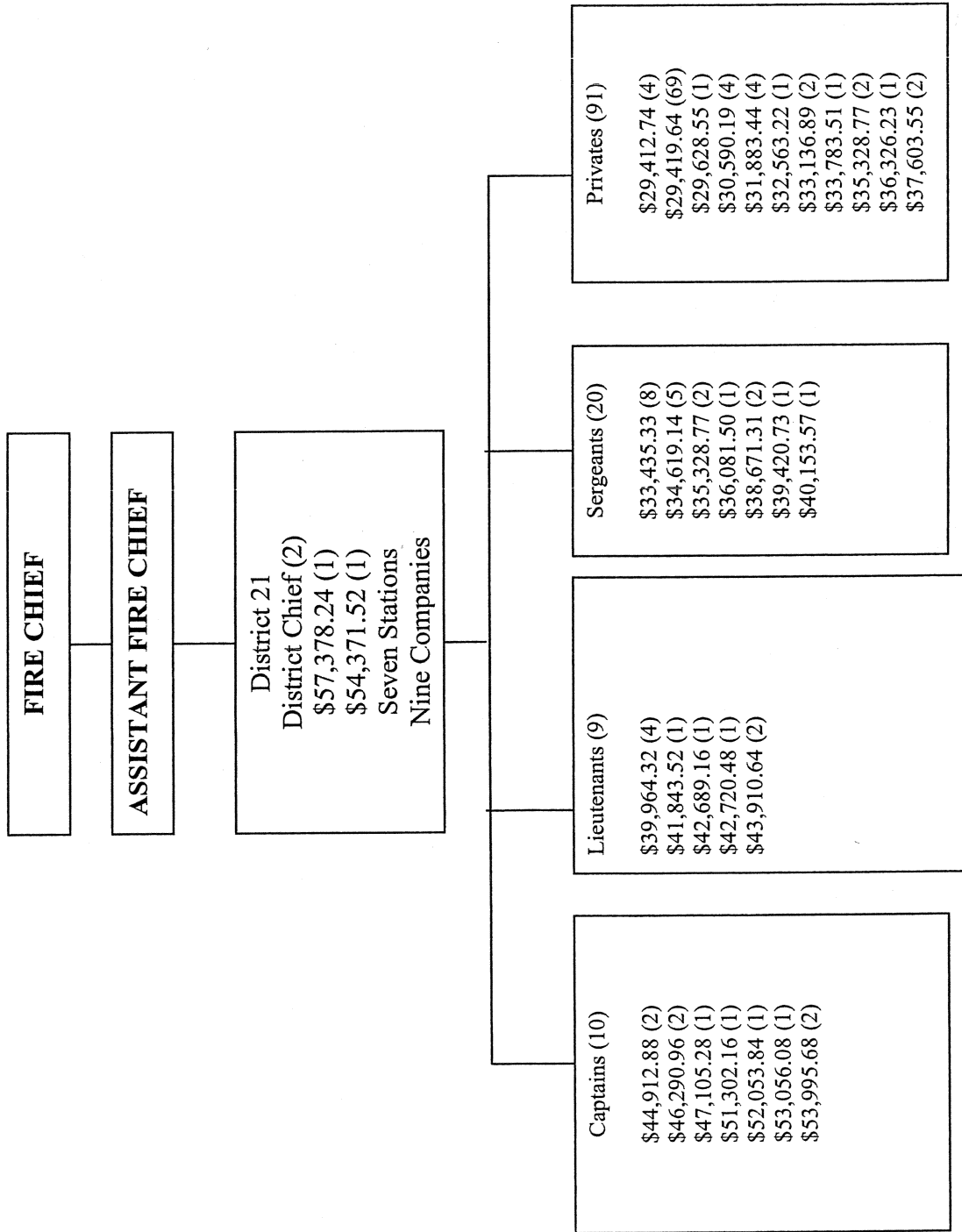
	2006	2007	2008
	Actual	Budget	Mid-Yr Proj.
OBJECTIVE: <u>Complete annual financial audit within 6 months of close of year</u>			
Workload		180	180
Efficiency		31-Dec	31-Dec
Effectiveness	Qualified	Qualified	Unqualified
Outcome/Impact			
	Workdays to complete audit and statements		
	Audited statements returned from printer by December 31st		
	Unqualified Audit Report		
OBJECTIVE: <u>Reconciliations of bank accounts, grants, payables, rec. & interfund</u>			
Workload	300	300	300
Efficiency	300	300	300
Effectiveness	100	100	100
Outcome/Impact			
	Number of reconciliations completed per year		
	Completion by 15th of following month		
	Reconciling JE's done for each account		
	Reliance on account balances		
OBJECTIVE: <u>Report operating account balance monthly to Admin. Council, & Depts.</u>			
Workload	11	11	11
Efficiency	9	11	11
Effectiveness			
Outcome/Impact			
	Monthly reports from Finance - number of months reported		
	Reports submitted by 3rd Monday of each month		
	Accurate reports not needing correction		
	Increased reliability		
OBJECTIVE: <u>Provide training to all financial personnel</u>			
Workload	40	40	40
Efficiency	40	80	80
Effectiveness			
Outcome/Impact			
	Budget/Accounting personnel in City		
	Hold training at least twice per year		
	More adherence to policies and procedures		
	Better internal control		

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

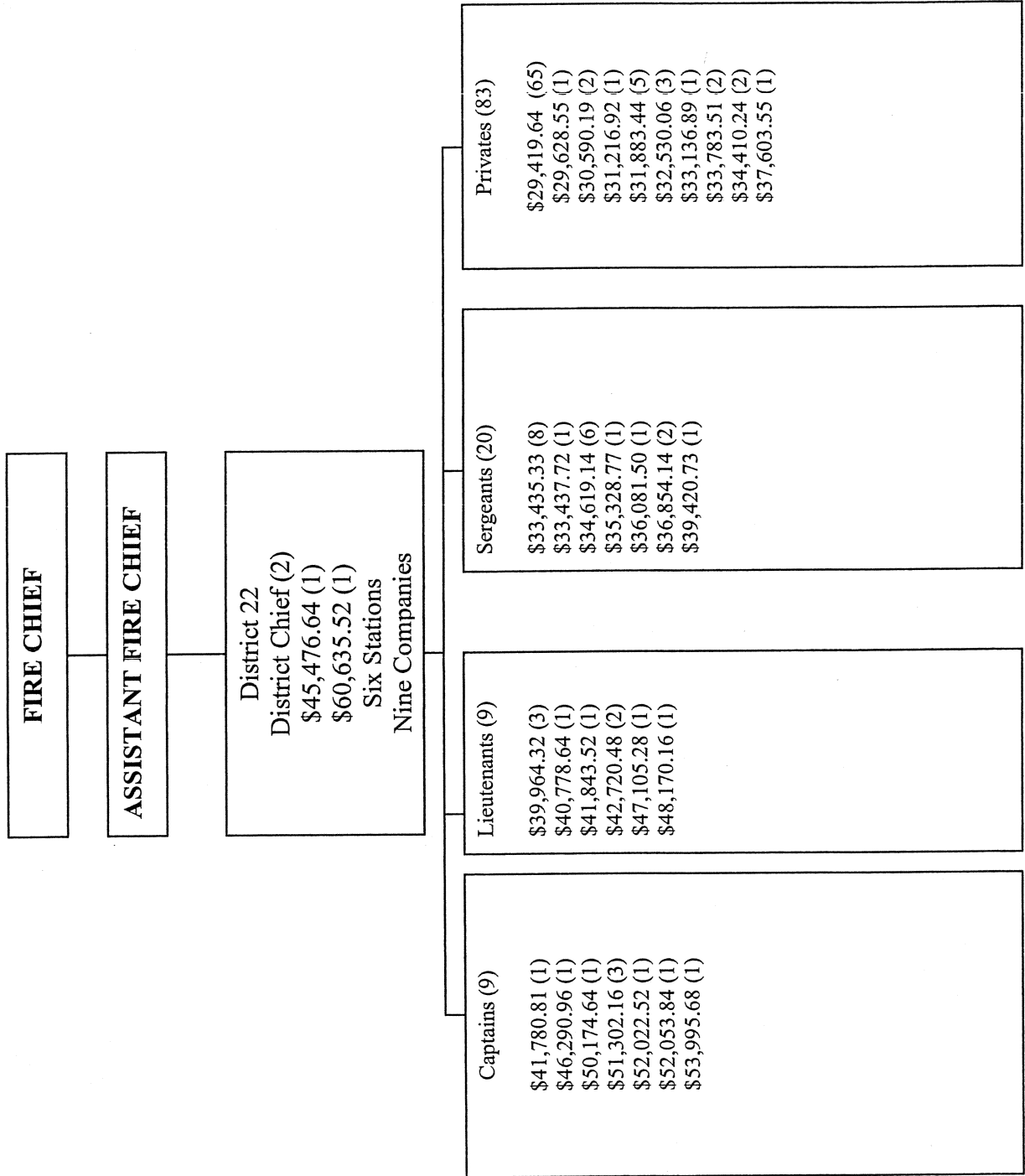
**CITY OF MACON – BIBB COUNTY FIRE DEPARTMENT
ORGANIZATIONAL CHART FY 2008**



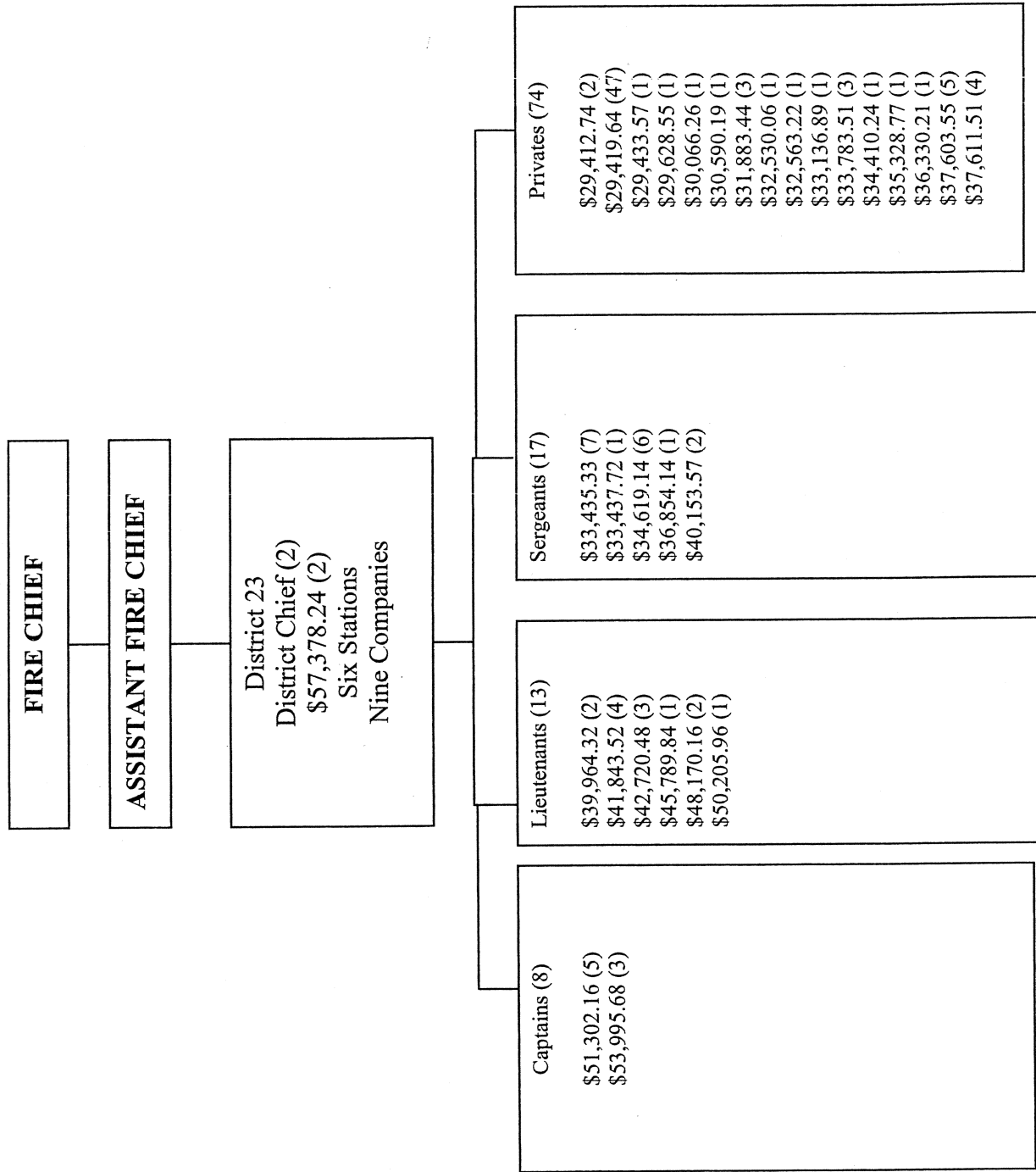
**CITY OF MACON-MACON - BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2008 - DISTRICT 21**



**CITY OF MACON-MACON – BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2008 – DISTRICT 22**



**CITY OF MACON-MACON – BIBB COUNTY FIRE DEPARTMENT
ORGANIZATION CHART FY 2008 – DISTRICT 23**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire

FUNCTION: Administration

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Administration Division oversees and assures the smooth operation of all our divisions. Our functions are fire prevention, fire training, fire suppression, fire investigation, rescue services, and mitigation of hazardous materials accidents.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	417,688	327,378	337,271
SUPPLIES	(42)	9,084	8,632	8,950
SERVICES & CHGS	(43)	7,444	9,038	59,000
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		434,216	345,048	405,221
TOTAL CAPITAL		429,000	1,311,003	700,000

AUTHORIZED POSITIONS

FULLTIME	Sworn	2	2	2
	Civilian	4	4	4
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		6	6	6

GOAL STATEMENT

The goal of Macon-Bibb County Fire Department Administration is to manage and assure the smooth operation of all Fire Department Divisions for the citizens of Macon.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

Fire -- Administration

DEPARTMENT/FUNCTION:

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: Efficiency	0%	100%	100%	100%
<p><u>To increase administrative effectiveness of fire services through computer technology.</u> Utilize data for National Fire Incident reporting/allow for national agency reporting and proper access to Homeland Security Grant Funding.</p>				
OBJECTIVE: Workload	13	36	18	30
Workload	6	4	3	4
Workload	7	12	6	4
Effectiveness	3	0	13	5
<p><u>To increase productivity of all administrative operations by 5% by the end of FY 2007.</u> Number of Command Staff Meetings No. of Administrative/Suppression Division Management Sessions No. of Administrative/Suppression Field Meetings Number of inventory items lost, destroyed, stolen or missing.</p>				
OBJECTIVE: Workload	12	12	4	12
Effectiveness	0	0	2	0
Workload	5	0	4	40
Workload	23	0	15	20
Effectiveness	NA	138	138	79
<p><u>To reduce firefighter accidents and injuries by 5% by the end of FY 2007.</u> Number of Safety Meetings Number of Lost-Time Injuries (over 30 days) No. of injury reports processed thru Safety committee and turned over to Risk Manager No. of vehicle accident reports processed thru Safety Committee and turned over to Risk Manager To train all Fire Officers to the NIMS Curriculum</p>				
OBJECTIVE: Efficiency	8	6	3	5
Workload	8	8	3	4
<p><u>To enhance the public's knowledge on fire safety and life saving issues</u> No. of Corrective Safety Measures submitted to Administration No. of Health and Nutrition Programs presented in conjunction with Bibb County Health Dept., Ga. Central Health Systems and the North Central State Health Department</p>				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire

FUNCTION: Firefighting

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Firefighting Division is the core of the department and is responsible for fire suppression, rescue services, and mitigation of hazardous material accidents.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	16,016,840	16,561,588	16,218,878
SUPPLIES	(42)	693,965	640,700	630,500
SERVICES & CHGS	(43)	241,629	218,762	224,750
CAPITAL OUTLAY	(44)	90,746	70,700	72,745
TOTAL OPERATING		17,043,180	17,491,750	17,146,873
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME	Sworn	369	369	369
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		369	369	369

GOAL STATEMENT

The goal of the Macon-Bibb County Fire Department, Firefighting Division, is to protect life and property from fire and other peril.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

FIRE -- FIREFIGHTING

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:				
Workload	2705	4500	675	4000
Workload	75	29	4	29
Efficiency	124	150	67	110
Efficiency	9825	6100	3533	8000
Effectiveness	7	4	2	4
Workload	78000'	106000'	11037'	106,000'
Workload	912	500	221	350
OBJECTIVE:				
Efficiency				25
Effectiveness				10
Effectiveness				5
Efficiency	3.76	3.7	3.74	3.7
Efficiency				5
OBJECTIVE:				
Efficiency	0	50	3	387
OBJECTIVE:				
Workload	45	75	32	50
Workload	131	12	8	50

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire

FUNCTION: Prevention

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Fire Prevention Bureau conducts building, home, and flammable liquid inspections; conducts fire safety programs; and Junior Fire Marshall programs in school.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	679,417	603,782	590,730
SUPPLIES	(42)	27,308	27,250	26,450
SERVICES & CHGS	(43)	16,356	18,416	22,135
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		723,081	649,448	639,315
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	12	10	10
	Civilian	1	1	1
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	11	11

GOAL STATEMENT

The goal of the Macon-Bibb County Fire Department, Fire Prevention Bureau is to minimize loss of life and property from fire through business/home inspection and through good fire safety practices and education in the area of prevention of fires.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

FIRE -- PREVENTION

DEPARTMENT/FUNCTION:

	2006	2007	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.	
OBJECTIVE:					
Workload	4793	5000	2227	4500	
Efficiency	\$1,639,707	\$2,000,000	\$1,651,872	\$1,700,000	
	\$711,400	\$1,000,000	\$1,701,676	\$1,000,000	
Workload	247	300	71	150	
Effectiveness	4	0	1	0	
	0	0	1	0	
OBJECTIVE:					
Workload	0	1750	0	1750	
Workload	68	50	134	100	
Workload	107	30	47	75	
Workload	9	16	2	15	
OBJECTIVE:					
Efficiency	1232	1300	733	1250	
Effectiveness	53%	90%	97.50%	95%	
Effectiveness	48%	10%	40.65%	<10%	
Effectiveness	<1%	<1%	<1%	<1%	
OBJECTIVE:					
Workload	128	50	14	50	
Effectiveness	19	10	5	30	
Workload	4	15	1	4	
Specialized	257	300	45	300	
Services					
Y-T-D					
Projected	764	1670	480	700	
Efficiency					
Y-T-D	15124	15000	7991	16000	

To increase productivity of inspections and services by 5% by end of FY 2007.
 Total no. of occupancies required by the OCGA to be inspected once per year.
 Fire Loss
 (City)
 (County)

No. of plans/plats given recommendation w/in 24 hours
 Number of fire fatalities
 (City)
 (County)

To facilitate a curriculum that specifically focuses on educating the public on the fire safety.
 No. of Bibb County sixth graders successfully completing Level 6 Program.
 No. of Fire Safety Education Meetings held (excluding Level 6)
 No. of Ancillary Fire Safety Programs, Pluggie, Health Fairs, Career Days and other special presentations
 Number of Fire Safety House Presentations

To increase correction of all inspection violations by 5% by the end of FY 2007.
 No. of commercial/industrial bldgs. re-inspected w/in 14 calendar days after violations found
 Percentage of violations voluntarily corrected within 14 days
 Percentage of uncorrected violations w/in 14 days cited for violation(s)
 Percentage of inspected properties experiencing a fire incident within 6 months

To reduce arson by 5% by the end of FY 2007.
 Number of arson cases reported
 (City)
 (County)

No. of arson cases resulting in arrest
 No. of fires (accidental and/or arson) referred to Arson Investigators for further review.
 Fireworks -- Blasting -- Air Curtain Destructor -- Burn Permits
 0 0 0 0
 0 0 0 0
 0 0 0 0

No. of NFIRS forms processed thru the Georgia Fire Marshal's Office utilizing computer software
 City Fire (0000) County Fire (0000) City EMS (0000) County EMS (0000) = 0000
 (0000) (0000) (0000) (0000) = 0000
OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Fire

FUNCTION: Training

DESCRIPTION

The Macon-Bibb County Fire Department is responsible for the protection of life and property from fire and other peril.

The Training Division provides orientation and training of new personnel, continuing education, and training programs for line personnel, and operates a training complex on Tinker Drive.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	182,051	341,677	341,331
SUPPLIES	(42)	24,701	20,300	23,550
SERVICES & CHGS	(43)	21,019	25,310	25,310
CAPITAL OUTLAY	(44)	5,404	5,597	14,300
TOTAL OPERATING		233,175	392,884	404,491
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME	Sworn	3	5	5
	Civilian	2	2	2
PARTTIME	Civilian	1	1	1
OTHER				
TOTAL		6	8	8

GOAL STATEMENT

The goal of the Macon-Bibb County Fire Department, Training Division is to provide initial fire service training; continuing education for our line firefighters; provide emergency medical services training; and to be a community advocate by providing community awareness programs, i.e., CPR training, fire safety education.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

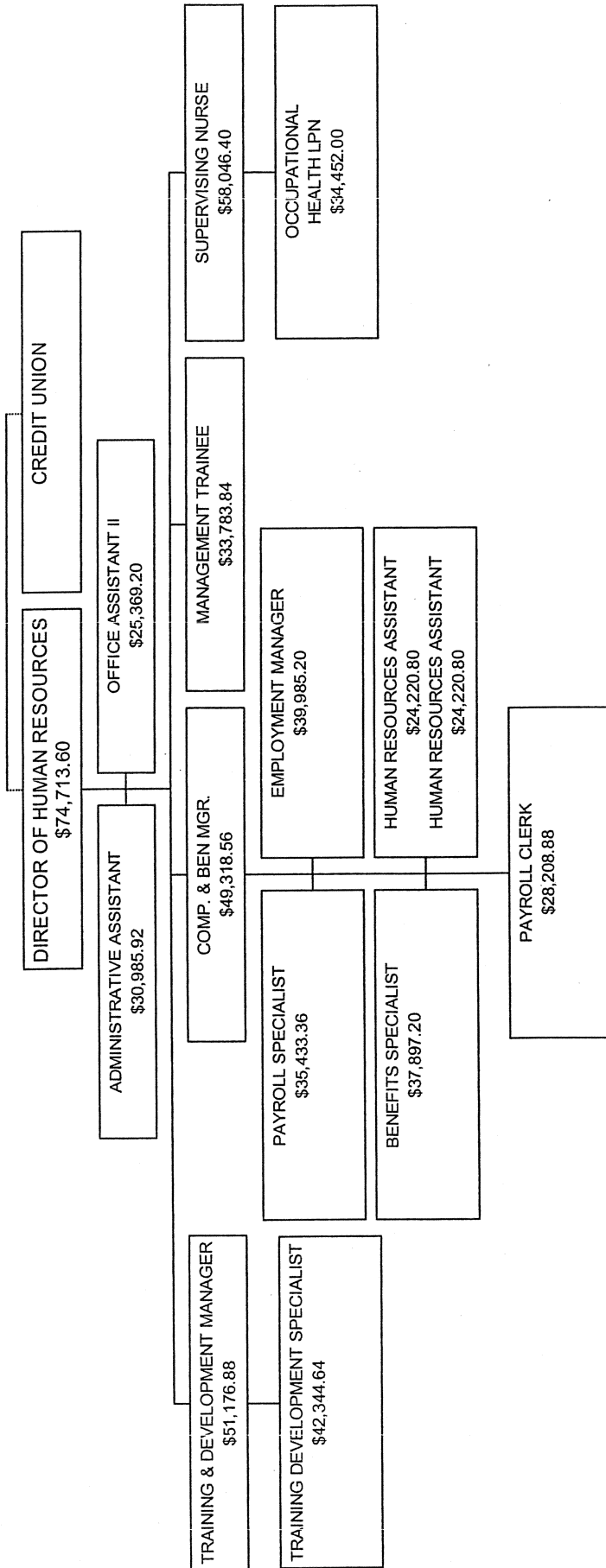
FIRE -- TRAINING

DEPARTMENT/FUNCTION:

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>To maintain all essential ISO certifications</u>				
Efficient	Number of firefighters receiving certification from Ga. Standards & Training Council	240	60	48	60
Efficient	Number of Airport Firefighters receiving certification from Georgia Fire Academy	65	50	61	50
Workload	No. of firefighters undergoing successful completion of Emergency Vehicle Operations (EVO) in house	60	100	275	150
OBJECTIVE:	<u>To maintain rescue, first responder and EMS effectiveness</u>				
Productivity	Number of firefighters trained in Vehicle Extrication	35	60	0	60
Productivity	Number of additional firefighters trained as EMTs in co-op with CGTC	0	10	16	10
Workload	Recertify existing EMTs using the National DOT Curriculum 2-year-period	50	180	180	100
Workload	Recertify firefighters in CPR and the use of Automated External Defibrillators	205	387	15	387
Workload	Certify 15 new Basic Cardiac Life Support Instructors	14	2	46	15
Workload	Certify firefighters in Special Operations (High Angle Rope Rescue, Trench Rescue, Hazardous Materials and Rescue Diving)	180	28	28	50
OBJECTIVE:	<u>To maintain interdepartmental training levels</u>				
Productivity	Number of companies meeting Company Readiness Testing	40	29	29	29
Productivity	Fire Department Sergeants meeting annual ISO mandated training	118	25	35	59

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON-HUMAN RESOURCES
 ORGANIZATION CHART FY 2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: Administration

DESCRIPTION

The Human Resources Department is responsible for all personnel administrative services of the City Government. The department is committed to providing a wide range of professional personnel related services to the Administration, all City Departments and employees. The services enhance the work environment by supporting recruitment, employment, retention, training, EEO compliance, compensation, compensation and benefits administration, employee unfair treatment and discipline procedures, and employee orientation, thereby, improving the work force quality and efficiency so that services to the public can be delivered in a efficient and economical manner.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	520,211	547,358	616,826
SUPPLIES	(42)	7,687	7,000	7,000
SERVICES & CHGS	(43)	113,703	124,025	133,325
CAPITAL OUTLAY	(44)	2,983	500	4,000
TOTAL OPERATING		644,584	678,883	761,151
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME		13	12	13
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	12	13

GOAL STATEMENT

To provide quality and efficient personnel leadership in the allocation and utilization of services to the City, employees and applicants.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: HUMAN RESOURCES

	2006	2007	2008
	Actual	Budget	Mid-Yr
			Proj.
OBJECTIVE: <u>To process all applications in a timely and efficient manner.</u>			
Workload	Process 3600 applications (25% by Internet)		3600
Efficiency	Notify all applicants of application status within 5 days		95%
Effectiveness	Hire for 95% of vacancies within fiscal year		100%
Outcome/Impact	Hire qualified employees in a timely manner (less than 60 days)		95%
OBJECTIVE: <u>To develop a safe and well-training workforce.</u>			
Workload	Number of employees participating in training		1395
Efficiency	Number of training classes conducted		50
Effectiveness	Number of training hours provided		10000
Outcome/Impact			
OBJECTIVE: <u>To ensure validity between work time submitted and time paid.</u>			
Workload	Number of bi-weekly payrolls completed		26
Efficiency	Report to Compensation and Benefits Manager and HR Director of bi-weekly payroll status		26
Effectiveness			
Outcome/Impact			
OBJECTIVE: <u>To provide information to employees on benefits.</u>			
Workload	Communicate to employees on benefits and other City issues		2
Efficiency	Increase number of employees participating deferred compensation		10%
Effectiveness	Increase number of employees participating in direct deposit		70%
Outcome/Impact	Meetings conducted to inform employees on City benefits		2

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:	HUMAN RESOURCES/ ADMIN				
OBJECTIVE:	2006	2007	2007	2007	2008
Workload	Actual	Budget	Mid-Yr	Proj.	Proj.
<p><u>To prepare and submit monthly reports timely and accurately.</u></p> <p>Number of deficit/overages reports submitted</p> <p>Number of EEO reports submitted</p>	12			2	
<p>Number of Workforce participants placed on payroll</p> <p>Number of sworn police and fire employees hired</p> <p>Number of civilian employees hired</p>	300			120	60
<p>Monitor and comply with 200 payroll deductions</p>	200				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: Medical Dispensary

DESCRIPTION

The Medical Dispensary is responsible for all in-house medical services of the City Government. Staff members serve as advisors to the City's management team, and employees on relevant medical matters. The Medical Dispensary staff provides physical examinations on all new employees and annual physicals on Fire and Police personnel. Staff members also provide first aid treatment to employees of a non-emergency nature, clearance for employees who have been injured and sick to return to work and provide employee counseling on health related problems.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	108,140	108,276	113,088
SUPPLIES	(42)	4,008	6,000	6,000
SERVICES & CHGS	(43)	124,865	162,390	59,800
CAPITAL OUTLAY	(44)	0	850	0
TOTAL OPERATING		237,013	277,516	178,888
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		2	2	2

GOAL STATEMENT

To provide non-emergency medical service to employees, user departments and applicants in an economical and efficient manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: HUMAN RESOURCES/MEDICAL DISPENSARY

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: <u>To help contain rising healthcare costs thru physical fitness.</u>				
Workload Develop and implement a wellness program				1395
Efficiency Work with police and fire personnel to establish physical fitness requirements for new hires				600
Effectiveness Number of insurance meetings held with account executive (Coventry of Georgia)				650
Outcome/Impact Number of insurance reports prepared and submitted annually				12
OBJECTIVE: <u>To provide consultation medical services to employees.</u>				
Workload Number of projected consultations conducted (City Physician)				1395
Efficiency Number of employees consulted				1395
Effectiveness				
Outcome/Impact				
OBJECTIVE: <u>To provide job-related medical services to employees.</u>				
Workload Number of projected annual physicals (sworn police and fire) for determination of fitness for duty				320
Efficiency Number of new hires processed				175
Effectiveness Percentage of actual physicals performed within time frame.				97%
Outcome/Impact Percentage of new employees approved for employment from a medical standpoint.				99%
OBJECTIVE: <u>Cont.</u>				
Workload Number of injuries/illnesses seen				300
Efficiency Percentage of employees projected to return to work without loss of time.				95%
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Human Resources

FUNCTION: Credit Union

DESCRIPTION

The Credit Union is a cooperative effort of City employees helping each other during financial crisis's and helping each other by improving their quality of life by offering financial assistance whenever available.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	92,633	100,840	105,963
SUPPLIES	(42)	0	0	0
SERVICES	(43)	0	0	0
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		92,633	100,840	105,963
TOTAL CAPITAL		0	0	0

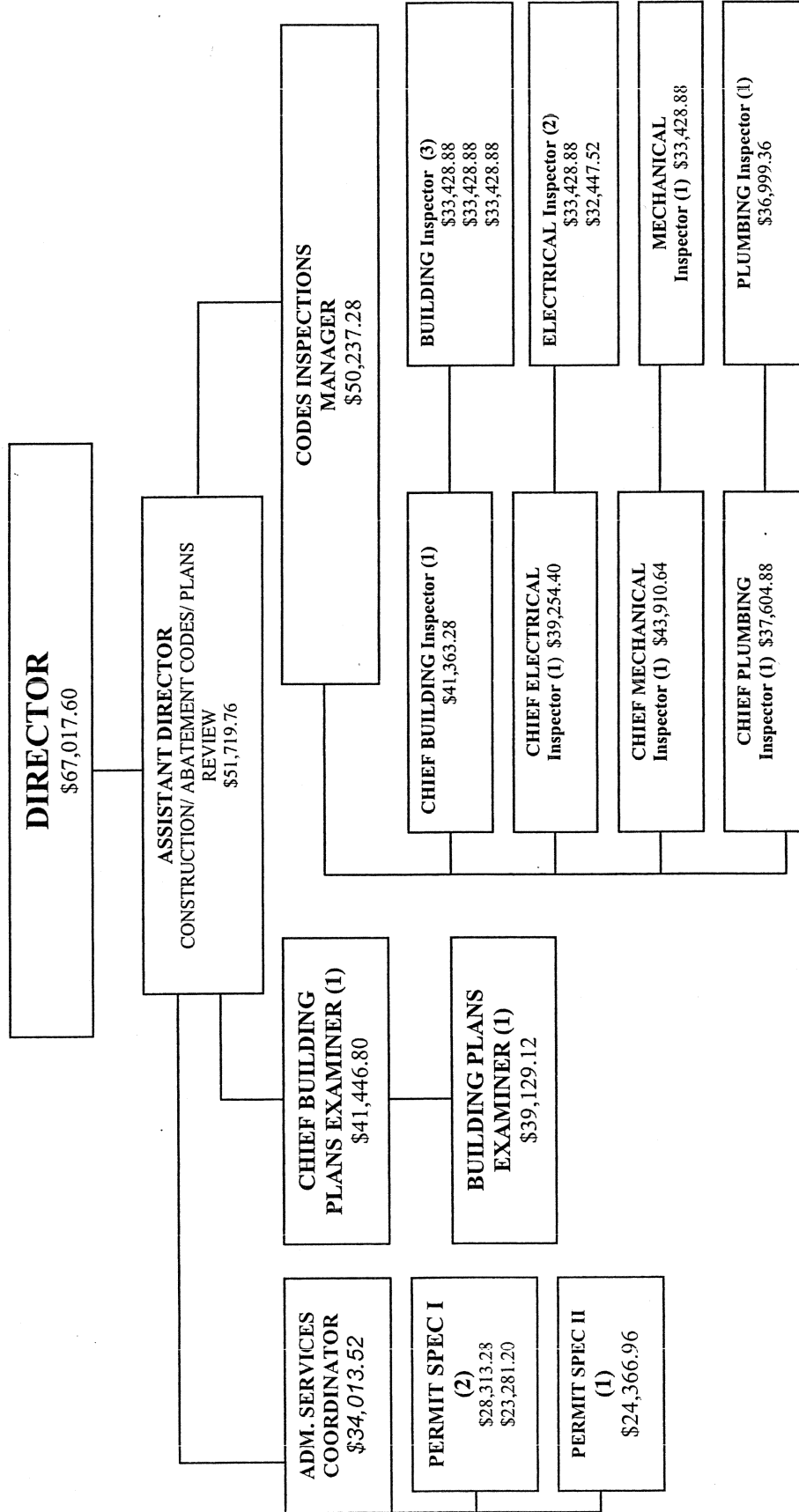
AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		1	0	0
OTHER				
TOTAL		3	2	2

GOAL STATEMENT

The goal is for the City Employee Credit Union to provide a benefit, which will increase the quality of life for City employees.

CITY OF MACON-BUREAU OF INSPECTION & FEES ORGANIZATION CHART FY 2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Bureau of Inspection and Fees

FUNCTION: Administration

DESCRIPTION

The administration of Macon/Bibb County Construction Code Program. Issues and maintains construction permits. Reviews plans, specifications and construction documents for compliance. Performs field investigations and inspections for code compliance.

The department operates with 20 full time staff members. Four having managerial responsibilities, 11 having technical/professional responsibilities and the remaining staff being clerical.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,049,527	1,066,899	953,279
SUPPLIES	(42)	45,834	56,802	64,335
SERVICES & CHGS	(43)	36,478	58,333	40,337
CAPITAL OUTLAY	(44)	0	5,940	0
TOTAL OPERATING		1,131,839	1,187,974	1,057,951
TOTAL CAPITAL		0	10,180	0

AUTHORIZED POSITIONS

FULLTIME		24	24	20
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		24	24	20

GOAL STATEMENT

To ensure public safety, health, and general welfare of citizens within the jurisdiction of this Department where the same considerations are relative to construction, rehabilitation, maintenance, and use of the built environment.

CITY OF MACON

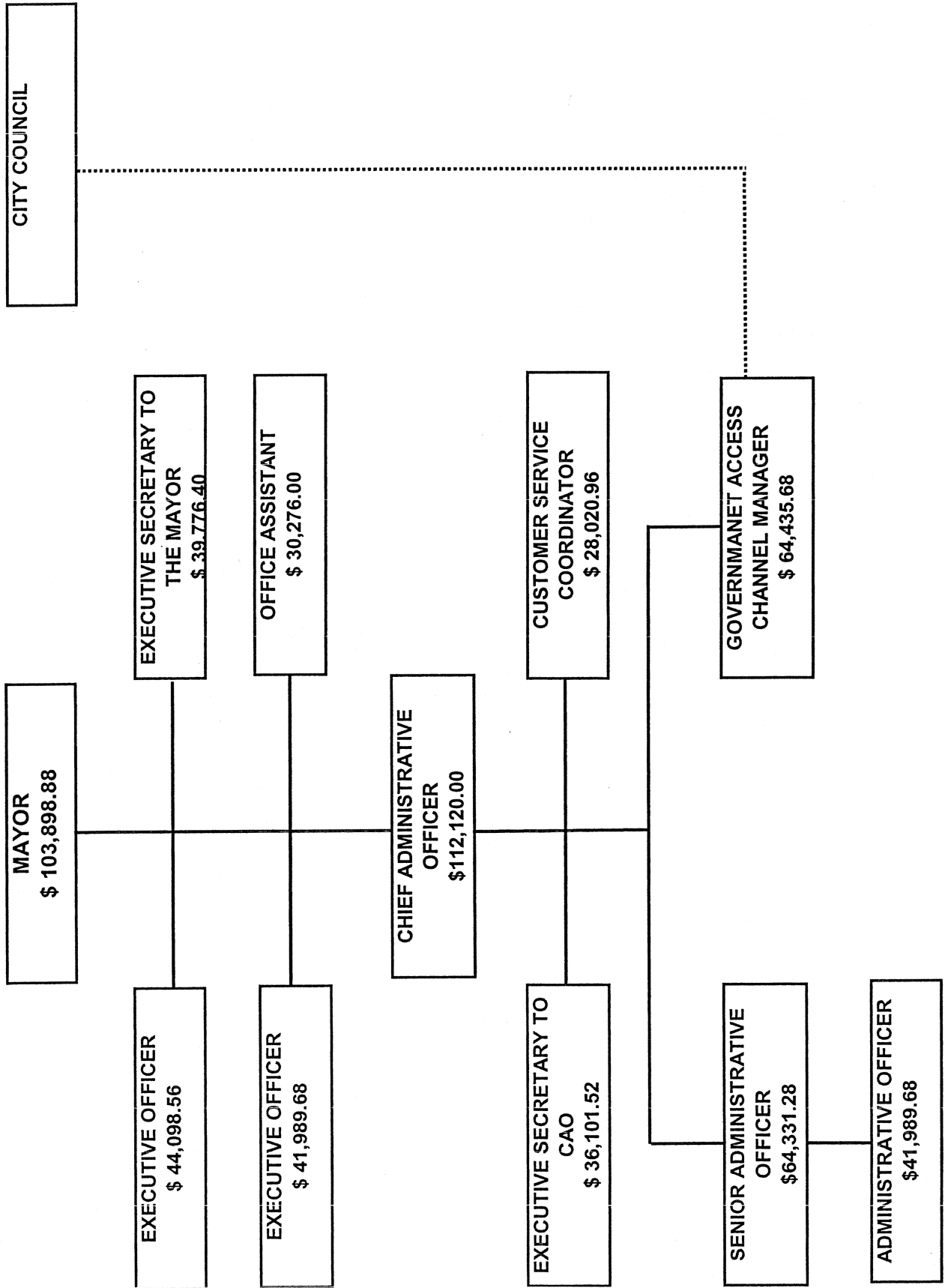
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Inspection & Fees / Code Enforcement

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Ⓡ Volume of construction inspections per year</u>				
Workload	Number of inspections completed per month average @ 1850 or 22,200 per year	27083	23980	10973	22200
Efficiency					
Effectiveness					
Outcome/Impact	Education, training & knowledge of codes & construction provide an efficient use of time during inspections				
OBJECTIVE:	<u>Ⓡ Number of inspections completed within 24 hours of request</u>				
Workload	99% or more of inspections are completed within 24 hour. Average @ 1833 completed in 24 hours	26750	23500	10873	21996
Efficiency					
Effectiveness	99% of all inspections are completed when requested or the following day				
Outcome/Impact	Inspectors work to accommodate contractors and not delay progress of construction				
OBJECTIVE:	<u>Ⓡ Number of commercial projects reviewed within 2 wks. of submittal</u>				
Workload	Average between 130& 150 reviews both street and formal submittals per month	2034	1897	907	1800
Efficiency					
Effectiveness					
Outcome/Impact	Knowledge & training assist design person & developers resolve code problems providing safer buildings				
OBJECTIVE:	<u>Ⓡ Number of certificate of occupancies / letters of completion issued</u>				
Workload	Average @ 55 building brought to closure each month	848	660	415	660
Efficiency					
Effectiveness					
Outcome/Impact	Number of residential & commercial buildings that have final inspections insuring compliance with the codes				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON-MAYOR'S OFFICE
ORGANIZATIONAL CHART FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor and Staff

FUNCTION: Administration

DESCRIPTION

To provide the executive and administrative function of City government

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	667,254	708,003	730,223
SUPPLIES	(42)	17,759	10,500	20,600
SERVICES & CHGS	(43)	108,602	72,500	85,000
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		793,615	791,003	835,823
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME		10	11	11
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		10	11	11

GOAL STATEMENT

The goal of the Mayor's Office is to ensure the enhancement of the quality of life for all of our citizens and guests through the efficient, effective and equitable delivery of essential services.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

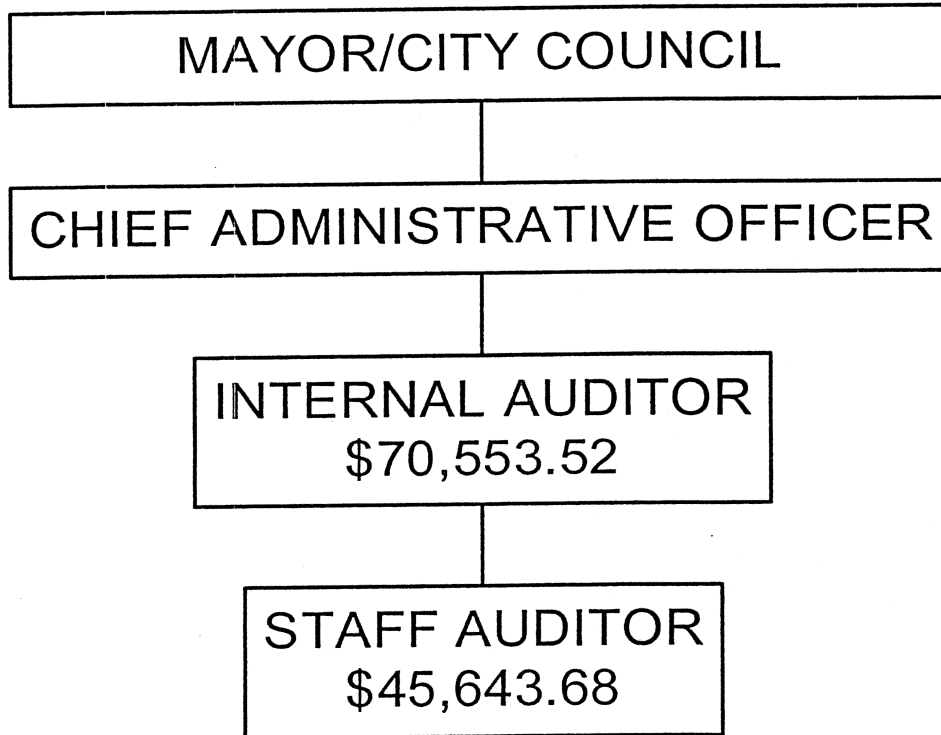
DEPARTMENT/FUNCTION:

Mayor's Office/ Administrative

	2006	2007	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.	
OBJECTIVE:					
Workload	40	40	20	40	
Efficiency	100%	100%	100%	100%	
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload	300	300	150	300	
Efficiency	5%	5%	25%	25%	
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload	12	12	12	12	
Efficiency	100%	100%	100%	100.00%	
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload	800	800	400	800	
Efficiency	80%	80%	80%	80%	
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON-INTERNAL AUDIT ORGANIZATION CHART FY 2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Internal Audit

FUNCTION: Audit

DESCRIPTION

To conduct internal audit of city departments.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	46,948	102,075	128,111
SUPPLIES	(42)	0	1,000	750
SERVICES & CHGS	(43)	1,865	4,405	4,120
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		48,813	107,480	132,981
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME		2	2	2
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		2	2	2

GOAL STATEMENT

Appraisal of Controls, Compliance Testing, Checking for protection of Assets, Verification of Information, and Provide Recommendation to Management.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

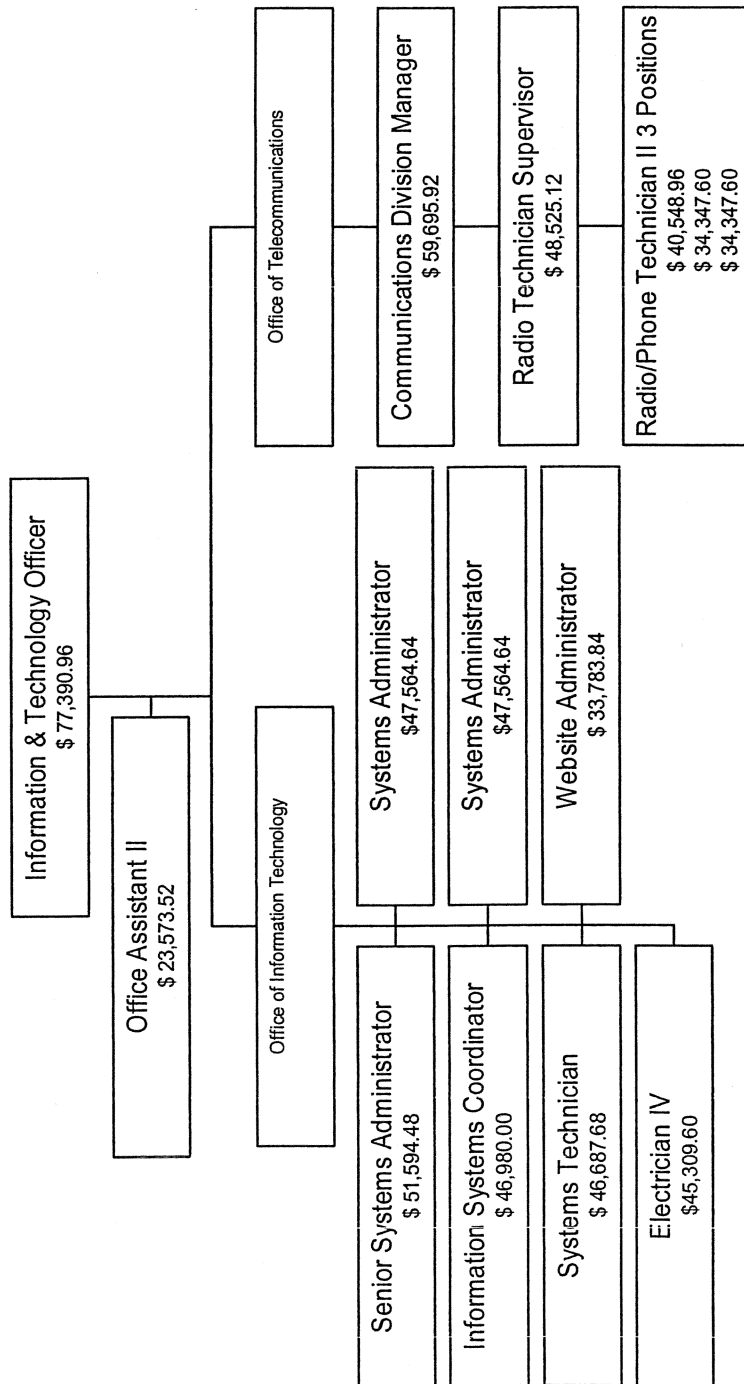
DEPARTMENT/FUNCTION:

Internal Audit

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>Increase number of audits completed per ye</u>				
Workload	Audit plans includes operational, financial, and compliance audits scheduled per year	0	10		10
Efficiency	Increase financial audits to 50% of all audits per year	0%	50%		50%
Effectiveness		0%			
Outcome/Impact					
OBJECTIVE:	<u>Increase number of completed versus planned audits per year</u>				
Workload	Number of planned audits per	0	10		10
Efficiency	100% of planned audits completed	0%	60%		60%
Effectiveness		0			
Outcome/Impact		0			
OBJECTIVE:	<u>Increase percent of audit recommendations implemented</u>				
Workload	Avg. 4 major recommendations made per audit	0	40		40
Efficiency	90% of major recommendations implemented or in process of implementation	0%	36%		36.00%
Effectiveness		0			
Outcome/Impact		0			
OBJECTIVE:	<u>Increase number of certifications in the office</u>				
Workload	Continue education in auditing	0	2		2
Efficiency	Increase number of certifications in the office by 2	0%			
Effectiveness		0			
Outcome/Impact		0			

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON-MANAGEMENT INFORMATION SYSTEMS (MIS)
ORGANIZATION CHART FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor

FUNCTION: Information Systems

DESCRIPTION

Information Systems is composed of the Hardware, Software and the Personnel, which together provide the maintenance of information technology all City's users. The City financial and personnel records are on the MUNIS system, which are accounted in the respective departments budgets.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	436,117	437,835	513,512
SUPPLIES	(42)	7,337	8,000	8,000
SERVICES & CHGS	(43)	102,421	177,750	147,520
CAPITAL OUTLAY	(44)	24,384	2,000	0
TOTAL OPERATING		570,259	625,585	669,032
TOTAL CAPITAL		119,000	404,000	168,000

AUTHORIZED POSITIONS

FULLTIME		13	13	14
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		13	13	14

GOAL STATEMENT

To provide all City Departments with current and dependable hardware, software, and training in order to produce and maintain accurate information in a timely fashion as is required for its operation; and furthermore, to continue to seek new and better technology as it is being developed in the marketplace.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: MIS/ Office of Information Technology (IT)

	2007	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	<u>R - Maintain Data Network & Components</u> Maintain Incoming/Outgoing lines Percent of Incoming/Outgoing line problems resolved within 24 hours Survey of stability of line problems resolved in a quarter			
	N/A N/A N/A	N/A N/A N/A	128 90% 95%	140 90% 95%
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	<u>R - Maintain and Administer City Website</u> Number of Changes/Modifications and Updates Percent of Updates resolved within 48 hours Number of Updates completed			
	N/A N/A N/A	N/A N/A N/A	100 90% 58	200 95% 200
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	<u>R- Maintain and Administer System Servers</u> Maintain Servers for City Network Percent of time when servers were up and running per quarter Monitor and enforce server uptime			
	N/A N/A N/A	N/A N/A N/A	14 98% 98%	15 99.90% 99.90%
OBJECTIVE: Workload Efficiency Effectiveness Outcome/Impact	<u>R- Install/Replace/ Repair PCs, Laptops, and Printers</u> Install and configure PCs Number install per Quarter			
	N/A 12	112 28	42 28	120 30

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Mayor

FUNCTION: Communications

DESCRIPTION

The purpose of the Communication Function is to install and maintain all electronic communication systems (analog and digital) utilized by the City of Macon. To perform ESTIMATE various special assignments for other governmental institutions. To update current F.C.C. license for renewal, make application for new license, and answer all F.C.C. charges and Approves.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	257,373	258,146	284,073
SUPPLIES	(42)	12,051	5,350	6,535
SERVICES & CHGS	(43)	29,884	34,000	30,000
CAPITAL OUTLAY	(44)	0	2,000	9,250
TOTAL OPERATING		299,308	299,496	329,858
TOTAL CAPITAL				

***AUTHORIZED POSITIONS**

FULLTIME		0	0	0
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		0	0	0

*Authorized Positions are included in MIS 's Budget.

GOAL STATEMENT

To provide and maintain certain essential goods and services as required for the successful operation (competent, timely, economical) of the radio communication systems for Macon/Bibb County.

CITY OF MACON

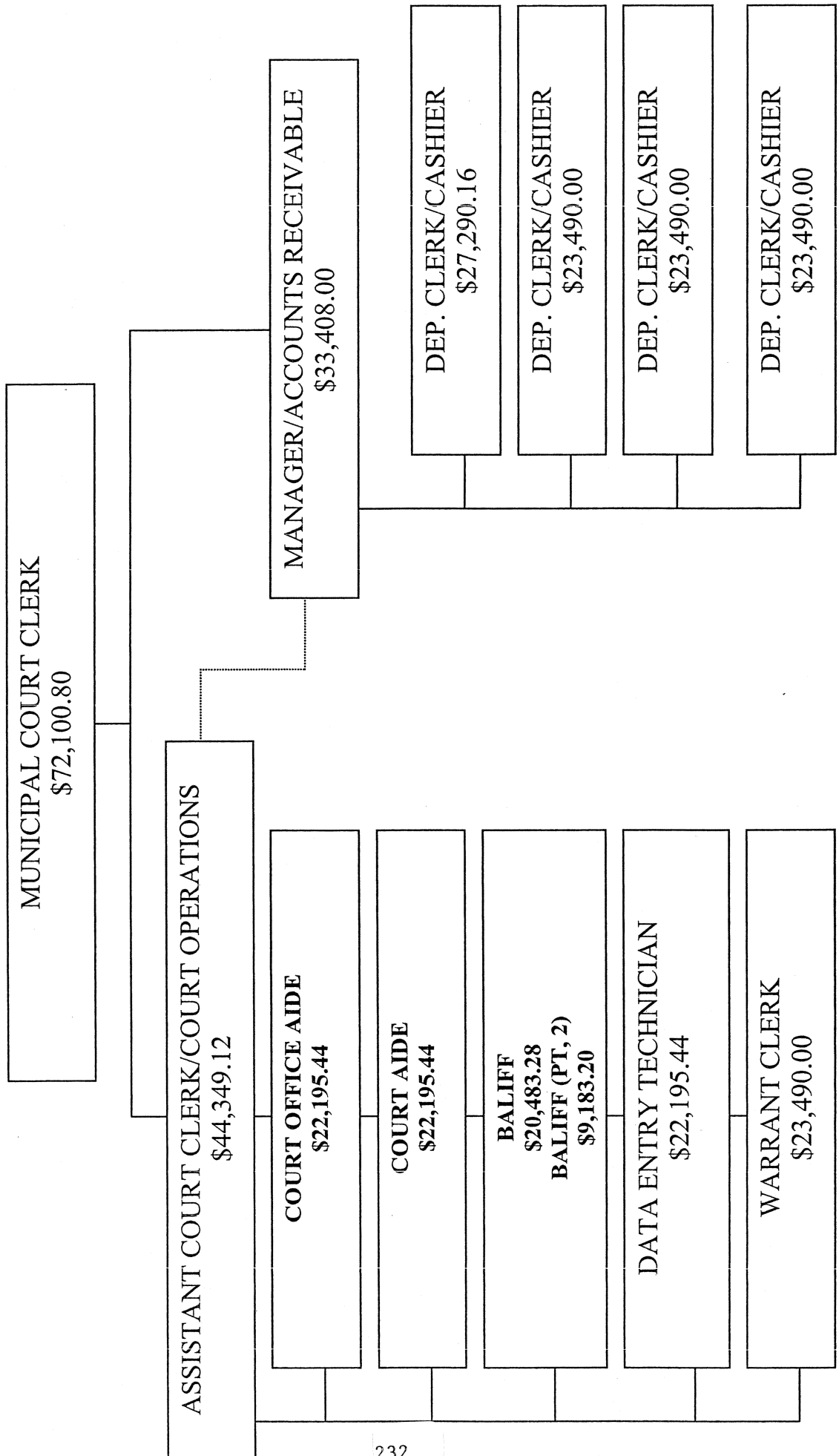
OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: MIS/OFFICE OF TELECOMMUNICATION (Telco)

	2007	2007	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.	
OBJECTIVE:					
Workload	28	50	25	50	
Efficiency	100%	100%	100%	100%	
Effectiveness	4	6	4	6	
Outcome/Impact					
OBJECTIVE:					
Workload	N/A	N/A	95	180	
Efficiency	N/A	N/A	95%	98%	
Effectiveness	N/A	N/A	3	5	
Outcome/Impact					
OBJECTIVE:					
Workload	464	800	282	700	
Efficiency	449	800	233	700	
Effectiveness	9	8	4	10	
Outcome/Impact					
OBJECTIVE:					
Workload	6950	2352	2510	2500	
Efficiency	2025	2352	182	500	
Effectiveness	410	2352	247	500	
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

**CITY OF MACON - MUNICIPAL COURT
ORGANIZATION CHART FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Municipal Court

FUNCTION: Judicial & Administrative

DESCRIPTION

Municipal Court is responsible for receiving, processing and adjudicating all cases of alleged violations of the City Charter, City Ordinances or any State laws where jurisdiction has been granted or allowed by the State of Georgia.

The functions of Municipal Court include, but are not limited to, the trial and disposal of all scheduled cases including moving and non-moving violations, shoplifting, housing cases and animal control violations.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	428,763	460,090	488,309
SUPPLIES	(42)	3,664	3,600	4,100
SERVICES & CHGS	(43)	378,204	436,779	603,940
CAPITAL OUTLAY	(44)	1,571	13,500	3,015
TOTAL OPERATING		812,202	913,969	1,099,364
TOTAL CAPITAL		0	0	0

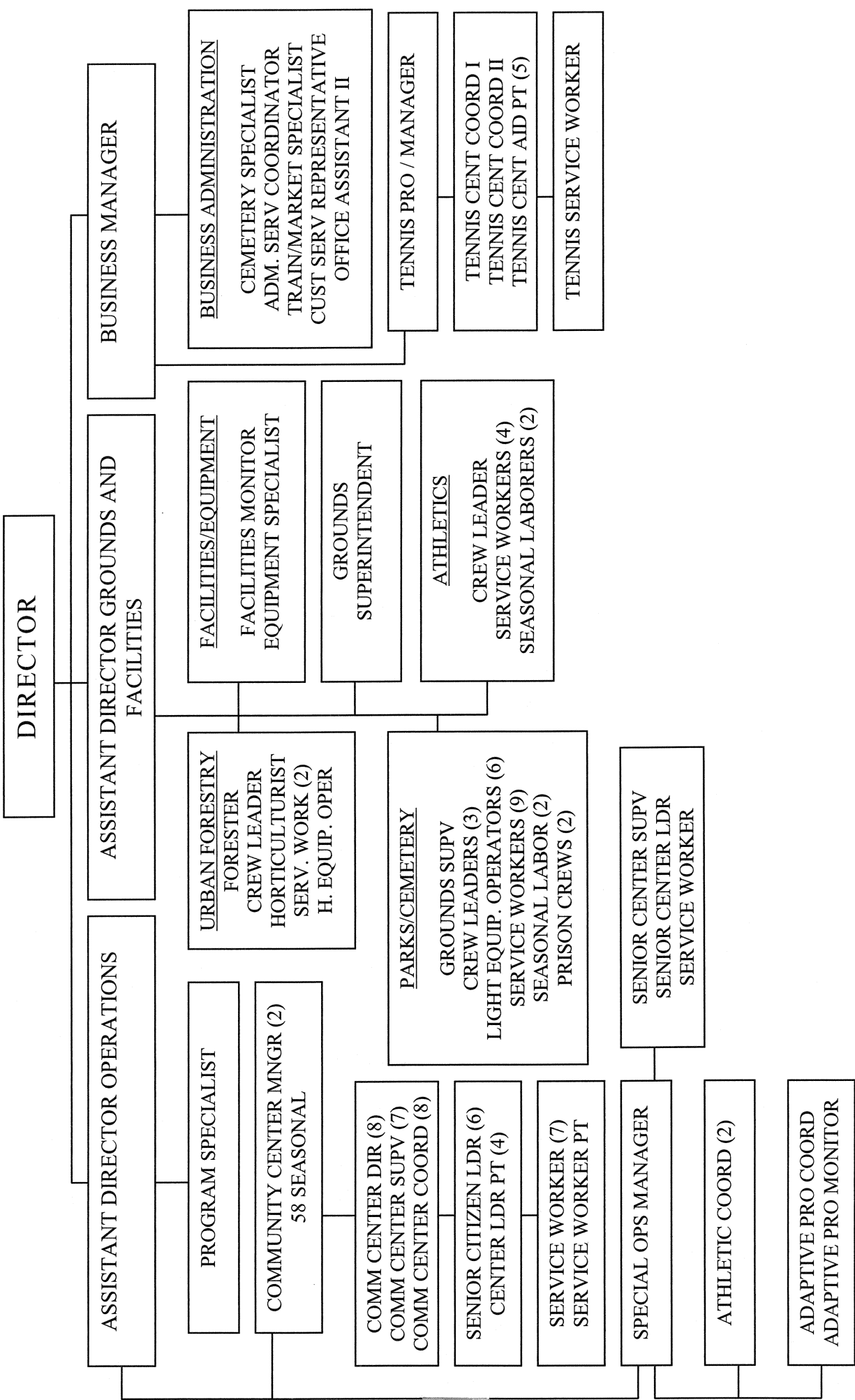
AUTHORIZED POSITIONS

FULLTIME		11	12	12
PARTTIME		2	2	2
OTHER		0	0	0
TOTAL		13	14	14

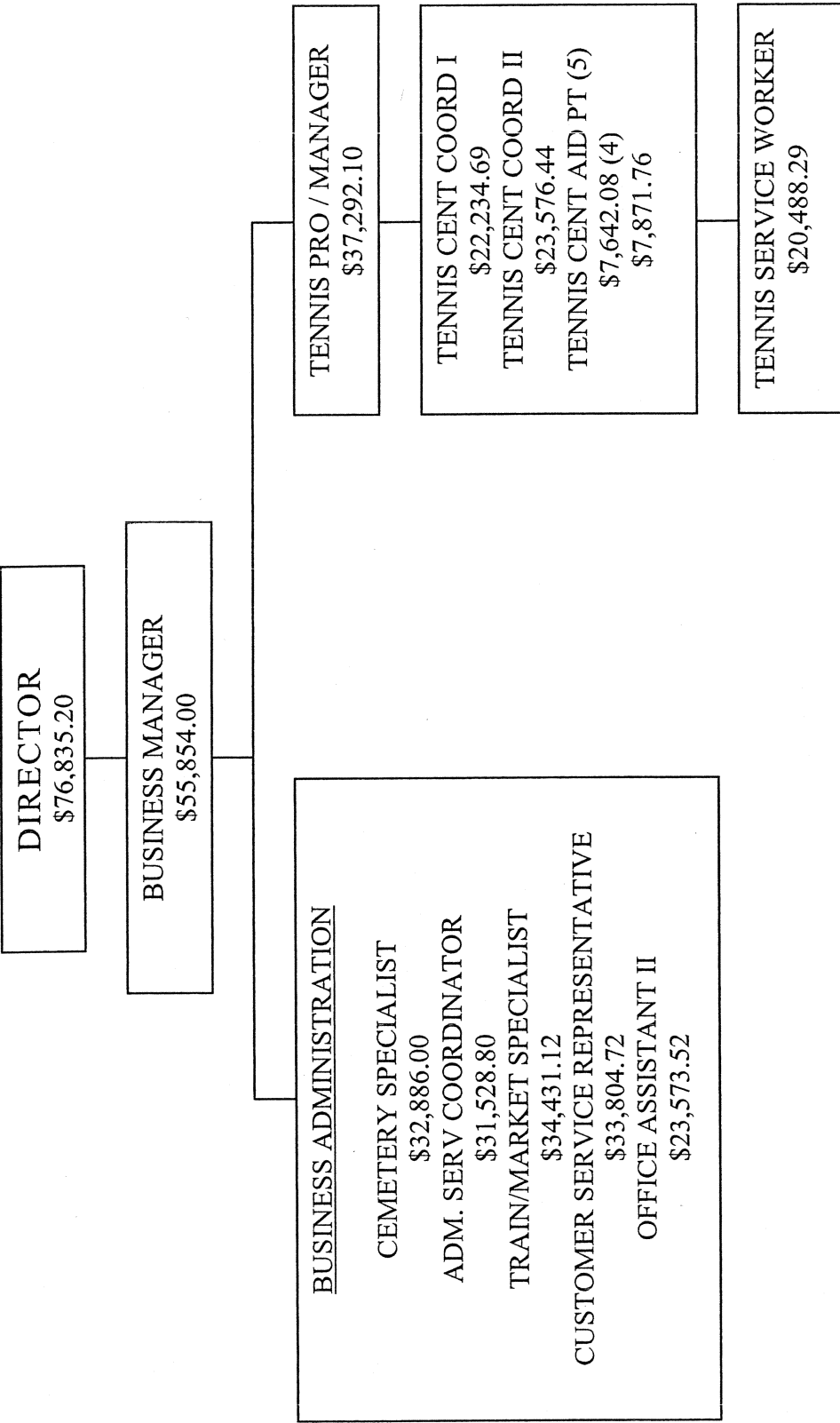
GOAL STATEMENT

To increase efficiency in retrieving records, to improve response time to telephone inquiries and to increase the current level of service that is being provided to citizenry and to other public agencies.

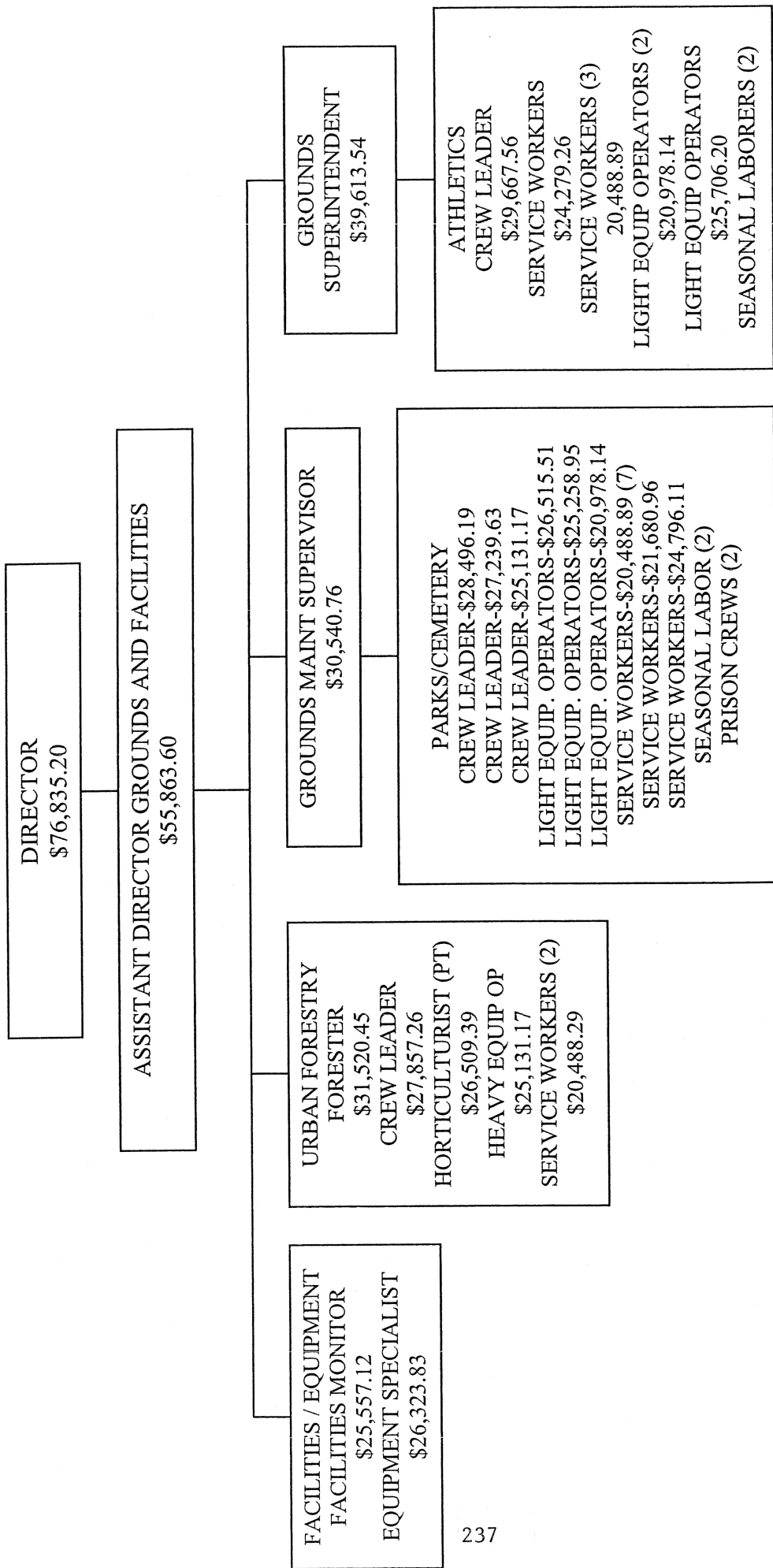
CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 ORGANIZATION CHART FY 2008



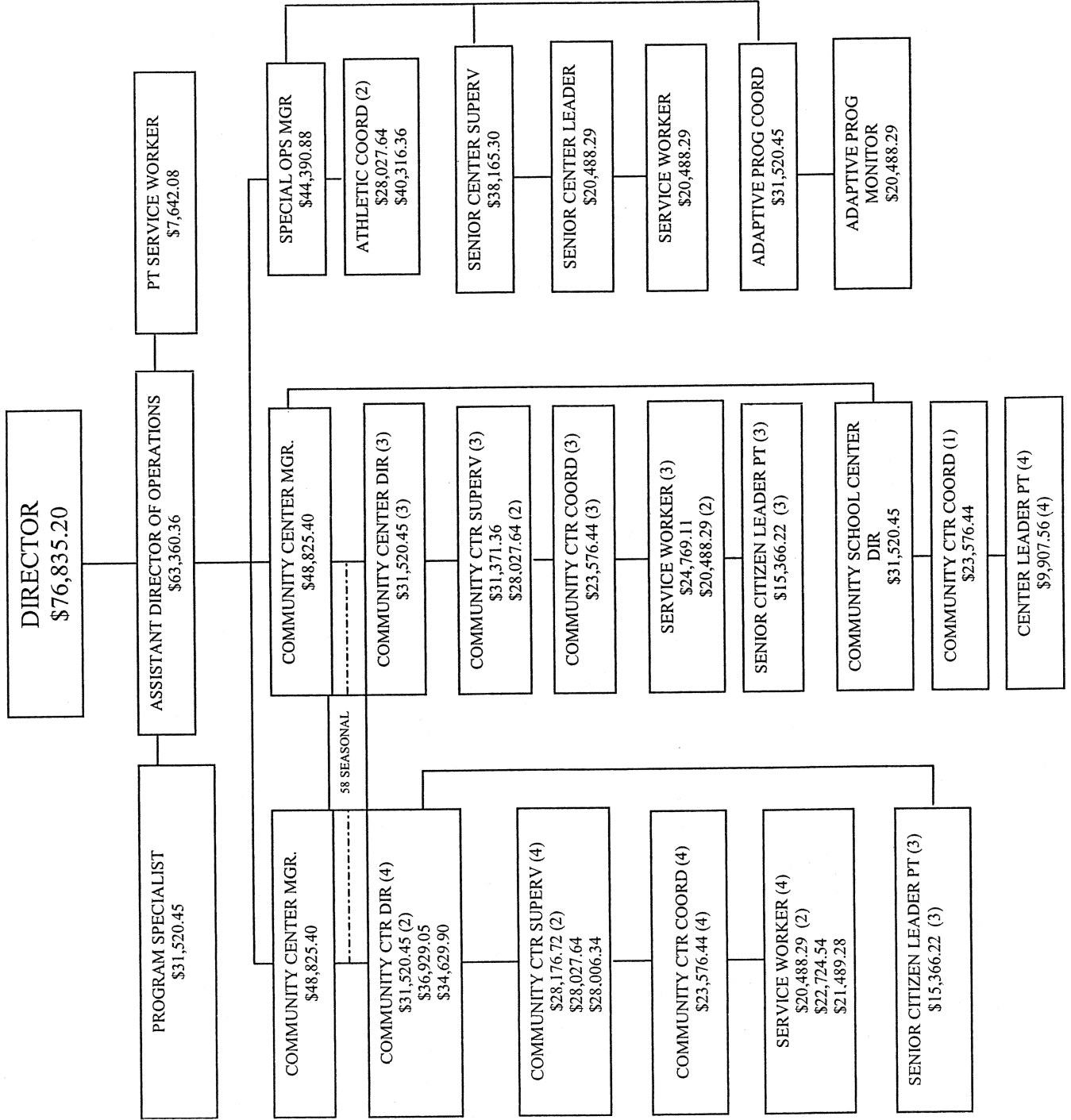
CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 ORGANIZATION CHART FY 2008



CITY OF MACON
 MACON BIBB COUNTY PARKS AND RECREATION DEPARTMENT
 ORGANIZATION CHART FY 2008



**CITY OF MACON - PARKS AND RECREATION DEPARTMENT
ORGANIZATIONAL CHART FY 2008**



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Administrative Services

DESCRIPTION

The Administrative Services Function is responsible for oversight of leisure services to all citizens of Macon and Bibb County. The function consists of management of programs for all ages in sports, social, educational, physical, adaptive and mental activities. It is also responsible for the maintenance of all City Parks, playgrounds.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	86,334	87,765	90,407
SUPPLIES	(42)	6,502	7,331	6,921
SERVICES & CHGS	(43)	31,973	38,750	35,719
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		124,809	133,846	133,047
TOTAL CAPITAL		275,000	508,092	247,000

AUTHORIZED POSITIONS

FULLTIME		1	1	1
PARTTIME				
OTHER				
TOTAL		1	1	1

GOAL STATEMENT

To provide comprehensive administrative services, to include internal operations, accounting, personnel services, fixed assets, inventory operations, etc. To operate the Administrative Services in an effective and efficient manner.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Operations

DESCRIPTION

The Operations function is responsible for providing a variety of leisure services to the citizens of Macon-Bibb County. It will also consist of management programs for all ages in sports, social instructional, physical and mental activities using all human, physical and financial resources.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1876173	2,060,720	2,092,791
SUPPLIES	(42)	170,059	197,130	189,625
SERVICES & CHGS	(43)	688,379	770,401	768,779
CAPITAL OUTLAY	(44)	9,310	2,379	1,750
TOTAL OPERATING		2,743,921	3,030,630	3,052,945
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME		47	54	52
PARTTIME		17	10	10
OTHER		89	89	89
TOTAL		153	153	151

GOAL STATEMENT

To provide an environment for the all types of leisure activities that will allow them to use outstanding recreational facilities.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:		Parks and Recreation Department/Operations Division			
		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>To partner with two outside agencies to provide City-wide community events.</u>				
Workload	To secure 2 agencies to partner with in order to provide community events.	N/A	N/A	N/A	2
Efficiency					
Effectiveness	To create a comfortable atmosphere to ensure safety and positive feedback.	N/A	N/A	N/A	100%
Outcome/Impact	To partner with agencies and provide 2 activities or programs.	N/A	N/A	N/A	2
OBJECTIVE:	<u>To devise programs that will get family members involved in fitness and/or social interaction.</u>				
Workload	To conduct 4 programs for seniors, working adults, whole families and youth.	N/A	N/A	N/A	4
Efficiency					
Effectiveness	To increase the awareness of fitness, create fun, social family time and rebuild the community involvement.	N/A	N/A	N/A	100%
Outcome/Impact	To have attendance reach 200 participants.	N/A	N/A	N/A	200
OBJECTIVE:	<u>To conduct three instructional activities for pre-schoolers at the community centers</u>				
Workload	To organize a different activity for the three quarters for pre-schoolers to learn basic skills in the activity.	N/A	N/A	N/A	3
Efficiency					
Effectiveness	To introduce fundamental skills in three activities that will enhance motor skills and recreational awareness.	N/A	N/A	N/A	100%
Outcome/Impact	To offer a total of 24 sessions of activities.	N/A	N/A	N/A	24
OBJECTIVE:	<u>To introduce tennis by better media coverage and free classes</u>				
Workload	To increase exposure to tennis for adults through media and at least six free classes.	10	8	4	6
Efficiency	To ensure beginners are placed on a team; increase teams to 40	25	25	29	40
Effectiveness	To increase court fees revenue	\$4,000	\$5,000	0	\$4,000
Outcome/Impact	To increase number of new participants	100	175	58	110

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Parks and Recreation Department/Operations Division

	2006	2007	2008
	Actual	Budget	Mid-Yr Proj.
OBJECTIVE:			
Workload	NA	NA	6
Efficiency	NA	NA	NA
Effectiveness	NA	NA	100%
Outcome/Impact	NA	NA	25
OBJECTIVE:			
Workload	NA	NA	8
Efficiency	NA	NA	7
Effectiveness	NA	NA	100%
Outcome/Impact	NA	NA	60
OBJECTIVE:			
Workload	NA	NA	4
Efficiency	NA	NA	NA
Effectiveness	NA	NA	100%
Outcome/Impact	NA	NA	40
OBJECTIVE:			
Workload	NA	NA	25
Efficiency	NA	NA	1
Effectiveness	NA	NA	100%
Outcome/Impact	NA	NA	800

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Parks and Recreation Department/Operations Division

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	<u>To implement a plan to increase athlete and volunteer participation.</u>				
Workload	To develop a comprehensive plan	NA	NA	NA	1
Efficiency		NA	NA	NA	
Effectiveness	To increase participation by 20%.	NA	NA	NA	20%
Outcome/Impact	To increase attendance from 230 to 276 individuals	NA	NA	NA	276
OBJECTIVE:	<u>To partner with the Bibb BOE to develop a transitional plan.</u>				
Workload	To develop a cultural, social and athletic program for graduating adaptive students.	NA	NA	NA	1
Efficiency		NA	NA	NA	
Effectiveness	To provide programming to those graduating adaptive individuals who would otherwise be inactive.	NA	NA	NA	100%
Outcome/Impact	To have an attendance of 12 graduated adaptive individuals in the program.	NA	NA	NA	12
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Outcome/Impact					
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness					
Outcome/Impact					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Grounds & Facilities

DESCRIPTION

The Grounds and Facilities Function is responsible for the grounds maintenance of all parks, cemeteries, golf and recreation areas under the department. This function is also responsible for operations of the City greenhouse.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,049,607	1,109,335	1,194,216
SUPPLIES	(42)	275,107	270,050	277,850
SERVICES & CHGS	(43)	565,624	587,185	584,615
CAPITAL OUTLAY	(44)	3,758	10,143	25,250
TOTAL OPERATING		1,894,096	1,976,713	2,081,931
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		32	33	33
PARTTIME		1	1	1
OTHER		4	4	4
TOTAL		37	38	38

GOAL STATEMENT

To provide beautiful parks for the downtown area and also to enhance all of the currently operating recreation centers

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Parks & Recreation: Grounds & Facilities

2006 **2007** **2008**
Actual **Budget** **Mid-Yr** **Proj.**

OBJECTIVE: Maintain Downtown Parks and Open Spaces at the defined maintenance levels

Workload Maintain turf, trees, shrubs, flowers & facilities at seven day intervals Mar 1 thru Sept 30
 Efficiency
 Effectiveness % of downtown locations maintained at seven-day intervals between Mar 1 and Sept 30
 Outcome/Impact

36	36	36	36
		100%	100%

OBJECTIVE: Maintain all Recreation Centers and other Open Spaces at the defined maintenance levels

Workload Maintain turf, trees, shrubs, flowers and facilities at fourteen day intervals Mar 1 thru Sept 30
 Efficiency
 Effectiveness % of rec centers and other open spaces maintained at 14 day intervals between Mar 1 & Sept 30
 Outcome/Impact

92	92	92	92
		100%	100%

OBJECTIVE: Educate the Public on Landscape Issues

Workload Write newspaper & magazine articles , brochures; and make public, television and radio presentations regarding plant and tree maintenance
 Efficiency
 Effectiveness % of articles and presentations made
 Outcome/Impact

24	25	25	25
96%	100%	100%	100%

OBJECTIVE: Develop and Implement an Urban Forestry Management Plan

Workload Develop and implement a plan for planting and maintaining trees during fiscal year 2008
 Efficiency
 Effectiveness % of trees maintained and planted in accordance with the plan
 Outcome/Impact

300	300	325	300
		100%	100%

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Parks & Recreation

FUNCTION: Business Services

DESCRIPTION

The Business Service function handles the rentals at Central City Park, downtown parks, Washington Park, Tattall Square Park and Coleman Hill Park. This function includes tennis and cemetery administrations.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	261,635	259,411	268,627
SUPPLIES	(42)	1,082	4,000	2,350
SERVICES & CHGS	(43)	8,360	15,736	11,910
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		271,077	279,147	282,887
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		6	6	6
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		6	6	6

GOAL STATEMENT

To continue to obtain all types of funding that may be used within all divisions of the Parks and Recreation Department.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

Parks and Recreation- Business

2006 2007 2007 2008

	Actual	Budget	Mid-Yr	Proj.
1	1	1	1	1

OBJECTIVE: Continue development of the new departmental web page
 create a new interactive web page for the department
 citizens will be able to find out about programs on-line and to register on-line
 citizens will be able to access on-line information about what is happening in the department
 as well as register for programs on-line
 quality interactive web page where citizens can view information on programs & events

Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE: Develop, print, & distribute an annual calendar of events

gathering information, printing and distributing
 citizens will know about programs well in advance of the program and make plans accordingly
 citizens will be able to see at a glance what is happening within the department annually
 Print and distribute 2500 copies of annual calendar of events

Workload	0	1	0	1
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE: Develop and Print 4 quarterly news brochures

gathering information, printing and distribute 4/year
 better planning to take advantage of events and programs
 inform the citizens of the most current events that are happening within the department
 Produced in-house 500-1000 copies each issue

Workload	4	4	2	4
Efficiency				
Effectiveness				
Outcome/Impact	1000	1000	500	1000

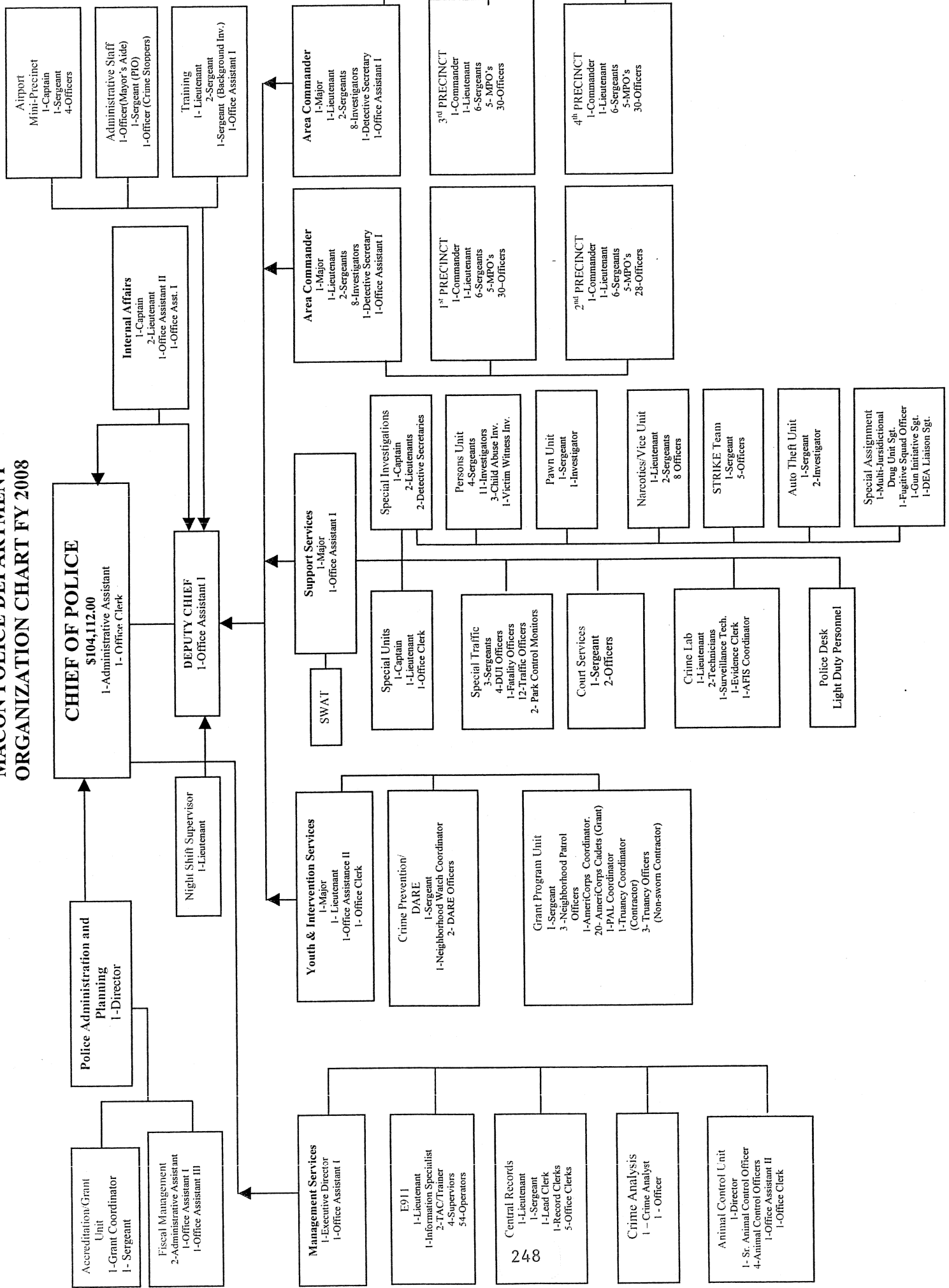
OBJECTIVE:

Workload
 Efficiency
 Effectiveness
 Outcome/Impact

Workload				
Efficiency				
Effectiveness				
Outcome/Impact				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

MACON POLICE DEPARTMENT ORGANIZATION CHART FY 2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Community Services Division – Youth Intervention

DESCRIPTION

The Community Services Division serves as the spearhead of the Department's community policing effort. This division is made up of the Americorps Units, Crime Prevention Unit, School Resources (DARE) Unit, and Ft. Hill Community Policing Unit.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	392,571	582,189	592,222
SUPPLIES	(42)	2,196	2,200	3,960
SERVICES & CHGS	(43)	13,467	95,035	205,435
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		408,234	679,424	801,617
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	5	9	9
	Civilian	6	5	5
GRANT		0	0	0
TOTAL		11	14	14

GOAL STATEMENT

The goal of the Community Services Division is to serve citizens of Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Administration

DESCRIPTION

The Administration Division is charged with the responsibility of providing the overall direction, supervision, and management support to the department. To coordinate departmental resources so that the best possible police services are delivered to the community.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	954,343	1,433,237	1,455,395
SUPPLIES	(42)	1,457,311	287,088	1,378,784
SERVICES & CHGS	(43)	647,058	583,020	614,157
CAPITAL OUTLAY	(44)	0	0	98,000
TOTAL OPERATING		3,058,712	2,303,345	3,546,336
TOTAL CAPITAL		48,000	1,380,000	850,000

AUTHORIZED POSITIONS

FULLTIME	Sworn	14	19	19
	Civilian	12	12	12
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		26	31	31

GOAL STATEMENT

The goal of the Administration Division is to provide the leadership, management, training and technical support necessary for delivery of professional law enforcement services to our citizens and visitors to Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Detective – Support Services

DESCRIPTION

The Detective Division is primarily responsible for follow-up investigation of felony crimes, apprehension of criminal offenders, recovery of stolen property, gathering intelligence information, maintaining good relations and service to the community and as always protection of life and property.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	2,122,794	3,337,463	3,326,498
SUPPLIES	(42)	7,061	322,720	15,440
SERVICES & CHGS	(43)	54,213	52,123	49,806
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		2,184,068	3,712,306	3,391,744
TOTAL CAPITAL		0	0	0

AUTHORIZED POSITIONS

FULLTIME	Sworn	50	74	74
	Civilian	8	9	9
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		58	83	83

GOAL STATEMENT

The ultimate goal of the Detective Division is to reduce crime through the successful completion of the criminal investigative process.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Patrol

DESCRIPTION

The Patrol Division is primarily responsible for public safety, preliminary investigations, traffic matters, preventive patrol, crime detection, and community relations.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	8,843,749	8,337,520	8,049,630
SUPPLIES	(42)	82,696	940,876	80,680
SERVICES & CHGS	(43)	51,776	88,300	96,172
CAPITAL OUTLAY	(44)	0	3,430	0
TOTAL OPERATING		8,978,221	9,370,126	8,226,482
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	226	199	199
	Civilian	4	3	3
PARTTIME				
OTHER	S Grant	0	0	0
TOTAL		230	202	202

GOAL STATEMENT

The primary goal of the Patrol Division, as the largest and most visible segment of the police department, is to provide the highest degree of service and protection to the community. In order to meet and maintain this objective, other inclusive goals will be met: the prevention and detection of criminal activity; traffic control and accident investigation; timely response to calls for service; and the protection of life and property.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Management Services

DESCRIPTION

The Services Division provides general support activities for the law enforcement components of the department and selected services to the citizens of our community.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	447,223	449,704	481,975
SUPPLIES	(42)	8,537	12,897	1,320
SERVICES & CHGS	(43)	26,301	51,998	26,025
CAPITAL OUTLAY	(44)	0	1,400	0
TOTAL OPERATING		482,061	515,999	509,320
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	4	3	3
	Civilian	10	10	10
PARTTIME		0	0	0
OTHER	C Grant	0	0	0
TOTAL		14	13	13

GOAL STATEMENT

The goal of the Service Division is to provide general support services to enable the law enforcement officers and our community to work toward improving the quality of life within the City of Macon.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: Animal Control

DESCRIPTION

The Animal Control Unit has been a function of the Police Department since July 1986. The unit is responsible for the enforcement of animal control ordinances, providing a shelter facility, and educating the public in the humane treatment of all animals and fowl.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	189,906	239,158	272,219
SUPPLIES	(42)	36,880	44,069	26,220
SERVICES & CHGS	(43)	39,300	42,855	40,275
CAPITAL OUTLAY	(44)	0	4,480	0
TOTAL OPERATING		266,086	330,562	338,714
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		8	8	8
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	8	8

GOAL STATEMENT

The goal of Animal Control is to enforce the City ordinances in a fair and impartial manner to insure the humane treatment of animals and fowl.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Police

FUNCTION: E-911 Communications System

DESCRIPTION

The mission of the 911 Communications Center is to dispatch law enforcement, fire and ambulance service in the most professional and timely means possible to save lives and protect property in Macon and Bibb County.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	1,688,611	1,932,915	2,158,392
SUPPLIES	(42)	16,497	22,553	25,020
SERVICES & CHGS	(43)	628,839	769,509	756,696
CAPITAL OUTLAY	(44)	0	29,849	0
TOTAL OPERATING		2,333,947	2,754,826	2,940,108
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME	Sworn	1	1	1
	Civilian	53	61	61
PARTTIME	Civilian	0	0	0
TOTAL		54	62	62

GOAL STATEMENT

The goal of the 911 Communications Center is to provide the citizens of Macon and Bibb County the most efficient Public Safety Answering Point in the State of Georgia.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

POLICE DEPARTMENT

DEPARTMENT/FUNCTION:

	2006	2007	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.	
OBJECTIVE:					
Workload	12	12	8	16	
Efficiency	100	100	67	0	
Effectiveness					
Productivity					
OBJECTIVE:					
Workload		42		6	
Efficiency		100		100	
Effectiveness					
Productivity					
OBJECTIVE:					
Workload					
Efficiency	88	101		115	
Effectiveness					
Productivity					
OBJECTIVE:					
Workload					
Efficiency					
Effectiveness	289				300
Productivity					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

POLICE DEPARTMENT

DEPARTMENT/FUNCTION:

		2006	2007	2007	2008
		Actual	Budget	Mid-Yr	Proj.
OBJECTIVE:	Increase the community involvement in Crime Stoppers and Drug Hotline usage (P)				
Workload	Continuation of CrimeStopper support and advertisement of Drug Hotline on Police Website	0	0	0	
Efficiency	Number of arrests associated with community involvement due to Crime Stoppers and Drug Hotline				
Effectiveness					
Productivity					
OBJECTIVE:	Provide Safety Tips for Seniors and other Community Residents®				
Workload	Conduct Crime Prevention Programs for seniors and civic groups	61	82		90
Efficiency	Number of programs conducted				
Effectiveness					
Productivity					
OBJECTIVE:	Maintain E-911 overtime at a rate at or below FY 07(I)				
Workload	Monitor monthly E-911 overtime				
Efficiency	Number of E-911 overtime hours				
Effectiveness					
Productivity					
OBJECTIVE:	Creating a SOP/Operational guidelines for Central Records(I)				
Workload	Approving guidelines				
Efficiency	Completion of SOP/Operational Guideline for Central Records				
Effectiveness					
Productivity					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:		POLICE DEPARTMENT			
		2006	2007	2008	
		Actual	Budget	Proj.	
OBJECTIVE:	Organize Business Watch programs within the community				
Workload	Contact local businesses and establish a business watch training program				
Efficiency	Number of programs conducted	64	75	70	
Effectiveness					
Productivity					
OBJECTIVE:	<u>Concentrate efforts on high occurrences of crime in zone areas (P)</u>				
Workload	Reallocating manpower and utilizing Narcotics and STRIKE Team to identify suspects and make arrests				
Efficiency	Number of occurrences of high crime in Precincts				
Effectiveness					
Productivity					
OBJECTIVE:	<u>Maintain a sworn strength at or above FY 07 ©</u>				
Workload	Monitor monthly strength report				
Efficiency	Employee retention rate				
Effectiveness					
Productivity					
OBJECTIVE:	<u>Profile unsolved homicides(P)</u>				
Workload	Coordinate efforts through Crime Stoppers, local media, citizens and other law enforcement agencies				
Efficiency	Number of leads developed in unsolved homicide cases				
Effectiveness					
Productivity					

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

POLICE DEPARTMENT

DEPARTMENT/FUNCTION:

	2006 #	2007	2008
	Actual	Budget	Proj.
OBJECTIVE:			
Workload		80	
Efficiency		60	
Effectiveness			
Productivity			
OBJECTIVE:			
Workload	0	0	534
Efficiency	0	0	2
Effectiveness			
Productivity			
OBJECTIVE:			
Workload	0	342	400
Efficiency			
Effectiveness			
Productivity			
OBJECTIVE:			
Workload	300	305	305
Efficiency	100%	100%	100%
Effectiveness			
Productivity			

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION:

POLICE DEPARTMENT

OBJECTIVE:

Restructure of department's organization for more efficient operations(I)

Workload

Efficiency

Effectiveness

Productivity

2006 # **2007** **2008**
Actual **Budget** **Mid-Yr** **Proj.**

Transfer of Personnel and approval of Org Chart change by City Council
 Productivity reports from affected divisions or unit's

OBJECTIVE:

Workload

Efficiency

Effectiveness

Productivity

OBJECTIVE:

Workload

Efficiency

Effectiveness

Productivity

OBJECTIVE:

Workload

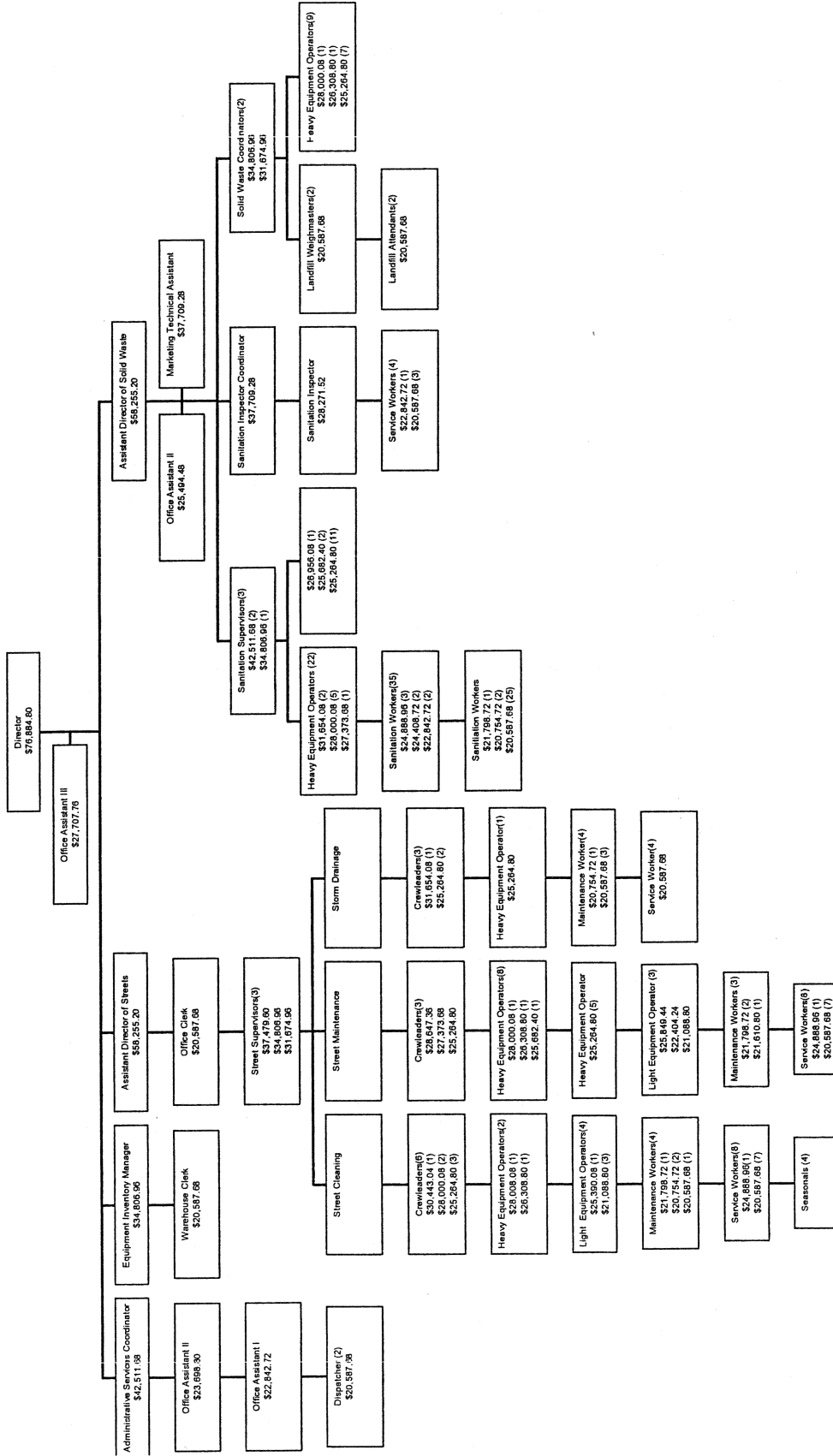
Efficiency

Effectiveness

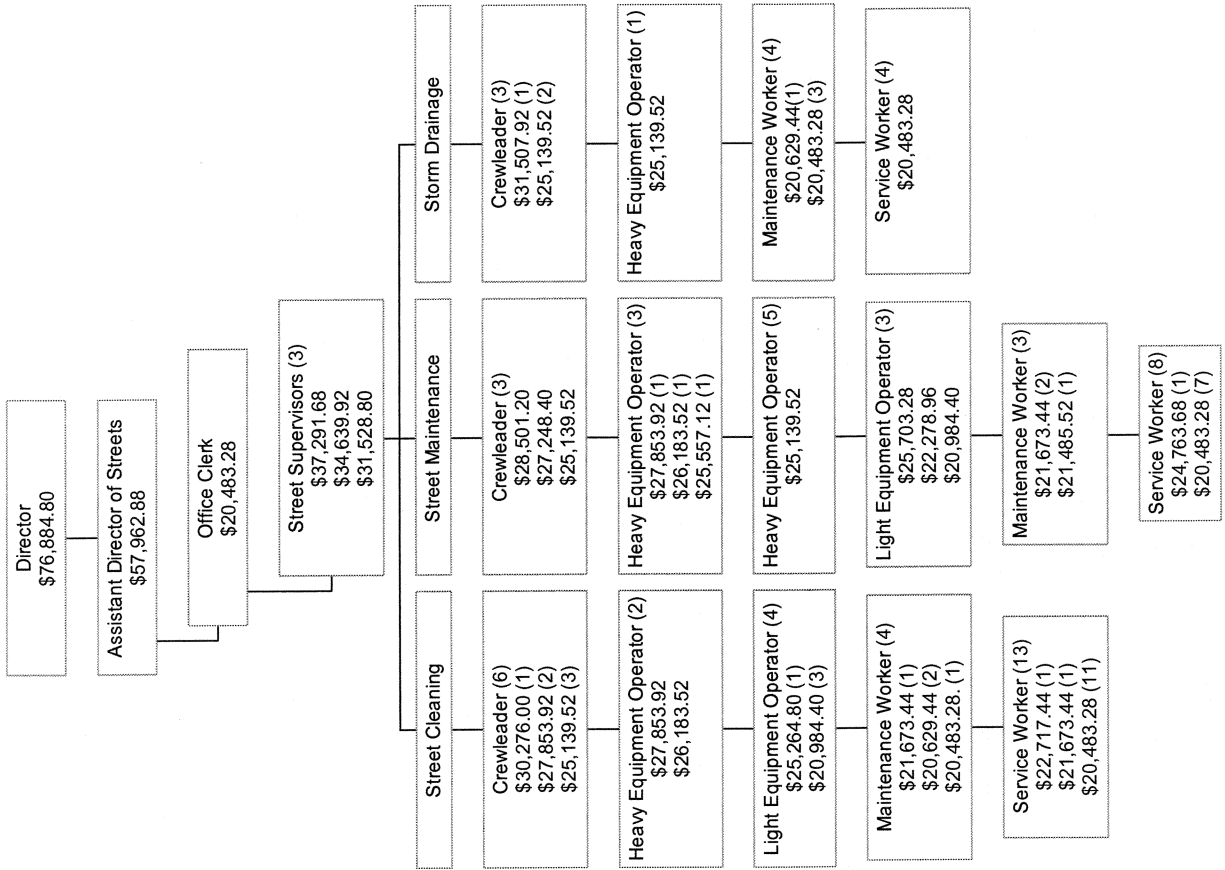
Productivity

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

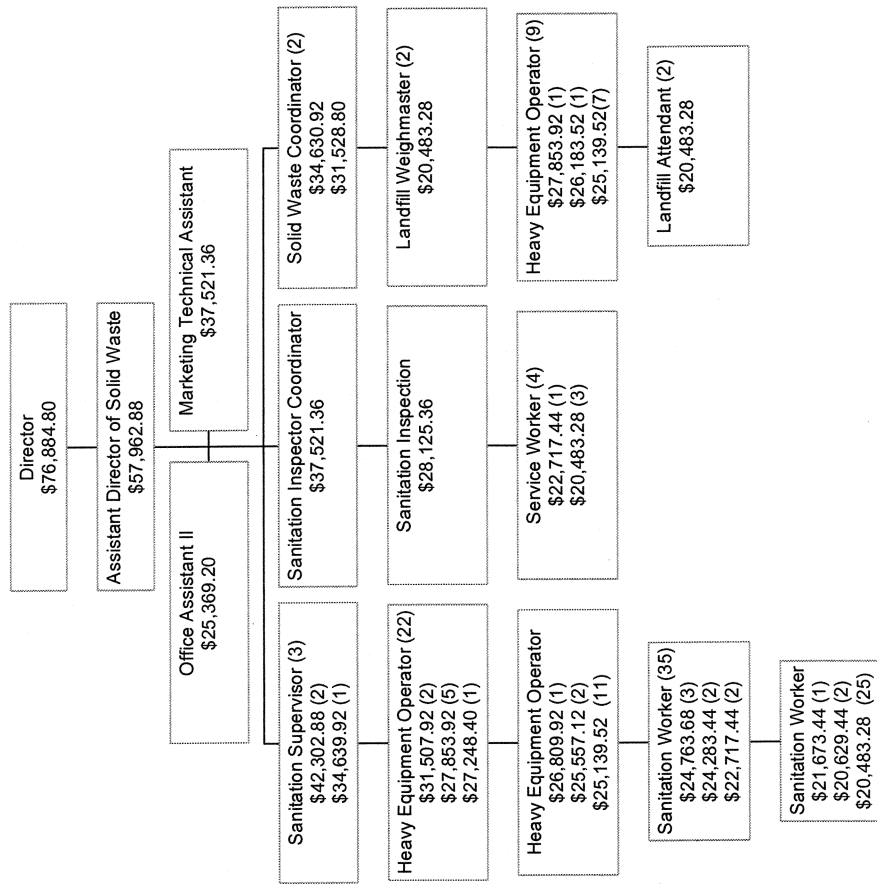
CITY OF MACON PUBLIC WORKS DEPARTMENT
 ORGANIZATION CHART FY-2008



CITY OF MACON PUBLIC WORKS DEPARTMENT-STREETS
 ORGANIZATION CHART FY-2008



CITY OF MACON PUBLIC WORKS DEPARTMENT-SOLID WASTE MANAGEMENT
 ORGANIZATION CHART FY-2008



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Administration

DESCRIPTION

The Administrative function oversees the general operations of all functions within the Public Works Department. It is responsible for all budgetary operations, compliance of the Affirmative Action Program, and maintenance of all records pertinent to the efficient operation of the department.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	310,436	312,064	369,869
SUPPLIES	(42)	16,135	7,560	8,120
SERVICES & CHGS	(43)	55,572	54,110	57,110
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		382,143	373,734	435,099
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		8	8	9
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		8	8	9

GOAL STATEMENT

To provide all information pertinent to the daily operations of the department and to oversee with general supervision, all budgetary functions as required.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Street Cleaning

DESCRIPTION

The Street Cleaning function is responsible for the cleanliness and sweeping of City streets, limb and tree removal, drainage easement cleaning, litter control, within the City limits, maintenance of rights-of-way and interstate highways.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	864,477	909,490	921,085
SUPPLIES	(42)	175,154	122,527	149,808
SERVICES & CHGS	(43)	112,433	116,447	198,575
CAPITAL OUTLAY	(44)	0	15,900	2,850
TOTAL OPERATING		1,152,064	1,164,364	1,272,318
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		30	30	30
PARTTIME		0	0	0
OTHER		4	4	0
TOTAL		34	34	30

GOAL STATEMENT

To provide for the removal of debris, trees, and limbs, from all City streets in an efficient manner through timely completion of work orders and scheduled maintenance, and to maintain rights-of-way, state and interstate highways in a timely and efficient manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Public Works Department - Street Cleaning, Maintenance & Storm Drainage

	2006	2007	2008
	Actual	Budget	Mid-Yr
	2006	2007	2008
	Actual	Budget	Proj.
OBJECTIVE: <u>Maintain cleanliness of streets via street sweeping</u>			
Workload	N/A	N/A	N/A
Efficiency	N/A	N/A	N/A
Effectiveness	4%	4%	7%
Outcome/Impact	96%	96%	96%
Streets swept per quarter.			
Average cost per mile swept.			
Percent of streets not completed within standard response time.			
Percent of requests completed in 6 week period.			
OBJECTIVE: <u>Maintain backlog of work orders at satisfactory level.</u>			
Workload	150	150	150
Efficiency	N/A	N/A	N/A
Effectiveness	N/A	N/A	20
Outcome/Impact	N/A	N/A	80
Total number incompleted work orders.			
Average cost per completed work order.			
Percent of work orders not completed within standard response time.			
Percent of request completed in 12 days.			
OBJECTIVE: <u>Service and inspect all storm drainage systems.</u>			
Workload	240	N/A	N/A
Efficiency	N/A	N/A	N/A
Effectiveness	N/A	N/A	20%
Outcome/Impact	80	N/A	80
Total number catch basins complete per quarter.			
Average cost per completed request.			
Percent of complaints not completed within standard response time.			
Percent of requests completed in 12 days.			
OBJECTIVE: <u>Maintain all paved roads within the City</u>			
Workload	N/A	N/A	N/A
Efficiency	N/A	N/A	N/A
Effectiveness	N/A	N/A	N/A
Outcome/Impact	80	N/A	80
Maintain 525 miles of paved roads.			
Cost per repair.			
Percent of requests completed within standard response time.			
Percent of request completed within 12 days.			

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Street Maintenance

DESCRIPTION

The Street Maintenance function is responsible for all paving repairs generated by permits issued to utility companies and private contractors; pot hole repairs; maintenance of unpaved alleys and streets; hauling of dirt, concrete, rock, and asphalt to job sites. As time permits, this function will provide labor to repair sidewalks with property owner providing materials.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	903,401	951,809	1,006,794
SUPPLIES	(42)	384,275	314,319	396,269
SERVICES & CHGS	(43)	2,723	7,137	4,027
CAPITAL OUTLAY	(44)	0	4,500	8,200
TOTAL OPERATING		1,290,399	1,277,765	1,415,290
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		29	29	29
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		29	29	29

GOAL STATEMENT

To provide a safe and easy access to all thoroughfares within the City limits, both paved and unpaved, through timely completion of repairs and scheduled maintenance.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Storm Drainage

DESCRIPTION

The Storm Drainage function is responsible for the cleaning, minor repairs, and maintenance of all storm drainage lines; catch basins; cleaning and maintenance of all open ditches and easements; on City rights-of-way within the City limits.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	340,687	358,097	370,503
SUPPLIES	(42)	41,147	36,779	56,609
SERVICES & CHGS	(43)	0	0	0
CAPITAL OUTLAY	(44)	0	12,500	9,750
TOTAL OPERATING		381,834	407,376	436,862
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		12	12	12
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		12	12	12

GOAL STATEMENT

To provide an efficient storm drainage maintenance program through timely completion of scheduled maintenance and necessary repairs.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Waste Collection

DESCRIPTION

The Waste Collection function is responsible for the collection of all household waste; yard debris; white goods; from all residences and apartment complexes not contracted to private haulers within the City limits on scheduled collection days. This function is also responsible for the removal of dead animals; maintenance of litter containers in the downtown area, rollout cart replacement and repairs, and enforcement of the City Code of Ordinances as it pertains to Public Works.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	2,175,342	2,236,835	2,293,943
SUPPLIES	(42)	500,467	477,597	637,422
SERVICES & CHGS	(43)	1,302,019	1,193,943	1,639,124
CAPITAL OUTLAY	(44)	0	1,030	13,530
TOTAL OPERATING		3,977,828	3,909,405	4,584,019
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		70	70	69
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		70	70	69

GOAL STATEMENT

To provide a safe and sanitary method of solid waste removal throughout the City by weekly removal of accumulated waste, maintenance of rollout carts, and diligent enforcement of the City code.

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Public Works

FUNCTION: Solid Waste Disposal

DESCRIPTION

The Solid Waste Disposal function is responsible for the sanitary disposal of all-solid waste and trash for the City of Macon and Bibb County. The landfill is operated six days per week on a cost recovery basis and creates a reserve fund for future development and eventual closing. This function also operates a compost site derived from separated yard trash and white goods recycling area. A tipping fee is charged to all commercial business but free use privileges are extended to the citizens of Macon and Bibb County hauling from their residences only.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	404,555	486,064	511,350
SUPPLIES	(42)	537,963	292,807	332,507
SERVICES & CHGS	(43)	511,216	767,060	612,930
CAPITAL OUTLAY	(44)	0	0	16,685
TOTAL OPERATING		1,453,734	1,545,931	1,473,472
TOTAL CAPITAL				

AUTHORIZED POSITIONS

FULLTIME		15	15	15
PARTTIME		0	0	0
OTHER		0	0	0
TOTAL		15	15	15

GOAL STATEMENT

To operate a permitted Solid Waste Disposal site in accordance with guidelines established by the EPA and EPD and to provide a safe sanitary means of Solid Waste Disposal for the citizens of Macon and Bibb County.

CITY OF MACON

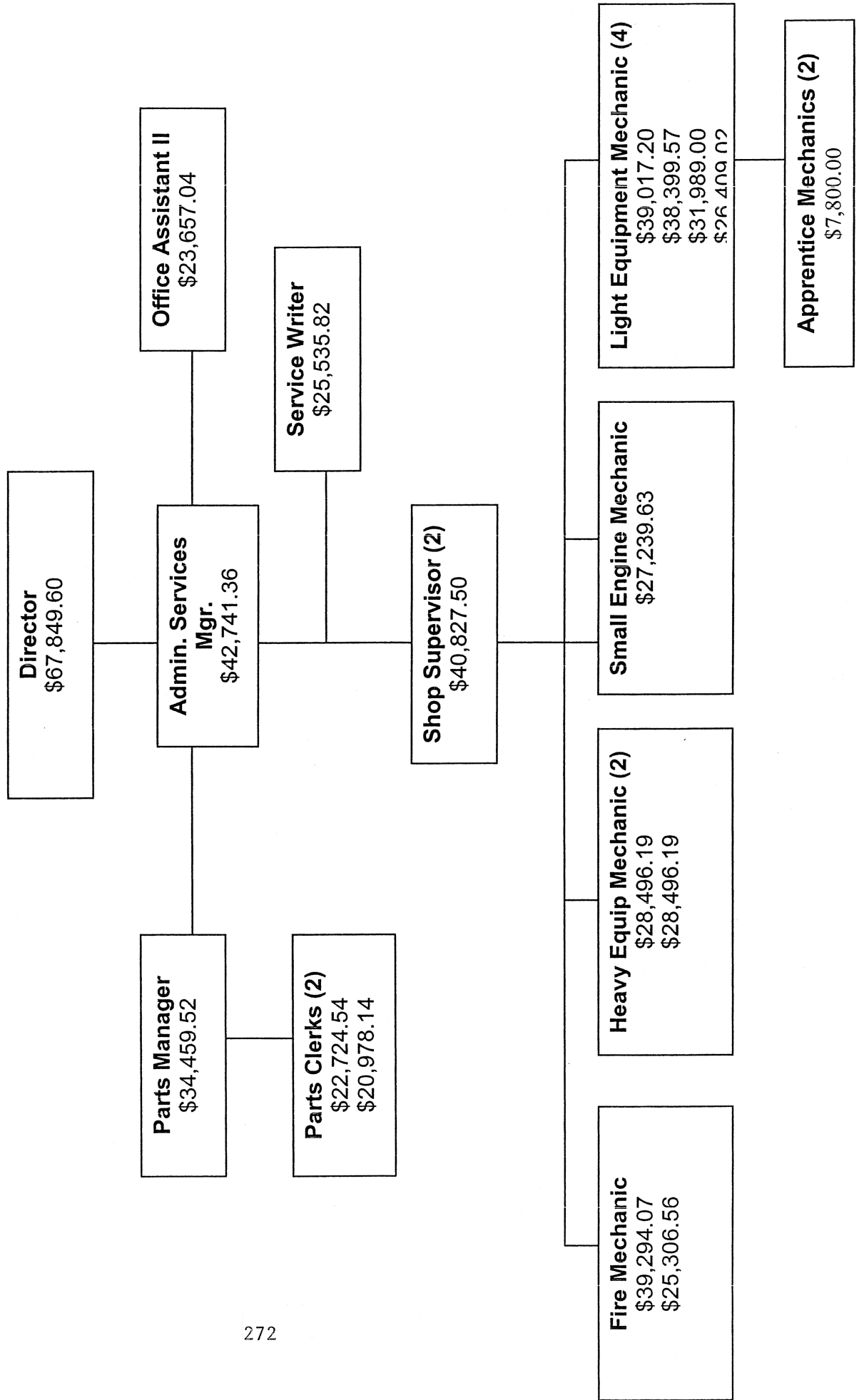
OBJECTIVES & PERFORMANCE MEASURES

	<u>Public Works Department - Waste Disposal and Waste Collection</u>			
DEPARTMENT/FUNCTION:	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
OBJECTIVE: <u>Collect all solid waste generated by city residents</u> Total tons of residential waste collected. Percent of residential routes completed routinely without overtime. Number of citizens complaints per 1000 houses per year. Operating cost per household.		45 99% 88	20 99% 50% 22	
OBJECTIVE: <u>Disposal of waste collected from residents and businesses</u> Total tons disposed. Operating cost per ton. Rate of compaction per cubic yard E.P.D. quarterly rating.		97 29 1200 lbs 95	21 31% 1000 lbs 80	
OBJECTIVE: (Empty)				
OBJECTIVE: (Empty)				

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

City of Macon- Vehicle Maintenance Department

Organizational Chart - FY08



CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Vehicle Maintenance

FUNCTION: Vehicle Maintenance

DESCRIPTION

The Vehicle Maintenance Department strives to provide quality service to all customers in the most cost effective manner. We deliver parts, labor, and fuel to over 1,305 pieces of city-owned equipment. We deliver fuel only to fourteen (14) outside agencies. We assist departments in writing specifications for equipment, give justification for vehicle replacements, and also provide and maintain an equipment pool for use by all city departments. We have three fuel facilities, in order to be easily accessible for all city vehicles, as well as other agencies in the Macon area.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	893,210	820,638	878,438
SUPPLIES	(42)	803,112	875,600	820,700
SERVICES & CHGS	(43)	141,380	158,026	142,355
CAPITAL OUTLAY	(44)	0	0	15,000
TOTAL OPERATING		1,837,702	1,854,264	1,856,493
TOTAL CAPITAL		0	0	36,000

AUTHORIZED POSITIONS

FULLTIME		19	17	18
PARTTIME		0	0	2
OTHER		0	0	0
TOTAL		19	17	20

GOAL STATEMENT

The goal of the Vehicle Maintenance Department is to provide quality maintenance for user departments in the most cost effective manner.

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

VEHICLE MAINTENANCE DEPARTMENT

DEPARTMENT/FUNCTION:

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
2006	6680	7000	4825	7000
2007	95%	95%	95%	95%
2008	13	13	13	13

OBJECTIVE: Maintain average downtime per vehicle no more than 12 hrs.

Workload	# repair orders written
Efficiency	Repairs completed on time
Effectiveness	Average downtime/vehicle (hrs)
Outcome/Impact	

OBJECTIVE: Maintenance schedule of Preventive Maintenance (PM's on 90% of fleet)

Workload	#PM checks performed
Efficiency	Average hours downtime PM checks
Effectiveness	Return trips between PM's
Outcome/Impact	% of nonschedule vs schedule repairs per vehicle

OBJECTIVE: To provide on-road repair services in compliance to standard below

Workload	No. of roadcall handled
Efficiency	Average minutes to handle calls
Effectiveness	
Outcome/Impact	

OBJECTIVE: To provide fuel/parts to city vehicles on 100% + cost recovery basis

Workload	Gallons of fuel
Efficiency	\$value/parts purchased
Effectiveness	Dollar amount made on markup of parts and fuel
Outcome/Impact	Just on time inventory

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OBJECTIVES & PERFORMANCE MEASURES

DEPARTMENT/FUNCTION: Vehicle Maintenance Department

	2006	2007	2007	2008
	Actual	Budget	Mid-Yr	Proj.
Total vehicles maintained	1422	1415	1441	1441
Mechanic/vehicle ratio	180	180	180	180
Average production time vs available time/per mechanic	149%	149%	149%	149%

To provide certified trained staff to maintain standards below:

Total vehicles maintained

Mechanic/vehicle ratio

Average production time vs available time/per mechanic

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE:

Workload

Efficiency

Effectiveness

Outcome/Impact

OBJECTIVE CODE: R-Routine, P-Problem Solving, I-Improvement

CITY OF MACON

OPERATING BUDGET

DEPARTMENT: Vehicle Maintenance

FUNCTION: Parking Garage

DESCRIPTION

The Vehicle Maintenance Department is responsible for the oversight and maintenance of the Galleria Parking Garage. The parking facility is operated by Republic Parking Company under a contract with the City of Macon.

BUDGET SUMMARY

	CHAR	2006	2007	2008
EXPENDITURES	CODE	ACTUAL	BUDGET	BUDGET
PERSONNEL COST	(41)	0	0	0
SUPPLIES	(42)	1,224	2,083	2,000
SERVICES & CHGS	(43)	93,280	97,188	102,700
CAPITAL OUTLAY	(44)	0	0	0
TOTAL OPERATING		94,504	99,271	104,700
TOTAL CAPITAL				

GOAL STATEMENT

To provide a safe and clean parking facility that meets the needs of the users.

CITY OF MACON

VIII. CITY-FUNDED
AGENCIES

CITY OF MACON

CITY - FUNDED AGENCIES

This section contains budgets for all outside agencies, which are appropriated funds from General revenues.

FY 2008 appropriations include funding for sixteen (16) quasi-governmental agencies and four (4) other programs.

The information provided gives a brief description and summary of highlights and the approved budget and City appropriation for each agency.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Planning & Zoning Commission

DESCRIPTION

Georgia Laws, 1947, page 1240, approved by the voters of Georgia in 1948 as a special constitutional amendment, authorized the City of Macon and Bibb County to establish the Macon-Bibb County Planning and Zoning Commission. The Commission was established by City Ordinance and County Resolution on November 4, 1952. The Commission has two primary functions; namely, land development regulation and planning. The land development function administers and enforces the zoning and platting regulations. The planning function provides the technical expertise for the Macon Area Transportation Study (MATS) as well as the Macon Area Planning Strategy (MAPS).

HIGHLIGHTS

The Planning Program will be devoting much of its time to the update of the Macon Area Transportation Study (MATS). The staff will be charged with the responsibility of updating plan elements and developing public information concerning MATS. The City and County Comprehensive Plan will be revised through the Macon Area Planning Strategy (MAPS) process; and the Communities Short Term Work Program will also be updated. The task will be done to maintain the Qualified Local Government Status for the City and County.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	461,340	438,840	394,145
County	461,340	438,840	394,145
Other Fees	616,359	544,527	622,100
Grants	260,955	329,603	329,580
TOTAL REVENUES	1,799,994	1,751,810	1,739,970

EXPENDITURES			
CITY	461,340	438,840	394,145
TOTAL CITY FUNDING	461,340	438,840	394,145

The Macon-Bibb County Planning and Zoning Commission is funded by the City and the County on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Mapping / GIS Department

DESCRIPTION

The Mapping Department, created in 1959, is responsible for creating and maintaining the Bibb County Tax Maps, which show individual parcels of land in our County, along with road right-of-ways, easements, land lots and buildings. These maps and records serve as useful information to attorneys, real estate companies, various government agencies and the general public as well. In 1995, the active transition into the computerized Geographic Information System (GIS) began. At present a manual mapping system and the G.I.S. system are running simultaneously until GIS files are completed. The G.I.S. system is presently operational to some extent for customer service. The Mapping Department is provided administrative and supervisory support by the County Engineer and his staff.

HIGHLIGHTS

The Macon-Bibb County Mapping/GIS Department has been working toward complete computerization this past fiscal year. The GIS database to be received this year will include the Tax Assessor's new parcel numbering system. Tie-ins to the Tax Assessor, City Engineer, Traffic Engineer, and Planning and Zoning are also scheduled.

BUDGET SUMMARY

	ACTUAL	BUDGET	BDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	50,428	37,134	62,385
County	65,300	37,134	62,385
Outside Sales	65,300	37,134	62,385
TOTAL REVENUES	181,028	111,402	187,155

EXPENDITURES			
CITY	50,428	37,134	62,385
TOTAL CITY	50,428	37,134	62,385
FUNDING			

The City and County jointly fund the operating deficit of the Mapping Dept. on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Middle Georgia RDC

DESCRIPTION

The Middle Georgia RDC was founded in 1965 for the purpose of assisting an eleven-county area work toward the total development of the human, economic, and natural resources available. The RDC has many functions - administration, economic development, State intergovernmental review consultation process, historic preservation, public transportation, grant negotiation, graphics and printing, and public information. The RDC employs twenty-three (23) full-time and one (1) part-time employee.

HIGHLIGHTS

Anticipate making at least 4 SBA 504 loans in Macon. Projected investment by the borrowers of \$2 million; Total jobs created are projected at 40. Administer a \$1.6 million Economic Development Administration (EDA) grant for improvements to the Middle Georgia Regional Airport. Administer a \$1.3 million EDA grant to develop the Business and Technology Park.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
Local Dues	338,895	338,906	338,906
Other Local	807,071	636,522	452,056
State Revenue	1,197,847	1,263,922	1,334,372
Federal Revenue	1,414,632	1,475,142	1,531,323
Pass-Through	5,752,125	5,386,672	4,688,989
TOTAL REVENUES	9,510,570	9,101,164	8,345,646

EXPENDITURES			
CITY	59,178	59,178	59,178
TOTAL CITY FUNDING	59,178	59,178	59,178

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Board of Elections

DESCRIPTION

The Macon-Bibb County Board of Elections by legislation has the duty to carry out all responsibilities associated with and related to voter registration and elections in the City of Macon and Bibb County by: serving as the agency through which all Bibb County citizens have the right to register and participate as voters in city, county, state and federal elections; providing an honest, open and cost efficient non-partisan environment wherein all citizens feel encouraged to participate. Offering all candidates fair and reliable procedures to qualify and run for public office. The Board of Elections a staff that consist of full-time, part-time and seasonal employees.

HIGHLIGHTS

Develop and implement an “inactive” list of registered voters beginning with the next General Election. A new requirement of the federal National Voter Registration Act.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	255,587	411,977	283,301
County	**	411,977	283,301
Other Fees	**	**	**
Grants	**	**	**
TOTAL REVENUES	255,587	823,954	566,602

EXPENDITURES			
CITY	255,587	411,977	283,301
TOTAL FUNDING	255,587	411,977	283,301

The City and County jointly fund the Board of Elections. Costs for elections held solely for the City or County are fully funded by the respective local government.

*** Revenues from other sources not provided.*

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Keep Macon-Bibb Beautiful Commission

DESCRIPTION

The goal of the Keep-Macon Bibb Beautiful Commission is to bring about a cleaner and more beautiful community environment, conserve our landfill and promote efficient use of energy resources. The Keep Macon-Bibb Beautiful Commission employ personnel including the executive director which also oversees the Cherry Blossom Festival.

HIGHLIGHTS

Take Pride in America (Public Lands Month-Sept.) with Ocmulgee National Monument Annual Energy Fair for Bibb Co. School children/ Museum of Arts and Sciences expressing appreciation for KM-BBC volunteers/ Annual Awards Luncheon participating in the annual Keep America Beautiful month-April/ Special projects Continuing Education for all citizens through community workshops/ Seminars Adoption programs/ Implementation and Improvement Recycling/ On-going education and increased participation Bibb County Schools/ Educational projects/ Programs/ Student involvement Beautification and Clean-up programs/ National Regional Keep America Beautiful Conference.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	67,545	67,545	60,800
County	67,545	67,545	67,545
Reprogrammed	0	0	0
Other	0	0	0
TOTAL REVENUES	135,090	135,090	128,345

EXPENDITURES			
CITY	67,545	67,545	60,800
TOTAL CITY FUNDING	67,545	67,545	60,800

The City and County jointly fund the Keep Macon-Bibb Beautiful Commission on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Middle Georgia Community Food Bank, Inc.

DESCRIPTION

The Middle Georgia Community Food Bank, Inc. Is a private, nonprofit, 501(c) (3), service organization. The mission of the MGCFB is to solicit, transport, sort, store, and distribute food products to an agency base made up of other 501(c) (3), or church sponsored programs, that provide services for the needy, homeless, and elderly in our area of operation of 26 Middle Georgia counties. To accomplish its mission, it maintains a staff of 8 full time and 5 part time employees as well as providing a work place for 1 senior citizen working under the Older American Council's Title V Program.

HIGHLIGHTS

The Middle Georgia Community Food Bank, Inc. will be facing challenges and opportunities that include additional food product distribution, the need for additional warehousing space, the need to replace aging and inefficient handling and transportation equipment, and meeting a growing need in the rural areas of our operational area.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	9,000	9,000	8,100
County	9,000	9,000	8,100
Other Govt Agy	432,918	419,800	419,800
United Way	53,991	54,185	54,185
Fees & Contrib.	593,440	653,336	685,880
TOTAL REVENUES	1,098,349	1,145,321	1,176,065

EXPENDITURES			
CITY	9,000	9,000	8,100
TOTAL CITY FUNDING	9,000	9,000	8,100

The Food Bank is jointly funded by the City and County.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon Arts Alliance, Inc.

DESCRIPTION

The Macon Arts Alliance (MAA) was formed in 1985 after a Greater Macon-Bibb County Chamber of Commerce Committee study of the arts and cultural needs of Macon and Bibb County. In 1987 MAA was designated the official arts council for the city of Macon and Bibb County. With the designation the City and County agreed to fund the MAA equally. The Chamber of Commerce Task Force developed MAA to increase the excellence and vitality of the arts in Macon and Middle Georgia through planning, service, and development. In essence, the Macon Arts Alliance was developed to serve as a catalyst or facilitator for the arts within this Macon/Middle Georgia community. The organization currently functions under the direction of 3 staff members and a 25-member voluntary board of directors.

HIGHLIGHTS

The MAA owns and operates The Boulevard Art Gallery, a non-profit gallery selling the works of local visual artists; presents First Night Macon, Taste of Music, Art in the Park, and On My Own Time; provides Bibb County public schools with Arts Infusion, curriculum-based arts in education program targeting elementary schools.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	49,478	49,478	36,000
County	54,000	54,000	54,000
Memberships	35,000	30,000	30,000
Grants	22,000	22,000	22,000
Sponsorship	72,500	85,000	81,500
Other	162,286	166,629	147,600
TOTAL REVENUES	395,264	407,107	371,100

EXPENDITURES			
CITY	49,478	49,478	36,000
TOTAL CITY FUNDING	49,478	49,478	36,000

The City and County jointly fund the Arts Alliance.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Museum of Arts and Sciences

DESCRIPTION

The Museum's purpose is "to acquire, preserve, study, interpret, and exhibit objects of scientific, historical, cultural, and artistic value that have inherent significance for the citizens of Middle Georgia, so as to promote a fuller understanding of man, his heritage and environment." The Museum has as one of its core missions to provide educational opportunities to the families and children of our region. It hosts over 107,000 visitors of the museum. To accommodate all children we provide free admission to all Bibb County school groups.

HIGHLIGHTS

The Museum hosted several major exhibits during the year, Dinosaurs: Mysteries of Egypt, Legends of Our Time, and the upcoming Empire of the Sultans: Ottoman Art.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	56,857	56,857	51,170
County	352,855	352,860	362,860
Other Grants	121,622	108,544	115,000
Private Support	298,161	418,700	422,530
Earned Income	370,784	494,717	394,801
TOTAL REVENUES	1,200,279	1,431,678	1,346,361

EXPENDITURES			
CITY	56,857	56,857	51,170
TOTAL CITY FUNDING	56,857	56,857	51,170

The Museum of Arts and Sciences is jointly funded by the City and County.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Urban Development Authority

DESCRIPTION

The Authority was created in 1974 by a legislative act and constitutional amendment approved by the voters of Macon and Bibb County. Its primary purpose is to facilitate and coordinate a program of improvements and economic enhancement of the Downtown, the center city area of the community. Basic operating funding is appropriated by the City and County on a 50/50 basis. The authority, in cooperation with the city, county, Downtown Council, NewTown, MEDC and other agencies is the focal point to facilitate major development projects in Downtown Macon. The authority works on a continuing basis to attract and assist new businesses and investors.

HIGHLIGHTS

NEW BUSINESS - 7 new businesses opened in Downtown storefront locations, including retail, restaurant and service establishments. This brings the total to 84 new businesses, including 18 new restaurants during the past eight years. This does not include new professional firms that have moved into office buildings in Downtown.

MAJOR NEW INVESTMENT - Major investment project under way in Downtown totaling more than \$12 million is a six-story office/commercial building around the "Triangle Site" at MLK Blvd. The Willow has given notice that they will extend their lease. The Technicon Engineering has completed a \$4 million renovation of their new headquarters.

PUBLIC IMPROVEMENTS – The authority has been the driving force behind efforts to find solutions to Downtown's parking. The authority sponsored and funded a comprehensive Parking Management Study. The city has approved a package of recommendations.

BUSINESS ASSISTANCE - The authority works daily with small businesses to solve problems and meet needs, including parking, sidewalk café permits and security and other issues.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	35,928	35,928	37,335
County	35,928	35,928	32,335
Other Income	62,494	62,744	51,000
TOTAL REVENUES	134,350	134,600	120,670

EXPENDITURES			
CITY	35,928	35,928	37,335
TOTAL CITY FUNDING	35,928	35,928	37,335

The UDA is jointly funded by the City and County on a 50:50 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Industrial Authority

DESCRIPTION

The Authority was created by Act of the General Assembly in 1962. The Authority is governed by a six- (6) member board and has a staff of four (4). The Act charged the Authority with the responsibility of creating jobs and increasing the tax base of Macon/Bibb County. It issues Industrial Revenue Bonds for financing of economic development projects and provides incentives to new or expanding industry. These incentives can be funded through Authority resources or through other sources with the Authority acting as the vehicle to provide the incentives. The Authority develops industrial parks. It also owns and leases manufacturing, warehousing, and office space at Allied Industrial Park.

HIGHLIGHTS

The Industrial Authority will maintain its various industrial lands, which includes cutting grass, maintaining drainage, roads, signs, rail and various other responsibilities of landowners. Further, the Authority owns and leases warehouse, manufacturing and office space, which must be maintained and, on occasion modified to suit tenant's needs.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	86,344	86,344	86,344
County	252,031	280,034	252,031
Fees	18,000	19,700	54,000
Other Revenue	17,877	14,428	8,131
TOTAL REVENUES	374,252	400,506	400,506

EXPENDITURES			
CITY	86,344	86,344	86,344
TOTAL CITY FUNDING	86,344	86,344	86,344

The City and County jointly fund the Industrial Authority on a 25:75 basis.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Transit Authority

DESCRIPTION

The Transit Authority has the responsibility for providing public transportation to the citizens of Macon and Bibb County via fixed route service. The Authority also provides ADA, mandated, Para-Transit service which is contracted to the Older Americans Council (OAC) for operations. The Transit Authority has the responsibility for assisting in the formulation and in overseeing the operation to assure its compliance with the Justice Department. Public Transportation and Para Transit services are provided six days a week, Monday through Saturday, 5:20 a.m. to 11:00 p.m. The governing and policy making board consists of 7 appointed members, 4 by the City and 3 by the County.

HIGHLIGHTS

The Transit System has made modifications to regular fixed routes by adding a feeder bus to the Bellevue route and providing service to the Eisenhower Crossing Shopping Center and the new Super Wal-Mart. We have also implemented a lunchtime route, which is serviced by the trolleys. We will continue to evaluate routes on a regular basis and make changes if necessary and cost effective.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
Fares	950,000	986,668	986,668
Charter Service	0	0	0
Other	1,435,266	1,488,209	1,716,452
City	845,560	1,013,348	1,014,271
County	563,706	675,564	676,181
TOTAL REVENUES	3,794,532	4,163,789	4,393,572

EXPENDITURES			
CITY	845,560	1,013,348	1,014,271
TOTAL CITY FUNDING	845,560	1,013,348	1,014,271

The City and County fund the operating deficit of the Transit Authority.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon Economic Development Commission

DESCRIPTION

The Macon Economic Development Commission (MEDC) is a partnership of government and private industry. MEDC has as its mission the responsibility for business and industry recruitment and expansion in Macon and Bibb County. This role is to be the catalyst in the creation of more jobs and payrolls for the citizens of Macon, Bibb, and Central Georgia. The MEDC operates in conjunction with the MBC Industrial Authority, Urban Development Authority and the Macon Chamber of Commerce. The MEDC staff consists of four (4) full- time employees.

HIGHLIGHTS

To revitalize Economic Development in Macon & Bibb County - To create a one-voice, unified Economic Development Effort - To mount a specific effort to bring more jobs to Downtown - To assist existing employers in expanding employment base - To assist new industries in locating in Macon and Bibb County.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City of Macon	34,750	34,750	34,750
Bibb County	34,750	34,750	34,750
Mcn Water Auth.	69,500	69,500	69,500
Chamber of Com.	278,125	278,125	278,000
Project Revenue			
TOTAL REVENUES	417,125	417,125	417,000

EXPENDITURES			
CITY	34,750	34,750	34,750
TOTAL CITY FUNDING	34,750	34,750	34,750

The City, the County, the Macon Water Authority and the Chamber of Commerce fund the MEDC.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb Citizen Advocacy, Inc.

DESCRIPTION

The Macon-Bibb Citizen Advocacy Office is a private non-profit corporation governed by a voluntary Board of Directors. It matches people who have developmental disabilities and who are discriminated against and/or isolated with private citizens who fill one or several roles in order to provide protection and advocacy. Most relationships last for several years.

HIGHLIGHTS

Our role is to “match” the person with a disability with a private citizen. This citizen protects the rights and advocates on behalf of the person who is disabled. We continue to match those with disabilities with private citizens so they may continue to be involved in citizen advocacy relationships.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	4,700	4,700	4,700
County	4,950	4,950	4,950
State Advocacy	50,000	73,674	73,674
Other Income	4,436	11,946	12,916
TOTAL REVENUES	64,086	95,270	96,240

EXPENDITURES			
CITY	4,700	4,700	4,700
TOTAL EXPENDITURES	4,700	4,700	4,700

The City and County jointly fund the Citizens Advocacy Office.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon, Georgia Cherry Blossom Festival, Inc.

DESCRIPTION

The Macon Georgia Cherry Blossom Festival works to enhance the quality of life, community fellowship, and civic pride of all Macon area residents through the encouragement, development and coordination of selected recreational, cultural and social activities. The Festival strives to promote Macon and Bibb County to all visitors to be the model City that represents love, beauty and international friendship to all.

HIGHLIGHTS

To feature many different countries that visit the City of the Macon, Georgia during the Cherry Blossom Festival. Many dignitaries from these countries are expected and are excited to be featured in the Cherry Blossom Festival in Macon, Georgia USA.

BUDGET SUMMARY

	BUDGET	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City (H/M Tax)	42,713	49,310	49,000
Cnty (H/M Tax)	130,000	135,000	141,000
City In-Kind	0	98,000	103,000
Other	381,925	397,329	437,427
TOTAL REVENUES	554,638	679,639	730,427

EXPENDITURES			
CITY	42,713	49,310	49,000
TOTAL CITY FUNDING	42,713	49,310	49,000

The Cherry Blossom is funded by the city and County by revenues generated from the Hotel/Motel Tax (H/M Tax). The City and County contributes 7% and 9.9% of its tax revenue, respectively. The City also provides in-kind services which are reimbursed at one-third of the cost to support the Festival.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Macon-Bibb County Convention & Visitors Bureau

DESCRIPTION

The Macon-Bibb County Convention & Visitors Bureau (CVB) is a non-profit marketing organization created exclusively to market and sell Macon to meeting planners, group tour planners and visitors who spend dollars in area hotels, restaurants, shops, service stations, etc. The Bureau's mission is to solicit and service conferences, group business and visitors to the Macon-Bibb County area.

HIGHLIGHTS

The focus of the Macon-Bibb County Convention and Visitors Bureau in FY 2006 is to continue to strengthen and increase Macon's position as a regional, domestic, and international destination for association meetings, conventions, and trade shows, while continuing to successfully promote Macon and Bibb County to the growing tourism industry. Olympic marketing, major meetings, implementation of Technological Promotion through Internet and E-Mail, Image campaign, domestic/international sales/marketing, and diversity marketing are employed.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City (H/M Tax)	320,346	281,768	280,000
Cnty (H/M Tax)	1,056,368	1,098,623	1,142,568
Other Income	131,000	117,000	129,200
TOTAL REVENUES	1,507,714	1,497,391	1,551,768

EXPENDITURES			
CITY	320,346	281,768	280,000
TOTAL CITY FUNDING	320,346	281,768	280,000

The City and County fund the CVB from revenue generated by the Hotel/Motel Tax. Of the tax collected, approximately 40% of the City's tax revenue and 87.1% of the County's tax revenue is contributed to this agency.

CITY OF MACON

FUNDED AGENCY

AGENCY NAME: Douglass Theatre

DESCRIPTION

As adopted by the Friends of Douglass Theatre, the mission of the Douglass Theatre shall be to provide the community a theatre for multi-cultural performances, films, and lectures, and to preserve the African-American artistic and social legacy of the Douglass through exhibits and educational programs. The Douglass is open daily Monday through Friday to area school students and on weekends to area residents and visiting tourists associated with the Music and Sports Halls of Fame. The Board of Directors of the Friends of the Douglass Theatre has identified the staff requirements to be three (3) full-time and two (2) weekend employees.

HIGHLIGHTS

The Douglass Theatre opened in the fall of 1999. With a seating capacity of nearly 350, the theatre will offer 35mm and large format 70mm films capable of showing feature-length motion pictures and powerful IMAX images. In addition, the Douglass will offer high-resolution video projection for teleconferencing and long-distance learning presentations. It will also serve as a live entertainment venue coordinating with existing dramatic arts programs.

BUDGET SUMMARY

	ACTUAL	BUDGET	BUDGET
	FY 2006	FY 2007	FY 2008
REVENUES			
City	90,000	111,450	90,000
County	0	0	0
Operating Income/ Membership	99,349	97,200	88,424
Grants	33,248	35,000	35,000
TOTAL REVENUES	222,597	243,650	213,424

EXPENDITURES			
CITY	90,000	111,450	90,000
TOTAL CITY FUNDING	90,000	111,450	90,000

CITY OF MACON

OTHER OUTSIDE APPROPRIATIONS

AGENCY NAME: New Town Macon

\$ 10,000 was appropriated for annual membership dues.

AGENCY NAME: Macon-Bibb County Para-Transit System

The Para-Transit System is a unit of the public transportation system, which provides transportation for handicapped citizens. The Older American Council in conjunction with the MBC Transit Authority operates the system. The system has four (4) full-time employees and two fully equipped vans servicing the community.

The City and County fund the operating deficit of the Para-Transit system on an 80:20 basis. The City appropriation for FY 2008 is \$117,597.

AGENCY NAME: ECD – Home Match

As of July 1, 2007 funding of \$101,618 is budgeted in the General Fund to supplement ECD – Home Match.

AGENCY NAME: ECD – Land Acquisition

As of July 1, 2007 funding of \$200,000 is budgeted in the General Fund to supplement ECD – Land Acquisition.

AGENCY NAME: Payne City (LOST)

The FY 2008 budget contains an appropriation to provide a payment in lieu of Sales Tax to Payne City, a small-incorporated City that lies within the city limits of Macon. An agreement was reached whereby the City of Macon pays Payne City \$15,000 per year in lieu of a portion of the Sales Tax revenue collected. The agreement is for 30 years beginning January 1, 1993.

CITY OF MACON

IX. OTHER FUNDS

CITY OF MACON

OTHER FUNDS

Other budgeted funds are in this section. They include a Special Revenue fund and the GOB Debt Service fund.

HOTEL / MOTEL TAX FUND - to account for funds collected from the Hotel/Motel tax and disbursed to the Convention and Visitor's Bureau, the Cherry Blossom Festival and the Coliseum Enterprise Fund and Debt service.

DEBT SERVICE SCHEDULE - to account for the accumulation of resources for repayment of general obligation bond principal and interest.

CITY OF MACON

OTHER FUNDS

HOTEL / MOTEL TAX FUND

The Hotel/Motel Tax Fund was established to account for receipts from the Hotel/Motel Tax. The tax is collected from lodging facilities located within the city limits by the City Finance Office. Beginning with July 2007 the distribution is estimated to be as follows:

53%	Macon Centreplex	\$371,000
40%	Convention/Visitors Bureau	\$280,000
7%	Cherry Blossom Festival	\$ 49,000

PURPOSE

The City declares that the encouragement, development, growth and expansion of tourism and conventions within the city are important to the economy of the city and to the general welfare of its citizens; and that the city should be a tourism and convention center of the state and should have the financial ability to attract and promote tourism and conventions.

DEBT SERVICE FUND

DEBT MANAGEMENT

Macon's primary objective in debt management is to keep the level of indebtedness within available resources and within the legal debt limitations established by Georgia Law. Presently, the City's debt levels are well within its limits (see Legal Debt Margin on the following page). Debt service expenditures are the result of bonds issued by the City and include principal and interest payments. Outstanding debt being serviced in the current budget totals \$43 million (principal only) for all long-term obligations.

The City of Macon utilizes two (2) funding sources for repayment of debt for bond issues. **Revenue bonds** - which are issued by Authorities such as the Industrial Authority (created by the government). By virtue of going through an authority, the bonds are considered to be an indirect debt of the City and constitute a contractual debt with the authority. The Coliseum Authority Bond payment of \$12 million will be paid by a Special Purpose Local

CITY OF MACON

Option Sales Tax (SPLOST). **\$1,330,000** is appropriated in the General Fund for payment of these contractual obligations for FY 2008.

The following is a summary of all debt that is currently being serviced by the City and approved in FY 2008 budget. Given is the amount of the issue, the date issued, the average annual payment (with the current principal appropriation in parentheses), the interest rate at which the issue was made and the amount outstanding as of July 1, 2007. A more detailed debt schedule follows.

GENERAL OBLIGATION BONDS

REVENUE BONDS & CONTRACTUAL OBLIGATIONS

2003 Middle Georgia Coliseum Authority Revenue Refunding Bonds - \$14,225,000 Issue (Refunding of 1994A & 1994B MGCA)
Due in annual installments of \$355,000 to \$1,650,000 (\$595,000) Maturity: July 1, 2016
Principal Outstanding: at July 1, 2007 \$ 12,254,049.

Urban Development

\$7,860,000 and 4,165,000, Series 2002A and 2002B, respectively, Macon-Bibb County Urban Development Authority Revenue Bonds due in annual installments of \$608,239 to \$1,045,776 through August 1, 2024, interest at 2.5% to 6.0%. As of June30, 2007, the balance of this obligation is \$11,833,269.

Capital Leases

The City has entered into lease agreements as lessee for financing the acquisition of various equipment. The lease agreement qualify as capital leases for accounting purpose (titles transfer at the end of the lease term) and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inceptions. \$8,958,310, 1999 lease purchase due in varying monthly installments of \$65,313 to \$81,626 through October 1, 2014, interest at 5.16%. The balance of this obligation at June 30, 2007 is \$5,610,143.

Georgia Municipal Association Capital Leases Payable and Certificates of Participation

In 1990 and 1998, the City entered into two master lease agreements with other local governments in the State of Georgia through the Georgia Municipal Association, Inc. (also known as the GMA). While the basic purpose is the same for both master lease agreements, the form of the 1990 agreement is not the same as the 1998 agreement, and they are required to be accounted for differently.

CITY OF MACON

Capital Lease Payable. The 1990 GMA master lease agreement is a capital lease. As of June 30, 2007 the principal total amount due is \$1,459,415. Interest is payable at an imputed rate of approximately 7%. All amounts outstanding as of June 30, 2007 are due and payable in November 2007.

Certificates of Participation. In June 1998, the City entered into another lease pool agreement with the GMA. The funding of the lease pool was provided by the issuance of \$150,126,000 Certification of Participation (COP) by the GMA. Unlike the 1990 capital lease pool payable, the 1998 COP immediately passed the net proceeds through to the participating municipalities with the City's participation totaling \$6,300,000. The lease pool agreement with the GMA provides that the City owns their portion of the assets invested by the pool and is responsible for the payment of their of the principal and interest of the COP. The principal of \$6,300,000 is due in a lump sum payment on June 1, 2028. Interest is payable at the rate of 4.75% each year. The lease pool agreement requires the City to make lease payments back into its investment account to fund the principal and interest requirements of the 1998 GMA Certificate of Participation.

Business Type Activities Debt

The following revenue bonds are included in the Airport Enterprise Fund:

Zantop Bond

\$4,500,000, 1993 Macon- Bibb County Industrial Authority Airport Improvement Revenue Bonds are due in annual installment of \$257,208 to 355,435 through May 1, 2018, interest at 3.9% to 6.1%. The balance of this obligation at June 30, 2007 is \$2,790,000.

ASA Bond

\$3,600,00, 2002 Macon- Bibb County Industrial Authority (Airport Improvement – Atlantic Southeastern Airlines Project) due in annual installments of \$325,500 to 337,250 through April 1, 2018, interest at 4% to 5%. As of June 30, 2007, the balance of this obligation is 2,734,313.

LEGAL DEBT MARGIN

The Legal Debt limit for the City for General Obligation Bond debt is determined by the constitution of the State of Georgia to be 10% of the total assessed value of all real, personal, and public utility property. The Legal Debt Margin as of July 1, 2007 is \$189,526,092 as determined by the following computation:

REAL & PERSONAL	\$ 1,708,932,272
PUBLIC UTILITIES	68,045,252
VEHICLES	158,994.200

CITY OF MACON

OTHER	1,293,729
Less EXEMPTIONS	(42,002,528)
TOTAL ASSESSED VALUE	\$ 1,895,260,925
<hr/> <hr/>	
BONDED DEBT LIMIT (10% of assessed value)	\$ 189,526,092
Less GENERAL OBLIGATION BONDS OUTSTANDING	-
<hr/>	
LEGAL DEBT MARGIN	\$ 189,526,092
<hr/> <hr/>	

BOND RATING

Bond ratings are a measure of the City's credit worthiness. The ratings agencies analyze the City's economic condition, debt management, administrative leadership and fiscal planning and management to determine the City's credit rating. The City's bonds have favorable ratings from Standard & Poor's and Moody's Investors Service. The current ratings are A and A3, respectively. These ratings allow the City to broaden the market for its bonds and lower the interest cost for issuing bonds.

CITY OF MACON

CONTRACTUAL OBLIGATIONS

	2002		1993		2002 A		2002 B		2003		Contractual	Secretary of State	1990 GMA Leasepool	1998 GMA Leasepool	Grand Total
	ASA Airport Improv.	Zantop	City Projects	City Projects	MGCA	MGCA	Total	Total							
Prin Bal as of 6/30/2007	\$2,737,350	\$2,790,000	\$7,575,000	\$4,252,440	\$12,254,049	\$29,608,839	\$5,610,143	\$1,459,415	\$4,991,593	\$41,669,990					
Prin. Acct. #	037-24002	037-24001	10205-43296	10205-43297	10205-43288		10205-43274								
Int. Acct. #	37205-43267	37205-43268					10205-43274								
Due Date					July 1		1st Monthly								
2008															
Principal	195,000	185,000	295,000	0	1,330,000	2,005,000	602,933	180,540	1,457,460	4,245,933					
Interest	138,500	168,613	351,214	249,900	352,363	1,260,590	279,958	10,110	116,597	1,667,255					
Prem/(Disc)/Refunding Costs	-3,037		5,829	5,829	-111,076	-108,284				-108,284					
2009															
Principal	205,000	200,000	300,000	150,000	1,375,000	2,230,000	649,566	246,971	1,359,511	4,486,049					
Interest	128,750	157,790	342,954	249,900	305,563	1,184,957	246,569	13,830	108,761	1,554,117					
Prem/(Disc)/Refunding Costs	-3,037		5,829	5,829	-111,076	-108,284				-108,284					
2010															
Principal	215,000	210,000	310,000	155,000	1,420,000	2,310,000	698,135	246,971	1,211,191	4,466,297					
Interest	118,500	145,790	333,579	240,900	269,388	1,108,157	211,442	13,830	96,895	1,430,325					
Prem/(Disc)/Refunding Costs	-3,037		5,829	5,829	-111,074	-108,282				-108,282					
2011															
Principal	225,000	220,000	320,000	165,000	1,450,000	2,380,000	749,533	246,971	491,442	3,867,946					
Interest	107,750	133,190	323,039	231,600	235,288	1,030,867	173,688	13,830	39,315	1,257,701					
Prem/(Disc)/Refunding Costs	-3,037		5,829	5,829	-9,876	-7,084				-7,084					
2012															
Principal	235,000	235,000	335,000	175,000	1,500,000	2,480,000	802,939	213,882	331,913	3,828,734					
Interest	96,500	119,990	311,519	221,700	195,600	945,309	134,130	11,977	26,553	1,117,969					
Prem/(Disc)/Refunding Costs	-3,037		5,829	5,829	-9,871	-7,079				-7,079					
2013															
Principal	250,000	250,000	345,000	185,000	1,550,000	2,580,000	861,343	81,020	28,015	3,550,378					
Interest	84,750	105,890	298,957	211,200	150,788	851,585	89,782	4,537	2,241	948,145					
Prem/(Disc)/Refunding Costs	-3,037		5,829	5,829	12,341	15,133				15,133					
2014															
Principal	265,000	265,000	360,000	200,000	1,595,000	2,685,000	922,116	81,020	28,015	3,716,151					
Interest	72,250	90,890	285,588	200,100	102,616	751,444	43,276	4,537	2,241	801,498					
Prem/(Disc)/Refunding Costs	-3,037		5,829	5,829	12,341	15,133				15,133					
2015															
Principal	275,000	280,000	375,000	210,000	1,650,000	2,790,000	323,577	81,020	28,015	3,222,612					
Interest	59,000	74,725	271,188	188,100	50,881	643,894	3,537	4,537	2,241	654,209					
Prem/(Disc)/Refunding Costs	-3,037		5,829	5,829	12,340	15,132				15,132					

CITY OF MACON

Interest	897,500	1,114,608	4,025,756	2,843,400	1,686,947	10,568,211	1,182,382	81,727	399,327	12,231,648
Prem/(Disc)/Refunding Costs	-32,650	0	0	87,440	-315,951	-261,161				-261,161
Institution		WACHOVIA BNY Paul Henderso Paul Fritz/David 404-332-5274 770-698-5186	BNY Paul Fritz 770-698-5186	WACHOVIA Paul Henderso 404-332-5274						

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X. INDEX

CITY OF MACON

INDEX

- This section includes a glossary.
- This section is an alphabetical listing of the contents of this document and the corresponding page number.
- Also included is a list of acronyms frequently used throughout the document.

CITY OF MACON

GLOSSARY

Transactions processed to record receipts and expend funds are performed based on assigned account numbers. Functioning under generally accepted accounting principles (GAAP) on the basis of fund accounting, account numbers are established as follows:

ACCOUNT NUMBER - FUND/DEPARTMENT/FUNCTION/OBJECT

XX - XXX . XXXXX
FUND DEPT FUNCTION OBJECT

A **Fund** is an accounting and budgeting entity established to finance a specific purpose and maintain financial records of transactions for this purpose.

A **Department** is an organizational or budgetary break down within a fund. Each department serves a specific function as a distinct organizational unit of government.

A **Function** is a sub-division of a department.

An **object of expenditure** is a detailed expenditure classification which relates to a specific type of item purchased or service obtained.

The following are definitions of some of the more common terms that may be encountered in reviewing this document.

Accrual Basis - A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

Ad Valorem Taxes - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

Appropriation - A legal authorization granted by the legislative body (City Council) to make expenditures and incur obligations for specific purposes.

Appropriations Ordinance - The formal budgetary document enacted by the legislative body which contains all approved appropriations for the fiscal year.

Attrition - A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement, or means other than layoffs.

Authorized Personnel (positions) - The total number of personnel (positions) authorized to be employed in a particular department/function at any given time during the fiscal year.

Available Fund Balance - Financial resources carried forward at the end of a fiscal year which have not been reserved or designated for a specific purpose such as working capital. These resources are considered "available" to finance future budgets.

CITY OF MACON

Bond - A long-term obligation or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

General Obligation (G.O.) Bond - This type of bond is backed by the full faith, credit and taxing power of the government, requires approval by referendum in Georgia, The debt ceiling is ten percent of the assessed value of all taxable property. The cost of financing is spread over the life of the improvement so that future users help to repay the cost.

Revenue Bond - This type of bond is backed only by the revenues from a specific enterprise or project, such as a hospital or toll road.

Budget - A proposed plan for raising and spending money for specified programs, functions, and activities during a fiscal year.

Budget Adjustment - A legal procedure utilized by city staff to revise a budget appropriation. City staff has the prerogative to adjust expenditures within or between departmental budgets according to budget policy, but no increase in the total budget can occur without approval of the City Council.

Budget Calendar - The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budgetary Basis - This refers to the basis of budgeting used to estimate

financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Capital Fund - A fund used to account for financial resources used for the acquisition or construction of major capital facilities.

Capital Improvement Program (CIP) budget - The first year of the CIP as approved by the City Council. The Capital Budget should be based on a set of long term capital improvement programs. Macon approves capital budgets on an annual basis.

Capital Outlay (Assets) - Expenditure which result in the acquisition of or addition to fixed assets, including short-lived machinery and equipment.

Capital Projects - Projects which involves the acquisition of major machinery, equipment, land, buildings, renovations, and/or construction with a cost of more than \$15,000.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for. The Mayor and City Council have separate contingencies which may be used at their discretion.

Cost-of-living Adjustment (COLA) - An increase in salaries to offset the adverse effect of inflation on compensation.

Debt Service Fund - A fund used to account for the accumulation of

CITY OF MACON

resources for, and payment of, general long-term debt principal and interest.

Debt Service - Interest and principal payments associated with Bond Issues.

Deficit - The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Encumbrance - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

Enterprise Fund - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business. The rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures.

Expenditures - The payment for goods and services; expenses incurred for specific items, or services.

Fees - Charges for services rendered by City Departments.

Fiscal Year - A 12-month period for which a budget is proposed, at the end of which a government determines its financial position and the results of its operations. The City of Macon

operates on a July 1st through June 30th fiscal year.

Full-time Equivalent Position (FTE)

- A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Fund Balance - The amount by which assets exceed liabilities in a governmental fund.

Funded Agencies - Nonprofit agencies who provide community services which supplement and support City programs and for which City dollars are made available.

GAAP - Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

Goal - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Grant - A contribution by a government or other organization to support a particular function.

Infrastructure - Basic installations and facilities upon which the continuance and growth of a community depend; examples are roads and public utilities.

CITY OF MACON

Interfund Transfer - A transfer of resources from one accounting fund to another accounting fund. For example, an interfund transfer might be made from the General Fund to offset a deficit in the Coliseum Fund for stadium operations.

Levy - To impose taxes for the support of government activities.

Line Item Budget - A budget that lists each expenditure category (salary, supplies, services, etc.) separately, along with the dollar amount budgeted for each specified category.

Mill - The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation.

Millage rate - The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

Modified Accrual Basis - Under the modified accrual basis of accounting, recommended for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

Objective - Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

Operating Budget - The portion of the budget pertaining to daily operations that provide basic

governmental services. The operating budget contains appropriations for such expenditures as personal services, fringe benefits, commodities, services and capital outlay.

Operating Cost - All costs (excluding personnel cost) associated with the operation of a particular department or function. These costs include supplies, services, minor repairs, and improvements, minor equipment acquisitions and travel and training expenses.

Performance Measure - Special quantitative and qualitative measure of work performed as an objective of a department.

Personnel Cost - Total expenditures for hourly, daily, monthly, seasonal salaries, overtime, incentive pay, on-call pay, and employee benefits including social security, employment taxes, health insurance and pension contributions.

Revenues - Sources of income received during a fiscal year including resources forwarded from prior years, operating transfers from other funds, and other financial sources.

Services & Charges - Expenditures for services other than personnel including contractual agreements, legal & accounting fees, medical services, etc.

Supplies - Articles and commodities which are consumed when used; categories include: office, operating, agricultural, cleaning, clothing, chemicals, etc.

CITY OF MACON

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.

Unallocated Reserve - An expenditure budget within a fund which is not allocated for a specific

purpose, but which is held in reserve for future spending needs.

Working Capital - Funds equal to one-twelfth (30 days) of the General Fund budget which is set aside as a reserve to be used in extraordinary emergency situations only.

OTHER ACRONYMS

ABC - Anticipated Budget Change

CAO - Chief Administrative Officer of the City

ECD - Economic & Community Development

FAA - Federal Aviation Administration

GDOT - Georgia Department of Transportation

MBC - Macon-Bibb County

MSA - Metropolitan Statistical Area

SWM - Solid Waste Management

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